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FORTY-THIRD

ANNUAL REPORT

New York (City)

OF

THE BABIES HOSPITAL

OF THE

CITY OF NEW YORK

FOR THE YEAR ENDING DECEMBER 31, 1931

INCORPORATED 1887

BROADWAY AND 167TH STREET

SUMMER BRANCH, RUMSON, NEW JERSEY

NEW YORK

Columbia University
in the City of New York
College of Physicians and Surgeons
Library

Gift of
Dr. Rustin McIntosh

T

I give and bequeath to THE BABIES HOSPITAL of the CITY OF NEW YORK the sum of.....Dollars, to be applied to the uses and purposes of said Institution.

RUMFORD PRESS
CONCORD N H

FORTY-THIRD

ANNUAL REPORT

OF

THE BABIES HOSPITAL

OF THE

CITY OF NEW YORK

FOR THE YEAR ENDING DECEMBER 31, 1931

INCORPORATED 1887

BROADWAY AND 167TH STREET
SUMMER BRANCH, RUMSON, NEW JERSEY

NEW YORK

The Babies Hospital
Broadway at 167th Street

FACTS OF INTEREST

For forty-four years the Babies Hospital has been active in the care of sick infants and children, the study of the prevention and cure of their diseases and the training of internes and nurses for work in this specialty.

During this time, 50,000 children have been hospitalized and ambulatory patients paid 480,000 visits to the Out-Patient Department. As a result of this experience, many contributions to the knowledge of medicine have been made by the medical staff.

In 1929 the hospital associated itself with the Columbia-Presbyterian Medical Center and assumed the responsibility of the care of all children applying, and of the instruction given by the Department of Diseases of Children of the College of Physicians and Surgeons.

With this move, the scope of the institution's work became greatly expanded. The age limit of children admitted was raised to twelve years, the hospital capacity increased from 55 to 200 beds, with a corresponding augmentation of the medical, nursing and administrative staffs.

In addition to the children's general medical clinic, the Out-Patient Department has grown to include a children's surgical, physiotherapeutic and five special clinics for the care of conditions best managed in isolated groups.

Adequate laboratory space and equipment is now available for routine diagnosis and research in Pathology, Biochemistry, Bacteriology and Roentgenology.

The Training School for Nursery Maids has continued, and for the first time a School of Nursing for candidates for the degree of R.N. has been established and now furnishes pediatric training to the pupils of the Presbyterian Hospital and a group of allied institutions.

A hospital meets its obligation to those who support it and to the community which it serves only if, in the discharge of its chief function, the care of the sick, it also contributes to the knowledge of medicine, the prevention of disease and the training of men and women for efficient public health work.

THE BABIES HOSPITAL

OFFICERS AND DIRECTORS

President

John I. Downey

Vice-Presidents

Oliver Gould Jennings — Carll Tucker

Treasurer Permanent Fund . . . . . Francis Louis Slade
Treasurer Current Fund . . . . . Duncan H. Read
Assistant Treasurer Current Fund . . . . . Mrs. Stanley W. Burke
Secretary . . . . . John W. Hornor
Assistant Secretary . . . . . Nathaniel R. Norton, M.D.

Term of Office Expires

1932

E. Farrar Bateson
Mrs. Dexter Blagden
Hugh J. Chisholm
John I. Downey
*Stafford McLean, M.D.
Carll Tucker
Herbert B. Wilcox, M.D.

1933

Mrs. Ernest R. Adee
John S. Burke
William Darrach, M.D.
Francis P. Garvan
Theodore Hetzler
John Sherman Hoyt
Donald G. Price

1934

John W. Hornor
Oliver G. Jennings
Nathaniel R. Norton, M.D.
Duncan H. Read
Francis Louis Slade
Mrs. Henry C. Taylor
Vanderbilt Webb

Honorary Directors

Mrs. Roswell Miller — B. Ogden Chisolm

* Died March 13, 1932.

THE BABIES HOSPITAL

COMMITTEES

Executive

John I. Downey, *Chairman*

Mrs. Ernest R. Adee
Theodore Hetzler
John W. Hornor
Nathaniel R. Norton, M.D.
Duncan H. Read
Francis Louis Slade
Carll Tucker
Herbert B. Wilcox, M.D.
John S. Burke

Finance

Francis Louis Slade, *Chairman*

Theodore Hetzler
John I. Downey

Dispensary

William Darrach, M.D., *Chairman*

Mrs. Frederick K. Barbour
*Stafford McLean, M.D.

Nominating

Theodore Hetzler, *Chairman*

Mrs. Ernest R. Adee
Carll Tucker

Budget

Nathaniel R. Norton, M.D., *Chairman*

Duncan H. Read
Herbert B. Wilcox, M.D.

Ways and Means

Carll Tucker, *Chairman*

Mrs. Ernest R. Adee
Mrs. Bertram H. Borden
Hugh J. Chisholm
Donald G. Price
John W. Hornor
Mrs. Oliver G. Jennings
Duncan H. Read
John I. Downey, *ex officio*

School of Nursing

*Dr. Stafford McLean, *Chairman*

Mrs. Thatcher M. Brown
Mrs. Stanley W. Burke
Mrs. L. Havemeyer Butt
Mrs. Francis P. Garvan
Dr. Charles C. Hedges
Mr. John W. Hornor
Miss Winifred Kaltenbach
Mrs. Henry C. Taylor
Dr. Herbert B. Wilcox

* Deceased.

THE BABIES HOSPITAL

MEDICAL BOARD

Physician-in-Chief
RUSTIN MCINTOSH, M.D.

Medical Director
HERBERT B. WILCOX, M.D.

Attending Physicians

*STAFFORD MCLEAN, M.D.

HOWARD H. MASON, M.D.

A. ASHLEY WEECH, M.D.

Attending Surgeon

EDWARD J. DONOVAN, M.D.

CONSULTING STAFF

Medicine

The Professor of Practice of Medicine
and the Staff of the Department of Practice of Medicine

Pediatrics

CHARLES G. KERLEY, M.D.

Surgery

The Professor of Surgery
and the Staff of the Department of Surgery
and
WILLIAM A. DOWNES, M.D.

Bacteriology

The Professor of Bacteriology
and the Staff of the Department of Bacteriology

Biological Chemistry

The Professor of Biological Chemistry
and the Staff of the Department of Biological Chemistry

Dermatology

The Professor of Dermatology
and the Staff of the Department of Dermatology

Neurology

The Professor of Neurology
and the Staff of the Department of Neurology

* Deceased.

Ophthalmology
The Professor of Ophthalmology
and the Staff of the Department of Ophthalmology

Orthopedic Surgery
The Professor of Orthopedic Surgery
and the Staff of the Department of Orthopedic Surgery

Oto-Laryngology
The Professor of Oto-Laryngology
and the Staff of the Department of Oto-Laryngology
and
ARTHUR B. DUEL, M.D.

Pathology
The Professor of Pathology
and the Staff of the Department of Pathology

Urology
The Professor of Urology
and the Staff of the Department of Urology

Assistant Attending Physicians

CHARLES A. LANG, M.D.
HOWARD REID CRAIG, M.D.
JOHN P. CAFFEY, M.D.
JOHN D. LYTTLE, M.D.

Assistant Attending Surgeon
FREDERICK W. SOLLEY, M.D.

Attending Bronchoscopist
JOHN D. KERNAN, M.D.

Attending Neurologist
WALTER KLINGMAN, M.D.

Attendings in Oral Surgery
HAROLD S. VAUGHAN, M.D.
HENRY S. DUNNING, M.D.

Assistant Attendings in Oral Surgery
FRED SQUIER DUNN, M.D.
DOUGLAS B. PARKER, M.D.

Adjunct Assistant Attending Physicians

JAMES M. STURTEVANT, M.D.
LEONARD T. DAVIDSON, M.D.
ROBERT W. CULBERT, M.D.
JOHN M. BRUSH, M.D.
KATHARINE MERRITT, M.D.
JOHN T. HOWELL, JR., M.D.
ALFRED G. LANGMANN, M.D.
ELVIRA GOETTSCH, M.D.

Adjunct Assistant Attending Surgeons
BENJAMIN R. SHORE, M.D.
MEREDITH F. CAMPBELL, M.D.
WILLIAM J. HEEKS, M.D.

Attending Physician at Summer Branch Hospital, Rumson, New Jersey
WILLIAM J. MERSEREAU, M.D.

THE BABIES HOSPITAL

OUT-PATIENT DEPARTMENT

Attending Staff

VANDERBILT CLINIC

Chief of Clinic
Charles A. Lang, M.D.

Assistant Chief of Clinic
John T. Howell, M.D.

Attending Physicians

Harry S. Altman, M.D.
Walter A. Bell, M.D.
Victoria C. A. Bergstrom, M.D.
John M. Brush, M.D.
John Caffey, M.D.
Howard R. Craig, M.D.
Leonard T. Davidson, M.D.
Irving Friedman, M.D.
Alfred G. Langmann, M.D.
Mathilde Loth, M.D.
John D. Lyttle, M.D.
Katharine K. Merritt, M.D.
Lewis Mann Silver, M.D.
W. Russell Smith, M.D.
Abraham M. Spindler, M.D.
James M. Sturtevant, M.D.

Assistant Attending Physicians

Grace B. Blauvelt, M.D.
Louise P. Brown, M.D.
Clement B. P. Cobb, M.D.
G. Leonard Johnson, M.D.
Aildred A. MacDonald, M.D.
Kenneth M. Metcalf, M.D.
Tipton Mullins, M.D.
Mary Reesor, M.D.
Jacques Uhr, M.D.
Mary D. Walsh, M.D.
Henry B. Wightman, M.D.
Frederick Wilke, M.D.
Jeannette Munro, M.D.

Chief of Clinic
Children's Surgical Clinic
Frederick W. Solley, M.D.

Assistant Attending Surgeons
Children's Surgical Clinic

Benjamin R. Shore, M.D.
William G. Heeks, M.D.

PATHOLOGICAL AND BACTERIOLOGICAL LABORATORIES

Martha Wollstein, M.D.
Pathologist

Katherine V. Kreidel, A.B.
Hematologist

Dorothy Neuhof, A.B.
Assistant Technician

Catherine L. Ellis, A.B.
Assistant Technician

Helen Hendrickson
Tissue Technician

Ray Bennett
Assistant Technician

Beryl H. Paige, M.D.
Assistant Pathologist

Florence K. Fitzpatrick, A.B.
Bacteriologist

Rose Karpman
Assistant Technician

Hazel A. Maxwell
Assistant Technician

Emma Nelson Lienau
Secretary

Anne V. Clancy
Clerk

CHEMICAL LABORATORIES

A. Ashley Weech, M.D.
Director

Elvira Goettsch, M.D.
Assistant Chemist

Esther B. Reeves, B.S.
Chemical Technician

Zdenka Wolf, B.A.
Chemical Technician

Edna Sheals Petersen
Chemical Technician

Caroline Beaumont
Technician

Warren M. Sperry, Ph.D.
Chemist

Mary Turner, Ph.D.
Assistant Chemist

Vsevolod A. Stoyanoff
Chemical Technician

Irene Langevin, R.N.
Nurse-Secretary

Maude Butler, R.N.
Metabolism Nurse

Jean Pindar
Secretary

ROENTGENOLOGY

John Caffey, M.D.
Roentgenologist

Cecilia Duane Peck, R.N.
Charge Nurse

Edgar Watts, *Technician*

PHOTOGRAPHY

Grace MacMullen, A.B.
Photographer

Margaret W. Haskins
Assistant

HOUSE OFFICERS

Superintendent
CHARLES C. HEDGES, M.D.

Director of Nurses
WINIFRED KALTENBACH, A.B., R.N.

ROBERT W. CULBERT, M.D. ..... *Assistant Physician*, from Jan. 1, 1930 to Oct. 1, 1931
DONOVAN J. MCCUNE, M.D. ..... *Resident Physician*, from July 1, 1930
SIDNEY S. CHIPMAN, M.D. ..... *Assistant Physician*, from July 1, 1930 to July 1, 1931
KATHARINE GRAY DODGE, M.D. ..... *Assistant Physician*, from July 1, 1930 to Oct. 1, 1931
ALICE POTTER, M.D. ..... *Assistant Physician*, from July 1, 1930 to Oct. 1, 1931
JOHN LANGDON, M.D. ..... *Assistant Physician*, from Oct. 1, 1930 to Jan. 1, 1932
FELICE M. BEGG, M.D. ..... *Assistant Physician*, from Jan. 1, 1931
PIERCE D. KNOTT, M.D. ..... *Assistant Physician*, from Jan. 1, 1931 to Jan. 1, 1932
SIDNEY S. CHIPMAN, M.D. ..... *Assistant Resident Physician*, from July 1, 1931
RUSSELL B. SCOBIE, M.D. ..... *Assistant Physician*, from July 1, 1931
NORMAN A. POKORNY, M.D. ..... *Assistant Physician*, from July 1, 1931
HARRIET E. ALEXANDER, M.D. ..... *Assistant Physician*, from Oct. 1, 1931
CHARLES BRADLEY, M.D. ..... *Assistant Physician*, from Oct. 1, 1931
BELLE B. DALE, M.D. ..... *Assistant Physician*, from Oct. 1, 1931
MARY ADAMS, M.D. ..... *Assistant Physician*, from Oct. 1, 1931
HENRY W. KAESSLER, M.D. ..... *Assistant Physician*, from Jan. 1, 1932
NORMAN T. CRANE, M.D. ..... *Assistant Physician*, from Jan. 1, 1932

JOSEPH T. KENNY, *Chief Accountant*
EVELYNE MAUDE SPOKES, *Registrar*
MARGUERITE L. MATTICE, R.N., *Director, Out-Patient Department*
MILDRED L. STILWELL, *Director Social Service*
ESTHER M. VARELA, *Secretary to Physician-in-Chief*
DENA LEVIN, *Secretary to Superintendent*
EDITH A. DEXTER, *Secretary to Director of Nurses*

THE BABIES HOSPITAL

BOARD OF WOMEN MANAGERS

President

Mrs. Ernest R. Adee

Vice-Presidents

Mrs. Bertram H. Borden

Mrs. William B. Potts

Miss Maude H. Curtiss

Recording Secretary . . . . . Mrs. Roger Tuckerman

Corresponding Secretary . . . . . Mrs. Charles Reed, Tuxedo Park, N. Y.

Active Members

Mrs. Paul Abbott
Mrs. Ernest R. Adee
Mrs. Henry M. Alexander
Mrs. Alexander T. Baldwin
Mrs. Frederick K. Barbour
Mrs. Frederic S. Battershall
Mrs. Wyllys R. Betts, Jr.
Mrs. Dexter Blagden
Mrs. Bertram H. Borden
Mrs. Thatcher M. Brown
Mrs. Stanley W. Burke
Mrs. L. Havemeyer Butt
Mrs. John B. Calvert
Mrs. Amory S. Carhart
Mrs. Walter H. Close
Miss Maude H. Curtiss
Mrs. Casimir de Rham
Miss Anna B. Evans
Mrs. Francis P. Garvan
Mrs. Amory L. Haskell
Mrs. Crawford Hill
Mrs. Charles V. Hickox
Mrs. William Deering Howe
Miss Frances L. Howland
Mrs. Benjamin Brewster Jennings
Mrs. Oliver G. Jennings
Miss Katherine B. Lockwood
Mrs. William Goadby Loew
Mrs. John W. Minturn
Mrs. Grover O'Neill
Mrs. William B. Potts
Mrs. Charles Reed
Mrs. Philip K. Rhinelander
Mrs. Morton L. Schwartz
Mrs. Raymond J. Schweizer
Mrs. Robert D. Sterling
Mrs. Henry C. Taylor
Mrs. Carll Tucker
Mrs. Roger Tuckerman
Mrs. Edward Van Ingen
Mrs. Harold Van Tine
*Mrs. Lothrop M. Weld
Mrs. Jere R. Wickwire
Mrs. W. Henry Williams

Associate Members

Mrs. Spencer Aldrich
Mrs. Jacques Cartier
Mrs. Paul D. Cravath
Mrs. Herbert L. Griggs
Mrs. Henry Holt
Mrs. Lewis Cass Ledyard, Jr.
Mrs. Arthur L. Lesher
Mrs. Walter G. Oakman

* Died August 16, 1931.

Associate Members—Continued

Mrs. John E. Parmly
Mrs. William Lowe Rice
Mrs. Ernest Schelling
Mrs. M. Banks Taylor
Mrs. Henry G. Trevor
Mrs. Felix M. Warburg

Honorary Members

Mrs. Charles B. Alexander
Mrs. McCoskry Butt
Mrs. Robert W. Chapin
Mrs. William K. Draper
Miss Margerette H. Edgar
Mrs. Reuel B. Kimball
Mrs. Roswell Miller
Mrs. Eben E. Olcott
Mrs. Thomas E. Satterthwaite
Mrs. William T. Schley
Mrs. Theron G. Strong
Mrs. W. Seward Webb

COMMITTEES OF THE BOARD OF WOMEN MANAGERS

Executive Committee

Mrs. Ernest R. Adee, *Chairman*

Mrs. Bertram H. Borden
Mes. Stanley W. Burke
Mrs. John B. Calvert
Miss Maude H. Curtiss
Miss Anna B. Evans
Mrs. Oliver G. Jennings
Mrs. William B. Potts
Mrs. Charles Reed
Mrs. Roger Tuckerman

Social Service Committee

Mrs. Frederick K. Barbour, *Chairman*

Mrs. Warren Barbour
Mrs. Stanley Burke
Mrs. Amory L. Haskell
Mrs. Benjamin Brewster Jennings
Mrs. Joseph Ramee
Mrs. Roger Tuckerman
Mrs. Harold Van Tine

PRESIDENT'S REPORT

On behalf of your Board of Directors I beg to submit the following report for the year 1931:

As stated in last year's report, the most serious and difficult of our problems since moving to the Medical Centre in 1929 has been the ever present one of trying to balance our budget, and much time, thought and study has been given to this by the Board of Directors, the Medical Board, and the members of our Staff.

We have tried to economize in every possible direction which would not too seriously interfere with the service the Hospital is obligated to give through its various departments, and, on the other hand, have appealed to old friends and new ones to help us by gifts to be used for operating expenses.

Through the good offices of one of our directors a contribution of $20,000 was made toward the support of laboratory research work; another member of the Board and his wife most generously matched this gift and, starting with these, we raised through your Board of Trustees and Board of Women Managers and friends over $120,000. This exemplifies the interest, loyalty and belief in the Hospital felt by those who are closest to it, in a year when gifts were in most cases made at great sacrifice.

In spite of these contributions the Hospital closed its fiscal year with a substantial operating deficit as shown on the statement of income and expense included in this report.

In December these facts were presented to the Directors and members of the Medical Board and, after much consideration and with great regret, it was decided to close one ward floor in the Hospital and cut the salaries of all members of the Staff and employees 10 per cent, and make every possible attempt by rigid economies to balance our budget for 1932. The Staff members and employees have given the Board their whole-hearted coöperation and have accepted the resulting salary adjustments in the best possible spirit, thereby making a very real contribution to the Hospital.

The above facts are not pleasant to report and were harder yet to accept, but with income from private patients, semi-private patients and ward patients constantly decreasing and demands for free service correspondingly increasing, and income from contributions dropping to some extent, due to the present financial situation, in spite of every effort to maintain them we were forced to accept the inevitable.

The work that is being accomplished at the Babies Hospital is so good that I feel certain that if those of us who are so deeply interested in its welfare can

only combine to make it better known to our friends and acquaintances, we will in a few years and with improving conditions be able to place it on a firm financial foundation and be able to devote more time to the problems of operation, service and research and less to the question of where the necessary funds to operate are coming from. This is an accomplishment very much to be desired.

During all of this period of stress and uncertainty, the members of our Staff, headed by Dr. Hedges and Miss Kaltenbach, have been helpful not only in what they have accomplished but in the attitude and spirit they have shown, and I desire to express to them the warm appreciation of the Board.

In closing may I again bespeak the continued generous support of our old friends and contributors, and assure them that a gift at this time is doubly appreciated.

John I. Downey,
President.

Marble Tablet presented to The Babies Hospital by Mrs. Holt, in memory of Dr. L. Emmett Holt

ANNUAL REPORT OF THE MEDICAL DIRECTOR

The Medical Board has lost and gained in the past year,—lost through the resignation of Doctor Norton who, for sixteen years, had served the institution to its great advantage both from the professional and administrative standpoints; gained through the acquisition of Doctors McIntosh, Wecch and Goettsch, the new appointees.

Rearrangement of the service into a four months period of ward duty, four months period of out-patient duty and a four months vacation period has provided ward responsibility for more members of the Attending Staff, relieved the wards of reduplication of rounds, increased the attendance and improved the service in the out-patient department and greatly facilitated the teaching done on both divisions.

The necessary curtailment of ward space has accomplished its economic purpose for the hospital without any interference with the number or care of the children, the opportunity offered the Attending Staff and Internes, or the teaching of the students. This has been made possible only by the admirable coöperation of the nursing, administrative and medical groups.

So large a number of children are admitted with, or develop, complicating lesions of the central nervous system, that the need has long been felt of more continuous aid in their management than the usual consultation service can provide. At our request, the Neurological Institute has assigned Dr. Walter Klingman to this duty and his appointment as Attending Neurologist has recently been made. The advantage of this move both to patient and staff has already been made apparent.

A similar arrangement has been made by which a member of our staff is in regular attendance on the children's ward of the Neurological Institute.

Such affiliations as now exist with the Sloane Hospital and the Neurological Institute represent full advantage taken of the opportunities offered us at the Medical Center.

The character of the work carried on in our wards differs little from year to year and allows small comment. It is interesting and satisfactory to note the increasing number of problem cases referred to us by outside physicians. This year our part in the poliomyelitis epidemic consisted in the care of 95 cases. The respirator furnished by two of the Trustees has met a number of emergencies.

We wish to make very special acknowledgment of the continued support given us by the President and Officers of the Chemical Foundation. Without this, the record of the past year in routine care quite as much as in research would have suffered.

The Medical Staff again acknowledges its appreciation of the efficiency and coöperation shown by the Department of Nursing and of the constant, consistently sympathetic response to all requests which have been taken to the Superintendent's office. Respectfully submitted,

HERBERT B. WILCOX,
Medical Director.

GERALDINE FITZGERALD WELD

(Mrs. Lothrop M. Weld)

August 16, 1931

The Board of Managers record with the deepest sorrow the untimely death of Mrs. Lothrop M. Weld, Assistant Treasurer of the Hospital, and a most valued and loved member of the Board for over ten years. Her great interest in the work of the Hospital and her enthusiasm brought many of her friends to serve upon the Board. She will long be remembered by all who were fortunate enough to have known her, and will be greatly missed at all our meetings.

REPORT OF THE BOARD OF WOMEN MANAGERS

During the past year we elected Mrs. Walter H. Close to the Board of Women Managers.

There were no resignations. The names of Mrs. Jacques Cartier, Mrs. Lewis Cass Ledyard, Jr., and Mrs. William Lowe Rice were placed on the list of Associate Members.

For the Annual Entertainment a Bridge and Backgammon Tournament was given at the Court House, 204 E. 65th St., at which the sum of $2,954.28 was raised, and an additional sum of $4,000 was secured by the Managers.

The Summer Branch of the Hospital at Rumson, New Jersey, under the chairmanship of Mrs. Amory L. Haskell, opened in June with 90 children. They closed the latter part of August, considerably earlier than usual, owing to an epidemic of children's diseases and a fear of a possible outbreak of infantile paralysis. In July they had their Annual Entertainment in the form of a Circus and Street Fair at which they made $4,820.

The Hospital during the year has rearranged several rooms for the convenience of parents who wish to stay in the hospital with their sick children, and a charge of $5 a day including breakfast is made for each parent under this plan.

The Hospital has been taxed to its limit to provide free treatment for sick children, while the number of paying patients has greatly diminished. It has continued to meet its obligation to its full ability and has given aid and encouragement to many through the Social Service Department.

Respectfully submitted,

BETTY TUCKERMAN,
Secretary.

REPORT OF THE CRIBSIDE COMMITTEE

The work of the Cribside Committee has been most successful for the year 1931.

The Committee paid in full during the year its pledge of $20,000. In addition it paid $500 for the support of a bed, $2,000 toward the Building Fund and contributed $1,000 toward the work of the Social Service Department.

The Lenten Sewing Class met on Thursday mornings at homes which were kindly offered for the purpose. A total of 716 garments were made by the class and receipts amounted to $1,030.

The Nearly New Shop paid dividends amounting to $1,300 as the Committee's share.

MARIE TERRY,
Secretary.

OFFICERS OF THE CRIBSIDE COMMITTEE

Chairman ..... MRS. W. HENRY WILLIAMS
Vice-Chairman ..... MRS. HAROLD VAN TINE
Treasurer ..... MRS. ROBERT D. STERLING
Secretary ..... MRS. ARTHUR H. TERRY

Officers of the Sub-Committees

Nearly New Shop Committee ..... MRS. ROBERT E. LIVINGSTON
Sewing Class Committee ..... MRS. JOSEPH R. RAMEE
Nominating Committee ..... MISS MADELEINE MURRAY
Houses for Sewing Class ..... MRS. H. B. ROBIE
Clothing Committee ..... MRS. ABBOTT T. HUTCHINSON

MEMBERS OF THE CRIBSIDE COMMITTEE

Active Members

MRS. FREDERICK K. BARBOUR
MISS LOUISA H. BARNARD
MRS. CHARLES W. BELT
MRS. WILLIAM BRADEN
MRS. PAUL BRINSMADE
MRS. KENNETH O. CHISHOLM
MRS. WALTER CLOSE
MRS. VAN DEVANTER CRISP
MRS. SIDNEY G. DEKAY
MRS. ROBERT L. DUANE
MRS. LEROY K. HOWE
MRS. ERNEST V. HUBBARD
MRS. ABBOTT T. HUTCHINSON
MISS EMILY JACKSON
MRS. ALBERT KINGSBURY
MISS HOPE KINGSLEY
MISS MARGARET LANCASTER
MRS. ROBERT E. LIVINGSTON
MISS KATHERINE B. LOCKWOOD
MRS. JAMES MCCOSH MAGIE

Miss Mary St. John Mairs
Mrs. Alfred Lee Manierre
Mrs. F. W. Mundy
Miss Madeleine Murray
Mrs. Joseph R. Ramee
Mrs. George Roberts
Mrs. H. B. Robie
Mrs. Robert D. Sterling
Mrs. Fielding Lewis Taylor
Mrs. Arthur H. Terry, Jr.
Mrs. Harold Van Tine
Mrs. H. Pushae Williams
Mrs. W. Henry Williams

Associate Members

Mrs. Henry G. Bartol
Miss Mary T. Bradley
Mrs. J. Arthur Brooks
Mrs. Henry W. Brower
Mrs. Walter S. Gurnee
Mrs. George H. Howard
Miss Frances L. Howland
Mrs. Oliver G. Jennings
Mrs. Herbert Lucas
Mrs. Benjamin R. C. Low
Mrs. John B. Marsh
Mrs. Charles E. Merrill, Jr.
Mrs. Randolph Catlin
Mrs. John B. Cornell
Mrs. Dennison W. Dana
Mrs. Louis W. Dommerich
Mrs. Joseph L. Myers
Miss Elizabeth B. Oakley
Mrs. Samuel Riker
Mrs. Kenneth D. Robertson
Mrs. Carl O. M. Sprague
Mrs. Robert L. Strebeigh
Mrs. James B. Taylor
Mrs. Edmund Q. Trowbridge

Honorary Member

Mrs. Bernhard Hoffmann

FINANCIAL STATEMENT OF THE CRIBSIDE COMMITTEE

Receipts	
Balance in bank January 1, 1931	$2,663.40
Dividends from Nearly New Shop	1,700.00
Active members' dues	180.00
Associate members' dues	120.00
Honorary members' dues	10.00
Initiation fees	3.00
Fines	7.50
Sewing Class receipts	1,221.94
Paid for substitutes at Nearly New Shop	62.00
Interest from Guaranty Trust Co.	4.54
Interest from New Orleans, Texas & Mexico Bonds	100.00
Interest from Associated Gas & Electric Bonds	110.00
Interest from Koppers Gas & Coke Co. Bonds	100.00
Interest from Canadian Nat'l Ry. Bonds	100.00
From Bridge Party 1930	20.00
Proceeds of bridge party 1931	778.80
Donations	35.00
Sale 2 Bonds, Associated Gas & Electric	750.81
Sale 2 Bonds, Koppers Gas & Coke Co.	2,012.08
Sale 1 Bond, New Orleans, Texas & Mexico Ry.	416.25
Needlework Guild	70.00
	$10,465.32

Expenses	
Part of Social Service salary	$600.00
Rent for Safe Deposit box at National City Safe Deposit Co.	5.00
Annual support of bed	500.00
Sewing Class expenses	195.58
Nearly New Shop, for paid workers	277.30
Donation to Social Service	1,500.00
Needlework Guild	70.00
Final payment of pledge for Hospital Building Fund	3,725.00
Deposited in Emigrants Industrial Savings Bank	2,778.80
Balance January 1, 1932	813.64
	$10,465.32

Ruth L. Sterling,
Treasurer.

ANNUAL REPORT OF THE SOCIAL SERVICE COMMITTEE

The true meaning of Social Service has probably never before meant as much to the public in general, and the hospital in particular, as it has this past year. Everyone, with drives for the unemployed and appeals for relief, has become "socially minded," and the hospitals have done a great deal to relieve the situations following unemployment. The workers have been tireless in their efforts to help needy families, secure positions, and what is more important at the moment, give moral courage and sympathy. During the past year we have had seven thousand office interviews in comparison with four thousand of 1930. Due to undernutrition and poor home conditions, as well as because of medical recommendation, we have sent three hundred seventy-four children away for convalescent care. We have secured many free vacancies, the responsibility for the other placements being borne by the Social Service Committee and occasionally by the families. We have supplied four thousand four hundred and thirteen quarts of milk and forty-seven dozen eggs, and clothed one hundred thirty-five families, the mothers and fathers being as destitute for clothes as the children.

Never have we had such a marvelous Christmas. We are greatly indebted to the Board of Women Managers, the Cribside Committee, the Life Extension Institute and the Junior Circle of the Ladies of the Grand Army of the Republic for their more than generous gifts. We sent baskets of food to twenty-eight families (five of which were given by Mrs. Carll Tucker) and warm underclothes and sweaters to forty-four children. Every child in the Clinic had a toy given him by the Girl Scouts, and a candy cane from Mrs. Carll Tucker. Through the continued generosity of the Girls of the Record Room of the Life Extension Institute, who have given two hundred and six dollars during the year, we have been able to relieve many families by contributing clothing, food and medicines. The Cribside Committee has assisted us very greatly in paying the salary of our third worker, with whose services we would otherwise have had to dispense. Our many other expenses such as convalescent care, carfares, special diets, baby carriages, cribs, clothing, are entirely borne by the Committee through generous donations of our many interested friends, and through Mrs. Jennings' most successful appeals for the Children's Charity.

We have been fortunate in having the services of two volunteer workers who have helped to make our department more efficient by their home visits for follow-up clinic calls. We are also greatly indebted to Mrs. James W. Walsh, Jr., who has volunteered her services and has assumed

full responsibility for the Cardiac Clinic. I am happy to say that during the year we have had few changes in our staff as we have had the valued services of Miss Mildred Stilwell our department head, Miss Elizabeth Campbell, Miss Ruth Englehorn, and Miss Roseclaire Stanton.

HELEN BARBOUR,
Chairman, Social Service Committee.

ANNUAL REPORT OF THE SOCIAL SERVICE DEPARTMENT

During 1931, 1,975 children were referred to the Social Service Department by the hospital wards and Vanderbilt Clinic. Of these 1,640 were for minor services, which did not involve a long time expenditure of effort, and 317 were for intensive study. During the year 157 cases known to us previously were reopened because of new health problems. One thousand seven hundred twenty-six home investigations were made and 524 visits were made to homes for follow-up for the special clinics. This we have felt to be a particularly important phase of our work, especially the follow-up done for the Cardiac and Premature Clinics.

Three hundred seventy-four children who were referred to us for convalescent care were placed. Because of the epidemic of infantile paralysis the past summer when many of the convalescent homes were closed, this number is considerably less than usual. In many instances convalescence at home has seemed more advisable and has been arranged for through the coöperation of Visiting Nurse Associations, relief agencies who have been persuaded to give additional help, and through our own Social Service Committee who has often provided cribs, bedding and special diets, etc.

December 31, 1931, finds us with 193 cases, 93 of which have been referred by the Cardiac Clinic and which according to the New York Heart Association ruling, requires the continued supervision of a social worker as long as the child remains in need of clinic attention. One hundred cases came to us from the hospital wards and general clinic.

It is with a great deal of anticipation that we look forward to 1932 when we hope to institute a new system of record keeping, making our record a part of the medical record and therefore available for the doctor and nurse who cares for the child on the ward We also hope that this will develop in the medical staff a greater consciousness of the potential usefulness of Social Service.

Respectfully submitted,

MILDRED L. STILWELL,
Director.

FINANCIAL STATEMENT, SOCIAL SERVICE DEPARTMENT

Receipts	
Balance on Hand January 1, 1931	$1,194.78
Savings Account balance Jan. 1, 1931	3,396.34
Savings Account interest	102.90
Donations	672.27
From Treasurer of Cribside Committee	1,500.00
From Treasurer of Children's Charity	646.00
From Treasurer of Hospital for Milk	660.00
In care of Social Worker Jan. 1, 1931	152.51
	$8,324.80

Disbursements		
Milk for babies and small children		$689.48
Salary for Social Service Worker		1,800.00
Convalescent Care		549.90
Carfare for Social Workers and Volunteers		179.26
Car and taxi fare for patients		57.61
Clothing		230.94
Medicine and surgical supplied		13.04
Food		24.50
Office supplies, express and delivery charges		14.10
Thanksgiving baskets		69.89
Christmas tree		9.80
Annual subscriptions and dues		118.50
Relief for 1930		278.30
Christmas baskets for 1930 and 1931		183.47
Convention expenses		169.82
Miscellaneous		16.45
		$4,405.06
Cash Balance on hand Jan. 1, 1932	$837.72	
Care of Social Worker Jan. 1, 1932	82.77	
Savings Account Jan. 1, 1932	2,999.25	
		3,919.74
		$8,324.80

MISCELLANEOUS DONATIONS

Mrs. Ernest R. Adee
Mrs. Warren Barbour
Mrs. Frederick K. Barbour
Miss Anne Battie
Dr. Felice Begg
Mrs. Dexter Blagden
Dr. J. P. Caffey
Mr. Howard Cohen
Miss Gladys Cox
Dr. Katherine Dodge
Mrs. M. Duval
Mrs. S. Eisenmenger
Miss Mona Filfus
Mrs. R. L. Garner
Miss Dorothy Genung
The Girl Scouts
Mrs. Stanton Griffis
Mrs. Amory L. Haskell
Mrs. Crawford Hill
Miss Frances L. Howland
Miss Miriam Hubbard
Mr. Rene Huguet
Mrs. B. Brewster Jennings
Mead Johnson & Co.
Junior Circle of the Ladies of the Grand Army of the Republic
The Junior Club of Christ Church
The Junior Emergency Relief
Mrs. C. H. Kienbusch
The Kiwanis Club
Mrs. Alfred Manierri
Miss Geraldine McAlpin
Miss Katherine McDermott
Mrs. Peggy Newberger
Mrs. Grover O'Neill
Mrs. Chester Palmer
Miss Cecelia Peck
Dr. Alice Potter
Mrs. Joseph Ramee
Mrs. Charles Reed
Record Room of Life Extension Institute
Miss Jean Rosenthal
Mrs. Raymond J. Schweitzer
Mr. and Mrs. H. C. Sibley
S.O.S. Club of Brooklyn
Mrs. Robert D. Sterling
Mrs. Henry C. Taylor
Mrs. Samuel Tannenbaum
Mrs. A. Tiederman
Mrs. Carll Tucker
Mrs. Roger Tuckerman
Mrs. Harold Van Tine
Mrs. W. Henry Williams
Miss Helen Wood
Miss C. S. Youll

LIST OF OFFICERS AND MEMBERS OF THE BOARD OF DIRECTORS OF THE BABIES HOSPITAL AND THEIR TERMS OF SERVICE

Presidents

Mrs. Andrew H. Smith	1890
Mrs. Alexander S. Webb	1891
Mrs. Joseph T. Low	1892
Joseph T. Low	1893
Thomas E. Satterthwaite, M.D.	1894–1898
J. Hooker Hamersley	1899–1901
Oliver G. Jennings	1901–1906
William F. Havemeyer	1907
John Sherman Hoyt	1908–1927
John I. Downey	1928–

Vice-Presidents

Mrs. Charles M. Fry	1890
Mrs. Andrew H. Smith	1892
J. Hooker Hamersley	1895–1898
Oliver G. Jennings	1899–1900
William F. Havemeyer	1902–1906
Oliver G. Jennings	1907–
Carll Tucker	1928–

Treasurers of Permanent Fund

William Fahnestock	1893–1894
Henry R. Kunhardt	1895–1913
Francis Louis Slade	1914–

Treasurers of Current Fund

Mrs. Thomas E. Satterthwaite	1889
Mrs. Eben E. Olcott	1891–1896
Mrs. John B. Calvert	1897–1929
Duncan H. Read	1930–

Secretaries

Reuel B. Kimball, M.D.	1893–1894
B. Ogden Chisolm	1895–1921
Carll Tucker	1922–1927
John W. Hornor	1928–

Served on Board of Directors

ADVISORY BOARD

William Fahnestock	1889–1892
Charles M. Fry	1889–1892
James A. Garland	1889–1892
Anson W. Hard	1889–1891
Robert Waller, Jr.	1889–1892

Directors

L. Emmett Holt, M.D.	1892–1924
Joseph T. Low	1892–1893
Mrs. Joseph T. Low	1892–1893
Mrs. Andrew H. Smith	1892–1896
Robert Waller, Jr.	1892–1893
William Fahnestock	1893–1896
James A. Garland	1893–1896
William F. Havemeyer	1893–1908
Mrs. John Hone	1893–1914
Reuel B. Kimball, M.D.	1893–1914
Thomas E. Satterthwaite, M.D.	1893–1905
A. Blair Thaw, M.D.	1893–1905
Frank Tilford	1893–1898
Mrs. Bryce Gray, Jr.	1894
J. Hooker Hamersley	1894–1901
Henry R. Kunhardt	1894–1914
B. Ogden Chisolm	1895–1921
Mrs. John Jay Knox	1895–1917
Leon Marié	1895–1896
Matthew C. D. Borden	1896–1903
Mrs. Anna M. Beddall	1897–1902
Oliver G. Jennings	1897–
Edgar L. Marston	1897–1905
Alexander H. Stevens	1897
Mrs. John B. Calvert	1898–1929
Felix M. Warburg	1899–1929
John Sherman Hoyt	1902–
Mrs. George R. Sheldon	1903–1908
James W. Lane	1904–1918
Walter B. James, M.D.	1906–1927
Francis Louis Slade	1908–
Mrs. Roswell Miller	1909–1924
James R. Sheffield	1909–1921
Carll Tucker	1915–

Theodore Hetzler	1916–
Nathaniel R. Norton, M.D.	1917–
Mrs. Lorenzo Daniels	1922–1924
E. Farrar Bateson	1922–
John I. Downey	1922–
Vanderbilt Webb	1924–
Mrs. Ernest R. Adee	1924–
Herbert B. Wilcox, M.D.	1925–
Mrs. Ira Barrows	1926–1928
William Darrach, M.D.	1928–
Michael Friedsam	1929–1931
John W. Hornor	1929–
Stafford McLean, M.D.	1929–1932
Duncan H. Read	1929–
Mrs. Henry C. Taylor	1929–
Hugh J. Chisholm	1929–
Francis P. Garvan	1929–
Mrs. Dexter Blagden	1930–
John S. Burke	1931–
Donald G. Price	1931–

Honorary Directors

William Fahnestock	1897–1901
James A. Garland	1897–1899
Mrs. Andrew H. Smith	1897–1901
Frank Tilford	1899–1901
Mrs. Roswell Miller	1925–
B. Ogden Chisolm	1925–

ANNUAL REPORT OF THE ADMITTING OFFICE

Patients remaining January 1, 1931		99	
Patients admitted from January 1, 1931 to January 1, 1932		2,152	
Total			2,251
Total treated in wards		1,842	
Patients admitted to private and semi-private rooms		310	
Total			2,152
Age of Patients Admitted			
Under one month		95	
Between one and six months		296	
Between six and twelve months		210	
Between one and two years		296	
Between two and five years		478	
Over five years		777	
Total			2,152
Discharged during the Year			
Cured		131	
Improved		1,517	
Unimproved		279	
Transferred to other institutions		38	
Died		224	
Total			2,189
Remaining January 1, 1932			
Males	26		
Females	36		
Total remaining		62	
			2,251
Average daily number of patients during the year		96.6	
Average stay of each child in days		15.6	
Paying patients		1,485	
Beneficiaries		704	
Total			2,189
Number of days paying patients		20,881	
Number of days beneficiaries		14,385	
Total number of Hospital days' treatment			35,266

Respectfully submitted,

EVELYNE M. SPOKES,
Registrar.

ANNUAL REPORT OF THE PATHOLOGICAL LABORATORY

Autopsies	107
(including bacteriological and microscopical examinations of organs)	
Percentage of Deaths Which Came to Autopsy	47.7%
Microscopical Examinations of Surgical Specimens	239
Blood Examinations:	
Complete counts	5,577
Platelet counts	925
Bleeding time	247
Coagulation time	240
Prothrombin	8
Fragility tests	23
Matching and grouping	869
Widal reactions	83
Melitensis agglutinations	103
Serology:	
Blood:	
Standard Kahn precipitation	1,637
Presumptive Kahn precipitation	1,637
Quantitative Kahn precipitation	32
Spinal Fluid:	
Standard Kahn precipitation	308
Quaiac Test for Blood:	
Stools	146
Vomitus	13
Stools for ova	315
Sputum Examinations:	
Cultures	42
Smears for tubercle bacilli	55
Typing pneumococcus	94
Cerebrospinal Fluid Examinations:	
Chemical and cytological	644
Bacteriological	363
Cultures examined from:	
Blood	393
Throat	2,217
Nose	1,852
Retropharynx	6
Mouth	207
Ears	217
Eyes	212
Chest fluid	73
Pericardial fluid	10
Stomach contents	196
Peritoneal fluid	19
Umbilicus	2

Cervical adenitis	4
Abscesses	222
Skin lesions	7
Stools	396
Urine	217
Urine examinations	7,637
Vaginal smears	1,316
Examinations for spirochetes	2
Tuberculin skin tests	2,363
Agglutination for dysentery	173
Stool for microscopic examination	29
Virulence tests	17
Vaccines	2
Animal inoculation	18

MARTHA WOLLSTEIN, M.D.,
Pathologist.

ANNUAL REPORT OF THE CHEMICAL LABORATORY

Whole Blood Examinations:

Non-protein nitrogen (659), urea nitrogen (3), uric acid (5), creatinine (145), amino acid (1), chlorides (701), sugar (831), cholesterol (315).

Total 2,660

Plasma:

Albumin (406), globulin (407), fibrin (352), carbon-dioxide combining power (423).

Total 1,588

Serum:

Calcium (762), inorganic phosphorus (848), magnesium (19), potassium (26), Van den Bergh (226), icterus index (8), acetone (148), sodium (11).

Total 2,048

Cerebrospinal Fluid:

Inorganic phosphorus (2), sugar (557), chlorides (532), protein (519), Van den Bergh (34), pericardial fluid (1), albumin (1), globulin (1), benzidine test (1).

Total 1,648

Ventricular Fluid:

Sugar (10), inorganic phosphorus (10).

Total 20

Milk Examinations:

Specific gravity (2), fat (2).

Total 4

Urine Examinations:

Urobilinogen (133), sugar (2,024), fermentation (16), acetone (1,990), diacetic (1,990), urea nitrogen (24), phenolsulphonephthalein test (52), albumin (10), lead (4), Gmelin's test for bile (11), chloride (1), carbon dioxide (1).

Total 6,256

Stomach Contents:

Total acidity (11), free HCl (11).

Total 22

Stools:

Fat (3), bile (4).

Total 7

Spleen:

Fat determination (2).

Total 2

Basal Metabolism:

Total 43

A. Ashley Weech, M.D.,
Director.

CONDENSED STATEMENT OF FORTY-THREE YEARS' WORK

	1889	1890	1891	1892	1893	1894	1895	1896	1897	1898	1899	1900	1901	1902	1903	1904	1905	1906	1907	1908	1909	1910	1911	1912	1913	1914	1915	1916	1917	1918 (15 months)	1919	1920	1921	1922	1923	1924	1925	1926	1927	1928	1929	1930	1931	Totals
Patients remaining	17	17	19	22	24	29	33	9	8	15	9	14	21	10	17	36	15	55	59	62	62	51	59	69	56	56	55	53	46	51	48	38	16	35	16	48	39	52	33	51	52	101	99	
Admitted	213	236	283	241	267	266	117	392	355	363	379	386	361	321	600	929	1,000	1,033	924	1,118	1,120	1,271	1,322	1,313	1,323	1,302	1,573	1,288	1,537	1,819	1,112	1,586	1,611	1,718	1,562	1,695	1,613	1,625	1,577	1,708	1,752	2,320	2,152	46,742
Cured	57	76	81	103	108	154	230	252	279	171	206	178	190	139	251	118	168	136	410	525	565	619	632	580	539	661	822	516	718	1,021	826	710	669	483	189	516	426	151	412	481	408	278	131	17,828
Improved	18	74	61	46	36	26	15	36	37	31	35	36	56	55	106	148	119	168	148	133	107	157	196	211	219	154	211	185	218	204	181	530	530	614	705	628	617	633	674	650	757	1,334	1,517	12,589
Unimproved	15	13	35	11	16	9	12	17	20	29	30	22	16	11	53	73	63	63	57	43	43	16	52	42	49	40	77	75	110	113	98	76	118	215	168	116	156	195	202	234	268	102	279	3,503
Transferred			..	...												9	22	26	15	10	18	22	12	25	11	11	1	9	19	22	9	9	3	16	11	33	26	21	13	16	12	37	38	512
Not treated				..														16	16	13	18	16	21	44	33	41	38	25	9	23	11	10	8		1	3			1					414
Died	57	73	101	78	95	72	126	111	120	122	113	145	192	127	183	262	280	312	273	390	369	389	401	401	155	393	423	455	158	139	321	383	324	348	356	378	375	331	227	325	255	271	224	11,556
Hospital days' treatment	1,393	1,997	7,223	5,537	7,098	9,478	12,116	11,111	10,532	9,646	10,165	10,942	9,330	8,842	11,021	15,078	17,371	20,221	19,911	22,680	23,053	23,310	25,825	24,875	27,529	25,766	23,289	22,115	22,551	26,210	20,029	16,518	21,786	19,892	24,131	23,185	25,231	25,123	21,014	21,283	21,613	39,481	35,266	791,706
Average stay in days	20.5	19.8	21	21.3	26.6	32.7	27.9	26.8	22.7	26	25.8	27.8	19.6	24.8	18.1	15.9	17	19.	20.3	19.3	19.5	17.5	19.	18.1	19.8	18.9	14.4	17	14.6	14	13.8	10.1	13.2	11.5	12.9	13.1	15.2	14.9	13.6	12	13.6	16.3	15.6	
Admitted under 1 year	107	145	170	111	150	143	221	217	262	202	212	236	284	193	387	568	610	604	583	688	624	692	715	743	701	695	851	739	812	922	715	868	852	841	932	822	756	775	723	810	740	715	601	23,776
Admitted 1 to 5 years	107	91	113	100	108	123	196	175	193	161	167	150	177	128	213	361	390	429	341	430	196	579	607	570	622	607	722	549	725	897	727	718	789	877	830	873	857	850	851	898	801	886	774	21,259
Over 5 years																																									211	719	777	1,707
Deaths under 1 year	52	63	88	55	82	61	95	87	106	94	89	122	160	98	156	207	216	253	230	318	280	307	306	329	334	315	356	362	403	334	259	306	264	211	291	302	280	177	172	253	180	173	129	9,000
Deaths 1 to 5 years	5	10	16	23	13	11	29	21	13	28	25	23	32	29	27	55	73	59	44	72	89	82	95	72	111	78	67	93	55	105	65	75	60	104	65	76	95	157	55	72	65	77	55	2,482
Over 5 years																																									10	21	10	74
Percentage of deaths, all ages	26.6	30.9	36.7	32.4	35.6	25.	30.2	28.3	26.1	33.6	30	37.6	41.6	39.6	30.5	28.1	28.9	30.3	29.6	34.9	32.9	30.4	30.1	30.6	31	30.2	26.9	35.2	29.1	23.4	22.4	23.5	19.7	20.2	19.6	21.6	22.7	19.9	14.9	18.7	13.5	11.2	9.9	
Under 1 year	18.6	13.3	31.7	39	51.6	42.6	13.9	10.	40.5	46.5	41.9	51.7	56.3	50.8	40.3	36.1	35.3	41.9	39.1	46.2	46	41.6	43.7	45.1	50	46.9	41.8	52	49	36.2	26.2	31.7	30.9	29.	30.9	30.7	37.	22.8	23.7	31.2	21.3	21.	20.2	
Between 1 5 years	1.6	10.9	11.1	23	12	8.1	14.9	13.7	7.2	37.3	14.9	15.3	18	22.6	12.7	15	18.7	13.8	13.8	16.6	17.4	13.9	15.4	12.5	17.1	12.2	9.3	15.5	7	11.5	8.9	10.7	7.6	11.8	7.8	8.7	11	18.4	6.5	8	8.1	8.3	6.7	
Over 5 years																																									1.3	3.2	5.0	
Infants' Nurses graduated		4	6	8	7	15	22	21	25	21	21	23	23	20	23	19	26	34	36	41	43	15	33	14	39	39	17	43	37	51	36	21	24	32	29	17	26	36	22	35	30	16	26	1,182
Out-Patient Department: New patients			211	257	376	298	146	635	985	1,156	1,075	1,000	951	769	1,212	1,177	1,771	2,130	2,250	2,679	3,103	3,855	4,116	3,916	1,200	1,111	4,803	1,651	1,481	5,726	4,061	4,110	1,956	1,882	1,387	3,995	3,778	3,562	1,010	1,209	6,598	5,572	6,304	123,604
Visits			537	852	1,614	1,393	1,505	2,522	3,779	5,107	3,856	1,551	1,927	1,123	5,761	5,864	7,123	8,358	9,478	11,188	12,485	15,518	16,336	13,919	14,175	14,039	15,568	15,832	16,135	18,698	13,728	16,031	18,978	20,100	17,859	16,322	15,591	15,019	15,519	13,291	29,151	11,122	36,171	478,984

REPORT OF THE OUT-PATIENT DEPARTMENT

The Babies Hospital Out-Patient Department, in Vanderbilt Clinic, has during the year 1931 continued the policy heretofore established of admitting for surgical and medical treatment only those patients whose financial status prevents them from obtaining a similar service from private sources.

During the past year the Pediatric Department has also admitted for diagnosis and consultation service, patients referred from local physicians and agencies and in these instances a report of the findings has upon request been forwarded to the responsible parties.

It has been my privilege to direct this clinic since March 15, 1931. We should be remiss in our appreciation of the work accomplished by predecessors in their direction of the clinic, were we to fail in commending them for the splendid service that has been established. The work and detail in the initial organization is a tribute to their devoted service and industry.

During the year 1930 there were 19,698 patients treated.

During the year 1931 there were 20,198 patients treated.

These figures include subsequent visits, but are exclusive of patients observed in the special clinics.

Special Clinics:

Anemia	Dr. F. Wilke	Wednesday at 9 A.M.
Allergy	Dr. Bergstrom	Tuesday at 9 A.M.
Abnormality	Dr. L. Davidson	Thursday at 9 A.M.
	Dr. K. Merritt	Thursday at 9 A.M.
Cardiac	Dr. A. Langmann	Friday at 9 A.M.
	Dr. W. R. Smith	Friday at 9 A.M.
Chest	Dr. S. McLean	Monday at 9 A.M.
	Dr. A. MacDonald	Monday at 9 A.M.
Diabetes	Dr. J. Brush	Wednesday at 9 A.M.
Enuresis	Dr. L. Johnson	Tuesday at 9 A.M.
Epilepsy	Dr. K. Metcalf	Monday at 9 A.M.
Medical	Dr. L. Davidson	Thursday at 9 A.M.
Nephritic	Dr. J. Lyttle	Wednesday at 3 P.M.
Pyelitis	Dr. L. Johnson	Tuesday at 9 A.M.
Premature	Dr. L. Davidson	Friday at 9 A.M.
	Dr. K. Merritt	Friday at 9 A.M.
Posture and massage	Mrs. S. Eisenminger	Mon.,Wed.,Fri.,9A.M.
Surgical	Dr. E. J. Donovan	Thursday at 9 A.M.
	Dr. W. Heeks	
	Dr. F. Solley	
	Dr. B. Shore	

In admitting patients to the general out-patient-department clinic, there is exacted, where feasible, a minimum fee as follows:

First, initial visit	$1.00
Second, and subsequent visits	.50

The minimum fee thus collected would appear scarcely worth mentioning were it not realized that the total yearly collections approximate the current clinic expenses exclusive of rental.

General Afternoon Clinic.—Patients up to twelve years of age are seen every afternoon except Saturday and Sunday. At other times, urgent cases are cared for in the Emergency Department of the Vanderbilt Clinic.

The daily average admissions for successive months are as follows:

January	90 cases	July	68 cases
February	90 "	August	52 "
March	85 "	September	79 "
April	81 "	October	82 "
May	85 "	November	82 "
June	76 "	December	81 "

The daily average of new cases admitted, per day	16
The total number of clinic days	252
The average number of physicians attending daily	10
The average number of patients seen daily by each physician	8

Toxin-Antitoxin administered for diphtheria	1,096
Intradermal tuberculin tests administered	1,176
Vaccinations	383
Schick tests	194
X-Ray examinations	1,114
Urinalyses	1,523
Blood counts	821
Kahn tests	240

Personnel.—The personnel includes Supervisor, Assistant Supervisor, Secretary, Dietitian, Infant Nurses (two), File Clerks (three), all of whom are engaged from 8:30 A.M. to 5:30 P.M.

Social Service Workers, Bacteriologist, and Student Nurses (five) are engaged each clinic afternoon and more frequently if the occasion demands such services. The five student nurses alternate every two weeks with a like group; their purpose is chiefly to acquire training in the application of nursing pertaining to clinic procedure.

X-Ray.—The clinic operates as a unit and is complete in its equipment for carrying out diagnostic procedures and the investigation of ambulatory patients. The X-Ray Departments in the emergency clinic of Vanderbilt Clinic, also the X-Ray Department in the Babies Hospital, afford us the

opportunity to complete investigation of this nature if emergency demands during the clinic hours as distinct from the investigations these departments carry out on routine schedules. We are very grateful to the Roentgenological Department in the Babies Hospital for the splendid coöperation we have experienced when fluoroscopic examination was deemed advisable during clinic hours.

Consultation.—Patients referred to the Pediatric Department as diagnostic problems are thoroughly investigated in the clinic unless it is deemed advisable to admit such a patient to the hospital for a more detailed study. Patients who are receiving continuous routine care in the clinic and whose condition warrants consultation service are referred to specialized services by appointment for consultation. Frequently a consultant has appeared on the Pediatric floor in acknowledgment of a request for consultation, thereby obviating any delay or further inconvenience to the patient.

Infectious Diseases.—During the months of June, July, August and September, poliomyelitis was prevalent. All suspicious cases seen during clinic hours were referred directly to the Babies Hospital for the necessary diagnostic procedures, and cases necessitating hospitalization were admitted for further care. This procedure obviated the possibility of returning home the doubtful case and isolated the pre-paralytic case.

The routine of admitting directly all patients to the observation floor of the general clinic, has proven its worth in detecting and isolating many cases of contagious disease which might otherwise have gained contact with the general non-infectious cases admitted.

There has been evident an increase in the number of cases demonstrating tuberculous infection. This manifested itself when all suspected cases with or without a history of contact received an intradermal tuberculin test. The increase in number of this type is at the moment a definite problem.

Students.—Since the medical school term commenced there have been groups of students pursuing elective courses in pediatrics who have been occupied in the clinic on special occasions. The work accomplished by these men has been praiseworthy and their services are appreciated.

Four afternoons weekly, groups of students receive clinical instruction from the various members of the Babies Hospital Attending Staff and the Clinic Staff.

Social Service.—This department continues to exercise the important function of liaison between clinic, home and patient. Their efforts in this and many other respects have been exacting and trying. They have met

the many demands exacted with their usual coöperation and efficiency and we are most grateful for their invaluable services.

Record Room.—The Record Room staff has afforded us excellent service. The promptitude with which they have supplied charts on request and the very special manner in which they coöperated with us in the change of admission routine, which necessitated additional hardships for their department in change of routine forms, etc., were the factors more than any others in promoting the smooth operation of the admission of patients at the present time, and the elimination of considerable waste of time for the clinic personnel in general, and have materially added to the patients' comfort. We are especially grateful to this department for their splendid efforts in our behalf.

Conclusion.—The Supervisor, Assistant-Supervisor, and their associates command our admiration and respect for the splendid manner in which they have met every emergency. Their duties are arduous and require in the highest degree fortitude, patience and tact. It is a distinct credit to them, that in a sphere of endeavor where complaints are the rule, not the exception, adverse criticism has been conspicuous by its absence.

We are most grateful to Dr. McIntosh, Dr. Wilcox and Dr. McLean for their invaluable advice and guidance. The medical staff attending the clinic have given of their time unstintingly and they have diligently carried out their responsibilities to the patients. It is indeed a distinct pleasure to accord them the credit they have so justly merited. The Vanderbilt Clinic Administrative Staff have been most coöperative and solicitious for our welfare and we are most grateful to this department.

Respectfully submitted,

Charles A. Lang, M.D.,
Chief, Pediatric Clinic.

GENERAL RULES

1. The beds of the Hospital are free to the needy poor. Others are charged according to their means.

2. Sick children up to 12 years of age are admitted, except those suffering from contagious diseases.

3. Applications for admission must be made at the Hospital during the day, from 9 to 5, although emergency cases are received at any time.

4. The Out-Patient Department, in the Vanderbilt Clinic of the Medical Center, is open daily throughout the year from 2 to 3 P.M., except on Saturdays, Sundays and holidays.

5. Visiting day for friends of ward patients is Wednesday or Thursday, from 3 to 4 P.M.

6. Visitors to the Hospital are welcome any afternoon between 3 and 5.

HOSPITAL CALENDAR

Meetings

Annual Board and Society, fourth Thursday in January.

Board of Directors, fourth Thursday of every month, with the exception of June, July, August and September.

Annual Meeting of the Board of Women Managers, second Tuesday in January.

Board of Women Managers, second Tuesday of every month, from October to May, both inclusive.

Board of Women Managers—Executive Committee, monthly, except during months of June, July, August and September.

House Committee, monthly, from October to May, both inclusive.

School of Nursing, monthly, from October to May, both inclusive.

Summer Committee, monthly, during June, July, August and September.

Medical Board, fourth Thursday of every month, with the exception of July and August.

Cribside Committee, annual meeting in December.

REPORT OF THE DIRECTOR OF THE SCHOOL OF NURSING

I have the honor to present the Annual Report of the Department of Nursing for the year 1931.

Affiliating Schools

In order to keep all affiliations within the State of New York it has been necessary to discontinue the affiliation with The House of Mercy Hospital in Pittsfield, Massachusetts. When the readjustment is completed the affiliating schools will be represented as follows:

Presbyterian Hospital New York, New York	20 students
The House of the Good Samaritan Watertown, New York	5 students
Vassar Brothers Hospital Poughkeepsie, New York	6 students
Mt. Vernon Hospital Mt. Vernon, New York	5 students
Ellis Hospital Schenectady, New York	4 students
St. Luke's Hospital Newburgh, New York	2 students
Total	42 students

Students

Affiliating Students, 3 months' course	42
Post Graduate Students, 4 months' course	4
Infants' Nurses, 1 year's course	26
Affiliating Students during the year	168
Post Graduate Students during the year	12
Infants' Nurses during the year	26
Total number of students who were given instruction in Pediatric Nursing during the year	206

Graduate Staff

It was with regret that we accepted the resignation of:

Miss Joanna Auchincloss, *Headnurse*
Miss Dorothy Genung, *Headnurse*
Miss Theodora Sharrocks, *Headnurse*
Miss Doris Barnes, *Assistant Headnurse*
Miss Helen Vanderbeek, *Assistant Headnurse*
Miss Mary Dew, *Assistant Headnurse*

These nurses had given excellent and loyal service to The Babies Hospital during the difficult period of organization. The Graduate Staff at the close of the year 1931 is as follows:

Director, Miss Winifred Kaltenbach, A.B., R.N.
Assistant Director, Miss Kathleen McDermot, R.N.
Assistant Director, Instruction, Miss Gladys Cox, B.S., R.N.
Assistant Director, Instruction, Miss Alice Wright, R.N.
Assistant Director, Night, Miss Florence McKenna, R.N.
Assistant to Night Director, Miss Hannah Quinn, A.B., R.N.
Supervisor of Operating Room, Miss Mary Comerford, R.N.
Assistant to Supervisor of Operating Room, Miss Florence Cambage, R.N.

Headnurses
Miss Helen Wood, B.S., R.N.
Miss Elizabeth Wormeley, R.N.
Miss Ruth Abernethy, R.N.
Miss Louise Watkins, R.N.
Miss Miriam Hubbard, R.N.

Assistant Headnurses
Miss Lelia Mullen, R.N.
Miss Irene Dobias, R.N.
Miss Elna Saamanen, R.N.
Miss Gertrude Brickner, R.N.

Mrs. Kate Robertson, R.N., Admitting Room

Infants' Nurses

The following Infants' Nurses completed their course of training during 1931:

Rosa Andren
Annie Cox
Beatrice Ellis
Gurli Engstrom
Birdie Gillane
Mabel Goodwin
Winifred Harraghy
Mary Hasak
Virginia Kearney
Louise Kenny
Marie Kirsch
Bertha Lambert
Babette McLaine
Winifred McNish
Elsie McQuade
Jule Mulhern
Kathleen O'Connor
Mary O'Connor
Anna Plate
Ethel Richardson
Toni Rieger
Annie Scott
Betty Smith
Kathleen Staunton
Anna Zeeb

Donations

We were able to give the children a very happy Christmas because of generous donations in money and toys from friends of the Hospital.

We are again indebted to Mrs. Oliver Gould Jennings for her annual Christmas gifts to the Infants' Nurses. We are also indebted to friends of the Hospital for opera and concert tickets, for a radio for the affiliating students, a piano for the playrooms and for current magazines.

We are grateful to a friend who is interested in the education of the student nurses for starting a Library Fund with which a reference library could be kept up to date. The value of a reference library for the student nurses is obvious and we hope that other friends of the Hospital will become interested.

The Department of Nursing is very appreciative of the support and coöperation of the Board of Managers and of the Attending and House Staff.

The Department of Nursing is also fortunate in its School of Nursing Committee whose members show so keen an interest in the nursing at the Hospital and in the instruction given to the students.

WINIFRED KALTENBACH,
Director of Nurses.

REPORT OF THE EDUCATIONAL THERAPY DEPARTMENT

From the first warm day in March until the last pleasant day in November the children are outdoors unless prevented by rain or high winds. During the months when it is too cold and stormy for convalescent children to be out, they work and play in the rooms provided for the purpose on the top floor.

The activities are varied as is necessary when both the individual and the group are considered. The school work has been principally arithmetic, writing, spelling, and geography. The children range in age and ability from pre-school to the eighth grade, though the largest number are in the first four grades. The lessons taught not only prevent the children from losing too much ground in the most difficult subjects but also give them a sense of security in dealing with familiar situations, and prevent anxiety about school work. In most instances the children do not remain long enough to show great progress, though each manages to take home some element of knowledge. A few have covered a good deal of ground; one mastered the processes of multiplication and division. Many have overcome errors due to poor habits of work. Many of the younger children have mastered the difficult step of writing and reading numbers and letters. Briefly, the work in arithmetic ranges from numeration through compound interest. Geography is taught not alone from text book, but through map making, pictures, and stories.

Handwork has included basketry, both reed and raffia, clay modeling, geometric design, sewing cards, knitting and crochet work, paper construction in form of projects for Hallowe'en, Thanksgiving, Christmas, Valentine's Day, and Easter.

During story hour two mornings a week, more than thirty books selected from children's classics have been read aloud. This has provided not only entertainment, but also a wider background in familiarity with fine literature, with the use of good grammar, enlarged vocabularies, and includes the hope of instilling the love of good reading for itself.

Thanks to the generous gift of a piano from Dr. McIntosh the children have enjoyed singing and have learned twenty songs including Christmas carols and folk melodies.

Through various games they have attained a sense of fair play, coöperation, and social adjustments, often unconsciously practicing arithmetic through score keeping.

The Infants' Nurses have a month of experience in dealing with the more

aetive children and in meeting problems and applying theories learned in the elass room.

Volunteers have given valuable assistanee. Miss Lucy Buek and Miss Dorothy Weeks from the Junior League, Miss Rowena Nash and Miss Hofstaader have read aloud, played games and taught handwork to ehildren unable to leave the wards. Miss Sara O'Brien and Miss Margaret Sayles, student teachers from the Child Edueation Foundation, have assisted with the pre-sehool group. Miss Isabel Fromert has done interesting and eonstruetive project work with the older group. We are grateful for their interest, eoöperation and faithfulness.

STATISTICAL REPORT OF THE EDUCATIONAL THERAPY DEPARTMENT

Number of children from January 1, 1931 to January 1,1932	312
Largest number of children in one month	68
Largest number of children in one week	40
Largest number of children in one day	22
Smallest number of children in one month	37
Smallest number of children in one week	11
Smallest number of children in one day	4
Average monthly attendance	48
Average weekly attendance	22
Average daily attendance	11

The longest stay in the department was 102 days.

The shortest stay was one-half a day.

The average stay was 4½ days.

The oldest child was 12 years and 9 months old.

The youngest child was 16 months old.

GERALDINE MCALPIN,
Director.

ANNUAL REPORT OF THE SUMMER BRANCH

The Summer Branch at Rumson, New Jersey, opened June 4, 1931, with sixty-eight children.

The hospital staff for this year comprised

Miss Florence McKenna, *Superintendent*
Miss Ellen Hunt, *Assistant Superintendent*
Dr. Edgar Thorsland, *Resident Physician*

Dr. William J. Mersereau again gave many hours of valuable time to the hospital as Consultant Physician.

Unfortunately, almost immediately after the arrival of the first group of patients, a case of chicken-pox developed and shortly thereafter numerous cases of whooping-cough and measles. From then on, until almost the closing day, the hospital was never free from one or more cases of contagious diseases. Almost the entire first group of children got at least one, many contracted two, and some had all three diseases during their stay.

Needless to say, the hospital is not properly equipped to handle a contagious epidemic, and enough cannot be said in praise of the staff, who showed both great efficiency and continued cheerfulness under the most trying and discouraging circumstances.

In July, at the suggestion of the members of the board, the Chairman had a conference with Dr. Wilcox, Miss Kaltenbach, and Miss Stillwell to determine if there was not some way in which the development of contagious diseases among the children after arrival at Rumson might be eliminated.

It had been discovered that in the past a number of children were sent to the Summer Branch directly from their homes, where many of them had been exposed to contagious diseases without any possible knowledge on the part of the staff of the New York hospital. It was, therefore, decided to limit the children at the Summer Branch to those sent directly from the Babies Hospital, or to those over whom the hospital still had close supervision.

Dr. Wilcox explained that the above policy would of necessity limit the number of children which could be sent to the Summer Branch, and as a result the total number cared for during the 1931 season was only ninety. However, many of these have been hospitalized at Rumson all summer.

On Friday, July 24, the annual benefit was held at Rumson consisting of a circus and street fair. Owing to the economic depression it was considered advisable by the board to reduce greatly the price of admission which prevailed at former benefits, with full knowledge that the proceeds would thus

be far below that of former years. The net proeeeds of the benefit this year amounted to $3,265.52, whieh is far less than that realized on the average in former years.

However, through foresight of the former Chairman, Mrs. Bertram H. Borden, a special reserve fund has always been maintained for use in an emergeney, and by drawing on this fund the Summer Braneh was able to close its season free from all debt.

By the end of August all the ehildren were out of quarantine and all but ten had been returned to New York. As the epidemie of infantile paralysis was quite severe at that time it was thought better not to bring any further children from New York and to close the hospital a week earlier than had been the eustom. Aceordingly, the Summer Branch closed its doors on August 27, 1931.

Next year, with our ehange of policy, it is hoped that the hospital will be of inereased serviee and effieieney and that it will again meet with the suceess in its work that has been its portion in former years.

Respectfully submitted,

ANNETTE TILFORD HASKELL,
Chairman.

SUMMER BRANCH AT RUMSON, NEW JERSEY

Open from June 1 to September 1

Officers of Summer Branch

Mrs. Amory L. Haskell, *Chairman*
Mrs. Bertram H. Borden, *Vice-Chairman*
Mrs. Frederick K. Barbour, *Treasurer* Mrs. Stanton Whitney, *Secretary*

Members of Summer Committee

Mrs. James C. Auchincloss
Mrs. Theodore H. Banks
Mrs. Frederick K. Barbour
Mrs. W. Warren Barbour
Mrs. Dexter Blagden
Mrs. J. Marshall Booker
Mrs. Bertram H. Borden
Mrs. John C. Borden
Mrs. John J. Boyd, Jr.
Mrs. J. Wright Brown
Mrs. Gray MacW. Bryan
Mrs. Harry I. Caesar
Mrs. George A. H. Churchill
Mrs. Lester B. Churchill
Mrs. Thomas C. Clarke
Mrs. George V. Coe
Mrs. Harden L. Crawford
Mrs. C. Linden Despard
Mrs. Frederick H. Douglas
Mrs. Rudolf A. Erbsloh
Mrs. Henry W. Everett
Mrs. Blaine Ewing
Mrs. Henry L. Finch
Mrs. Rufus C. Finch
Mrs. Benjamin R. Gatuis
Mrs. Phillipse E. N. Greene
Mrs. William G. Gridley
Mrs. William H. Hamilton
*Mrs. J. Horace Harding
Mrs. Harold Hartshorne
Mrs. Robert D. Hartshorne
Mrs. Amory L. Haskell
Mrs. Joseph C. Hoagland
Mrs. Richard M. Hurd
Mrs. William A. Jamison
Mrs. J. Ford Johnson
Mrs. C. Maury Jones
Mrs. W. Strother Jones, Jr.
Mrs. J. Prentice Kellogg
Mrs. Reuel B. Kimball
Mrs. Edgar A. Knapp
Mrs. Leighton Lobdell
Mrs. Charles S. McVeigh
Mrs. Gurdon M. Maynard
Mrs. George H. Moore
Mrs. Matthias Plum
Mrs. Alfred H. Porter
Mrs. William B. Potts
Mrs. Henry I. Riker
Mrs. Samuel Riker
Mrs. Wilbur B. Ruthrauff
Mrs. Carl Schoen
Mrs. Edwin Stewart, 3rd
Mrs. Andrew V. Stout
Mrs. Herbert N. Straus
Mrs. Albert Symington
Mrs. L. Suffern Tailor
Mrs. J. Frederick Talcott
Mrs. James P. Thomas
Lady J. White Todd
Mrs. McLane Van Ingen
Mrs. Harold Van Tine
Mrs. Atwood Violett, Jr.
Mrs. George Gray Ward
Mrs. Holcombe Ward
Mrs. Loomis L. White
Mrs. Stanton Whitney

* Resigned.

The Babies Hospital of the City of New York

EXHIBIT "A"

Assets

Current Fund:			
Cash on hand and in bank			$7,985.98
Accounts Receivable:			
Patients	$11,957.79		
Less reserve for ward patient fees	8,453.70		
		$3,504.09	
New York City (estimated)		6,839.59	
Others		1,882.01	
			12,225.69
Accrued interest receivable			14,580.17
Inventory—stores			9,439.80
Notes receivable			75,000.00
Prepaid insurance			3,059.67
Total Current Fund assets			$122,291.31*
Rumson, New Jersey Fund:			
Cash		$883.95	
Investments (book value)		22,953.50	
Land and buildings		23,952.10	
Total assets—Rumson, New Jersey, Fund			47,789.55
Permanent Fund:			
Cash		$25,581.70	
Investments (book value)		1,029,826.43	
Due from Current Fund		180,000.00	
Due from Building Fund		63,000.00	
Accrued interest receivable		14.28	
Total assets—Permanent Fund			1,298,422.41
Reuel B. Kimball Fund:			
Cash		$85.33	
Investments (book value)		57,646.86	
Accrued interest receivable		.08	
Total assets—Reuel B. Kimball Fund			57,732.27
Building Fund:			
Cash		$935.00	
Accrued interest receivable		6.16	
Pledges receivable		3,266.67	
Building		1,614,150.76	
Equipment		169,987.08	
Total assets—Building Fund			1,788,345.67
			$3,314,581.21

* Does not include pledge of $10,000 due in 1931 but not received until 1932.

Liabilities

Current Fund:			
Accounts payable			$17,240.26
Salaries and wages accrued			9,157.48
Compensation insurance accrued			411.94
Total Current Fund liabilities			$26,809.68
Due to Permanent Fund			180,000.00
Special Reserve Fund			53,577.33
Current Fund Deficit:			
Deficit, January 1, 1931		*83,207.67*	
Add deficit, year ended December 31, 1931 (Exhibit "B")		*54,888.03**	
Current Fund deficit			*138,095.70*
			$122,291.31
Rumson, New Jersey Fund:			
Accounts payable		$100.46	
Principal:			
Balance, January 1, 1931	$52,989.96		
Deduct deficit, year ended December 31, 1931	5,300.87		
		47,689.09	
			47,789.55
Permanent Fund:			
Principal, January 1, 1931		$1,279,354.54	
Add:			
Legacies	$18,092.22		
Profit on sale or redemption of securities	975.65		
		19,067.87	
			1,298,422.41
Reuel B. Kimball Fund:			
Principal, January 1, 1931		$57,746.89	
Deduct loss on sale or redemption of securities		14.62	
			57,732.27
Building Fund:			
Due to Permanent Fund		$63,000.00	
Principal, January 1, 1931	$1,724,760.12		
Add:			
Interest on bank balance	305.51		
Equipment purchased by Current Fund	3,710.24		
	$1,728,775.87		
Deduct:			
Uncollectible pledges	$3,429.91		
Exchange on checks	.29		
	3,430.20		
		1,725,345.67	
			1,788,345.67
			$3,314,581.21

This statement does not include any liability for the unpaid rent of the Out-Patient Department

CURRENT FUND—INCOME AND EXPENSE

Year Ended December 31, 1931

The Babies Hospital of the City of New York

EXHIBIT "B"

Income:		
Board:		
Private patients	$8,854.45	
Semi-private patients	9,961.20	
Ward patients	37,756.65	
New York City	14,633.55	
Guests	1,210.50	
		$72,416.35
Out-Patient Department fees		16,088.25
Pathological Laboratory:		
Fees	$4,378.11	
Columbia University	11,999.70	
		16,377.81
Chemical Laboratory:		
Fees	$1,352.50	
Columbia University	1,260.00	
		2,612.50
Columbia University:		
Director's secretary's service	$1,800.00	
Photographer's services	1,500.00	
		3,300.00
X-Ray Laboratory		8,512.79
Operating room		5,743.50
Meals:		
Private nurses	$3,033.75	
Guests	2,598.55	
		5,632.30
Extra medication and dressings		863.05
Nurses' registry		645.00
Physiotherapy		12.00
Sundry		1,316.37
Gross income from operations		$133,519.92

Expense:	
General and Administrative:	
Salaries:	
Superintendent	$10,000.00
Clerical	11,688.01
Executive Secretary	1,000.00
Director's Secretary	2,683.65
Registrar	1,905.00

Storeroom	$2,112.50		
Telephone operators	2,905.54		
	$32,294.70		
Telephone and telegraph	3,499.97		
Stationery and printing	1,378.96		
Insurance—fire and liability	1,564.83		
Insurance—compensation	1,500.00		
Postage	256.95		
Custodian fees	566.92		
General equipment replacement and repairs	208.74		
Joint Administrative Board	321.62		
Association dues	145.00		
Year Book expense	908.25		
Accounting	3,270.00		
Sundry	562.03		
Total general and administrative expense		$46,477.97	
Departmental Expense:			
Care of patients	$40,485.94		
School of Nursing	12,610.39		
Operating room	6,972.05		
X-Ray Laboratory	12,877.82		
Pathological Laboratory	29,332.66		
Chemical Laboratory	26,774.55		
Dietary	58,018.79		
Out-Patient Department	15,989.95		
Housekeeping Department	30,272.23		
General, house and property	44,040.21		
Social Service	10,105.38		
Laundry	25,384.75		
Photography	3,005.32		
Educational therapy	1,919.35		
Total departmental expense		317,789.39	
Total operating expense			$364,267.36
Deficit from Hospital operations			*$230,747.44*

Other Income:	
Donations	$45,784.22
Chemical Foundation, Incorporated	20,000.00
Income from investments	56,878.01
Special reserve appropriations (including Garvan Fund)	24,496.82*
United Hospital Fund	9,231.07

* Includes $19,015.35 from Garvan Memorial Fund.

This statement does not include any charge for rent of the Out-Patient Department.

Entertainments	$7,116.25	
Annual subscriptions	7,075.50	
Supported beds	6,050.00	
Furnishing cribs	300.00	
Interest on bank deposits	1,423.20	
Presbyterian Hospital—adjustment of charges for 1930	3,832.04	
Total other income		$182,187.11
		$48,560.33
Other Charges:		
Betterments and improvements	$3,686.24	
Pension	700.00	
Presbyterian Hospital—professional care of patients	1,002.50	
Sundries	938.96	
Total other charges		6,327.70
Current Fund deficit, year ended December 31, 1931 (Exhibit "A")		*$54,888.03*

To the Board of Directors,
The Babies Hospital of the City of New York,
New York City.

We have audited the books and records of The Babies Hospital of the City of New York for the year ended December 31, 1931. In our opinion the foregoing statement of assets, liabilities and funds sets forth fairly the financial condition of The Babies Hospital of the City of New York at December 31, 1931, and the statements of income and expense of the Current Fund correctly state the result of operations for the year ended at that date.

HURDMAN AND CRANSTOUN.

April 4, 1932.

TREASURER'S REPORT—BUILDING FUND

For the Year 1931

Receipts

1931		
Jan. 1	Balance	$198,342.78
Jan. 1 to Dec. 31	Received payments on pledges	75,687.21
Jan. 1 to Dec. 31	Interest on bank balances	1,657.04
Jan. 8	Interest on certificate of deposit	6,045.81
	Loan from Permanent Fund	93,000.00
		$374,732.84

Disbursements

1931		
Jan. 14	Check to Presbyterian Hospital—final payment on construction contract	$343,797.55
May 14	Refund to Permanent Fund on loan	15,000.00
Aug. 1	Refund to Permanent Fund on loan	15,000.00
	Charged account for exchange on two Canadian checks	.29
Balance, Dec. 31, 1931		935.00
		$374,732.84

Francis Louis Slade,
Treasurer.

TREASURER'S REPORT—PERMANENT FUND

For the Year 1931

Receipts

1931		
Jan. 1	Balance	$122,362.36
Feb. 13	Final payment of Ellen King Bequest	7,583.93
July 15	Proceeds from sale of $2,000 Junior League gold Debenture Bonds, 6%	1,995.00
	Check from Estate of Vahdah Anna McCullough	9,658.29
17	Legacy under the will of Evelyn M. Breslin	300.00
Aug. 6	Bequest from Estate of Louise F. Hardenburg	250.00
Dec. 19	Part payment of legacy under the will of Amelia P. Dixon	300.00
Feb. 2 to Oct. 1	Proceeds from redemption of bonds	32,000.00
	Premiums thereon	2,950.00
May 1 to Sept. 1	Proceeds from mortgages paid off	28,000.00
May 14 and Aug. 1	Refunds from Building Fund on loan	30,000.00
Jan. 1 to Dec. 31	Amortizations on bonds	233.90
		$235,633.48

Par value of bonds held	$682,000.00
Preferred stocks, 535 shs. cost	51,277.50
Guaranteed mortgages	323,500.00
Accounts receivable—loans to Current Fund	180,000.00
Cash balance	25,595.98

Disbursements

1931		
Jan. 8	Loan to the Building Fund	$93,000.00
Jan. 22 to Dec. 28	Loans to Current Fund	70,000.00
Jan. 1 to Dec. 31	Securities purchased	47,037.50
	Balance December 31, 1931	25,595.98
		$235,633.48

Francis Louis Slade,
Treasurer.

TREASURER'S REPORT—REUEL B. KIMBALL MEMORIAL FUND

For the Year 1931

Receipts			*Disbursements*		
1931			1931		
Jan. 1	Balance	$21.50	Dec. 15	Securities bought	$994.69
Oct. 1	Securities redeemed	1,000.00			
	Premium thereon	50.00			
Jan. 1 to Dec. 31	Amortizations on bonds	8.60		Balance, December 31, 1931	85.41
		$1,080.10			$1,080.10
Par value of bonds held		$61,000.00			

Francis Louis Slade,
Treasurer.

THE SUMMER BRANCH—TREASURER'S REPORT

Year Ended December 31, 1931

Helen C. Barbour, Treasurer, in Account with THE BABIES HOSPITAL of the City of New York

Debit

Receipts			
January 1, 1931, to cash in bank			$2,531.34
To Income Account:			
Entertainment	$3,265.52		
Subscriptions	1,413.00		
Income from investments	1,042.40		
Interest on bank deposits	10.39		
Support of bed	95.00		
Total income		$5,826.31	
Sale of Securities:			
$2,000 Atlantic Coast Line 4s, 1952	$1,793.75		
1,000 Youngstown Sheet and Tube 5s, 1978	1,001.25		
1,000 Mortgage Bond Company of New York 5½s, 1934	955.00		
		3,750.00	
Total receipts			9,576.31
			$12,107.65

Credit

Disbursements	
By Expense Account:	
Salaries and wages	$3,383.28
Repairs and maintenance	3,439.71
Provisions and supplies	2,476.43
Motor transportation	200.00
Fuel, light and power	439.61
Telephone and telegraph	60.54
Clothing and uniforms	579.19
Sundry	644.94
Total disbursements	$11,223.70
December 31, 1931, cash in bank	883.95
	$12,107.65

To The Board of Directors,
The Babies Hospital of the City of New York,
New York City.

We have audited the accounts of the Summer Branch of The Babies Hospital of the City of New York for the year ended December 31, 1931, and have found that the receipts and disbursements, as recorded above, have been properly accounted for.

Hurdman and Cranstoun.

April 4, 1932.

CASH CONTRIBUTIONS FROM ALL SOURCES TO THE CURRENT FUND

January 1, 1931 to January 1, 1932

Abbreviations: (A) Annual; (D) Donation; (SB) Summer Branch

Aldrich, Mrs. Winthrop	$50.00 (A)
Alexander, Mrs. Charles B., to support the "Mary Crocker Alexander Bed"	500.00 (A)
Allen, George Marshall	10.00 (A)
Alley, James C., "in memory of Edith Roulston Wollmuth"	5.00 (A)
Altman Foundation, special donation to operating expenses of 1931	5,000.00 (D)
Anonymous	5.00 (A)
Anonymous	5.00 (A)
Anonymous	10.00 (A)
Anonymous	5.00 (A)
Anonymous	20.00 (A)
Anonymous, to support bed "in memory of Elizabeth Short Crawford"	250.00 (A)
Anonymous, special donation to operating expenses of 1931	2,500.00 (D)
Anonymous, special donation to Department of Educational Therapy	360.00 (D)
Appel, S. & Co.	5.00 (A)
Arnstein, Mrs. Leo	10.00 (A)
Ash, Dr. Charles F.	5.00 (A)
Auchincloss, Mrs. Hugh D.	50.00 (A)
Auchincloss, Mrs. James Coats	25.00 (SB)
Bainbridge, Mrs. William Seaman	2.00 (A)
Baldwin, Mrs. Alexander T., special donation to operating expenses of 1931	25.00 (D)
Ballard, Edward L., special donation to operating expenses of 1931	50.00 (D)
Ballard, Mrs. Edward L.	$25.00 (A)
Barbour, Mrs. Frederick K.	50.00 (SB)
Barbour, Mrs. J. Edwards	10.00 (A)
Barbour, Mrs. W. Warren	25.00 (SB)
Barrows, Mrs. Ira, to support bed "in memory of Gladys Howell"	250.00 (A)
Bartol, Mrs. Henry G.	25.00 (A)
Bartow, Mr. and Mrs. Henry S., for Anna Key Bartow	10.00 (A)
and Francis K. Bartow	10.00 (A)
Bateson, Mr. and Mrs. E. Farrar, special donation to operating expenses of 1931	1,000.00 (D)
Battershall, Mrs. Frederic S.	25.00 (A)
Belloni, Miss Sadie H.	2.00 (A)
Biddle, Mrs. Anthony J. Drexel, Jr.	1,000.00 (D)
Billings, Miss Elizabeth	5.00 (A)
Bissell, Mrs. Louis G., "in memory of John Bissell"	50.00 (A)
Black, James D.	10.00 (A)
Blagden, Mrs. Dexter, one half of cost of respirator	1,190.00 (D)
Blagden, Mrs. Dexter	25.00 (SB)
Blair, J. Insley	10.00 (A)
Blair, Mrs. J. Insley	25.00 (A)
Bonbright, Irving W.	100.00 (A)
Booker, Mrs. John Marshall	25.00 (SB)
Borden, Mrs. Bertram H.	25.00 (A)
Borden, Mrs. Bertram H.	100.00 (D)
Borden, Mrs. Bertram H.	50.00 (SB)
Borden, Mrs. Howard S.	25.00 (SB)
Borden, Mrs. Jack	10.00 (SB)
Bowen, Mrs. Clarence W.	50.00 (A)
Brenauer, Mr. Charles Edward	2.00 (A)

Brewster, Mr. Robert S. . .	$50.00 (A)
Brokaw, Mrs. Inman, to support bed "in memory of Margaret Inman Brokaw"	500.00 (A)
Brooks Brothers	25.00 (A)
Brown, Alfred Lockwood . .	5.00 (D)
Brown, Mrs. J. Wright	25.00 (SB)
Brown, Mrs. Thatcher M.	100.00 (A)
Browning, Mrs. J. Hull	5.00 (A)
Bruning, Charles Co., Inc.	10.00 (D)
Bryan, Mrs. Gray M.	5.00 (SB)
Buckner, Mrs. Thomas A.	7.00 (A)
Bullard, Mrs. Roger H., from R. Perrin, Henry S., Mary, and Jonathan H. Bullard	10.00 (A)
Burghard, Mrs. Josephine F.	10.00 (A)
Burke, Mr. John S., one fourth of cost of respirator	585.00 (D)
Burke, Mrs. Stanley W., special donation to operating expenses of 1931 . .	50.00 (D)
Burlingham, Mrs. Charles, special donation to operating expenses of 1931 . . .	25.00 (D)
Burras, Mrs. Howard K. . . .	10.00 (A)
Butterworth, Mrs. George F.	10.00 (A)
Caesar, Mrs. Harry I.	25.00 (SB)
Caesar, Mrs. Henry A.	25.00 (SB)
Calvert, Mrs. John B.	50.00 (A)
Calvert, Mrs. John B., to furnish the "Mary Dake Mairs Crib"	25.00 (A)
Cammann, Mrs. Edward C.	5.00 (A)
Campbell, Mrs. Adam	5.00 (A)
Carnegie, Mrs. Andrew . . .	100.00 (A)
Carnegie, Mrs. Andrew, for Christmas	50.00 (A)
Carse, Miss Harriet, "in memory of Marian Carse"	15.00 (A)
Central Union Trust Co., trustee under the will of Andrew Jeffries Garvey . .	145.71 (D)
Chaplin, Duncan D.	$25.00 (A)
Cheney, Mrs. Knight D. . .	5.00 (A)
Child, Mrs. Lewis P.	5.00 (A)
Childs, Mrs. Samuel S.	10.00 (A)
Chisholm, Hugh J., special donation to operating expenses of 1931	1,000.00 (D)
Chisholm, Mrs. Hugh J. . . .	25.00 (A)
Churchill, Mrs. Lester Butler	25.00 (SB)
Citron, Miss Harriet V., through the Charity Chest of the Fur Industry of the City of New York	5.00 (D)
Clark, Mrs. John B.	5.00 (A)
Clark, Stephen Carlton, special donation to operating expenses of 1931 . . .	500.00 (D)
Clarke, Mrs. Thomas C. . .	10.00 (SB)
Coe, Mrs. George V.	100.00 (SB)
Cole, Edward F.	25.00 (A)
Collection—Fifth Avenue Presbyterian Church, New York	1,046.48 (D)
Colt, Harris D., special donation to operating expense of 1931	50.00 (D)
Colt, Mrs. Richard C.	10.00 (A)
Content, Harry, special donation to operating expenses of 1931	1,000.00 (D)
Coonley, Miss Eleanor K. . .	5.02 (D)
Crane, Clinton H., special donation to operating expenses of 1931	1,000.00 (D)
Crawford, Mrs. Harden L.	25.00 (SB)
Cribside Committee, for supported bed	500.00 (A)
Cribside Committee, toward salary for Social Service	600.00 (D)
Crimmins, Mrs. Thomas . .	15.00 (A)
Crocker, Rev. W. T.	5.00 (A)
Curtiss, Miss Maude H. . . .	25.00 (A)
Cutcheon, F. W. M.	25.00 (A)
Cutting, C. Suydam, special donation to operating expenses of 1931	30.00 (D)

Dakin, Mrs. Henry D.	$10.00 (A)
Dana, Mrs. David T.	10.00 (A)
Davison, Mrs. Henry P., special donation to operating expenses of 1931	100.00 (D)
De Boer, David H.	5.00 (A)
De Vecchi, Mrs. Robert, special donation to operating expenses of 1931	10.00 (D)
Dodge, Mrs. Cleveland H.	25.00 (A)
Dodge, Cleveland E., special donation to operating expenses of 1931	250.00 (D)
Dommerich, Mrs. Louis, to furnish three cribs	75.00 (A)
Douglas, Mrs. Frederick H.	25.00 (SB)
Douglas, William Harris	10.00 (A)
Downey, Mr. and Mrs. John I., special donation to operating expenses of 1931	5,000.00 (D)
Draper, Mrs. William K.	10.00 (A)
Duane, Mrs. James May	10.00 (A)
Dunham, Mrs. Edward K.	20.00 (A)
Duryea, Mrs. Walter B.	25.00 (A)
Dutcher, Charles Mason	50.00 (A)
Edgar, Miss Margrette H.	5.00 (A)
Eidlitz, Robert	100.00 (A)
Ellsworth, Mrs. J. Magee	10.00 (A)
Emery, Dean	10.00 (A)
Erbsloh, Mrs. Rudolph	25.00 (SB)
Estabrook, Mrs. Henry D.	5.00 (A)
Estate of C. E. Thornell	25.00 (SB)
Evans, Miss Anna B.	25.00 (A)
Everett, Mrs. Henry W.	10.00 (SB)
Fahnestock, Mrs. Ernest	10.00 (A)
Fahnestock, Mr. Harris	50.00 (A)
Fairhaven, Lady	50.00 (A)
Field, Mrs. W. B. Osgood	10.00 (A)
Finch, Mrs. Henry Leroy	10.00 (SB)
Finch, Mrs. Rufus	25.00 (SB)
Fincke, Mrs. Benjamin C.	5.00 (A)
Fisher, Mrs. Henry J.	15.00 (A)
Flagler, Mrs. Harry Harkness	25.00 (A)
Fortington, Mrs. H. A.	5.00 (D)
Frank, Joseph S.	10.00 (A)
Franklin, Mrs. George S.	15.00 (A)
Fraser, Miss Jane K.	$10.00 (A)
French, Mrs. John	25.00 (A)
Frenkel, Emil	5.00 (A)
Fries, Mrs. Harold H.	10.00 (A)
"F. S."	10.00 (A)
"F. S.," special donation to operating expenses of 1931	50.00 (D)
Gaillard, Mrs. William D.	10.00 (A)
Garrigues, W. A.	10.00 (A)
Garvan, Francis P., contributions toward the work of the Chemical Laboratory	20,000.00 (D)
Gilligan, Mrs. Edward A.	10.00 (A)
Gottheil, Mrs. Paul	10.00 (A)
Gould, Edwin, to support bed	500.00 (A)
Gould, Edwin	500.00 (A)
Graves, Miss Lavinia R., "for Easter, in memory of her sister, Mrs. Walter F. Chappell"	25.00 (A)
Greene, Mrs. Phillipse E. N.	25.00 (SB)
Greenough, Mrs. Busch	10.00 (A)
Grossmann, Mrs. Edward A.	12.00 (A)
Guinzburg, Mrs. Victor	10.00 (A)
Gunther's, C. G. Sons, through the Charity Chest of the Fur Industry of the City of New York	25.00 (D)
Hamilton, Mrs. Morgan	10.00 (A)
Hammond, Mrs. John Henry, special donation to operating expenses of 1931	50.00 (D)
Harris, Mrs. Arthur C.	5.00 (A)
Hartshorne, Mrs. Harold	15.00 (SB)
Hartshorne, Mrs. Richard B.	10.00 (A)
Hartshorne, Mrs. Robert	25.00 (SB)
Haskell, Mrs. Amory L.	25.00 (SB)
Hayden, Charles, special donation to operating expenses of 1931	100.00 (D)
Hays, Mrs. David S.	5.00 (A)
Hays, Mrs. Jacob	10.00 (A)

Henderson, Mrs. Edward C.	$5.00 (A)
Hetzler, Theodore, special donation to operating expenses of 1931	500.00 (D)
Hewitt's, Miss, Classes, the Senior School Supported Bed	250.00 (A)
Hewitt's, Miss, Classes, the Junior School Supported Bed	250.00 (A)
Hoagland, Mrs. Joseph C.	25.00 (SB)
Hoe, Mrs. Richard March	10.00 (A)
Hoffman, Mrs. Effe K. D.	15.00 (A)
Holden, Mrs. Edwin B.	10.00 (A)
Holmes, Mrs. Artemas, special donation to operating expenses of 1931	10.00 (D)
Holt, Mrs. L. Emmett, to support the "Evelyn Bed"	250.00 (A)
Howland, Miss Frances L., special donation to operating expenses of 1931	100.00 (A)
Hoyt, Mrs. John Sherman	500.00 (A)
Hurd, Mrs. Richard M.	25.00 (SB)
Hyman, Mrs. Samuel L.	5.00 (A)
Irwin, William T.	5.00 (A)
James, Arthur Curtiss, special donation to operating expenses of 1931	100.00 (D)
James, Mrs. Walter B.	25.00 (A)
Jay, Mr. John C., special donation to operating expenses of 1931	50.00 (D)
*Jay, Mrs. William, to support bed	250.00 (A)
Jennings, Miss Annie B.	10.00 (A)
Jennings, Mr. and Mrs. Oliver G., special donation to operating expenses of 1931	5,000.00 (D)
"The Jinks" Committee, James C. Auchincloss, Treasurer	150.00 (A)
Johnson, Isaac B., special donation to operating expenses of 1931	25.00 (D)
Jones, Mrs. C. Maury	$25.00 (SB)
Jones, Mrs. Frank H., special donation to operating expenses of 1931	25.00 (D)
Jones, Mrs. W. Strother, Jr.	25.00 (SB)
Kahn, Otto H., to support the "Gilbert Wolff Kahn Bed"	100.00 (A)
Kaltenbach, Miss Winifred, special donation to operating expenses of 1931	25.00 (A)
Kaskel, Max	10.00 (A)
Keech, Mrs. Frank Browne, to support bed "In Memoriam"	250.00 (A)
Kellogg, Mrs. J. Prentice, for the "Lloyd Kellogg Bed"	250.00 (A)
Kellogg, Mrs. J. Prentice	25.00 (SB)
Kellogg, Mrs. Morris W.	10.00 (A)
Kennedy, Mrs. William Walker	250.00 (A)
Knowlton, Mrs. Eben B., special donation to operating expenses of 1931	10.00 (D)
Knowlton, Mr. Eben B., special donation to operating expenses of 1931	10.00 (D)
Kohnstamm, Edward	10.00 (A)
Kohnstamm, Mr. and Mrs. Joseph	10.00 (A)
Kornfeld, Alfred E.	5.00 (A)
Lapham, Mrs. Lewis H.	25.00 (A)
Le Boutillier, Mrs. Philip, from Margaret, Philip, Jr., Gertrude and Henry Le Boutillier	15.00 (A)
Leggett, Warren F.	10.00 (A)
LeRoy, Mrs. Katharine M., to furnish the "Louisa Crib" in memory of her mother	25.00 (A)
LeRoy, Mrs. Katharine M.	10.00 (A)
Littlefield, Miss Harriet S.	10.00 (A)
Lobdell, Mrs. Leighton	10.00 (SB)
Loew, Mrs. William Goadby	1,000.00 (A)
Look, Mrs. David M.	10.00 (A)
Loring, Mrs. Isabella	5.00 (A)

*Deceased

Lorillard, Mrs. Pierre	$50.00 (D)
Lowry, Mrs. Holt	10.00 (A)
Ludlam, Mrs. Frank	1.00 (A)
Luquer, Mrs. Lea McI	50.00 (A)
Lynch, Mrs. John H., Jr., special donation to operating expenses of 1931	10.00 (D)
McAlpin, Mrs. D. Hunter	100.00 (A)
McAlpin, Mrs. D. Hunter, special donation to Department of Educational Therapy	2,000.00 (D)
McCann, Mrs. Charles E. F., special donation to operating expenses of 1931	100.00 (D)
McCann, Mr. and Mrs. Richard, special donation to operating expenses of 1931	25.00 (D)
McCulloh, Allan	50.00 (A)
McGlynn, Mrs. Frederick P., from Frederick Harward McGlynn and Gertrude Helena McGlynn	10.00 (A)
McIntosh, Miss Marjorie, special donation to operating expenses of 1931	25.00 (D)
McLane, Mrs. Henry R.	10.00 (A)
McLean, Mrs. James	500.00 (A)
McVeigh, Mrs. Charles S.	50.00 (SB)
Marx, Otto, special donation to operating expenses of 1931	100.00 (D)
Maxwell, Miss J. Alice, special donation to operating expenses of 1931	100.00 (D)
Maynard, Mrs. Gurdon M.	25.00 (SB)
Meier, Charles A.	2.00 (A)
Merritt, Dr. Katharine, donation toward cost of her investigation on the anemias of the premature infant	930.00 (D)
Metcalf, Mrs. Manton B., Jr., special donation to operating expenses of 1931	100.00 (D)
Middleton & Co.	$10.00 (A)
Milbank, Mr. and Mrs. Jeremiah, special donation to operating expenses of 1931	100.00 (D)
Milbank, Dr. Samuel, special donation to operating expenses of 1931	100.00 (D)
Milmine, Mrs. Charles E.	25.00 (A)
Moore, Mrs. George H.	25.00 (SB)
Moore, Mr. and Mrs. John Chandler	10.00 (A)
Moore, Mrs. Paul, special donation to operating expenses of 1931	100.00 (D)
Morgan, Miss Caroline L.	100.00 (A)
Morse, Mrs. H. B. Harmon	5.00 (A)
Mortimer, Stanley, Jr.	5.00 (A)
Murphy, Mrs. William D.	10.00 (A)
Nase, M. H.	5.00 (A)
Neave, Mrs. Charles	10.00 (A)
Nelidow, Mrs. Alexander	5.00 (D)
Newborg, Moses	20.00 (A)
Nichols, Acosta	10.00 (A)
Nichols, Mrs. William G.	10.00 (A)
Nicoll, Josephine Churchill Fund for protein milk, from Mrs. John Sloane	100.00 (A)
Norton, Dr. Nathaniel R.	250.00 (A)
Ogden, Miss I. Gertrude	20.00 (D)
Ogden, Miss Mary F.	50.00 (A)
Olcott, Mrs. Eben E., to furnish the "Erskine Crib"	25.00 (A)
Olcott, Mrs. Eben E.	15.00 (A)
Onativia, Mrs. J. Victor, Jr.	2.00 (D)
Openhym, Mrs. Adolphe	10.00 (A)
Osborn, Mrs. William Church	25.00 (A)
Paddock, Mrs. Eugene H.	25.00 (A)
Passavant & Co.	10.00 (A)
Perkins, Mrs. George W., special donation to operating expenses of 1931	100.00 (D)
Phipps, Mrs. John S., to support bed	500.00 (A)
Plaut, Joseph	25.00 (A)
Plum, Mrs. Matthias	25.00 (SB)

Porter, Mrs. Alfred Haynes	$10.00 (SB)
Potter, Miss Blanche, special donation to operating expenses of 1931	25.00 (D)
Potts, Mrs. William B.	25.00 (SB)
Powell, Wilson M., special donation to operating expenses of 1931	50.00 (D)
Pratt, Mrs. John Teele, special donation to operating expenses of 1931	100.00 (D)
Proceeds of entertainments for benefit of the Babies Hospital	7,116.25
Proceeds of entertainment for benefit of the Babies Hospital, Summer Branch	3,265.52
Randolph, William F.	100.00 (A)
Read, Duncan H., special donation to operating expenses of 1931	1,500.00 (D)
Read, Mrs. George Rowland	10.00 (A)
Rhoades, Miss Nina	25.00 (A)
Rice, Mrs. William Lowe, to support the "Mildred Gautier Rice Bed"	500.00 (A)
Riker, Mrs. Henry I.	25.00 (SB)
Roberts, Mrs. John L., special donation to operating expenses of 1931	50.00 (D)
Robinson, Mrs. Edwin S., special donation to operating expenses of 1931	50.00 (D)
Rogers, Mrs. John Leverett	5.00 (A)
Roome, Miss Mary F.	10.00 (A)
Rosenbaum, Sol. G.	10.00 (A)
Rossiter, Mrs. Ehrick K.	5.00 (A)
Rousmaniere, Mrs. John E.	10.00 (A)
Runk, Mrs. Charles A.	5.00 (A)
Ruthrauff, Mrs. Rudolph	25.00 (SB)
Ryle, Arthur, special donation to operating expenses of 1931	100.00 (D)
Saks, W. Andrew	25.00 (A)
Sawyer, Miss Mildred, to furnish the "Eleanor Crib"	25.00 (A)
Schieffelin & Co.	$5.00 (A)
Schiff, Mrs. Jacob H., special donation to operating expenses of 1931	30.00 (D)
Schley, Mrs. William T., to furnish crib	25.00 (A)
Schwartz, Mrs. Morton L., special donation to operating expenses of 1931	1,500.00 (D)
Schwarz, Mrs. Henry F., special donation to operating expenses of 1931	25.00 (D)
Scoville, Miss Grace	100.00 (A)
Scribner, Mrs. Charles	10.00 (A)
Seeley, Mrs. Clinton Barnum	20.00 (A)
Sexton, Mr. and Mrs. Edward B.	20.00 (A)
Sibley, Mrs. Hiram W., special donation to operating expenses of 1931	15.00 (D)
Sicher, Dudley D.	5.00 (A)
Sillman, Mr. and Mrs. Louis	10.00 (A)
Simmons, Mrs. Cheston	15.00 (SB)
Slade, Francis Louis, special donation to operating expenses of 1931	1,000.00 (D)
Sloan, Benson B.	10.00 (A)
Sloan, Mrs. Samuel	5.00 (A)
Sloane, Mrs. William	100.00 (A)
Smidt, Mrs. Thomas	10.00 (A)
Smith, George C.	25.00 (A)
Smith, Miss Juliet C.	50.00 (A)
"Mrs. S. M. W."	10.00 (A)
Spitzner, George W.	50.00 (A)
Stafford, Mrs. William F.	15.00 (A)
Starr, Louis Morris	50.00 (A)
Stehlin, Mrs. Joseph	2.00 (A)
Stein, Mrs. Alexis W., special donation to operating expenses of 1931	25.00 (D)
Stein, Mrs. Fred M.	10.00 (A)
Stern, Benjamin	25.00 (A)
Sternberg, Mr. and Mrs. Samuel H., from Miss Gene Sternberg on her birthday	10.00 (A)

Stewart, A. M., special donation to operating expenses of 1931	$50.00 (D)
Stewart, Mrs. Edwin	10.00 (SB)
Stout, Mrs. Andrew V.	15.00 (SB)
Stuyvesant, Miss Anne W.	25.00 (A)
Sullivan, Mrs. James	3.00 (A)
Suydam, Mrs. Walter L.	10.00 (A)
Swenson, Mrs. Swen A., to furnish crib in the name of "Mary Margreta"	25.00 (A)
Taylor, Mrs. Laurence	25.00 (SB)
Taylor, William A., special donation to operating expenses of 1931	250.00 (D)
Thacher, Mrs. Thomas D., special donation to operating expenses of 1931	25 00 (D)
Thalmann, Mrs. Ernst	25.00 (A)
Thomas, Mrs. James	25.00 (SB)
Thorne, Mrs. Edwin, special donation to operating expenses of 1931	50.00 (D)
Tiffany & Co.	50.00 (A)
Timpson, Mrs. James	25.00 (A)
Topping, Mrs. Henry J., special donation to operating expenses of 1931	50.00 (D)
Train, Mrs. Arthur, special donation to operating expenses of 1931	50.00 (D)
Trowbridge, James R., special donation to operating expenses of 1931	500.00 (D)
Tucker, Mr. and Mrs. Carll, special donation to operating expenses of 1931	10,000.00 (D)
Tucker, Mrs. Samuel A.	5.00 (A)
Ulman, Mrs. Morris S.	5.00 (A)
United Hospital Fund of New York	9,231.07 (D)
Unz & Company	5.00 (A)
Valentine, Mrs. P. A., to support the "Anderson Valentine Bed"	$250.00 (A)
Valentine, Mrs. P. A., to support the "Philip and Lester Armour Bed"	250.00 (A)
van Dyke, Mrs. Henry, "in memory of little Anthony"	5.00 (A)
Van Ingen, Mrs. McLane	25.00 (SB)
Van Winkle, Mrs. A. S.	2.00 (A)
von Zedlitz, Mrs. Anna M.	10.00 (A)
Walter, Mrs. William I.	25.00 (A)
Ward, Mrs. George Gray	25.00 (SB)
Ward, Mrs. Holcombe	10.00 (SB)
Warren, Mrs. George Henry	30.00 (A)
White, Mrs. Alfred L.	10.00 (A)
White, Miss Caroline	10.00 (A)
White, Mrs. Loomis L.	25.00 (SB)
Whitney, Mrs. Richard	25.00 (A)
Whitney, Mrs. Stanton	10.00 (SB)
Williams, Mrs. Laura C.	10.00 (A)
Williams, Mrs. W. Henry, special donation to operating expenses of 1931	250.00 (D)
Williams, Mrs. W. Henry	50.00 (A)
Willis & Co., W. P.	25.00 (A)
Wilmerding, Mr. and Mrs. Lucius, special donation to operating expenses of 1931	200.00 (D)
Winkhaus, Mrs. A. C.	10.00 (A)
Winter, Mrs. O. F.	2.50 (A)
Witherbee, Mrs. Frank S.	10.00 (A)
Wood, Mrs. Willis D., special donation to operating expenses of 1931	50.00 (D)
Woolley, Park M.	25.00 (A)
Mr. X.	25.00 (D)
Mr. X.	25.00 (D)
Zabriskie, Miss Ethel	15.00 (A)
Zinn, Arthur S.	10.00 (A)

GIFTS TOWARD SUPPORT OF BEDS

A donation of $500 supports a bed for one year and entitles the donor to name it for that period

1889. *Mrs. William Jay, for 43 years.

1895. Mrs. Charles B. Alexander, known as the "Mary Crocker Alexander Bed" (now Mrs. Sheldon Whitehouse), for 38 years.

1903. Mrs. J. Prentice Kellogg, known as the "Lloyd Kellogg Bed," for 29 years.

1903. Otto H. Kahn, known as the "Gilbert Wolff Kahn Bed," for 29 years.

1904. Mrs. Ira Barrows, in memory of Gladys Howell, for 28 years.

1904. Mr.* and Mrs. Mortimer L. Schiff, for 28 years.

1905. Mrs. Inman Brokaw, in memory of Margaret Inman Brokaw, for 27 years.

1907. Edwin Gould, for 25 years.

1907. Mrs. L. Emmett Holt, known as the "Evelyn Bed," for 25 years.

1907. Mrs. P. A. Valentine, known as the "Anderson Valentine Bed," for 25 years.

* Deceased.

1908. Mrs. Frank Browne Keech, "In Memoriam," for 24 years.

1911. Two by Mrs. Oliver G. Jennings, for 21 years.

1911. Mrs. John S. Phipps, for 21 years.

1911. Mrs. P. A. Valentine, known as the "Philip and Lester Armour Bed," for 21 years.

1914. The Cribside Committee, for 18 years.

1914. Mrs. Carll Tucker, in memory of Flora Brady Gavit, for 18 years.

1916. Mrs. William Lowe Rice, known as the "Mildred Gautier Rice Bed," for 16 years.

1925. Anonymous, in memory of Elizabeth Short Crawford, for 7 years.

1925. Miss Hewitt's Classes, the Senior School Bed, for 7 years.

1928. Miss Hewitt's Classes, the Junior School Bed, for 4 years.

CRIBS FURNISHED

Twenty-five dollars will furnish a crib for one year

Two furnished in perpetuity by gift in May, 1917, of $1,000 under the will of Mary Isabel Reese, widow of Brigadier-General Chauncy B. Reese, in memory of her only grandchildren, the little daughters of John and Sarah Brewerton Reese Jolly:

Sarah Brewerton Jolly, born Dec. 19, 1905; died Aug. 18, 1910.
Mary Courtenay Jolly, born Dec. 25, 1907; died March 25, 1914.

One by Mrs. Eben E. Olcott, the "Erskine Crib."
One by Mrs. Swen A. Swenson, "In memory of Mary Margreta."
One by Mrs. William T. Schley.
One by Mrs. Edward A. Le Roy, the "Louisa Crib," in memory of her mother.
Three by Mrs. Louis W. Dommerich.
One by Mrs. John B. Calvert, in the name of "Mary Dake Mairs."
One by Miss Mildred Sawyer, the "Eleanor Crib."

THE CHILDREN'S CHARITY

The Children's Charity is made up of those children who are interested in the work of the Hospital, and want to help it along.

The subscription is One Dollar a year.

Sustaining Memberships, $5.

Life Memberships, $20.

A Membership card is sent each year when the dues are received, and every member's name is published in the Year Book of the Hospital.

Five Kinds of People Who Join the Children's Charity

I. Big boys and girls, who want to help the sick babies.

II. Children who have come safely through an illness—to show their thankfulness.

III. Brand new babies—to celebrate their arrival.

IV. Grown-ups in the name of some child they love, or the child they once were themselves.

V. In memory of children who have died—to do the good they were not spared to do.

Send your dues, with name and address to

Mrs. B. Brewster Jennings, *Treasurer*
Glen Head, Long Island,
New York.

Make checks payable to Mrs. B. Brewster Jennings.

THE CHILDREN'S CHARITY

Members of 1931

Anderson, David
Anderson, Henry Hill, Jr.
Anderson, Walter James
Anderson, Montgomery
Armstrong, Helen MacGregor
Babcock, Dorothy Huntington
Baldwin, Alexander T.
Baldwin, Hope
Baldwin, Joan
Baldwin, Loise
Barbour, Alison
Barbour, Elizabeth Cochran
Barbour, Warren
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Bedford, Dean, Jr.
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Dickinson, Katherine Ward
Dickinson, Patricia Earle
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Dillon, Lowell
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Eaton, Sheila
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Tucker, Luther
Tucker, Marcia
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Van Ingen, Lawrence Bell, Jr.
Van Tine, Elizabeth Hill

Van Tine, Joan Hill
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Warner, Frances Thankful
Warner, Jonathan Scoville
Warner, Lois Church Scoville
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Zinsser, Marie-Louise

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Dixon, Mrs. Thomas
Dole, Mrs.
Garner, Mrs. R. L.
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Young Books, Inc.

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1890–1931

Martha Wollstein	1890	Pathologist (Continues in office)	
Dr. Lamphear	1891	Resident	.....
Emily Lewi	1892	Resident	.....
Mabel Cornish	1893	Resident	.....
Emelyn L. Coolidge	1902	Resident	.....
Dorothy M. Reed	1903–05	Resident	.....
Louise Hutchensen	1904		Assistant
*Elizabeth Finch	1905		Assistant
Josephine Hemenway	Oct., 1905–Sept., 1911	Resident	.....
Helen Hempstead	1907		Assistant
Melvern L. Mallory	1907		Assistant
Esther Leslie Jefferis	1908		Assistant
Florence L. McKay	1908		Assistant
Mabel L. Cobb	1909		Assistant
Edith R. Hatch	1910		Assistant
Alan G. Brown	Sept., 1911–Jan., 1914	Resident	.....
Mary Cleveland Harper	1911		Assistant
Florence Child	1911		Assistant
Augusta L. Rucker	1911		Assistant
Dandridge P. West	Jan., 1912–Jan., 1913		Assistant
Edward A. Morgan	Jan., 1912–Jan., 1913		Assistant
F. Elmer Johnson	July, 1912–July, 1913		Assistant
Henry E. Utter	Jan., 1913–Jan., 1914		Assistant
Frank McLean	July, 1913–July, 1914		Assistant
Harold K. Faber	July, 1913–July, 1914		Assistant
Edward A. Morgan	Jan., 1914–Jan., 1916	Resident	.....
A. E. Kuhlman	July, 1914–Jan., 1915		Assistant
Charles B. Crawford	July, 1914–July, 1915		Assistant
R. George McAlily	July, 1914–July, 1915		Assistant
T. Crosson Clark	Jan., 1915–Apr., 1916		Assistant
William H. Licht	July, 1915–Jan., 1916		Assistant
Arthur Wight Benson	July, 1915–Jan., 1917		Assistant
Hugh Chaplin	Dec., 1915–Jan., 1916		Assistant
Hugh Chaplin	Jan., 1916–Apr., 1916	Resident	.....
Douglas B. Leitch	Jan., 1916–Jan., 1917		Assistant
T. Crosson Clark	Apr., 1916–Jan., 1917	Resident	.....
Alfred Lee Loomis Bell	July, 1916–Jan., 1917		Assistant
George B. Irving	July, 1916–July, 1917		Assistant
Douglas B. Leitch	Jan., 1917–Jan., 1918	Resident	.....
Charles A. Lang	Jan., 1917–Jan., 1918		Assistant
Herbert F. Jackson	Jan., 1917–Oct., 1917		Assistant
Charles A. Lang	Jan., 1918–Jan., 1919	Resident	.....
Alton Goldbloom	Jan., 1918–Jan., 1919		Assistant

* Deceased.

Helmina Jeidell	Jan., 1918–July, 1919		Assistant
*Walter E. Paris	Apr., 1918–Sept., 1919		Assistant
Alton Goldbloom	Jan., 1919–Jan., 1920	Resident	
Harry A. Naumer	Jan., 1919–Jan., 1920		Assistant
Lewis Robbin	Jan., 1919–Jan., 1920		Assistant
*Ralph C. Spence	Apr., 1919–Sept., 1920		Assistant
Paul Webley Beaven	July, 1919–Jan., 1920		Assistant
Paul Webley Beaven	Jan., 1920–Jan., 1921	Resident	
Maurice T. Briggs	Jan., 1920–Jan., 1921		Assistant
Gordon Chown	Jan., 1920–May, 1920		Assistant
William E. Sinclair	May, 1920–Jan., 1921		Assistant
Virginia Murray	Sept., 1920–Sept., 1921		Assistant
William E. Sinclair	Jan., 1921–May, 1921	Resident	
Kenneth Millan	Jan., 1921–Jan., 1922		Assistant
Jonathan P. Hadfield	Jan., 1921–May, 1921		Assistant
Jonathan P. Hadfield	May, 1921–Jan., 1922	Resident	
Howard Reid Craig	May, 1921–Jan., 1922		Assistant
L. Emmett Holt, Jr.	Sept., 1921–Sept., 1922		Assistant
Howard Reid Craig	Jan., 1922–July, 1922	Resident	
Rustin McIntosh	Jan., 1922–July, 1922		Assistant
George B. Bader	Jan., 1922–Jan., 1923		Assistant
H. Bruce Chown	Apr., 1922–Apr., 1923		Assistant
Rustin McIntosh	July, 1922–July, 1923	Resident	
Randolph G. Flood	July, 1922–Jan., 1923		Assistant
L. C. Victor du Busc	Oct., 1922–Jan., 1924		Assistant
John W. Whitbread	Jan., 1923–Oct., 1923		Assistant
Franklin George Beall	Jan., 1923–Oct., 1923		Assistant
Charles W. Martin	Apr., 1923–Sept., 1923		Assistant
H. Bruce Chown	July, 1923–Oct., 1923	Resident	
Aubrey B. MacLean	Sept., 1923–Apr., 1925		Assistant
Franklin George Beall	Oct., 1923–Jan., 1925	Resident	
Howard A. Gilmartin	Oct., 1923–Oct., 1924		Assistant
James M. Sturtevant	Oct., 1923–Oct., 1924		Assistant
Henry C. Bussière	Jan., 1924–Jan., 1925		Assistant
John P. Caffey	July, 1924–July, 1925		Assistant
James M. Sturtevant	Jan., 1925–Jan., 1926	Resident	
Kenneth Blanchard	Jan., 1925–Jan., 1926		Assistant
Mathilde Loth	Apr., 1925–Apr., 1926		Assistant
I. Newton Kugelmass	July, 1925–July, 1926		Assistant
Kenneth D. Nichol	July, 1925–Oct., 1925		Assistant
Gordon Oliver Matthews	Oct., 1925–Oct., 1926		Assistant
Kenneth D. Nichol	Jan., 1926–July, 1927	Resident	
Andrew E. Amick	Apr., 1926–Apr., 1927		Assistant
John Bernard Ahouse	July, 1926–July, 1927		Assistant
Aubrey Kent Geddes	July, 1926–Jan., 1927		Assistant
Jerome C. Chapman	Oct., 1926–Oct., 1927		Assistant
Grace Linklater Stone	Jan., 1927–Jan., 1928		Assistant

* Deceased.

Wilfred S. Fitzpatrick	Apr., 1927–Jan., 1928			Assistant
Aubrey Kent Geddes	July, 1927–Jan., 1928	Resident		
David William Whaley	July, 1927–July, 1928			Assistant
Mary R. Eleston	Oct., 1927–Oct., 1928			Assistant
Wilfred S. Fitzpatrick	Jan., 1928–July, 1928	Resident		
John Mitchell Brush	Jan., 1928–July, 1928			Assistant
Charles E. Robert Parker	Apr., 1928–Apr., 1929			Assistant
John Mitchell Brush	July, 1928–Jan., 1929	Resident		
Aildred A. Macdonald	July, 1928–Jan., 1929			Assistant
Sidney T. Doubilet	July, 1928–Jan., 1929			Assistant
Robert Gardner Reynolds	Oct., 1928–Oct., 1929			Assistant
Aildred A. Macdonald	Jan., 1929–Jan., 1930	Resident		
Thomas P. Cunningham	Jan., 1929–Jan., 1930			Assistant
Frederick Henry Wilke	Jan., 1929–Jan., 1930			Assistant
John F. Abraham	July, 1929–June, 1930			Assistant
Clement P. Cobb	July, 1929–July, 1930	Assistant Resident		
William J. Heeks	July, 1929–July, 1930	Assistant Surgical		
Hugh Wellmeier	July, 1929–July, 1930			Assistant
Henry Holden Wheaton	July, 1929–Jan., 1931			Assistant
Amos U. Christie	Oct., 1929–Oct., 1930			Assistant
Emily Gardner	Oct., 1929–Jan., 1931			Assistant
Arthur F. Ackerman	Jan., 1930–Apr., 1931			Assistant
Robert W. Culbert	Jan., 1930–Oct., 1931			Assistant
Katharine Gray Dodge	July, 1930–Oct., 1931			Assistant
Alice Potter	July, 1930–Oct., 1931			Assistant
David Charles Roberts	Sept., 1930–Apr., 1931			Assistant
John Langdon	Oct., 1930–Jan., 1932			Assistant
Pierce D. Knott	Jan., 1931–Jan., 1932			Assistant

FORTY-FOURTH

ANNUAL REPORT

New York (City)

OF

THE BABIES HOSPITAL

OF THE

CITY OF NEW YORK

FOR THE YEAR ENDING DECEMBER 31, 1932

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INCORPORATED 1887

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FORTY-FOURTH

ANNUAL REPORT

OF

THE BABIES HOSPITAL

OF THE

CITY OF NEW YORK

FOR THE YEAR ENDING DECEMBER 31, 1932

INCORPORATED 1887

BROADWAY AND 167TH STREET

NEW YORK

The Babies Hospital
Broadway at 167th Street

THE BABIES HOSPITAL

OFFICERS AND DIRECTORS

1932

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JOHN I. DOWNEY

Vice-Presidents

OLIVER GOULD JENNINGS — CARLL TUCKER

Treasurer Permanent Fund . . . . . FRANCIS LOUIS SLADE
Treasurer Current Fund . . . . . DUNCAN H. READ
Assistant Treasurer Current Fund . . . . . MRS. STANLEY W. BURKE
Secretary . . . . . JOHN W. HORNOR
Assistant Secretary . . . . . NATHANIEL R. NORTON, M.D.

Term of Office Expires

1932

E. FARRAR BATESON
MRS. DEXTER BLAGDEN
HUGH J. CHISHOLM
JOHN I. DOWNEY
*STAFFORD MCLEAN, M.D.
CARLL TUCKER
HERBERT B. WILCOX, M.D.

1933

MRS. ERNEST R. ADEE
JOHN S. BURKE
WILLIAM DARRACH, M.D.
FRANCIS P. GARVAN
THEODORE HETZLER
JOHN SHERMAN HOYT
DONALD G. PRICE

1934

JOHN W. HORNOR
OLIVER G. JENNINGS
NATHANIEL R. NORTON, M.D.
DUNCAN H. READ
FRANCIS LOUIS SLADE
MRS. HENRY C. TAYLOR
VANDERBILT WEBB

Honorary Directors

MRS. ROSWELL MILLER — B. OGDEN CHISOLM

(*See back cover for Officers and Directors for 1933*)

* Died March 13, 1932.

COMMITTEES

1932

Executive

John I. Downey, *Chairman*

Mrs. Ernest R. Adee
Theodore Hetzler
John W. Hornor
Nathaniel R. Norton, M.D.
Duncan H. Read
Francis Louis Slade
Carll Tucker
Herbert B. Wilcox, M.D.
John S. Burke

Finance

Francis Louis Slade, *Chairman*

Theodore Hetzler
John I. Downey

Dispensary

William Darrach, M.D., *Chairman*

Mrs. Frederick K. Barbour
*Stafford McLean, M.D.

Nominating

Theodore Hetzler, *Chairman*

Mrs. Ernest R. Adee
Carll Tucker

Budget

Nathaniel R. Norton, M.D., *Chairman*

Duncan H. Read
Herbert B. Wilcox, M.D.

Ways and Means

Carll Tucker, *Chairman*

Mrs. Ernest R. Adee
Mrs. Bertram H. Borden
Hugh J. Chisholm
Donald G. Price
John W. Hornor
Mrs. Oliver G. Jennings
Duncan H. Read
John I. Downey, *ex officio*

School of Nursing

Dr. Herbert B. Wilcox, *Chairman*

Mrs. Thatcher M. Brown
Mrs. Stanley W. Burke
Mrs. L. Havemeyer Butt
Dr. Charles C. Hedges
Mr. John W. Hornor
Miss Winifred Kaltenbach
Mrs. Henry C. Taylor

* Deceased.

THE BABIES HOSPITAL

MEDICAL BOARD

Physician-in-Chief
RUSTIN MCINTOSH, M.D.

Medical Director
HERBERT B. WILCOX, M.D.

Attending Physicians

HOWARD H. MASON, M.D.

A. ASHLEY WEECH, M.D.

*STAFFORD MCLEAN, M.D.

Attending Surgeon

EDWARD J. DONOVAN, M.D.

CONSULTING STAFF

Bacteriology

The Professor of Bacteriology
and the Staff of the Department of Bacteriology

Biological Chemistry

The Professor of Biological Chemistry
and the Staff of the Department of Biological Chemistry

Dermatology

The Professor of Dermatology
and the Staff of the Department of Dermatology

Medicine

The Professor of Practice of Medicine
and the Staff of the Department of Practice of Medicine

Neurology

The Professor of Neurology
and the Staff of the Department of Neurology

Ophthalmology

The Professor of Ophthalmology
and the Staff of the Department of Ophthalmology

Orthopedic Surgery

The Professor of Orthopedic Surgery
and the Staff of the Department of Orthopedic Surgery

Oto-Laryngology

The Professor of Oto-Laryngology
and the Staff of the Department of Oto-Laryngology
and
ARTHUR B. DUEL, M.D.

* Deceased.

Pathology

The Professor of Pathology
and the Staff of the Department of Pathology

Pediatrics

CHARLES G. KERLEY, M.D.

Surgery

The Professor of Surgery
and the Staff of the Department of Surgery
and
WILLIAM A. DOWNES, M.D.

Urology

The Professor of Urology
and the Staff of the Department of Urology

Assistant Attending Physicians

JOHN CAFFEY, M.D.
HOWARD R. CRAIG, M.D.
CHARLES A. LANG, M.D.
JOHN D. LYTTLE, M.D.

Assistant Attending Surgeons

FREDERICK W. SOLLEY, M.D.
MEREDITH F. CAMPBELL, M.D.

Attending Bronchoscopist

JOHN D. KERNAN, M.D.

Attending Neurologist

WALTER O. KLINGMAN, M.D.

Attending Neuropathologist

ABNER WOLF, M.D.

Attendings in Oral Surgery

HENRY S. DUNNING, M.D.
HAROLD S. VAUGHAN, M.D.

Assistant Attendings in Oral Surgery

FRED SQUIER DUNN, M.D.
DOUGLAS B. PARKER, M.D.

Adjunct Assistant Attending Physicians

JOHN M. BRUSH, M.D.
ROBERT W. CULBERT, M.D.
LEONARD T. DAVIDSON, M.D.
ELVIRA GOETTSCH, M.D.
JOHN T. HOWELL, JR., M.D.
ALFRED G. LANGMANN, M.D.
KATHARINE K. MERRITT, M.D.
JAMES M. STURTEVANT, M.D.

Adjunct Assistant Attending Surgeons

WILLIAM H. BERRY, M.D.
ELBERT H. CALDWELL, M.D.
WILLIAM G. HEEKS, M.D.

OUT-PATIENT DEPARTMENT

ATTENDING STAFF

VANDERBILT CLINIC—CHILDREN

Chief of Clinic

CHARLES A. LANG, M.D.

Assistant Chiefs of Clinic

JOHN T. HOWELL, JR., M.D.
JAMES M. STURTEVANT, M.D.

Attending Physicians

HARRY S. ALTMAN, M.D.
WALTER A. BELL, M.D.
VICTORIA C. A. BERGSTROM, M.D.
JOHN M. BRUSH, M.D.
JOHN CAFFEY, M.D.
HOWARD R. CRAIG, M.D.
LEONARD T. DAVIDSON, M.D.
IRVING FRIEDMAN, M.D.
ALFRED G. LANGMANN, M.D.
MATHILDE LOTH, M.D.
JOHN D. LYTTLE, M.D.
AILDRED A. MACDONALD, M.D.
KATHARINE K. MERRITT, M.D.
MARY REESOR, M.D.
LEWIS MANN SILVER, M.D.
ABRAHAM M. SPINDLER, M.D.
W. RUSSELL SMITH, M.D.

Assistant Attending Physicians

BEN ARBOR, M.D.
GRACE B. BLAUVELT, M.D.
LOUISE P. BROWN, M.D.
HAROLD C. BRINN, M.D.
SIDNEY S. CHIPMAN, M.D.
CLEMENT B. P. COBB, M.D.
HAROLD CRISPELL, M.D.
BELLE B. DALE, M.D.
RALPH DENIG, M.D.
SAMUEL S. GARTNER, M.D.
LOUIS GOLDSTEIN, M.D.
HERMAN GROSSMAN, M.D.
FRANCES ILG, M.D.
G. LEONARD JOHNSON, M.D.
CAMILLE KERESZTURI, M.D.
WALTER O. KLINGMAN, M.D.
MARGARET W. LAWRENCE, M.D.
JOHN LEVY, M.D.
KENNETH M. METCALF, M.D.
DOROTHEA M. MOORE, M.D.
TIPTON MULLINS, M.D.
JEANNETTE MUNRO, M.D.
JACQUES UHR, M.D.
MARY D. WALSH, M.D.
HENRY B. WIGHTMAN, M.D.
FREDERICK H. WILKE, M.D.
BARNEY WORKEN, M.D.
BENJAMIN WASCOWITZ, M.D.

Chief of Clinic
Children's Surgical Clinic

FREDERICK W. SOLLEY, M.D.

Assistant Attending Surgeons
Children's Surgical Clinic

WILLIAM H. BERRY, M.D.
ELBERT H. CALDWELL, M.D.
WILLIAM G. HEEKS, M.D.

PATHOLOGICAL AND BACTERIOLOGICAL LABORATORIES

Martha Wollstein, M.D.
Pathologist

Katharine V. Kreidel, B.A.
Hematologist

Catherine L. Ellis, B.A.
Assistant Technician

Rose Karpman
Assistant Technician
To Nov. 13, 1932

Ray Bennett
Assistant Technician

Dorothy Neuhof, B.A.
Assistant Technician

Beatrice Simpson, Ph.B.
Assistant Technician

Beryl H. Paige, M.D.
Assistant Pathologist

Florence K. Fitzpatrick, B.A.
Bacteriologist

Margaret Pardee, B.A.
Assistant Technician

Hazel A. Maxwell
Assistant Technician
To Mar. 13, 1932

Helen Hendrickson
Tissue Technician

Emma Nelson Lienau
Secretary

Anne V. Clancy
Clerk

CHEMICAL LABORATORIES

A. Ashley Weech, M.D.
Director

Elvira Goettsch, M.D.
Assistant Chemist

Esther B. Reeves, B.S.
Chemical Technician

Edna Sheals Petersen
Chemical Technician
To Oct. 1, 1932

Zdenka Wolf, B.A.
Chemical Technician

Caroline Beaumont, B.A.
Chemical Technician

Jean Pindar, B.A.
Secretary

Warren M. Sperry, Ph.D.
Chemist

Mary Turner, Ph.D.
Assistant Chemist

Vsevolod A. Stoyanoff
Chemical Technician

Irene Langevin, R.N.
Nurse-Secretary
To Sept. 15, 1932

Maude Butler, R.N.
Metabolism Nurse
To Dec. 15, 1932

Frances Crawford
Volunteer Technician

Margaret Watson, M.A.
Secretary

ROENTGENOLOGY

John Caffey, M.D.
Roentgenologist

Cecilia Duane Peck, R.N.
Charge Nurse

Edgar Watts, *Technician*

PHOTOGRAPHY

Grace MacMullen, B.A.
Photographer

Margaret W. Haskins
Assistant

HOUSE OFFICERS

1932

Superintendent

CHARLES C. HEDGES, M.D.

Director of Nurses

WINIFRED KALTENBACH, A.B., R.N.

DONOVAN J. MCCUNE, M.D. ..... *Resident Physician*, from July 1, 1930
FELICE M. BEGG, M.D. ..... *Assistant Physician*, from Jan. 1, 1931 to Apr. 1, 1932
SIDNEY S. CHIPMAN, M.D. ..... *Assistant Resident Physician*, from July 1, 1931 to Apr. 1, 1932
RUSSELL B. SCOBIE, M.D. ..... *Assistant Physician*, from July 1, 1931 to July 1, 1932
NORMAN A. POKORNY, M.D. ..... *Assistant Physician*, from July 1, 1931 to July 1, 1932
HATTIE E. ALEXANDER, M.D. ..... *Assistant Physician*, from Oct. 1, 1931 to Oct. 1, 1932
CHARLES BRADLEY, M.D. ..... *Assistant Physician*, from Oct. 1, 1931 to Oct. 1, 1932
BELLE B. DALE, M.D. ..... *Assistant Physician*, from Oct. 1, 1931 to Oct. 1, 1932
MARY ADAMS, M.D. ..... *Assistant Physician*, from Oct. 1, 1931 to Oct. 1, 1932
HENRY W. KAESSLER, M.D. ..... *Assistant Physician*, from Jan. 1, 1932 to Jan. 1, 1933
NORMAN T. CRANE, M.D. ..... *Assistant Physician*, from Jan. 1, 1932 to Jan. 1, 1933
RHODA M. MICKEY, M.D. ..... *Assistant Physician*, from Apr. 1, 1932
CHARLES L. WOOD, M.D. ..... *Assistant Resident Physician*, from July 1, 1932
JOHN R. GILMOUR, M.D. ..... *Assistant Physician*, from July 1, 1932
GEORGE MALLEY, M.D. ..... *Assistant Physician*, from July 1, 1932
WILLIAM B. NEVIUS, M.D. ..... *Assistant Physician*, from Oct. 1, 1932
CATHERINE L. POWERS, M.D. ..... *Assistant Physician*, from Oct. 1, 1932
HUGH C. THOMPSON, M.D. ..... *Assistant Physician*, from Oct. 1, 1932
MERL E. FISK, M.D. ..... *Assistant Physician*, from Oct. 1, 1932

JOSEPH T. KENNY, *Chief Accountant*
EVELYNE MAUDE SPOKES, *Registrar*
MARGUERITE L. MATTICE, R.N., *Director, Out-Patient Department*
MILDRED L. STILWELL, *Director Social Service*
ESTHER M. VARELA, *Secretary to Physician-in-Chief*
DENA LEVIN, *Secretary to Superintendent*
EDITH A. DEXTER, *Secretary to Director of Nurses*

THE BABIES HOSPITAL

BOARD OF WOMEN MANAGERS

President

Mrs. Ernest R. Adee

Vice-Presidents

Mrs. Bertram H. Borden

Mrs. William B. Potts

Miss Maude H. Curtiss

Recording Secretary.....Mrs. Roger Tuckerman
Corresponding Secretary.....Mrs. Charles Reed, Tuxedo Park, N. Y.
Assistant Treasurer.....Mrs. Stanley W. Burke

Active Members

Mrs. Paul Abbott
Mrs. Ernest R. Adee
Mrs. Henry M. Alexander
Mrs. Frederick K. Barbour
Mrs. Frederic S. Battershall
Mrs. Wyllys R. Betts
Mrs. Dexter Blagden
Mrs. Bertram H. Borden
Mrs. Thatcher M. Brown
Mrs. Stanley W. Burke
Mrs. L. Havemeyer Butt
Mrs. Walter H. Close
Miss Maude H. Curtiss
Mrs. Casimir de Rham
Miss Anna B. Evans
Mrs. Francis P. Garvan
Mrs. Amory L. Haskell
Mrs. Crawford Hill
Mrs. Charles V. Hickox
Mrs. William Deering Howe
Miss Frances L. Howland
Mrs. Oliver G. Jennings
Miss Katherine B. Lockwood
Mrs. William Goadby Loew
Mrs. Stafford McLean
Mrs. Grover O'Neill
Mrs. William B. Potts
Mrs. Charles Reed
Mrs. Philip K. Rhinelander
Mrs. Morton L. Schwartz
Mrs. Raymond J. Schweizer
Mrs. Robert D. Sterling
Mrs. Henry C. Taylor
Mrs. Carll Tucker
Mrs. Roger Tuckerman
Mrs. Harold Van Tine
Mrs. W. Henry Williams

Associate Members

Mrs. Spencer Aldrich
Mrs. Jacques Cartier
Mrs. Paul D. Cravath
Mrs. Herbert L. Griggs
Mrs. Henry Holt
Mrs. Lewis Cass Ledyard, Jr.
Mrs. Arthur L. Lesher
Mrs. Walter G. Oakman
Mrs. John E. Parmly
Mrs. William Lowe Rice
Mrs. Ernest Schelling
Mrs. M. Banks Taylor
Mrs. Henry G. Trevor
Mrs. Felix M. Warburg

Honorary Members

Mrs. Charles B. Alexander
Mrs. McCoskry Butt
Mrs. Robert W. Chapin
Mrs. William K. Draper
Miss Margerette H. Edgar
Mrs. Reuel B. Kimball
Mrs. Roswell Miller
Mrs. Eben E. Olcott
Mrs. Thomas E. Satterthwaite
Mrs. William T. Schley
Mrs. Theron G. Strong
Mrs. W. Seward Webb

COMMITTEES OF THE BOARD OF WOMEN MANAGERS

Executive Committee

Mrs. Ernest R. Adee, *Chairman*

Mrs. Bertram H. Borden
Mrs. Stanley W. Burke
Miss Maude H. Curtiss
Miss Anna B. Evans
Mrs. Oliver G. Jennings
Mrs. William B. Potts
Mrs. Charles Reed
Mrs. Roger Tuckerman

Social Service Committee

Mrs. Frederick K. Barbour, *Chairman*

Mrs. Stanley W. Burke
Mrs. Amory L. Haskell
Mrs. Joseph Ramee
Mrs. Roger Tuckerman
Mrs. Harold VanTine

PRESIDENT'S REPORT

On behalf of your Board of Directors I beg to submit the following report for the year 1932:

In the report for 1931 the necessity for additional economies and a reduced budget was referred to, involving among other things the closing of one ward floor and salary reductions of 10 per cent.

The wisdom of these steps was justified by the results achieved, and I am glad to be able to report that before charging depreciation items against income the Hospital was operated without a deficit, as shown on the statement of income and expense included in this report.

This was accomplished by reason of the efficient and unselfish efforts of our Staff headed by Dr. Hedges and Miss Kaltenbach, assisted by the whole-hearted coöperation of the Medical Board under the leadership of Dr. McIntosh and Dr. Wilcox.

The Directors, Board of Women Managers and friends of the Hospital played their part by gifts aggregating over $113,000, a wonderful tribute of loyalty and interest in a year of falling incomes and increased demands.

Early in the year it was decided by the officers of the Summer Branch at Rumson after conferences with Dr. Wilcox, Dr. McIntosh and a committee representing the Board of Directors of the Hospital, to close this department of our work, and the property will be sold when an opportunity offers. The funds of the Summer Branch to the extent of investments of about $23,000 at par value have generously been turned over to the Directors of the Hospital to be held in a fund, the income from which is to be used for the benefit of convalescent children.

In October the question of financing our requirements for the year 1933 and the future needs of the Hospital were taken up and discussed over a period of several weeks by the Executive Committee and the Board. It had become evident that many of our large contributions to operating expenses would not be continued during 1933, not from any lessening of interest in the Hospital and its work, but because the prevailing financial situation made such gifts impossible, and it was decided that under the existing conditions and looking toward the best future interests of the Hospital and the Medical Center it would be desirable to establish a closer affiliation with Presbyterian which would permit of certain consolidations of departments and executive functions and resulting economies for both institutions.

After conferences between the officers and special committees appointed by each institution, an agreement was finally reached which provides for Babies Hospital the continuance of its independent corporate existence, and

its pediatric work including hospitalization, research and teaching along the present lines, but will result in identical boards of directors or managers for the two hospitals and the same officers.

This plan was duly approved by the Society of Babies Hospital and the Board of Directors at a special meeting held on March 2nd, and I am confident the wisdom of the arrangement will be proved by future results.

In closing this report may I be permitted to express my personal appreciation and thanks to the Board of Directors, Board of Women Managers, the Medical Board and the Staff for the loyal support and help given me by every individual member without exception during the period I have been honored in serving as your President; it was an inspiration to courage and effort many times during these past four very trying years.

JOHN I. DOWNEY,
President.

ANNUAL REPORT OF THE MEDICAL DIRECTOR

1932

In spite of economic conditions, hospitals must and do continue to function.

It is fortunate that the universal good health of the past fall and winter has avoided the overcrowding and lowered efficiency that might have been looked forward to as an inevitable sequence of financial stress.

With three of our eight floors closed, it is a source of some satisfaction that all suitable applicants for admission have been received, that students, nurses and staff have continued productively busy and that the out-patient department has continued running at its usual capacity, with research in both departments of the hospital more active than ever before.

In our particular case, the task has been more difficult in that we have not been faced with the necessity alone of maintaining an average previous performance. Our requirement since 1929 has been rather one of continued expansion in every department of the Hospital's work. Our patients have increased in number. We have extended our admission age to twelve years from the former limit of five years. This has naturally meant physical and functional expansion.

The increased number of internes has added to the responsibility of providing for them the training and experience which they come to obtain.

For the first time in the Hospital's experience, a training school for nurses has been established. A complete course of instruction for each group is now provided by the medical staff.

All requests for opportunity for study by graduates in medicine have been met. The open weekly conferences have further made the work done in the Hospital accessible to the outside physicians. The attendance at these sessions has more than doubled the past two years.

Regular instruction to the third year class goes on morning and afternoon four days a week in wards, laboratories and out-patient department. Elective courses to third and fourth year students have added materially to the work of the teaching staff and nurses.

In the past two years, seven new full-time members have joined the attending staff. We brought with us but one from the old hospital.

More original contributions have come out each year from laboratory and ward investigators.

Next to that of the head of the department has always been the responsibility placed upon the Chief of Clinic. His duties,—executive, technical

and educational,—demand more of him than can be supplied on any other than a full-time basis.

Since March 1931, Dr. Charles A. Lang has given one-half his time to the out-patient department to the exclusion of other hospital duties. Under his direction the work has been better organized than at any previous time.

It having now become possible to place a full-time staff member in this place, Dr. McCune will take charge July first. This appointment will fill a long felt need and will make for better correlation of all branches of the work in the wards and clinic services.

The necessary provision for coöperation with other departments of the Center, so mutually beneficial, have naturally amplified the scope of the Hospital's interest and responsibility. Our internes now rotate through the service of Sloane Hospital under the direction of the members of our attending staff, assigned to that duty. Last fall a special clinic in tuberculosis was established in the out-patient department under the direction of Dr. Camille Kereszturi.

Dr. Hattie Alexander has been doing special research in bacteriology under the Holt Fellowship.

The Medical Staff is grateful for the chance to have done its part in establishing at the Medical Center an adequate pediatric department in an institution physically equipped to carry out this part of the work. The Staff feels that the necessary rearrangement of administrative policy is a natural evolution and a logical culmination of the contribution of the Babies Hospital toward medical advance. The Babies Hospital has met this responsibility preeminently since its foundation, forty-five years ago, and it is the feeling of the Medical Board that the future of the institution could in no other way be as well conserved as through the amalgamation which has recently taken place,—an amalgamation which in theory was the object of the move from the old location and which in medical practice we have all striven to make perfect since our arrival here. That there is now a corresponding pooling of administration can have no other effect than to further the common interest of all the units of the Center.

The personnel and equipment of the Department of Diseases of Children stands today as the product of the combined effort of officers of administration of the school of medicine and the Directors of the Babies Hospital and as such should adequately satisfy the ambitions of both.

Since the appearance of the last report, the Medical Staff has lost one of its oldest members through the death of Dr. Stafford McLean. As secretary of the Medical Board for many years he carried the responsibility of the detail of its activities and was ever ready with suggestion and advice on all

the problems that came before us. In planning the new institution and the raising of the necessary funds for its construction, his enthusiasm was a constant stimulus and inspiration to those with whom he worked. He did greatly more than his share in the guidance of the Hospital during the early years of adjustment to its new surroundings. His influence upon the care of the sick, his contributions to his subject, and his aid in the administration of the service still exert a beneficial influence. More than all this the affection and respect which he received from his fellow workers still lives with them.

The Staff has been forced, with great regret, to accept the resignation of Miss Mattice as director of nursing in the out-patient department.

Miss Mattice showed unusual ability in the reorganization of the clinic at the old hospital and its later transfer to our new quarters at the Vanderbilt. Methods of handling patients and charts instituted by her, and her resourcefulness in meeting the many needs of the regular and special clinics have, more than any other one factor, made possible the satisfactory administration of the service.

Finally, the Medical Board would express its appreciation of all that Mr. John I. Downey, the President of the Board of Directors, has done for the hospital and especially for his generous consideration of the needs and comfort of the physicians themselves.

Herbert B. Wilcox,
Medical Director.

REPORT OF THE BOARD OF WOMEN MANAGERS

During 1932 the work of the Babies Hospital has gone on smoothly, but owing to the depression no extension of present activities or new work could be undertaken. The Board of Women Managers have carried on their usual activities, the Nurses Committee, the Social Service Committee, the Cribside Committee and the Entertainment Committee have all functioned as usual, and the reports of the first three will be found in the Annual Report.

Owing to the hard times it was decided not to attempt an annual entertainment but, instead, each member of the Board was asked to raise $200. In this manner $7,600 was realized.

Mrs. Amory L. Haskell, Chairman of the Summer Branch, announced that they had decided to discontinue the Summer Branch at Rumson, New Jersey, the reasons for which are given in her final report.

The sudden death of Dr. Stafford McLean at the height of his useful and valuable life was a great loss to the Hospital and to the Nurses Committee, of which he was a most valued member and leader. Dr. Wilcox has taken his place upon the Committee.

The usual Christmas festivities were prepared by the managers and carried through most willingly by Miss Kaltenbach and the nurses. The toys were purchased by Mrs. Charles Reed and Mrs. Grover O'Neill, and four trees were set up in the various wards, giving great pleasure to the children.

During the year we elected Mrs. Stafford McLean and Mrs. Charles V. Hickox to the Board of Women Managers.

The following resignations were accepted with regret: Mrs. Jere R. Wickwire, Mrs. Edward Van Ingen, Mrs. B. Brewster Jennings, and Mrs. Reuel B. Kimball, whose name was placed on the Honorary List.

During these times of uncertainty and distress the members of the Board have stood loyally behind the administration of the Hospital, helping in every way possible to carry on the work through the most difficult period in the history of the Hospital, and their loyalty and coöperation have been greatly appreciated.

Respectfully submitted,

BETTY TUCKERMAN,
Secretary.

REPORT OF THE CRIBSIDE COMMITTEE

The monthly meetings of the Cribside Committee of the Babies Hospital for the year 1932 were held at the home of Mrs. W. H. Williams, except the April Meeting, which was held at the Hospital.

The Lenten sewing classes, totaling 183 members, were held at the homes of Mrs. Oliver G. Jennings, Mrs. Rufus L. Patterson, Mrs. Stafford McLean, Mrs. Olney B. Mairs (Colony Club) and Mrs. Carll Tucker. At these classes, the following articles were made: 373 bibs, 213 wrappers, 160 sacques and 2 layettes.

A bridge was given in November, through the courtesy of Miss Hope Kingsley, at the Junior League, which cleared $750.

We have received $300 more in dividends this year than last year from the Nearly New Shop, in spite of the greater difficulty in obtaining rummage and the necessity of lowering the prices of articles to meet the competition of the Shops and the decreased buying power of the customers.

We have contributed, as usual, to the support of a bed at the Babies Hospital and have also contributed to the Social Service.

MARIE TERREY,
Secretary.

OFFICERS OF THE CRIBSIDE COMMITTEE

Chairman . . . . . MRS. W. HENRY WILLIAMS
Vice-Chairman . . . . . MRS. HAROLD VAN TINE
Treasurer . . . . . MRS. ROBERT D. STERLING
Secretary . . . . . MRS. ARTHUR H. TERRY

Officers of the Sub-Committees

Nearly New Shop Committee . . . . . MRS. ROBERT E. LIVINGSTON
Sewing Class Committee . . . . . MRS. JOSEPH R. RAMEE
Nominating Committee . . . . . MISS MADELEINE MURRAY
Houses for Sewing Class . . . . . MRS. H. B. ROBIE
Clothing Committee . . . . . MRS. ABBOTT T. HUTCHINSON

MEMBERS OF THE CRIBSIDE COMMITTEE

Active Members

MRS. DANIEL ADAMS
MISS LOUISE BARNARD
MRS. FREDERICK K. BARBOUR
MRS. CHARLES W. BELT
MRS. WILLIAM BRADEN
MRS. PAUL BRINSMADE
MRS. WALTER CLOSE
MRS. VANDEVANTER CRISP
MRS. ROBERT L. DUANE
MRS. LEROY K. HOWE

Mrs. Ernest V. Hubbard
Mrs. Abbott T. Hutchinson
Miss Emily Jackson
Mrs. Sidney deKay
Mrs. Albert Kingsbury
Miss Hope Kingsley
Mrs. W. H. W. Knipe
Miss Margaret Lancaster
Mrs. Robert J. Lewis
Mrs. Robert Livingston
Miss Katharine B. Lockwood
Mrs. James McCosh Magie
Miss Mary St. J. Mairs
Mrs. Alfred Manierre
Mrs. F. W. Mundy
Miss Madeleine Murray
Mrs. Joseph R. Ramee
Mrs. George Roberts
Mrs. H. B. Robie
Mrs. Robert D. Sterling
Mrs. Arthur H. Terry, Jr.
Mrs. Harold Van Tine
Mrs. H. P. Williams
Mrs. W. Henry Williams
Miss Ethel Zabriskie

Associate Members

Mrs. William F. Alexander
Mrs. Henry G. Bartol
Miss Mary T. Bradley
Mrs. J. Arthur Brooks
Mrs. Harold W. Carhart
Mrs. Randolph Catlin
Mrs. Elton W. Clark
Mrs. John Cornell
Mrs. Dennison Deane Dana
Mrs. Louis W. Dommerich
Mrs. Walter S. Gurnee
Miss Frances L. Howland
Mrs. Oliver G. Jennings
Mrs. Benjamin R. C. Low
Mrs. Herbert Lucas
Mrs. John B. Marsh
Mrs. Charles E. Merrill, Jr.
Mrs. Joseph L. Myers
Miss Elizabeth B. Oakley
Mrs. Samuel Riker
Mrs. Kenneth D. Robertson
Mrs. James B. Taylor
Mrs. Edmund Q. Trowbridge

Honorary Members

Mrs. Bernhard Hoffmann
Mrs. Fielding Lewis Taylor

FINANCIAL STATEMENT OF THE CRIBSIDE COMMITTEE

Receipts

Balance in bank January 1, 1932	$ 813.64
Dividends from Nearly New Shop	2,000.00
Active members' dues	170.00
Associate members' dues	105.00
Honorary members' dues	20.00
Initiation fees	3.00
Fines	9.75
Sewing Class receipts	1,165.00
Paid for substitutes at Nearly New Shop	54.00
Proceeds of bridge party	755.00
Donations	5.00
Cash for gift flowers	.50
Needlework Guild	74.00
Canadian Nat'l Ry. Coupons	100.00
New York Edison Coupons	50.00
Am. Tel. & Tel. Coupons	25.00
Sale of pencils by Mrs. Williams	11.00
Sale—New Orleans, Texas & Mexico Ry. 5	411.81
Withdrew from Emigrants' Savings Bank	2,000.00
	$7,772.70

Expenses

Part of Social Service Sup't. salary	$ 600.00
Annual support of Hospital bed	500.00
Sewing Class expenses	138.58
For paid workers at Nearly New Shop	296.05
Needlework Guild	74.00
Rent of Safe Deposit box	5.00
Sewing Class receipts (deposited in Emigrants' Savings Bank)	1,009.80
Charge by bank for collecting above check	.20
Paid to Social Service Department	1,500.00
To Mrs. H. W. Alexander for pencils sold by Mrs. Williams for Hospital	11.00
1 M Am. Tel. & Tel. 5's—Int. & Com.	988.97
1 M N. Y. Edison Co. Bond—Int. & Com.	1,017.72
Tax on checks	.16
Balance January 1, 1933	1,631.22
	$7,772.70

Ruth L. Sterling,
Treasurer.

ANNUAL REPORT OF THE SOCIAL SERVICE COMMITTEE

I have the honor to present the report of the Social Service Committee for the year 1932. In spite of the additional demands due to the depression, we were compelled to dispense with the services of one worker. Even when thus handicapped we have accomplished a great deal. This we have been able to do through the coöperation of the Social Service Committee with our department, which has been ably headed by Miss Mildred Stilwell, and her co-workers, Miss Elizabeth Campbell, Miss Astrid Andrews, Miss Ethel Kortlucke, and our indispensable volunteers, Mrs. Stafford McLean, Mrs. James Walsh, Mrs. Ella Roche, and Miss Chanala Alston. Our foremost accomplishment has been the change in the records. A summary of the child's social background, now included in the medical chart, seems to be of real value to the medical staff.

When it became necessary for the Hospital to effect economies, the Social Service Committee decided to undertake to pay the salary of the secretary. We have been able to render an extraordinary amount of relief due to the generosity of the Cribside Committee. We have supplied many families with food, clothing, carfare, medicine, and surgical supplies. We have saved families from being dispossessed, from having their gas turned off, and from suffering from want of food until other agencies could take care of them. Aside from this we have distributed clothing, beds, cribs, baby carriages, and furniture which was contributed to the Social Service by the Board of Managers of the Babies Hospital at Rumson. A large gift of clothing and several food baskets were sent to us at Thanksgiving by the pupils of Miss Hewitt's School. Other baskets were subscribed to by the Board of Managers, the Cribside Committee and the Social Service Committee. Many other gifts have been sent us by our interested friends including the girls in the Record Room of the Life Extension Institute.

We owe a great deal to our volunteers who have made possible for our department to continue its regular routine in the clinic, wards, and follow-up, as well as the added relief work, and to the members of our department for their sympathy, tact, and untiring interest in the welfare of the many who come to them. The following aid was given to families:

35 Thanksgiving baskets	181 received milk
42 Christmas baskets	38 received butter and eggs
33 cribs and beds	223 received clothing
3 baby carriages	125 received emergency financial relief

HELEN BARBOUR,
Chairman, Social Service Committee.

ANNUAL REPORT OF THE SOCIAL SERVICE DEPARTMENT

I have the honor to present the report of the Social Service Department for the year ending December 31, 1932.

During this year 1,555 families were referred to this department either because of a child's hospital admission, or because of some need arising from the dispensary contact. One hundred and twenty-six cases that were known to us previously were reopened because of new health and social problems.

One thousand one hundred and twenty-three homes were investigated and three hundred and fourteen visits were made for the following of patients attending the special clinics—the cardiac and premature clinics again calling for the largest number of visits. A large proportion of our time during the last twelve months has been spent securing material relief for the families in whom we have become interested. This calls for a very close working relation with relief agencies, Home and Emergency Work Bureaus, schools that have dispensed shoes and lunches, and many other community organizations, for, of course, it is only with a degree of security and adequate shelter in the home that the sick child may carry out and profit by the medical treatment he receives.

Two hundred and thirteen children were placed in convalescent homes for their period of recovery as their home surroundings did not seem suitable.

In May of this past year we were able to institute a new system of record keeping, namely, that of filing a summary of the child's social background with his medical chart. This has necessitated a certain amount of duplication of work, and has added greatly to the secretarial demands of the department. It has, I hope, added proportionally something of medical value.

Respectfully submitted,

MILDRED L. STILWELL,
Director.

REPORT OF TREASURER, SOCIAL SERVICE DEPARTMENT

January 1, 1932 to January 1, 1933

Receipts	
Balance on hand, January 1, 1932	$ 837.72
Savings account balance, January 1, 1933	2,999.24
Savings account interest	120.25
Donations for Thanksgiving and Christmas	209.00
Donations	255.80
From Treasurer of Cribside Committee	1,500.00
From Treasurer of Children's Charity	872.00
From Treasurer of Hospital for milk	660.00
In care of Social worker, January 1, 1932	82.78
	$7,536.79

Disbursements		
Milk for babies and small children		$ 714.89
Salary for Social Service worker		1,250.00
Convalescent care		322.00
Carfare for Social workers		71.80
Carfare for patients		75.77
Clothing		76.05
Medicine and surgical supplies		6.53
Food		28.91
Office supplies		34.64
Thanksgiving and Christmas baskets and relief		179.66
Christmas tree and wrappings		4.28
Annual subscriptions and dues		98.00
Purchase of and express for furniture		60.21
Expenses of volunteer worker		60.40
Insurance on cars		438.46
Miscellaneous		12.04
		$3,433.64
Cash balance on hand, January 1, 1933	$1,394.41	
Care of Social worker, January 1, 1933	89.25	
Savings account, January 1, 1933	2,619.49	
		4,103.15
		$7,536.79

Kate Jennings,
Treasurer.

MISCELLANEOUS DONATIONS

Mrs. Edgar Wade Abbot
Mrs. Ernest R. Adee
Miss Hazel Anderson
Mrs. Outerbridge Appleby
Master Willard Baldwin
Mrs. Frederick K. Barbour
Mrs. Warren Barbour
Bearman & Walowit
Board of Women Managers
Mrs. Bertram Borden
Mrs. Thatcher Brown
Mrs. L. Havemeyer Butt
Dr. Meredith F. Campbell
Class 4 of Buckley School
Dr. Clement B. Cobb
Mr. Howard Cohen
Mrs. Edward Franklyn Cole
Cribside Committee
Miss Dorothy Dantel
Mrs. L. Day
Mrs. deWichfeld
Mrs. John Donaldson
Mrs. J. Robinson Duff
Mrs. B. Eddlestein
Mrs. Ch. S. Eisenmenger
Mrs. H. B. Farr
Mrs. Finkelstein
Mrs. S. Freid
Mrs. R. L. Garner
Mrs. Francis P. Garvan
Mrs. L. M. Gibb
Girl's in Record Room, Life Extension Institute
Mrs. E. Roland Harriman
Mrs. Amory S. Haskell
Miss Hewitt's School
Mrs. Crawford Hill
Mrs. Charles V. Hickox
Mrs. J. Holland
Mrs. L. K. Howe
Miss Frances L. Howland
Miss Miriam Hubbard
Irvington-on-Hudson Branch, Needlework Guild
Mrs. B. Brewster Jennings
The Junior Emergency Relief

Miss Winifred Kaltenbach
Miss Kapp
Mrs. H. M. Kidder
Tessa Kosta
Miss Rose Kowalczyk
Dr. Robert Levy
Mrs. J. B. Lipton
Mrs. Carl M. Loeb
Mrs. William G. Loew
Dr. Aildred MacDonald
Miss Edith Carpenter Macy
Mrs. E. S. Magie
Mrs. James Magie
Dr. Howard H. Mason
Mrs. D. Hunter McAlpin
Miss Geraldine R. McAlpin
Miss Katharine McDermot
Miss E. McKee
Mrs. Stafford McLean
Dr. Katherine Merritt
Mrs. M. B. Metcalf
Mrs. G. M. Miller
Mrs. Mills, through Mrs. Holland
Mrs. F. W. Mundy
Mrs. Francis W. Murray
Mrs. Ethel S. Nathanson
Mrs. Lester Newburger
Mrs. Morton Newburger
New York City Branch, Needlework Guild
Mrs. Wm. G. Nichols
Mrs. Grover O'Neil
Dean Alfred Owre
Mr. & Mrs. Joseph Ramee
Miss Redmond
The Riverside Church School
Miss Josephine Roberson
Mrs. Ralph L. Robinson
Miss Frances Rollnick
Miss Hedwig Roser
Mrs. John Linden Smith
Miss Evelyne M. Spokes
Mrs. Grant Squires
Mrs. Robert D. Sterling
Miss Anna Sterry
Mrs. Henry C. Taylor
Mrs. Adelaide Tiederman
Mrs. Gertrude J. Thomson
Miss Emma C. Tighe
Mrs. Carll Tucker
Mrs. Roger Tuckerman
Mrs. Harold S. Van Tine
Miss Esther Varella
Miss Louise Chappell Warthen
Miss Louise Watkins
Mrs. Lawrence G. White
Mrs. W. Henry Williams
Miss Helen Wood
Mrs. Willis D. Wood
Miss E. Wooster
Miss Elizabeth Wormley
Miss Catherine S. Youll
Young Books, Inc.

FINAL REPORT OF THE SUMMER BRANCH AT RUMSON, NEW JERSEY

In May, 1932, a meeting was held by the Committee of the Summer Branch of the Babies Hospital of the City of New York.

After much deliberation and thought, the members of the Committee voted to discontinue the Summer Branch. Among numerous reasons for this decision were the following: anticipated difficulty in raising sufficient money for the operation of the Branch; much needed repairs without which the Hospital could no longer serve its intended purpose; and the reduced number of patients in the New York Hospital which would of necessity reduce the number of children available for convalescent care. This would mean the operation of a costly plant of questionable benefit to a very few. The only alternative was to continue as a fresh-air home which was decided to be impracticable, owing to the housing arrangements, equipment, etc.

A letter was thereupon written to the Directors of the Babies Hospital of the City of New York, offering them the securities held by the Summer Branch, amounting to approximately $24,000.00, taken at their then current value. The following conditions were placed upon the offer.

1. The fund to be invested at the discretion of the President and Treasurer of the permanent fund with other hospital monies, and the annual income of said fund to be used as long as there is need for convalescent care of Babies Hospital patients.
2. This to be entered in the Year Book and known as the Rumson Fund.

This has been accepted by the Directors of the Hospital and the fund has now been turned over to them.

It is with deep regret that the undersigned makes her last report of the Summer Branch.

Started in 1888 the Branch has functioned annually since that time. Mrs. Bertram H. Borden, for many years its chairman, and many others who have been connected with the Branch since its early days have always kept their enthusiasm and interest, and it is due to them that the Branch was a success and a benefit to many. Only circumstances, over which there is no control, necessitated the closing of the Branch.

The Committee hopes that the fund which they have turned over to the Babies Hospital of the City of New York will continue to provide help and benefit to the convalescent children of the Hospital as the Summer Branch has endeavored to do for the past forty-four years.

Respectfully submitted,

ANNETTE T. HASKELL,
Chairman.

LIST OF OFFICERS AND MEMBERS OF THE BOARD OF DIRECTORS OF THE BABIES HOSPITAL AND THEIR TERMS OF SERVICE

Presidents

Mrs. Andrew H. Smith	1890–1891
Mrs. Alexander S. Webb	1891–1892
Mrs. Joseph T. Low	1892–1893
Joseph T. Low	1893–1894
Thomas E. Satterthwaite, M.D.	1894–1898
J. Hooker Hamersley	1899–1901
Oliver G. Jennings	1901–1906
William F. Havemeyer	1907–1908
John Sherman Hoyt	1908–1927
John I. Downey	1928–1933

Vice-Presidents

Mrs. Charles M. Fry	1890–1892
Mrs. Andrew H. Smith	1892–1893
J. Hooker Hamersley	1895–1898
Oliver G. Jennings	1899–1900
William F. Havemeyer	1902–1906
Oliver G. Jennings	1907–1933
Carll Tucker	1928–1933

Treasurers of Permanent Fund

William Fahnestock	1893–1894
Henry R. Kunhardt	1895–1913
Francis Louis Slade	1914–1933

Treasurers of Current Fund

Mrs. Thomas E. Satterthwaite	1889–1891
Mrs. Eben E. Olcott	1891–1896
Mrs. John B. Calvert	1897–1929
Duncan H. Read	1930–1933

Secretaries

Reuel B. Kimball, M.D.	1893–1894
B. Ogden Chisolm	1895–1921
Carll Tucker	1922–1927
John W. Hornor	1928–1933

THE BABIES HOSPITAL

Served on Board of Directors

ADVISORY BOARD

William Fahnestock	1889–1892
Charles M. Fry	1889–1892
James A. Garland	1889–1892
Anson W. Hard	1889–1891
Robert Waller, Jr.	1889–1892

Directors

L. Emmett Holt, M.D.	1892–1924
Joseph T. Low	1892–1893
Mrs. Joseph T. Low	1892–1893
Mrs. Andrew H. Smith	1892–1896
Robert Waller, Jr.	1892–1893
William Fahnestock	1893–1896
James A. Garland	1893–1896
William F. Havemeyer	1893–1908
Mrs. John Hone	1893–1914
Reuel B. Kimball, M.D.	1893–1914
Thomas E. Satterthwaite, M.D.	1893–1905
A. Blair Thaw, M.D.	1893–1905
Frank Tilford	1893–1898
Mrs. Bryce Gray, Jr.	1894–1895
J. Hooker Hamersley	1894–1901
Henry R. Kunhardt	1894–1914
B. Ogden Chisolm	1895–1921
Mrs. John Jay Knox	1895–1917
Leon Marié	1895–1896
Matthew C. D. Borden	1896–1903
Mrs. Anna M. Beddall	1897–1902
Oliver G. Jennings	1897–1933
Edgar L. Marston	1897–1950
Alexander H. Stevens	1897–1898
Mrs. John B. Calvert	1898–1929
Felix M. Warburg	1899–1929
John Sherman Hoyt	1902–1933
Mrs. George R. Sheldon	1903–1908
James W. Lane	1904–1918
Walter B. James, M.D.	1906–1927
Francis Louis Slade	1908–
Mrs. Roswell Miller	1909–1924
James R. Sheffield	1909–1921

Carll Tucker	1915–
Theodore Hetzler	1916–1933
Nathaniel R. Norton, M.D.	1917–1933
Mrs. Lorenzo Daniels	1922–1924
E. Farrar Bateson	1922–1933
John I. Downey	1922–
Vanderbilt Webb	1924–
Mrs. Ernest R. Adee	1924–1933
Herbert B. Wilcox, M.D.	1925–1933
Mrs. Ira Barrows	1926–1928
William Darrach, M.D.	1928–1933
Michael Friedsam	1929–1931
John W. Hornor	1929–
Stafford McLean, M.D.	1929–1932
Duncan H. Read	1929–
Mrs. Henry C. Taylor	1929–1933
Hugh J. Chisholm	1929–
Francis P. Garvan	1929–1933
Mrs. Dexter Blagden	1930–1933
John S. Burke	1931–
Donald G. Price	1931–1933

Honorary Directors

William Fahnestock	1897–1901
James A. Garland	1897–1899
Mrs. Andrew H. Smith	1897–1901
Frank Tilford	1899–1901
Mrs. Roswell Miller	1925–1933
B. Ogden Chisolm	1925–1933

ANNUAL REPORT OF THE ADMITTING OFFICE

Patients remaining January 1, 1932		62	
Patients admitted from January 1, 1932 to January 1, 1933		2,009	
Total			2,071
Total treated in wards		1,723	
Patients admitted to private and semi-private rooms		286	
Total			2,009
Age of Patients Admitted			
Under one month		64	
Between one and six months		256	
Between six and twelve months		187	
Between one and two years		231	
Between two and five years		477	
Over five years		794	
Total			2,009
Discharged during the Year			
Cured		42	
Improved		1,485	
Unimproved		277	
Transferred to other institutions		13	
Died		172	
Total			1,989
Remaining January 1, 1932			
Males	42		
Females	40		
		82	
Total remaining			2,071
Average daily number of patients during the year		84.5	
Average stay of each child in days		15.4	
Paying patients		1,155	
Beneficiaries		834	
Total			1,989
Number of days paying patients		16,642	
Number of days beneficiaries		14,282	
Total number of Hospital days' treatment			30,924

Respectfully submitted,

EVELYNE M. SPOKES,
Registrar.

ANNUAL REPORT OF THE PATHOLOGICAL LABORATORY FOR 1932

Autopsies	86
(including bacteriological and microscopical examinations of organs)	
Percentage of Deaths Which Came to Autopsy	50%
Microscopical Examinations of Surgical Specimens	257
Blood Examinations:	
Complete counts	6,841
Platelet counts	1,301
Bleeding time	178
Coagulation time	243
Prothrombin	22
Fragility tests	41
Matching and grouping	1,017
Widal reactions	46
Melitensis agglutinations	55
Serology:	
Blood:	
Standard Kahn precipitation	1,887
Presumptive Kahn precipitation	1,887
Quantitative Kahn precipitation	50
B. Proteus agglutination	1
Spinal Fluid:	
Standard Kahn precipitation	217
Quaiac Test for Blood:	
Stools	139
Vomitus	6
Sputum Examinations:	
Cultures	54
Smears for Tubercle Bacilli	108
Typing Pneumococcus	78
Cerebrospinal Fluid Examinations:	
Chemical and Cytological	364
Bacteriological	310
Cultures Examined from:	
Blood	511
Throat	2,951
Nose	2,473
Retropharynx	1
Mouth	139
Ears	346
Eyes	97
Chest fluid	98
Stomach contents	65
Peritoneal fluid	13
Umbilicus	14

Cervical adenitis	14
Abscesses	257
Skin lesions	8
Stools	365
Urine	289
Urine examinations	6,392
Vaginal smears	1,264
Tuberculin skin tests	2,098
Agglutination for dysentery	207
Milk	1
Drug solutions	4
Stool for microscopic examination	12
Stool for ova	223
Virulence tests	11
Animal inoculation	10

MARTHA WOLLSTEIN, M.D.,
Pathologist.

ANNUAL REPORT OF THE CHEMICAL LABORATORY

From January 1, 1932, to January 1, 1933

Whole Blood Examinations:	
Non-protein nitrogen (573), uric acid (3), creatinine (48), chlorides (438), sugar (560), cholesterol (186), methemoglobin (3), protease test (1)	1,812
Plasma:	
Albumin (399), globulin (399), fibrin (376), carbon-dioxide combining power (410)	1,584
Serum:	
Calcium (347), inorganic phosphorus (340), Van den Bergh (72), acetone (22), bilirubin (66), total base (4), sodium (2)	853
Cerebrospinal Fluid:	
Sugar (294), chlorides (289), protein (279), Van den Bergh (3), tryptophane test (1), bilirubin (8)	874
Milk Examinations:	
Proteins (1), specific gravity (1), fat (1), total solids (1), sugar (1)	5
Urine Examinations:	
Total acidity (12), urobilinogen (39), sugar (2024), fermentation (4), acetone (1917), diacetic (1917), urea nitrogen (25), lead (1), phenylhydrazine test (1), iodides (9), ammonia (1), pH (7), hematoporphyrin test (2), pentose (Bial Test) (1), bile (Gmelin's Test) (24)	5,984
Stomach Contents:	
Total acidity (7), free HCl (9)	16
Stools:	
Bile (Gmelin's Test) (16)	16
Edema Fluid:	
Protein (1)	1
Ascitic Fluid:	
Total Protein (1)	1
Subdural Fluid:	
Bilirubin (2)	2
Chest Fluid:	
Albumin (2), globulin (2)	4
Abdominal Fluid:	
Sugar (1), chloride (1)	2
Cyst Fluid:	
Sugar (1), chloride (1), protein (1), specific gravity (1), reaction (1)	5
Respiratory Quotient:	3
Basal Metabolism:	39

A. A. Weech, M.D.,
Director.

REPORT OF THE OUT-PATIENT DEPARTMENT

The Babies Hospital Out-Patient Department has continued, during the past year, the general policy of providing medical care for those unable to meet this demand from private sources. It is the general consensus of opinion that the type of individual applying for admission during the year of 1932 is above the average clinic patient.

During the year 1932, a total of 29,456 patients were admitted for examination and treatment in this department. Of this total 20,011 were observed in the general afternoon clinic. Nine thousand four hundred and forty-five were observed in the twelve special clinics as follows:

Posture and massage	5,321
Epilepsy	282
Allergy	527
Anemia	361
Medical follow-up	83
Surgical follow-up	507
Sloane abnormal	995
Premature	776
Cardiac	444
Tuberculosis (since 9–22)	123
Diabetes (Nov. and Dec.)	14
Nephritis (Nov. and Dec.)	12
	9,445

It is interesting to record that a large number of patients, not included in the total admitted, applied for admission at the clinic. Because these patients were classed "over-rate," "contagion," or from a district where organized aid was available, they were referred to their family physician, to report to the Board of Health, or to obtain medical care in their respective districts, as the case demanded.

Four special clinics were discontinued, namely: Eneuresis, Pyelitis, Developmental, and Chest Follow-Up. Three new special clinics were inaugurated, namely: Neurological Follow-Up, Child Guidance, and Tuberculosis.

Teaching is carried on by members of the O. P. D. staff. One physician is designated to supervise four final year students in their history taking, diagnosis and treatment. The third year medical student teaching is similar to that of previous years.

The supervisor and her assistant give individual instruction to student nurses and to mothers on general pediatric problems.

CONDENSED STATEMENT OF FORTY-FOUR YEARS' WORK

	1889	1890	1891	1892	1893	1894	1895	1896	1897	1898	1899	1900	1901	1902	1903	1904	1905	1906	1907	1908	1909	1910	1911	1912	1913	1914	1915	1916	15 months 1917	1918	1919	1920	1921	1922	1923	1924	1925	1926	1927	1928	1929	1930	1931	1932	Totals
Patients remaining	17	17	19	22	24	29	33	9	8	15	9	14	21	10	15	36	45	55	59	62	62	51	59	69	56	56	55	53	46	51	48	38	46	37	46	18	39	52	33	51	52	104	99	62	
Admitted	214	236	283	241	267	266	417	392	455	363	379	386	461	321	600	929	1,000	1,031	924	1,118	1,120	1,271	1,322	1,313	1,323	1,302	1,573	1,288	1,537	1,849	1,412	1,586	1,611	1,713	1,762	1,655	1,613	1,625	1,577	1,708	1,752	2,329	2,152	2,000	48,751
Cured	77	76	81	103	108	154	230	252	279	171	206	178	190	130	251	418	468	436	410	525	565	619	632	580	539	664	822	546	718	1,021	826	740	669	183	189	546	426	451	442	481	408	278	131	42	17,870
Improved	48	74	61	46	46	26	45	36	37	34	35	36	56	55	106	138	149	168	148	133	107	157	196	211	219	154	211	185	218	204	181	330	530	644	705	628	617	643	674	650	757	1,331	1,517	1,185	14,074
Unimproved	15	13	35	11	16	9	12	17	20	29	30	22	16	11	53	73	63	63	57	43	43	46	52	12	49	40	55	75	110	113	98	76	118	215	168	116	156	195	202	231	268	102	279	277	3,780
Transferred																9	22	26	15	10	18	22	12	25	11	11	4	9	19	22	9	9	3	19	41	33	26	21	13	16	12	37	38	13	525
Not treated																		16	16	14	18	46	24	44	33	41	38	25	9	23	14	40	8		1	3			1						414
Died	57	73	104	78	95	72	126	111	120	122	114	145	192	127	183	262	289	312	274	390	369	389	401	401	455	393	423	455	458	439	324	383	324	348	356	378	375	331	227	325	255	274	221	172	11,728
Hospital days' treatment	4,393	4,997	7,223	5,547	7,698	9,478	12,446	11,414	10,532	9,646	10,165	10,942	9,330	8,842	11,021	15,078	17,371	20,221	19,941	22,680	23,053	23,310	25,825	24,875	27,529	25,766	23,289	22,115	22,554	26,210	20,029	16,548	21,786	19,892	21,131	23,185	25,234	25,123	21,044	21,283	21,613	30,181	35,260	30,924	822,630
Average stay in days	20.5	19.8	24.	21.3	20.6	32.7	27.9	26.8	22.7	26	25.8	27.8	19.6	24.8	18.1	15.9	17	19	20.3	19.3	19.5	17.5	19.	18.1	19.8	18.9	14.4	17	14.6	14	13.8	10.1	13.2	11.5	12.9	13.4	15.2	11.9	13.6	12	13.6	16.3	15.6	15.1	
Admitted under 1 year	107	145	170	141	159	143	221	217	262	202	212	236	284	193	387	568	610	604	583	688	624	692	715	743	701	695	851	739	812	922	715	868	852	841	932	822	756	775	723	810	740	715	604	507	24,283
Admitted 1 to 5 years	107	91	113	100	108	123	196	175	193	161	167	150	177	128	213	361	390	427	341	430	496	579	607	570	622	607	722	549	725	897	727	718	789	877	830	873	857	850	854	898	804	886	774	708	21,967
Over 5 years																																									211	719	777	794	2,501
Deaths Under 1 year	52	63	88	55	82	61	97	87	106	94	89	122	160	98	156	207	216	253	230	318	280	307	306	329	344	315	356	362	403	394	259	306	264	244	291	302	280	177	172	253	180	173	129	97	9,097
Deaths 1 to 5 years	5	10	16	23	13	11	29	24	14	28	25	23	32	29	27	55	73	59	44	72	89	82	95	72	111	78	67	93	55	105	65	77	60	104	65	76	95	157	55	72	65	57	55	42	2,524
Over 5 years																																									10	21	40	33	107
Percentage of deaths, all ages	26.6	30.9	36.7	32.4	35.6	27.	30.2	28.3	26.4	33.6	30.	37.6	41.6	39.6	30.5	28.1	28.9	30.3	29.6	34.9	32.9	30.4	30.4	30.6	34	30.2	26.9	35.2	29.1	23.4	22.4	23.5	19.7	20.2	19.6	21.6	22.7	19.9	14.9	18.7	13.5	11.2	9.9	8.5	
Under 1 year	48.6	43.4	51.7	39.	51.6	42.6	43.9	40.	40.5	46.5	41.9	51.7	56.3	50.8	40.3	36.4	35.4	41.9	39.4	46.2	46.	44.6	43.7	45.1	50	45.9	41.8	52.	49.	36.2	26.2	31.7	30.9	29	30.9	36.7	37	22.8	21.7	31.2	21.3	23	20.2	19.1	
Between 1–5 years	4.6	10.9	14.1	23.	12.	8.1	14.9	13.7	7.2	17.3	14.9	15.3	18	22.6	12.7	15	18.7	13.8	13.8	16.6	17.4	13.9	15.4	12.5	17.1	12.2	9.3	15.5	7	11.5	8.9	10.7	7.6	11.8	7.8	8.7	11	18.1	6.5	8	8.1	8.3	6.7	5.9	
Over 5 years																																									4.3	3.2	5.0	1.1	
Infants' Nurses graduated		4	6	8	7	15	22	21	25	21	21	23	23	20	23	19	26	34	36	41	43	45	33	41	39	39	47	43	37	54	36	21	24	32	29	17	26	36	22	35	10	16	26	24	1,206
Out-Patient Department:																																													
New patients			214	277	376	298	446	635	985	1,156	1,075	1,000	951	569	1,212	1,437	1,374	2,130	2,250	2,679	3,103	3,855	1,116	3,916	4,200	4,111	4,803	4,654	1,184	5,726	4,064	4,410	4,956	4,882	4,385	3,995	3,778	3,762	4,010	1,209	6,598	5,695	6,309	5,467	129,284
Visits			537	852	1,644	1,393	1,505	2,522	3,779	5,107	4,856	4,754	4,927	4,123	5,761	5,864	7,423	8,358	9,478	11,488	12,485	15,518	16,336	13,919	14,155	14,039	15,568	15,832	16,135	18,698	13,728	16,031	18,978	20,100	17,879	16,322	15,591	15,019	15,519	13,201	29,151	37,143	36,474	33,900	535,905

The dietitian directs an important field of endeavor in dietary régime. Two thousand four hundred patients sought aid from this source. This department gives instruction regarding diets for the normal and abnormal child, general prophylactic advice, feeding technique to mothers for younger infants, preparation of menus to suit the purse of the individual family. This form of instruction includes a daily food exhibit which arouses the interest of the parent as well as the child. It has been found expedient to give individual instruction rather than class instruction to get maximum results.

The department is most grateful to Mrs. Stafford McLean for her generosity in providing and installing fluoroscopic equipment. This has filled a need in the diagnostic equipment, and it is a great benefit to the attending physicians and to the patients.

The following laboratory work was accomplished in the clinic in 1932:

Tuberculins	Completed	1,000	Positive	150
Schicks	"	231	"	41
T. A. T.		500		
Vaccinations		390		
X-rays		929		
Blood counts		730		
Urines		1,503		

A general spirit of coöperation has been the outstanding incentive for the attending physicians. We are indeed grateful for the consultation services, executive services, and allied services so graciously extended to us, and which has promoted a unity of organization and action. This has been reflected materially in the better care of individual patients and this care has been accomplished with greater ease.

Respectfully submitted,

CHARLES A. LANG, M.D.,
Chief, Pediatric Clinic.

HOSPITAL CALENDAR

Meetings

Annual Board and Society, second Tuesday in April.

Board of Managers, second Tuesday of every month excepting the months of July, August and September.

Executive Committee, fourth Tuesday of every month excepting the months of July, August and September.

Annual Meeting of the Board of Women Managers, second Tuesday in January.

Board of Women Managers, second Tuesday of every month, from October to May, both inclusive.

Board of Women Managers—Executive Committee, monthly, except during months of June, July, August and September.

Medical Board, fourth Thursday of every month, with the exception of July and August.

Cribside Committee, regular monthly meetings from October to June.

Annual Meeting of Cribside Committee, in December.

GENERAL RULES

1. The beds of the Hospital are free to the needy poor. Others are charged according to their means.

2. Sick children up to 12 years of age are admitted, except those suffering from contagious diseases.

3. Applications for admission must be made at the Hospital during the day, from 9 to 5, although emergency cases are received at any time.

4. The Out-Patient Department, in the Vanderbilt Clinic of the Medical Center, is open daily throughout the year from 2 to 3 P.M., except on Saturdays, Sundays and holidays.

5. Visiting day for friends of ward patients is Wednesday or Thursday, from 3 to 4 P.M.

6. Visitors to the Hospital are welcome any afternoon between 3 and 5.

REPORT OF THE DIRECTOR OF THE SCHOOL OF NURSING

I have the honor to present the Annual Report of the Department of Nursing for the year 1932:

There is little of note to report for 1932. We have continued the same affiliations with other hospitals, and the census of students receiving their education in Pediatrics is as it was in 1931. We hope we have made a few improvements in our teaching methods.

We are indebted to the attending and house staff for one marked advance. Only because of their willingness to give of their time has it been possible to repeat the doctors' lectures to the students eight times a year. In so doing we are enabled to give all the lectures to each group in the first three weeks of their stay in the Hospital. The student can draw from this theoretical knowledge for the better understanding and execution of her practical work with the patient. We are emphasizing bedside teaching more than ever before.

In the event of improvement in the economic conditions, we would appreciate having a larger graduate staff. The introduction of twenty-two new students every six weeks seriously slows up the nursing service. The addition of a few graduate nurses would stabilize this service and allow more time to the headnurse for the instruction of the student at the bedside of the patient.

The course for post-graduate nurses has been increased from four to six months. In addition to their experience in the Hospital and the Out-Patient Department, these students are receiving instruction at the Virginia Day Nursery and at the East Harlem Health Center in order that they may have a better understanding of the well child.

Because of the difficulty in finding positions for the graduate infants' nurses at the present time, we have reduced the number of these students from twenty-six to eighteen.

Through the generosity of the members of the Board of Women Managers and friends of the Hospital, the children had a very generous and happy Christmas. The infants' nurses were very pleased with their gifts from Mrs. Oliver Gould Jennings. We are again indebted to friends of the Hospital for opera and concert tickets.

The graduate staff at the close of the year 1932 was as follows:

Director, Miss Winifred Kaltenbach, A.B., R.N.
Assistant Director, Miss Kathleen McDermot, R.N.
Assistant Director, Instruction, Miss Helen Wood, B.S., R.N.
Assistant Director, Instruction, Miss Alice Wright, R.N.

Assistant Director, Night, Miss Florence McKenna, R.N.
Assistant to Night Director, Miss Hannah Quinn, A.B., R.N.
Supervisor of Operating Room, Miss Mary Comerford, R.N.
Assistant to Supervisor of Operating Room, Miss Florence Cambage, R.N.
Assistant to Supervisor of Operating Room, Miss Lelia Mullen, R.N.
Admitting Room, Mrs. Kate Robertson, R.N.

Headnurses

Miss Elna Saamanen, R.N.
Miss Nina Bancroft, R.N.
Miss Ruth Abernethy, R.N.
Miss Louise Watkins, R.N.
Miss Miriam Hubbard, R.N.

Assistant Headnurses

Miss Maude Butler, R.N.
Miss Irene Dobias, R.N.
Mrs. Eleanor Gutsell, R.N.
Miss Gertrude Brickner, R.N.

Staff Nurses

Miss Maurine MacLennan
Miss Grace Fairbrother
Miss Evelyn Sager

It was with regret that we accepted the resignations of two members of the Staff who came to the Hospital when the move was made to the Medical Center: Miss Gladys Cox, Assistant to Director in charge of Instruction and Miss Elizabeth Wormeley, Headnurse.

The following infants' nurses completed their course of training in 1932:

Mary Blake
Margaret Bogle
Mary Carroll
Rose Cizek
Esther Coburn
Margaret Cook
Margaret Corrigan
Helena Fredenburg
Barbara Fryer
Adrienne Goderre
Marie Heer
Grace Hjort
Margaret Karaba
Charlotte Leinhart
Helena Lucas
Jennie McCall
Edna Moore
Ethel Newman
Louise Rytina
Sally Shookus
Antoine Sinhart
Karin Swenson
Ethel Symons
Ruth Yungfert

Winifred Kaltenbach,
Director of Nurses.

ANNUAL REPORT OF THE DEPARTMENT OF EDUCATIONAL THERAPY

The aim of the department is to render service to the Hospital by meeting the mental, emotional, and social needs of the individual child during his early convalesence.

The average stay of the children in the department is so short that little can be made of sufficient quality to be sold; the articles which they do make are taken home as gifts to their parents. They learn to adapt to physical limitations, and make social adjustments through games, and by coöperating with each other in various projects. They forget pain and illness and find satisfaction of achievement in creative work. The individual child is carefully watched to avoid over-fatigue and prevent over-excitement.

Through the Board of Education a teacher comes regularly to instruct those children who will be in the Hospital over a long period of time, keeping in touch with the schools which they attended previous to their illness.

When the weather is mild, all work is out of doors, but during the winter months the indoor playrooms are used.

Activities

Library

In September Miss Elizabeth F. Hazelton arranged, classified, and catalogued 776 children's books. These had been donated in the past but had never been properly organized, owing to lack of equipment. Bookcases and a book wagon have recently made it possible to distribute books in the wards regularly twice a week.

The Lewis Carroll Memorial Library was made possible by Mr. Howson and Miss McAllister of the Columbia University Library. Donations contributed in memory of C. L. Dodgson, author of the well loved Alice in Wonderland, supplied the necessary funds which have purchased the 234 specially selected children's classics comprising the library. Besides giving many hours of enjoyment, it is hoped that the children may acquire habits of good reading and a love of literature.

Library Report

Total number of volumes 1,010

October 14 to December 31, 129 children borrowed 526 books.

Books are distributed and collected on the wards three days a week.

Story Hour: 75 stories were read aloud from 70 selected books.

Songs: 25 carols and folk songs were learned.

Projects:	Easter baskets were made by	15	children
	Valentines were made by	8	"
	Wire haired terriers by	21	"
	Hallowe'en caps by	13	"
	Jack O'Lanterns by	14	"
	Christmas trimmings by	33	"
Handicrafts:			
	Clay modeling and pottery by	71	"
	Raffia work baskets by	40	"
		215	children

Volunteers:

Miss Louise Wilcox and Miss Patricia Martin of the Junior League.

Miss Margaret Sales and Miss Louise Truberg, student teachers from the Child Education Foundation.

Miss Durry, Miss Pauline Haggerty, and Miss Elizabeth Hamil.

Miss Elizabeth Folger Hazelton and Miss Lillian Lustig.

We thank them for their generous help in reading aloud, playing games and distributing books to the children unable to leave the wards.

Teacher:

Miss Marjorie McGuiness, November 7 to December 31, 14 pupils.

STATISTICS FOR 1932

Total number of children	2,573
Total number of individuals	400
Average daily attendance	14
Average weekly attendance	23
Average monthly attendance	55
Average stay in department	5½ days
Longest stay in department	126 days
Shortest stay in department	½ day
Largest number of individuals in one day	25
" " " " " " week	33
" " " " " " month	71
Smallest number of individuals in one day	4
" " " " " " week	8
" " " " " " month	43

GERALDINE R. MCALPIN,
Director.

THE BABIES HOSPITAL OF THE CITY OF NEW YORK

EXHIBIT "A"

Assets

Current Fund:			
Cash on hand and in bank			$ 3,543.46
Accounts Receivable:			
Patients	$15,888.65		
Less reserve for ward patients' fees	12,652.50		
		$ 3,236.15	
New York City (estimated)		5,383.33	
Others		578.42	
			9,197.90
Accrued interest receivable			13,226.78
Inventories			12,386.03
Notes receivable—Francis P. Garvan			75,000.00
Prepaid insurance			2,525.57
Total assets—Current Fund			$ 115,879.74
Permanent Fund:			
Cash		$ 37,861.68	
Investments (book value)		1,017,627.46	
Due from Current Fund		200,000.00	
Land and buildings—Rumson, New Jersey		23,952.10	
Total assets—Permanent Fund			1,279,441.24
Reuel B. Kimball Fund:			
Cash		$ 2.73	
Investments (book value)		57,734.85	
Total assets—Reuel B. Kimball Fund			57,737.58
Rumson Fund:			
Cash		$ 753.19	
Investments (book value)		23,934.50	
Due from Current Fund		95.00	
Total assets—Rumson Fund			24,782.69
Building Fund:			
Cash		$ 1,196.06	
Accrued interest receivable		2.60	
Pledges receivable		2,000.00	
Building		1,617,481.45	
Equipment—less reserve for depreciation		123,889.47	
Total assets—Building Fund			1,744,569.58
			$3,222,410.83

Liabilities

Current Fund:			
Accounts payable			$ 9,575.34
Salaries and wages accrued			7,270.48
Compensation insurance accrued			259.75
Patients' advance payments			242.00
Due to Rumson Fund			95.00
Total liabilities—Current Fund			$ 17,442.57
Due to Permanent Fund			200,000.00
Special Reserve Fund			33,844.05
Current Fund Deficit:			
Deficit, January 1, 1932		*$ 138,095.70*	
Add:			
Deficit, year ended December 31, 1932 (Exhibit "B")	*$ 9,521.25*		
Less depreciation charge transferred to Building Fund	12,210.07		
		2,688.82	
Deficit—Current Fund			*135,406.88*
			$ 115,879.74
Permanent Fund:			
Principal, January 1, 1932		$1,298,422.41	
Add:			
Gift u/w of William Fitz Randolph	$10,000.00		
Bequest u/w of Mortimer L. Schiff	10,000.00		
Profit on redemption of securities	66.73		
Land and buildings—Rumson, New Jersey	23,952.10		
		44,018.83	
		$1,342,441.24	
Deduct: Advance to Building Fund		63,000.00	
Principal—Permanent Fund			1,279,441.24
Reuel B. Kimball Fund:			
Principal, January 1, 1932		$ 57,732.27	
Add: Profit on redemption of securities		5.31	
Principal—Reuel B. Kimball Fund			57,737.58
Rumson Fund:			
Principal, January 1, 1932		$ 47,689.09	
Add: Net income, year ended December 31, 1932		1,045.70	
		$ 48,734.79	
Deduct: Cost of land and buildings		23,952.10	
Principal—Rumson Fund			24,782.69
Building Fund principal			1,744,569.58
			$3,222,410.83

This statement does not include any liability for the unpaid rent of the Out-Patient Department.

THE BABIES HOSPITAL

CURRENT FUND–INCOME AND EXPENSE

Year Ended December 31, 1932

The Babies Hospital of the City of New York

EXHIBIT "B"

Income:		
Board:		
Private patients		$ 8,972.46
Semi-private patients		7,665.75
Ward patients		30,010.18
New York City		22,369.89
Guests		1,147.00
		$ 70,165.28
Out-Patient Department fees		13,316.10
Pathological Laboratory:		
Fees	$ 3,167.28	
Columbia University	12,000.00	
		15,167.28
Chemical Laboratory:		
Fees	$ 671.94	
Columbia University	1,260.00	
		1,931.94
Columbia University:		
Director's secretary's service	$ 1,800.00	
Photographer's services	1,500.00	
		3,300.00
X-Ray Laboratory		5,569.65
Operating room		5,284.00
Meals:		
Private nurses	$ 2,764.00	
Guests	2,126.50	
		4,890.50
Extra medication and dressings		448.61
Nurses' registry		442.25
Telephone and telegraph		1,073.23
Sundry		969.85
Gross income from operations		$122,558.69
Expense:		
General and Administrative:		
Salaries:		
Superintendent	$ 9,000.00	
Clerical	9,444.40	
Director's secretary	2,070.00	
Registrar	1,861.00	

Storeroom		$ 1,819.50	
Telephone operators		2,468.90	
		$ 26,663.80	
Telephone and telegraph		3,848.84	
Stationery and printing		1,015.24	
Insurance—fire and liability		1,477.23	
Insurance—compensation		1,528.69	
Postage		325.86	
Custodian fees		553.92	
General equipment replacements and repairs		14.11	
Joint Administration Board		201.41	
Association dues		135.00	
Year Book expense		477.39	
Accounting—1931–1932		4,895.00	
Tax on checks		47.94	
Sundry		555.84	
Total general and administrative expense		$ 41,740.27	
Departmental Expense:			
Care of patients	$28,342.50		
School of Nursing	12,309.37		
Operating room	7,906.84		
X-Ray Laboratory	10,406.69		
Pathological Laboratory	27,117.90		
Chemical Laboratory	21,573.55		
Dietary	46,755.66		
Out-Patient Department	15,686.69		
Housekeeping Department	19,797.73		
General, house and property	37,136.50		
Social service	6,307.12		
Laundry	20,820.69		
Photography	2,866.52		
Educational therapy	1,745.86		
Total departmental expense		258,773.62	
Total operating expense			$300,513.89
Deficit from Hospital operations			*$177,955.20*
Other Income:			
Donations		$ 59,797.58	
Chemical Foundation, Inc.		15,000.00	
Income from investments		53,759.22	
Special reserve appropriations		21,943.66	
United Hospital Fund		8,439.70	
Entertainments, etc.		7,600.00	
Annual subscriptions		4,987.50	

Supported beds	$ 4,345.00	
Furnishing cribs	180.00	
Interest on bank deposits	297.15	
Presbyterian Hospital—adjustment of 1931 charges	5,151.11	
Inventory adjustment—linen	3,820.15	
Total other income		$185,321.07
		$ 7,365.87
Other Charges:		
Betterments and improvements	$ 3,195.45	
Pension	1,080.00	
Presbyterian Hospital—professional care of patients	401.60	
Depreciation—equipment, etc.	12,210.07	
Total other charges		16,887.12
Current Fund deficit, year ended December 31, 1932 (Exhibit "A")		*$ 9,521.25*

This statement does not include any charge for rent of the Out-Patient Department.

DUNCAN H. READ,
Treasurer.

To the Board of Directors, the Babies Hospital of the City of New York, New York City:

We have examined the books and records of The Babies Hospital of the City of New York for the year ended December 31, 1932. In our opinion the accompanying statements set forth fairly the financial condition of the Hospital at December 31, 1932, and the income and expense of the Current Fund for the year ended at that date.

HURDMAN AND CRANSTOUN.

March 27, 1933.

TREASURER'S REPORT—BUILDING FUND

For the Year 1932

Receipts			*Disbursements*	
1932			1932	
Jan. 2	Balance	$ 935.00	None.	
12	Payment on pledge	250.00		
	Interest allowed by U. S. Trust Company	11.06	Balance December 31, 1932	$ 1,196.06
		$1,196.06		$ 1,196.06

Uncollected pledge outstanding $2,000.00

TREASURER'S REPORT—REUEL B. KIMBALL MEMORIAL FUND

For the Year 1932

Receipts			*Disbursements*		
1932			1932		
Jan. 2	Balance	$ 85.41	Oct. 4	Securities purchased	$1,088.06
Sept. 16	Securities Redeemed	1,000.00			
Jan to Dec.	Amortizations	5.38		Balance December 31, 1932	2.73
		$ 1,090.79			$1,090.79

Par value of bonds held	$61,050.00
Cash balance	2.73

Francis Louis Slade,
Treasurer.

TREASURER'S REPORT—PERMANENT FUND

For the Year 1932

Receipts

1932		
Jan. 2	Balance	$25,595.98
Feb. 1	Proceeds from redemption of $2,000 Standard Oil of N. J. 5% G. Deb. Bds.	2,000.00
	Premium thereon	40.00
May 12	Bequest under the will of Mortimer L. Schiff	10,000.00
Dec. 1	Proceeds from redemption of $10,000 Toledo Lt. & Power 5% Secured Gold Notes	10,000.00
23	Bequest under the will of William Fitz Randolph	10,000.00
Jan. to Dec.	Amortizations on bonds	225.70
		$57,861.68

Disbursements

1932		
Jan. 29	Loan to Current Fund	$15,000.00
Dec. 23	Do	5,000.00
	Balance December 31, 1932	$37,861.68
		$57,861.68

Par value of bonds held	$670,000.00
Pfd. & Com. stocks (cost)	51,277.50
Guaranteed mortgages	323,500.00
Loans to Current Fund	200,000.00
F. P. Garvan Demand Note (balance)	75,000.00
Cash balance	37,861.68
	$1,357,639.18

Francis Louis Slade,
Treasurer.

THE SUMMER BRANCH—TREASURER'S REPORT

Year Ended December 31, 1932

Helen C. Barbour, Treasurer, in account with THE BABIES HOSPITAL of the City of New York

Debit

Receipts			
January 1, 1932, to cash in bank			$ 883.95
To Income Account:			
Subscriptions	$ 125.00		
Income from investments	1,218.01		
Interest on bank deposits	.65		
Total income		$1,343.66	
Sales of Securities:			
$2,000 Long Island Lighting Company Secured 6s, 1945	$1,925.00		
2,000 Sinclair Pipe Line 5s, 1942	1 845.00		
		3,770.00	
Total receipts			5,113.66
			$5,997.61

Credit

Disbursements		
By Expense Account:		
Salaries		$ 25.00
Convalescent care		159.72
Tax on Checks		.24
Total expense for year 1932		$ 181.96
Expense applicable to year 1931		100.46
Securities Purchased:		
$2,000 New York Edison 5s, 1944	$1,997.50	
2,000 Ohio Power Company 5s, 1952	1,897.50	
35 shs. United Shoe Machinery, Preferred	1,064.00	4,959.00
Total disbursements		$5,244.42
December 31, 1932, cash in bank		753.19
		$5,997.61

To the Board of Directors, The Babies Hospital of the City of New York, New York City:

We have examined the accounts of the Summer Branch of The Babies Hospital of the City of New York for the year ended December 31, 1932, and have found that the receipts and disbursements, as recorded above, have been properly accounted for.

Hurdman and Cranstoun.

March 27, 1933.

CASH CONTRIBUTIONS FROM ALL SOURCES TO THE CURRENT FUND

January 1, 1932 to January 1, 1933

Adee, Mrs. Ernest R.	$ 100.00
Aldrich, Mrs. Winthrop W.	100.00
Alexander, Mrs. Charles B., to support the "Mary Crocker Alexander Bed"	500.00
Alexander, Mrs. Charles B.	25.00
Allen, George Marshall	10.00
Alley, James C., "in memory of Edith Roulston Wollmuth"	5.00
Altman Foundation	5,000.00
Anonymous	800.04
Anonymous	5.00
Anonymous	2.50
Anonymous	60.00
Anonymous	10.00
Anonymous	10.00
Anonymous	20.00
Anonymous	100.00
Anonymous, to support bed "in memory of Elizabeth Short Crawford"	250.00
Ash, Dr. Charles F.	5.00
Auchincloss, Mrs. Hugh D.	50.00
Bainbridge, Mrs. William Seaman	2.00
Ballard, Edward L.	25.00
Ballard, Mrs. Edward L.	25.00
Barbour, Mrs. J. Edwards	10.00
Barron, George D.	5.00
Bartol, Mrs. Henry G.	25.00
Bartow, Mr. and Mrs. Henry S., for Anna Key Bartow and Francis K. Bartow	15.00
Battershall, Mrs. Frederic S.	25.00
Belloni, Miss Sadie H.	2.00
Bissell, Mrs. Louis G., "in memory of John Bissell"	50.00
Black, James D.	5.00
Blagden, Mrs. Dexter	1,000.00
Blair, J. Insley	10.00
Blair, Mrs. J. Insley	25.00
Bonbright, Irving W.	50.00
Borden, Mrs. Bertram H.	125.00
Brokaw, Mrs. Inman, to support bed "in memory of Margaret Inman Brokaw"	$ 500.00
Bruning, Charles Co., Inc.	5.00
Buckner, Mrs. Thomas A.	7.00
Bulkley, Mrs. Jonathan	50.00
Burghard, Mrs. Josephine F.	10.00
Burras, Mrs. Howard K.	10.00
Butterworth, Mrs. George F.	10.00
Cammann, Mrs. Edward C.	5.00
Campbell, Mrs. Adam	5.00
Campbell, Mr. William D.	4,500.00
Carnegie, Mrs. Andrew	100.00
Carnegie, Mrs. Andrew, for Christmas	50.00
Carse, Miss Harriet, "in memory of Marian Carse"	10.00
Cartier, Pierre C.	50.00
Cheney, Mrs. Knight D.	5.00
Child, Mrs. Lewis P.	5.00
Childs, Mrs. Samuel S.	10.00
Childs, Starling W.	20.00
*Chisholm, Mrs. Hugh J.	100.00
Chisholm, Hugh J.	1,000.00
Citron, Miss Harriet V., through the Charity Chest of the Fur Industry of the City of New York	5.00
Clark, Mrs. John B.	5.00
Cohen, Nathan D.	5.00
Cole, Edward F.	25.00
Collection—Fifth Avenue Presbyterian Church, New York	1,115.14
Colt, Harris D.	100.00
Content, Harry	1,000.00
Contributions by members of Board of Women Managers and their friends in lieu of entertainment	7,600.00
Cox, Lillian Young	2.00
Crane, Mrs. George F.	5.00

* Deceased.

Cribside Committee, for supported bed	$ 500.00
Cribside Committee, toward salary for Social Service	600.00
Crimmins, Mrs. Thomas	15.00
Curtiss, Miss Maude H.	25.00
Cutcheon, F. W. M.	25.00
Dakin, Mrs. Henry D.	10.00
Dana, Mrs. David T.	10.00
Davison, Mrs. George W.	25.00
Day, Mr. Joseph P.	25.00
Dickerman, Mr. William C.	50.00
Dominick, Gayer G.	50.00
Dominick, George F., Jr.	25.00
Dommerich, Mrs. Louis, to furnish three cribs	75.00
Donahue, Mrs. James P.	200.00
Douglas, William Harris	10.00
Downey, Mr. and Mrs. John I.	5,000.00
Dows, Mrs. Jane S.	10.00
Duane, Mrs. James May	5.00
Dunham, Mrs. Edward K.	20.00
Duryea, Mrs. Walter B.	25.00
Dutcher, Charles Mason	50.00
Edgar, Miss Margrette H.	5.00
Edson, Mrs. Franklin	5.00
Eidlitz, Robert	100.00
Ellsworth, Mrs. J. Magee	10.00
Emery, Dean	10.00
Estabrook, Mrs. Henry D.	5.00
Evans, Miss Anna B.	25.00
Fahnestock, Mrs. Ernest	10.00
Fahnestock, Harris	50.00
Fairhaven, The Lady	50.00
Field, Mrs. W. B. Osgood	10.00
Fincke, Mrs. Benjamin C.	5.00
Fisher, Mrs. Henry J.	15.00
Flagler, Mrs. Harry Harkness	25.00
Frank, Joseph S.	10.00
Franklin, Mrs. George S.	15.00
Fraser, Miss Jane K.	10.00
French, Mrs. John	25.00
Frenkel, Emil	5.00
Fries, Mrs. Harold H.	10.00
"From a Friend"	200.00
"F. S."	35.00
Gabriel, Mrs. E. V.	100.00
Gaillard, Mrs. William D.	10.00
Garvan, Francis P., contributions toward the work of the Chemical Laboratory	$15,000.00
Gilligan, Mrs. Edward A.	10.00
Gottheil, Mrs. Paul	10.00
Gould, Edwin, to support bed	500.00
Graves, Miss Lavinia R., "for Easter, in memory of her sister, Mrs. Walter F. Chappell"	25.00
Grossmann, Mrs. Edward A.	10.00
Gunther's, C. G., Sons, through the Charity Chest of the Fur Industry of the City of New York	10.00
Hamilton, Mrs. Morgan	10.00
Harris, Mrs. Arthur C.	2.50
Hartshorne, Mrs. Richard B.	5.00
Haskell, Mrs. Amory L.	25.00
Hays, Mrs. David S.	5.00
Henderson, Mrs. Edward C.	5.00
Hetzler, Theodore	500.00
Hewitt's, Miss, Classes, the Senior School Supported Bed	250.00
Hewitt's, Miss, Classes, the Junior School Supported Bed	250.00
Hoe, Mrs. Richard March	10.00
Hoffman, Elizabeth Marguerite	15.00
Holden, Mrs. Edwin B.	10.00
Holt, Mrs. L. Emmett, toward support of the "Evelyn Bed"	100.00
Hoppin, Mrs. G. Beekman	100.00
Hoyt, Mrs. John Sherman	500.00
James, Mrs. Arthur C.	10.00
James, Mrs. Walter B.	15.00
Jennings, Miss Annie B.	10.00
"The Jinks" Committee, James C. Auchincloss, Treasurer	75.00
Jennings, Mr. and Mrs. Oliver G.	5,000.00
Kahn, Otto H., toward support of the "Gilbert Wolff Kahn Bed"	100.00
Kaltenbach, Miss Winifred	25.00
Keech, Mrs. Frank Browne, to support bed "In Memoriam"	250.00
Kelchner, Mrs. William Wilson	10.00
Kellogg, Mrs. J. Prentice, for the "Lloyd Kellogg Bed"	250.00
Kellogg, Mrs. Morris W.	10.00
Kennedy, Mrs. William Walker	25.00

Knowlton, Mr. and Mrs. Eben B.	$ 20.00
Kornfeld, Alfred E.	5.00
Krakeur, Jacques	10.00
Kress, Claude W.	2.00
Langdon, Mrs. Woodbury G.	10.00
Lapham, Mrs. Lewis H.	10.00
LeBoutillier, Mrs. Philip, from Margaret, Philip, Jr., Gertrude and Henry LeBoutillier	15.00
Leffingwell, R. C.	100.00
Leggett, Warren F.	10.00
LeRoy, Mrs. Katharine M., to furnish the "Louisa Crib," in memory of her mother	25.00
LeRoy, Mrs. Katharine M.	10.00
Loew, Mrs. William Goadby	1,000.00
Look, Mrs. David M.	10.00
Loring, Mrs. Isabella	5.00
Lydon, Miss Cornelia—donation to Posture and Massage Clinic.	33.00
Mairs, Mrs. Edwin H.	5.00
Martin, William V.	5.00
Maxwell, Miss J. Alice	100.00
McAlpin, Mrs. D. Hunter	100.00
McAlpin, Mrs. D. Hunter, special donation to Department of Educational Therapy	2,000.00
McCann, Mr. and Mrs. Richard	40.00
McGlynn, Mrs. Frederick P., from Frederick Harward McGlynn and Gertrude Helena McGlynn	10.00
McLean, Mrs. James	500.00
McLean, Mrs. Stafford	4,000.00
McLean, Mrs. Stafford—toward salary of laboratory technician.	150.00
Middleton & Co.	10.00
Milbank, Mr. and Mrs. Jeremiah	100.00
Milbank, Dr. Samuel	100.00
Milmine, Mrs. Charles E.	25.00
Moore, Mr. and Mrs. John Chandler	10.00
Morgan, Miss Caroline L.	100.00
Morgan, Mr. and Mrs. Henry S.	100.00
Morse, Mrs. H. B. Harmon	5.00
Mortimer, Stanley, Jr.	10.00
Murphy, Mrs. William D.	10.00
Neave, Mrs. Charles	10.00
Newborg, Moses	$ 10.00
Nichols, Acosta	5.00
Nichols, Mrs. William G.	10.00
Nicoll, Josephine Churchill Fund for protein milk, from Mrs. John Sloane	100.00
Ogden, Miss Mary F.	5.00
Olcott, Mrs. Eben E., to furnish the "Erskine Crib"	25.00
Openhym, Mrs. Adolphe	15.00
Osborn, Mrs. William Church	25.00
Paddock, Mrs. Eugene H.	25.00
Passavant & Co.	5.00
Phipps, Mrs. John S., to support bed	500.00
Plaut, Joseph	25.00
Potter, Miss Blanche	10.00
Pulitzer, Mrs. Ralph	1,000.00
Read, Miss M. Elizabeth—toward salary of infants' nurse	450.00
Read, Mrs. George Rowland	10.00
Rhoades, Miss Nina	25.00
Rice, Mrs. William Lowe, to support the "Mildred Gautier Rice Bed"	500.00
Riker, Mrs. Henry I.	50.00
Robinson, Mrs. Edwin S.	50.00
Roome, Miss Mary F.	10.00
Rosenbaum, Sol. G.	10.00
Rothschild, Simon F.	25.00
Rousmaniere, Mrs. John E.	10.00
Runk, Mrs. Charles A.	5.00
Saks, W. Andrew	10.00
Satterthwaite, Mrs. Thomas E.	10.00
Sawyer, Miss Mildred, to furnish the "Eleanor Crib"	25.00
Schiff, William	25.00
Schley, Mrs. William T., toward furnishing crib	10.00
Schwartz, Mrs. Morton L.	500.00
Scoville, Miss Grace	100.00
Scribner, Mrs. Charles	10.00
Seeley, Mrs. Clinton Barnum	20.00
Sicher, Dudley D.	5.00
Sillman, Mr. and Mrs. Louis	10.00
Slade, Francis Louis	1,000.00
Sloan, Mrs. Samuel	5.00
Sloane, Mrs. William	100.00

Smith, George C.	$ 25.00
Smith, Miss Juliet C.	25.00
"Mrs. S. M. W."	10.00
Spitzner, George W.	50.00
Starr, Louis Morris	50.00
Stehlin, Mrs. Joseph	2.00
Stern, Benjamin	25.00
Sternberg, Mr. and Mrs. Samuel H., from Miss Gene Sternberg on her birthday	10.00
Stuyvesant, Miss Anne W.	25.00
Sullivan, Mrs. James	2.00
Suydam, Mr. Walter L.	10.00
Swenson, Mrs. Swen A., to furnish crib in the name of "Mary Margreta"	25.00
Taylor, Master Edmund	1.00
Taylor, Mrs. James B.	10.00
Terry, Mr. Wyllys	100.00
Thalmann, Mrs. Ernest	25.00
Tiffany & Co.	50.00
Timpson, Mrs. James	25.00
Trowbridge, James R.	500.00
Tucker, Mr. and Mrs. Carll	20,000.00
Tucker, Mrs. Samuel A.	5.00
Ulman, Mrs. Morris S.	5.00
United Hospital Fund of New York	$8,439.70
Unz & Company	5.00
Valentine, Mrs. P. A., to support the "Anderson Valentine Bed"	250.00
Valentine, Mrs. P. A., to support the "Philip and Lester Armour Bed"	250.00
Vanderbilt, Mrs.	100.00
van Dyke, Mrs. Henry, "in memory of little Anthony"	5.00
Van Winkle, Mrs. A. S.	2.00
von Zedlitz, Mrs. Anna M.	10.00
Walter, Mrs. William I.	25.00
Wardwell, Allen	50.00
Warren, Mrs. George Henry	30.00
Webb, Vanderbilt	250.00
White, Miss Caroline	10.00
Whitney, Mrs. Richard	25.00
Whittelsey, Mrs. Elisha	250.00
Williams, Mrs. Laura C.	10.00
Williams, Mrs. W. Henry	50.00
Wilmerding, Mrs. Lucius	1,000.00
Winkhaus, Mrs. A. C.	5.00
Winter, Mrs. O. F.	2.50
Wurman, Mrs. I.	5.00
Zabriskie, Miss Ethel	15.00

GIFTS TOWARD SUPPORT OF BEDS

A donation of $500 supports a bed for one year and entitles the donor to name it for that period

1889. Mrs. Charles B. Alexander, known as the "Mary Crocker Alexander Bed" (now Mrs. Sheldon Whitehouse), for 39 years.

1903. Mrs. J. Prentice Kellogg, known as the "Lloyd Kellogg Bed," for 30 years.

1903. Otto H. Kahn, known as the "Gilbert Wolff Kahn Bed," for 30 years.

1904. Mrs. Ira Barrows, in memory of Gladys Howell, for 28 years.

1904. Mr.* and Mrs. Mortimer L. Schiff, for 29 years.

1905. Mrs. Inman Brokaw, in memory of Margaret Inman Brokaw, for 28 years.

1907. Edwin Gould, for 26 years.

1907. Mrs. L. Emmett Holt, known as the "Evelyn Bed," for 26 years.

1907. Mrs. P. A. Valentine, known as the "Anderson Valentine Bed," for 26 years.

1908. Mrs. Frank Browne Keech, "In Memoriam," for 25 years.

1911. Two by Mrs. Oliver G. Jennings, for 22 years.

1911. Mrs. John S. Phipps, for 22 years.

1911. Mrs. P. A. Valentine, known as the "Philip and Lester Armour Bed," for 22 years.

1914. The Cribside Committee, for 19 years.

1914. Mrs. Carll Tucker, in memory of Flora Brady Gavit, for 19 years.

1916. Mrs. William Lowe Rice, known as the "Mildred Gautier Rice Bed," for 17 years.

1925. Anonymous, in memory of Elizabeth Short Crawford, for 8 years.

1925. Miss Hewitt's Classes, the Senior School Bed, for 8 years.

1928. Miss Hewitt's Classes, the Junior School Bed, for 5 years.

CRIBS FURNISHED

TWENTY-FIVE DOLLARS WILL FURNISH A CRIB FOR ONE YEAR

Two furnished in perpetuity by gift in May, 1917, of $1,000 under the will of Mary Isabel Reese, widow of Brigadier-General Chauney B. Reese, in memory of her only grandchildren, the little daughters of John and Sarah Brewerton Reese Jolly:

Sarah Brewerton Jolly, born Dec. 19, 1905; died Aug. 18, 1910.

Mary Courtenay Jolly, born Dec. 25, 1907; died March 25, 1914.

One by Mrs. Eben E. Olcott, the "Erskine Crib."

One by Mrs. Swen A. Swenson, "In memory of Mary Margreta."

One in part by Mrs. William T. Schley.

One by Mrs. Edward A. LeRoy, the "Louisa Crib," in memory of her mother.

Three by Mrs. Louis W. Dommerich.

One by Miss Mildred Sawyer, the "Eleanor Crib."

* Deceased.

THE CHILDREN'S CHARITY

The Children's Charity is made up of those children who are interested in the work of the Hospital and want to help it along.

The subscription is One Dollar a year.

Sustaining Memberships, $5.

Life Memberships, $20.

A Membership card is sent each year when the dues are received, and every member's name is published in the Year Book of the Hospital.

Five Kinds of People Who Join the Children's Charity

I. Big boys and girls, who want to help the sick babies.
II. Children who have come safely through an illness—to show their thankfulness.
III. Brand-new babies—to celebrate their arrival.
IV. Grown-ups in the name of some child they love, or the child they once were themselves.
V. In memory of children who have died—to do the good they were not spared to do.

Send your dues, with name and address, to

Mrs. Amory L. Haskell, *Secretary*,
Box 588, Red Bank, New Jersey.

Make checks payable to Mrs. B. Brewster Jennings, Treasurer.

THE CHILDREN'S CHARITY

Members for 1932

Anderle, Arthur W.
Anderson, Henry H., Jr.
Anderson, Walter James
Anderson, David
Anderson, Montgomery
Baldwin, Hope
Baldwin, Joan
Baldwin, Lois
Baldwin, Alex. T., Jr.
Boyd, Jacobus
Boyd, Barbara
Burke, Stanley Williams, Jr.
Burke, Frances Waring
Burke, Roger Williams
Blagden, Barbara
Blagden, Frances
Bruen, Constance L. J.
Bruen, Alexander Jay, Jr.
Bruen, Edward F. L.
Bruen, Evelyn, L.
Bruen—In memory of H. Augusta
Busk, Joseph R., Jr.
Cahill, Isabel
Catlin, Randolph, Jr.
Crane, Edward C., Jr.
Crane, Harriet
Dana, Mrs. Dennison
Davison, F. Trubee, Jr.
Davison, Endicott
Davison, Daniel Pomeroy
Davison, Gates
De Rham, Casimir, Jr.
De Rham, David P.
Dickinson, Patricia Earle
Dickinson, Katherine Ward
Dillon, Joan
Dillon, Lowell
Dillon, Hope
Eaton, Katherine Van Duyer
Eaton, Barbara Llewelyn
Eaton, Sheila
English, James Radford, Jr.
English, Ruth Lillian
Finch, Catherine
Finch, Louise
Finch, Rufus C., Jr.
Finch, Edward
Findley, William V. B., Jr.
Franks, Jerome, Jr.
Franks, Barbara
Franks, Marion
Harper, James, Jr.
Harper, Helen Seale
Harriman, Mrs. W. Averill
Halsey, C. Van Rensselaer
Halsey, Stephen S.
Higginson, Thomas Lee
Higginson, James J., Jr.
Hurd, Lucy Leo
Iselin, Joan L.
Iselin, John H.
Janeway, Theodore
Janeway, Elsie Ogden
Janeway, Priscilla
Jelke, Janet Macleod
Johnson, Elizabeth
Johnson, James F., Jr.
Jones, Howland B., Jr.
Keating, Cletus, Jr.
Keating, Anne
Keating, Parker Kislin
Keating, Marshall Peter
Landon, Harry
Landon, Nancy
Landon, Cornelia
Laycock, Ernest Leon
Lee, Theodore Hicks
Lee, John Michael, Jr.
Lloyd-Smith, Marne
Lloyd-Smith, Clara
Lloyd-Smith, Virginia
Lloyd-Smith, Diane
Lord, Charles E., II
Miller, Mrs. G. Macculloch
Marx, Abbie Elizabeth
Morgan, Louise C.
Morgan, John
Morgan, Anne

M'Lane, Edith Gibbs
M'Lane, Allan, Jr.
M'Lane, Robert Milligan
Metcalf, Manton, Jr.
Metcalf, Richard
In memory of F. C. N., III
Olyphant, Adele
Pennoyer, Virginia
Pennoyer, Paul
Pennoyer, Tracy
Pennoyer, Katherine
Pennoyer, Robert
Pennoyer, Jessie
Perry, Anne L.
Poor, Charles Lane
Poor, John Sheppard
Poor, Nancy
Potter, S., Jr.
Potts, Barbara
Potts, W. Brevoort
Schwab, Herman Caspar, Jr.
Schwab, Ruth Bliss
Schwab, Mary Baldwin
Schwab, Walter Phelps Bliss
Seggerman, Kenneth M., Jr.
Seggerman, Harry G. A.
Shanley, Sanford
Shanley, Elaine
Shanley, Graham
Simmons, Anne Beverly
Stewart, Edwin, IV
Stewart, Albert G. S.
Stout, Andrew Varick, 3rd
Stout, Juliet
Stout, Gardiner D., Jr.
Straus, Julia E.
Tailer, William Harding
Tailer, Peter Lorillard
Taylor, W. Thorn
Taylor, Aileen S.
Taylor, James B., 3rd
Taylor, David Sedgewick
Taylor, Donald B.
Taylor, Lydia Thorn
Twining, Edith May
Twining, Kinsley, Jr.
Twining, Donald
Wadsworth, Eugene Delano
Wadsworth, Augustus Baldwin
Wadsworth, Caroline Delano
Wagstaff, Hunt T.
Wagstaff, David, Jr.
Watkins, Peter Merrill
Whitney, Stanton, Jr.
Whitney, M. Duane
Whitney, Edward F.
Wood, Steven
Wood, William

Sustaining Members

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Aldrich, Harriet Carter
Aldrich, Lucy Truman
Aldrich, Elizabeth Brewster
Aldrich, Alexander
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Barbour, Sharon
Barbour, Warren
Battie, Anne
Betts, Phyllis Constance
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Carhart, Marion
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Clarkson, Bayard
Clarkson, Peter Schuyler
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Ellsworth, Mrs. Duncan
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Furland, Richard
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Hancy, Mrs. Edward J.
Harris, Lucile
Harvey, Eldon, Jr.
Haskell, Anne Tilford
Haskell, Margaret Riker
Haskell, Amory Lawrence
Haskell, Isabelle
Howland, Miss Frances
Hutchins, Sally
Keech, Gilbert W., Jr.

Lamont, Mrs. Thomas S.
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Mitchell, Mary Alice
Mitchell, Anne Jordan
Mitchell, Joan
Mitchell, Sydney A., Jr.
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Moore. Alfred Anson
Moore, Linda
Pratt, Mrs. Richardson
Rogers, Howland Pendleton
Rogers, Catherine Dodge
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Stout, Mrs. Varick, Jr.
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Talmage, Edward T. H., Jr.
Warren, George Henry, Jr.
Weems, F. Carrington
Williams, Mrs. Blair L.
Whitridge, Jane
Wigham, Rosanne L.
Wigham, Reginald E.

Life Members

Abbott, Mrs. Paul
Albright, Jack Lord
Allen, Elizabeth Watson
Allen, Frederick Stevens
Allen, Kathleen Brooks
Allen, Whitelaw Reid, Jr.
Appleby, Elizabeth Townsend
Auchincloss, Hugh D., Jr.
Barbour, Elizabeth Cochran
Barbour, Martha Higginson
Barrows, Sarah Frances
Bartlett, Betty
Bartol, Henry George, Jr.
Bartol, Hester G., Jr.
Bartol, John Hone
Bartow, Miss Catherine
Batterman, Beatrice
Beuttell, Arthur Constable—In memory of—
Bigelow, Sylvia Poultney—In memory of—
Bird, Barbara
Bird, Olivia Singleton
Bird, Carita Esther
Blackwell, Mary
Borden, Arthur B.
Borden, Doris
Borden, John C.
Borden, William H.
Born, Hélène Margaret
Born, Leonard L.
Bourne, Miss Whitney
Bowen, Edson—In memory of—
Bowen, Elizabeth
Brooks, Arthur Oakley
Brower, Anne Bakewell
Brower, Euphemia
Brown, Elizabeth Louise
Burden, Katharine Sage
Burden, Wendy
Burton, David Crawford
Burton, Sheila
Caesar, Henry A., 2nd
Caesar, Porter Dean
Carhart, Mrs. Amory
Carnegie, Thomas W., 3rd
Carroll, Mrs. Philip A.
Chard, Chester Stevens
Chard, Thomas Brooks
Clark, Rosalie de Goicouria
Close, David
Close, Walter
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Colt, Harris D.
Conklin, Rosemary
Corey, Alan Lyle, Jr.
Corey, Carolyn Johnston
Coulter, Charles J., Jr.
Coulter, Florence D.
Crane, David Axtell—In memory of—
Crawford, Elizabeth Short—In memory of—
Crimmins, Thomas Barry—In memory of—
Davis, Dorothy
Delafield, John White
Delafield, Richard Montgomery

Dickinson, Betty Gilbert—In memory of—
Dominick, Bayard, 2nd
Dominick, Cordelia E.
Dominick, Peter Hoyt
Dommerich, Elsa Louise
Dommerich, Alexander L., Jr.
Dommerich, Dudley Hall
Dommerich, Eleanor Seymour
Dommerich, Jean Louise
Dommerich, Clara Frances—In memory of—
Dunscombe, Katheryn D.
Dwight, Mrs. Maitland
Eliot, Evelyn Byrd
Eliot, Lucy Carter
Emmet, Jane Erin
Emmet, Richard S., Jr.
English, Margaret Bradford
Fanshawe, Catherine Anne
Ferry, John M.
Flagler, Elizabeth Lamont
Flagler, Jean Louise
Flagler, Mary Harkness
Fraser, Hilton Brown
Freer, Louise H.
French, Elizabeth
French, John, Jr.
French, Mary
Frothingham, Elizabeth E.
Frothingham, Henry Hoyt
Furse, William Edmund
Gallatin, Frederica
Gallatin, Nancy I.
Gamble, Catharine
Gardiner, Alice
Gardiner, George N., Jr.
Garvan, Emily W.
Garvan, Mrs. Francis P.
Gates, Cynthia
Gates, Diana
Gates, Frederick Taylor
Goelet, Four children of Robert Walton
Golden, Mrs. John
Goodrich, Anne
Goodwin, Edith
Griggs, Janet
Hall, Adele
Hall, Mortimer
Harding, Mrs. J. Horace
Harris, Victor S.
Haskins, Charles Allen
Haskins, Clare Elizabeth
Haskins, George Lee
Haskell, Anne Tilford
Haskell, Margaret Riker
Haskell, Amory Lawrence
Haskell, Isabelle
Haskell, Mr. Amory L.
Havemeyer, Carley
Havemeyer, Priscilla
Hazard, Caroline Campbell
Henry, Josephine
Herrick, Anson Boulton
Herrick, Newbold Lawrence, Jr.
Herrick, John Ogden—In memory of—
Hines, Helen
Hoffman, Mrs. Albert L.
Holmes, Artemas Lawrence
Holmes, Prudence Ann
Holmes, Ruth Hilda
Holt, Kenneth M.—In memory of—
Hooker, Catharine Putnam
Hooker, Dorothy Morgan
Hooker, Thomas, 3rd
Hooper, Sidney Upson
Hoskwith, Robert K.—In memory of—
Howard, Elizabeth Crawford
Howard, George Henry, Jr.
Howe, Cynthia
Hubbard, Anna
Hubbard, Helen
Hubbard, Richard
Hunter, Phelps Stokes
Huntington, Madeleine E.
Huntington, Robert D., Jr.
Hutzler, Edwin Booth, 2nd
Ingalls, Daniel Henry Holmes
Ingalls, Polly
Jamison, Mrs. William A.
Janeway, Elsie Ogden
Jennings, Iris W.
Jennings, Kate de Forest
Jennings, Mary Brewster
Jennings, John P.
Johnson, Frances D.

Johnson, N. Dudley
Johnson, Robert Livingston, Jr.
Kahn, Gilbert Wolff
Kahn, Roger Wolff
Keller, Nancy Elizabeth
Kimball, Jean
Kimball, Katherine
Larkin, A. Cravath
Loening, Albert Palmer, Jr.
Loomis, Mrs. Alfred L.
Lord, James Couper, Jr.
Low, Ethelbert Herrick
Low, Francis Hine
Low, Gertrude
McKelvey, Charles W., Jr.—In memory of—
McKelvey, Delano
Macdonald, Anne Walton
Macdonald, Ranald Hugh, Jr.
Marsh, Isabel Stettinius
Marston, Edgar Jean, Jr.
Marston, George Helme
Marston, Robert Carpenter
Marston, Margaret Frances—In memory of—
Martin, Mrs. H. C.
Marvin, Margaret Ingalls
Mennell, James Beaver, Jr.
Mennell, John MacMillan
Mennell, Peter
Meyer, Edward Alker
Meyer, Robert B., Jr.
Miller, Caroline Prentice
Mixsell, Mary Boileau
Moffett, Peggy
Moore, John Chandler
Moore, Marie Allison
Myers, Louis Putnam, Jr.
Nichols, George
Palmer, Zilph
Parsons, Alice Edgerton
Payson, Mrs. Charles S.
Phillips, Angela
Pratt, Harriet Barnes
Redmond, Sylvie
Redmond, Sheila
Redmond, Joan
Reid, John, 2nd
Reynolds, Jean Evelyn
Riker, Mary J., Jr.
Robbins, Elizabeth B.
Roberts, Constance Middleton
Roberts, Kingsley
Roberts, Rosamond Graham
Runyon, Jane Allen
Schwarz, Alan Constable—In memory of—
Schwarz, Barbara Mary
Scott, Edith Whitney
Scoville, Elvia
Scoville, Miss Grace
Scoville, Herbert, Jr.
Scudder, Barbara
Sinclair, Alice Crosby
Slater, H. Nelson, Jr.
Slater, Mrs. H. Nelson
Smith, Averell Penn
Smith, Nancy
Smith, Charles Capel
Sprague, Ann Auchincloss
Sprague, Mary Holt
Staats, Eloise
Sterling, Edward Canfield
Sterling, Oliver James
Stern, Gerald
Stettinius, Achsah Carrington
Stevens, Edward, Jr.
Stone, Janet
Tate, Norman Paul
Taylor, Olivia Brewster
Thacher, Mrs. Thomas Day
Thomsen, Mrs. Hugo A.
Timpson, Carl William
Timpson, Margaret Catharine
Tucker, Carll, Jr.
Tucker, Luther
Tucker, Marcia
Tuttle, Frederika Bremer
Tuttle, Helen Davenport
Van Ingen, Herbert Pratt
Van Ingen, Lawrence Bell, Jr.
Van Tine, Elizabeth Hill
Van Tine, Joan Hill
Venable, Fredericka F.
Vietor, Eleanor L.
Vietor, Jack, Jr.

Waitt, Mrs. W. H.
Walker, Anne Rodgers
Warner, Donald Ticknor
Warner, Frances Thankful
Warner, Jonathan Scoville
Warner, Lois Church Scoville
Wells, Buckeley L., Jr.
Whitney, John S.
Wilmerding, Mrs. Lucius
Willetts, Joseph Prentice—In memory of—
Wingender, Theodore
Wolff, Frederick J., Jr.
Ziegler, Elizabeth
Zinsser, Marie-Louise

Special Members

Henrietta E. Countiss
Elizabeth Eddison Haines—In memory of—
Mrs. Edward R. Stettinius

1933

OFFICERS

President	Dean Sage
Vice-Presidents	William E. S. Griswold
	William H. Harkness
	Carll Tucker
Treasurer	Cornelius R. Agnew
Secretary	Matthew C. Fleming
Assistant Secretary	John W. Hornor

MANAGERS

Class of 1934

John S. Burke
Robert W. Carle
Hugh J. Chisholm
Johnston de Forest
Samuel H. Fisher
Matthew C. Fleming
Walter E. Hope
Robert A. Lovett
James B. Mabon

Class of 1935

Malcolm P. Aldrich
Artemus L. Gates
George Gibbs
Edward S. Harkness
John W. Hornor
Charles W. McAlpin
Duncan H. Read
James R. Sheffield
William Williams

Class of 1936

Cornelius R. Agnew
William Sloane Coffin
Moreau Delano
John I. Downey
William H. Harkness
William M. Kingsley
Dean Sage
Francis Louis Slade
William R. K. Taylor

Class of 1937

Thatcher M. Brown
Henry Wm. de Forest
William B. O. Field
William E. S. Griswold
G. Hermann Kinnicutt
David M. Look
Dunlevy Milbank
Carll Tucker
Vanderbilt Webb

Executive Vice-President
John F. Bush

Superintendent
Charles C. Hedges, M.D.

FORTY-FIFTH

ANNUAL REPORT

OF

THE BABIES HOSPITAL

OF THE

CITY OF NEW YORK

FOR THE YEAR ENDED DECEMBER 31, 1933

INCORPORATED 1887

BROADWAY AND 167TH STREET

NEW YORK

Columbia University
in the City of New York
College of Physicians and Surgeons
Library

Gift of
Dr. Rustin McIntosh

I give and bequeath to THE BABIES HOSPITAL of the CITY OF NEW YORK the sum of.....Dollars, to be applied to the uses and purposes of said Institution.

FORTY-FIFTH

ANNUAL REPORT

OF

THE BABIES HOSPITAL

OF THE

CITY OF NEW YORK

FOR THE YEAR ENDED DECEMBER 31, 1933

INCORPORATED 1887

BROADWAY AND 167TH STREET

NEW YORK

The Babies Hospital
Broadway at 167th Street

OFFICERS

President

Dean Sage

Secretary

Matthew C. Fleming
20 Exchange Place

Vice-Presidents

William E. S. Griswold
William Hale Harkness
Carll Tucker

Assistant Secretary

John W. Hornor
136 East 79th Street

Treasurer

Cornelius R. Agnew
82 Beaver Street

Managers

whose terms of office expire respectively in

1934

John S. Burke
Robert W. Carle
Hugh J. Chisholm
Johnston deForest
Samuel H. Fisher
Matthew C. Fleming
Walter E. Hope
Robert A. Lovett
James B. Mabon

1935

Malcolm P. Aldrich
Artemus L. Gates
George Gibbs
Edward S. Harkness
John W. Hornor
Charles W. McAlpin
Duncan H. Read
James R. Sheffield
William Williams

1936

Cornelius R. Agnew
*William Sloane Coffin
Moreau Delano
John I. Downey
William H. Harkness
William M. Kingsley
Dean Sage
F. Louis Slade
William R. K. Taylor

1937

Thatcher M. Brown
Henry W. deForest
William B. Osgood Field
William E. S. Griswold
G. Hermann Kinnicutt
David M. Look
Dunlevy Milbank
Carll Tucker
Vanderbilt Webb

* Deceased

STANDING COMMITTEES

Executive

Cornelius R. Agnew
Malcolm P. Aldrich
Thatcher M. Brown
Moreau Delano
W. E. S. Griswold
William H. Harkness
John W. Hornor
William M. Kingsley
G. Hermann Kinnicutt
Dunlevy Milbank
Carll Tucker

Auditing

David M. Look
William Williams

Dietary

Robert A. Lovett
Artemus L. Gates
Edward S. Harkness
Duncan H. Read

Engineering

George Gibbs
Artemus L. Gates

Finance

Robert A. Lovett
Malcolm P. Aldrich
John I. Downey
and Treasurer, ex officio

Grounds

William R. K. Taylor
Moreau Delano
Hugh J. Chisholm
William M. Kingsley
G. Hermann Kinnicutt
Mrs. G. Beekman Hoppin
Mrs. Susan D. McKelvey
Mrs. Harold I. Pratt

House

Robert W. Carle
George Gibbs
*William Sloane Coffin
John W. Hornor
Dunlevy Milbank

Insurance and Pensions

W. E. S. Griswold
Johnston deForest
Cornelius R. Agnew
William R. K. Taylor

* Deceased

Laundry

Johnston deForest
Hugh J. Chisholm
Matthew C. Fleming
William R. K. Taylor
George Gibbs, ex officio

Nominating

Thatcher M. Brown
Johnston deForest
Cornelius R. Agnew
G. Hermann Kinnicutt
Secretary, ex officio

Real Estate

Johnston deForest
John I. Downey

School of Nursing

G. Hermann Kinnicutt
Rustin McIntosh, M.D.
Moreau Delano
Walter W. Palmer, M.D.
Mrs. Thatcher M. Brown
Mrs. Edward T. H. Talmage, Jr.
Mrs. L. Havemeyer Butt
Miss Marguerite Wales
Mrs. Henry H. Landon, Jr.
Benjamin P. Watson, M. D.
Allen O. Whipple, M. D.

Vanderbilt Clinic

William H. Harkness
James B. Mabon
William B. Osgood Field
Vanderbilt Webb
William Williams

The President is ex officio a member of all committees.

The Executive Vice-President is ex officio a member of the Vanderbilt Clinic, House and School of Nursing Committees.

MEDICAL BOARD

Physician-in-Chief
RUSTIN MCINTOSH, M.D.

Medical Director
HERBERT B. WILCOX, M.D.

Attending Physicians

HOWARD H. MASON, M.D.

A. ASHLEY WEECH, M.D.

Attending Surgeon

EDWARD J. DONOVAN, M.D.

CONSULTING STAFF

Bacteriology

The Professor of Bacteriology
and the Staff of the Department of Bacteriology

Biological Chemistry

The Professor of Biological Chemistry
and the Staff of the Department of Biological Chemistry

Dermatology

The Professor of Dermatology
and the Staff of the Department of Dermatology

Medicine

The Professor of Practice of Medicine
and the Staff of the Department of Practice of Medicine

Neurology

The Professor of Neurology
and the Staff of the Department of Neurology

Ophthalmology

The Professor of Ophthalmology
and the Staff of the Department of Ophthalmology

Orthopedic Surgery

The Professor of Orthopedic Surgery
and the Staff of the Department of Orthopedic Surgery

Oto-Laryngology

The Professor of Oto-Laryngology
and the Staff of the Department of Oto-Laryngology
and
ARTHUR B. DUEL, M.D.

Pathology

The Professor of Pathology
and the Staff of the Department of Pathology

Pediatrics

Charles G. Kerley, M.D.

Surgery

The Professor of Surgery
and the Staff of the Department of Surgery
and
William A. Downes, M.D.

Urology

The Professor of Urology
and the Staff of the Department of Urology

Assistant Attending Physicians

John Caffey, M.D.
Howard R. Craig, M.D.
Charles A. Lang, M.D.
John D. Lyttle, M.D.

Assistant Attending Surgeons

Meredith F. Campbell, M.D.
Frederick W. Solley, M.D.

Attending Bronchoscopist

John D. Kernan, M.D.

Attending Neurologist

Walter O. Klingman, M.D.

Attending Neuropathologist

Abner Wolf, M.D.

Attendings in Oral Surgery

Henry S. Dunning, M.D., D.D.S.
Harold S. Vaughan, M.D., D.D.S.

Assistant Attendings in Oral Surgery

Fred Squier Dunn, M.D., D.D.S.
Douglas B. Parker, M.D., D.D.S.

Adjunct Assistant Attending Physicians

Hattie E. Alexander, M.D.
Harry S. Altman, M.D.
John M. Brush, M.D.
Robert W. Culbert, M.D.
Leonard T. Davidson, M.D.
Elvira Goettsch, M.D.
John T. Howell, Jr., M.D.
Alfred G. Langmann, M.D.
Donovan J. McCune, M.D.
Katharine K. Merritt, M.D.
James M. Sturtevant, M.D.

Adjunct Assistant Attending Surgeons

William H. Berry, M.D.
Elbert H. Caldwell, M.D.
William G. Heeks, M.D.

OUT-PATIENT DEPARTMENT

Attending Staff

Vanderbilt Clinic—Children

Chief of Clinic

Charles A. Lang, M.D.
To July 1, 1933

Donovan J. McCune, M.D.
From July 1, 1933

Assistant Chiefs of Clinic

To July 1, 1933

John T. Howell, Jr., M.D.

James M. Sturtevant, M.D.

Attending Physicians

Harry S. Altman, M.D.
Walter A. Bell, M.D.
Victoria C. A. Bergstrom, M.D.
John M. Brush, M.D.
John Caffey, M.D.
Howard R. Craig, M.D.
Leonard T. Davidson, M.D.
John T. Howell, Jr., M.D.
From July 1, 1933
Charles A. Lang, M.D.
From July 1, 1933
Alfred G. Langmann, M.D.
Mathilde Loth, M.D.
John D. Lyttle, M.D.
Aildred A. MacDonald, M.D.
Katharine K. Merritt, M.D.
Mary Reesor, M.D.
Abraham M. Spindler, M.D.
W. Russell Smith, M.D.
James M. Sturtevant, M.D.
From July 1, 1933

Assistant Attending Physicians

Hattie E. Alexander, M.D.
Ben Arbor, M.D.
Harold C. Brin, M.D.
Louise P. Brown, M.D.
Sidney S. Chipman, M.D.
Norman T. Crane, M.D.
Belle B. Dale, M.D.
John R. Gilmour, M.D.
Louis Goldstein, M.D.
Elizabeth Goodman, M.D.
G. Leonard Johnson, M.D.
Henry W. Kaessler, M.D.
Camille Kereszturi, M.D.
Walter O. Klingman, M.D.
Margaret W. Lawrence, M.D.
John Levy, M.D.
To July 1, 1933
Kenneth M. Metcalf, M.D.
Dorothea M. Moore, M.D.
Tipton Mullins, M.D.
Jeannette Munro, M.D.
Mary M. Thomson, M.D.
From July 1, 1933
Frederick H. Wilke, M.D.

Barney Worken, M.D.

Chief of Clinic
Children's Surgical Clinic

Frederick W. Solley, M.D.

Assistant Attending Surgeons
Children's Surgical Clinic

William H. Berry, M.D.

Elbert H. Caldwell, M.D.

William G. Heeks, M.D.

PATHOLOGICAL AND BACTERIOLOGICAL LABORATORIES

Martha Wollstein, M.D.
Pathologist

John W. Hammond, M.D.
Volunteer Assistant

Katharine V. Kreidel, B.A.
Hematologist

Helen Hendrickson
Assistant Technician

Catherine L. Ellis, B.A.
Assistant Technician

Dorothy Neuhof, B.A.
Assistant Technician
To Sept. 25, 1933

Grace Leidy, B.A.
Assistant Technician
From Sept. 25, 1933

Beryl H. Paige, M.D.
Assistant Pathologist

Florence K. Fitzpatrick, B.A.
Bacteriologist

Beatrice S. Brown, Ph.B.
Assistant Technician

Ray Bennett
Assistant Technician

Emma Nelson Lienau
Secretary

Margaret Pardee, B.A.
Assistant Technician
To June 15, 1933

Anne V. Clancy
Clerk
To July 1, 1933

CHEMICAL LABORATORIES

A. Ashley Weech, M.D.
Director

Elvira Goettsch, M.D.
Assistant Chemist

Esther B. Reeves, B.S.
Chemical Technician

Zdenka Wolf, B.A.
Chemical Technician

Jean Pindar, B.A.
Secretary

Warren M. Sperry, Ph.D.
Chemist

Mary Turner, Ph.D.
Assistant Chemist

Vsevold A. Stoyanoff
Chemical Technician

Caroline Beaumont, B.A.
Chemical Technician

Margaret Watson, M.A.
Secretary

Frances Crawford
Volunteer Technician

ROENTGENOLOGY

John Caffey, M.D.
Roentgenologist

Cecilia Duane Peck, R.N.
Nurse in Charge

Edgar Watts, *Technician*

PHOTOGRAPHY

Grace MacMullen, B.A.
Photographer

Margaret W. Haskins
Assistant

ADMINISTRATIVE STAFF

John F. Bush, *Executive Vice-President*
*Charles C. Hedges, M. D., *Superintendent*
Winifred Kaltenbach, A. B., R. N., *Director of Nurses*
Mildred L. Stilwell, *Director Social Service*

RESIDENT AND INTERN STAFFS

Donovan J. McCune, M.D..... *Resident Physician*, from July 1, 1930 to July 1, 1933
Rhoda M. Mickey, M.D..... *Assistant Physician*, from April 1, 1932 to July 1,1933
Charles L. Wood, M.D..... *Assistant Resident Physician*, from July 1, 1932 to July 1, 1933.
John R. Gilmour, M.D..... *Assistant Physician*, from July 1, 1932 to July 1, 1933
George Malley, M.D..... *Assistant Physician*, from July 1, 1932 to July 1, 1933
William B. Nevius, M.D..... *Assistant Physician*, from Oct. 1, 1932 to Oct. 1, 1933
Catherine L. Powers, M.D..... *Assistant Physician*, from Oct. 1, 1932 to Oct. 1, 1933
Hugh C. Thompson, M.D..... *Assistant Physician*, from Oct. 1, 1932 to Oct. 1, 1933
Merl E. Fisk, M.D..... *Assistant Physician*, from Oct. 1, 1932 to Jan. 1, 1934
Richard L. Day, M.D..... *Assistant Physician*, from Jan. 1, 1933 to Jan. 1, 1934
Alfred W. Pinkerton, M.D..... *Assistant Physician*, from April 1, 1933
Charles L. Wood, M.D..... *Resident Physician*, from July 1, 1933
John H. Ebbs, M.D..... *Assistant Resident Physician*, from July, 1, 1933
Geoffrey W. Esty, M.D..... *Assistant Physician*, from July 1, 1933
George C. Glass, Jr., M.D..... *Assistant Physician*, from July 1, 1933
Edith C. Robinson, M.D..... *Assistant Physician*, from July 1, 1933
William L. Langford, M.D..... *Assistant Physician*, from October 1, 1933
Patrick J. Maloney, M.D. ..... *Assistant Physician*, from October 1, 1933
Kenneth W. A. McLeod, M.D... *Assistant Physician*, from October 1, 1933
Bragg C. Cammack, M.D..... *Ear, Nose and Throat Resident*, from Oct. 1, 1933 to Jan. 1, 1934

*Resigned February 15, 1934. Succeeded by Ruth Campbell, Assistant to Executive Vice-President.

BOARD OF WOMEN MANAGERS

OFFICERS FOR 1933

President

Mrs. Ernest R. Adee

Vice-Presidents

*Mrs. Bertram H. Borden

Mrs. William B. Potts

Miss Maude H. Curtiss

Recording Secretary . . . . . Mrs. Roger Tuckerman
Corresponding Secretary . . . . . Mrs. Charles Reed
Treasurer . . . . . Mrs. Stanley W. Burke

Active Members 1933-1934

Mrs. Paul Abbott
Mrs. Ernest R. Adee
Mrs. Henry M. Alexander
Mrs. Frederick K. Barbour
Mrs. Frederic S. Battershall
Mrs. Wyllys R. Betts, Jr.
**Mrs. Dexter Blagden
*Mrs. Bertram H. Borden
Mrs. Thatcher M. Brown
Mrs. Stanley W. Burke
Mrs. L. Havemeyer Butt
**Mrs. John B. Calvert
Mrs. Walter H. Close
**Miss Maude H. Curtiss
Mrs. Casimir deRham
***Miss Doris Duke
Miss Anna B. Evans
***Mrs. Daniel A. Freeman
Mrs. Francis P. Garvan
Mrs. Amory L. Haskell
**Mrs. Crawford Hill
Mrs. Charles V. Hickox
Mrs. William Deering Howe
Miss Frances L. Howland
**Mrs. Oliver G. Jennings
Miss Katherine B. Lockwood
**Mrs. William Goadby Loew
Mrs. Stafford McLean
***Mrs. James K. Norris
Mrs. Grover O'Neill
***Mrs. Samuel G. Ordway
**Mrs. William B. Potts
Mrs. Charles Reed
Mrs. Philip K. Rhinelander
Mrs. Morton L. Schwartz
Mrs. Raymond J. Schweizer
**Mrs. Robert D. Sterling
Mrs. Henry C. Taylor
Mrs. Carll Tucker
Mrs. Roger Tuckerman
Mrs. Harold Van Tine
**Mrs. W. Henry Williams

Honorary Members

Mrs. Charles B. Alexander
Mrs. McCoskry Butt
Mrs. John B. Calvert
Mrs. Robert W. Chapin
Mrs. William K. Draper
Miss Margerette H. Edgar
Mrs. Reuel B. Kimball
Mrs. Roswell Miller
Mrs. Eben E. Olcott
Mrs. Thomas E. Satterthwaite
Mrs. William T. Schley
Mrs. Theron G. Strong
Mrs. W. Seward Webb

* Deceased
** Resigned
*** Elected 1934

Committees of the Board of Women Managers

1933

Executive Committee

Mrs. Ernest R. Adee, *Chairman*

*Mrs. Bertram H. Borden
Mrs. Stanley W. Burke
Miss Maude H. Curtiss
Miss Anna B. Evans
Mrs. Oliver G. Jennings
Mrs. William B. Potts
Mrs. Charles Reed
Mrs. Roger Tuckerman

Social Service Committee

Mrs. Frederick Barbour, *Chairman*

Treasurer ..... Mrs. Brewster Jennings
Secretary ..... Mrs. Joseph Ramee
Children's Charity ..... Mrs. Amory L. Haskell

Mrs. Stanley Burke
Mrs. Manton Metcalf
Mrs. Roger Tuckerman
Miss Katherine Lockwood
Mrs. Harold Van Tine

OFFICERS FOR 1934

President

Mrs. Henry C. Taylor

Vice-Presidents

Mrs. L. Havemeyer Butt
Mrs. Carll Tucker

Recording Secretary ..... Mrs. Roger Tuckerman
Corresponding Secretary ..... Mrs. Casimir deRham
Treasurer ..... Mrs. Stanley W. Burke

Cribside Social Service Committee

Chairman ..... Mrs. Frederick K. Barbour
Vice-Chairman ..... Mrs. Joseph Ramee
Treasurer ..... Mrs. Robert D. Sterling
Secretary ..... Miss Ethel Zabriskie

* Deceased

Report of the President

On behalf of the Board of Managers I beg to submit the following report for the year 1933:

The President's Report for the year 1932 referred to an approaching closer affiliation of The Babies Hospital with the Presbyterian Hospital—a step dictated by financial considerations and backed by anticipated advantages to both institutions to result from a closer association between the Pediatric Service and those services afforded by the General Hospital. This affiliation was consummated in April by making the personnel of the managing boards and the officers of the two institutions identical. Many of the advantages looked for have already been realized and it is believed that experience in the coming years will fully justify the step.

Certain service departments of the two institutions, such as Accounting, Dietary and Admissions, have now been consolidated and wages and salaries brought into line throughout. The same committees supervise like activities in the two hospitals, with the exception of Educational Therapy and Social Service. A close cooperation with the Board of Women Managers is hoped for through attendance of its President at the regular meetings of the Board of Managers.

No report at this time could be adequate without recording our high esteem of the devoted and able service of the retiring President, Mr. John I. Downey, who has so skillfully guided the Hospital through the trying years attendant upon the move to the Medical Center and the conduct of operations on a much enlarged scale; nor without emphasizing the loyal support and cooperation of the administrative and professional staffs which enabled the necessary changes without confusion and without friction.

During the year the Fifth Floor of the Hospital has been opened and a Nose and Throat Service installed therein.

It would be idle to pass over the financial situation without serious comment. The Hospital closed the year 1932 with a deficit of only $9,500. This satisfactory outcome was largely accomplished by the obtaining of special donations to meet current operating expenses. From this source approximately $59,700 was realized. In addition thereto the Chemical Foundation contributed $15,000 for laboratory purposes, and a further sum of $21,900, representing accrued interest on an indebtedness, was carried to operating income but still remains uncollected. The total of these three items was almost $97,000. The contributions of the Chemical Foundation terminated with the year 1932 and in preparing the budget for 1933 this amount, as well as the special contributions and the income accrued as aforesaid were omitted. This resulted in estimated income for 1933 of only

$197,960, as against actual income of $307,879 received in 1932, and an estimated budget deficit for 1933 of $100,700. Actually operating receipts for 1933 fell some $20,000 below the budget estimate, but on the other hand approximately this amount was received in special donations to operating expense. The actual deficit for the year 1933 was $69,489.05. This is after writing off amounts owed the Presbyterian Hospital for rental of Vanderbilt Clinic space and overhead.

The budget for 1934, based on the nine months of operation since the affiliation was consummated, estimates a deficit for the year 1934 of approximately $80,000 after setting up reserves not heretofore included. It is hoped that this amount may be materially reduced by a close attention to economies, and by increased Hospital receipts as a result of somewhat better times, and of careful follow up. But there is no escaping the conclusion that our endowment should be substantially increased. This has been obvious for some years and the matter has received careful consideration. Plans have been deferred until such time as business conditions offer greater promise of success than at present.

There are many opportunities for The Babies Hospital to enlarge and improve its activities. We are engaged not only in providing an adequate in-service for sick children, but also in the development and application of preventive medicine and in research work on a constantly enlarging scale. That such lines of endeavor should be hampered and retarded by lack of adequate financing is cause for real regret. However, the new affiliation secures the future operation of the Hospital, and obstacles to development will be overcome by courage and application. In these qualities our staffs excel.

Our appreciation goes to the many warm friends who have so generously supported us.

Respectfully submitted,

Dean Sage

President.

December 31, 1933

Report of the Physician-in-Chief

I HAVE the honor of submitting the following report for the year ending December 31, 1933.

Judged by the number of admissions and the number of days of hospitalization in the course of the past year, the service rendered to the community by the Babies Hospital has been at about the same level as that established during times of more general prosperity. Diagnostic and therapeutic problems of a difficulty and rarity most instructive to the professional staff continue to be referred to us in gratifying volume, so that I am tempted to set down here a statement I have often made in conversation—that I have nowhere encountered a more stimulating concentration of clinical puzzles by which to test one's pediatric mettle.

In the early part of the year the city suffered under an epidemic of measles of unusual severity, due partly to the fact that the disease had been in abeyance during 1931 and 1932. It was inevitable that a few cases developed on the wards, but owing to the prompt measures adopted to protect the exposed patients by injection of blood taken from adults who had had the illness in the past, the number of contact cases was kept down to a minimum and the accessibility of the Hospital was not impaired by a general quarantine.

The affiliation with the Presbyterian Hospital, announced in last year's report, became effective April first, bringing with it administrative changes of great moment and at the same time effecting the least possible alteration in the duties and prerogatives of the professional staff. What by some had been anticipated with manifest apprehension as a potential threat to our independence is now generally agreed to have proved itself the means of emphasizing the capacity of the Babies Hospital both to contribute to and profit from its association with the other units of the Medical Center. One notable outcome of the closing of our staff lunch room is the widening, all along the line, of our contacts with other services of the Center; the staff dining room of the Presbyterian Hospital, as a daily meeting place, now becomes the vehicle of an informal and most valuable consultation service. I should like to express here the appreciation felt by the members of the pediatric staff for the many courtesies they have received in the course of this development.

Early in October the fifth floor of the Hospital was re-opened to receive patients requiring special care by the Ear, Nose and Throat Service. By providing accommodations for infants and children this arrangement has freed a number of beds on Floor J of the Presbyterian Hospital and has

concentrated the young patients where, certainly from the nursing standpoint, they are a good deal easier to take care of. The resulting increase in the number of beds assigned to the oto-laryngological service has made it possible to perform tonsillectomy for a considerably larger fraction than was formerly feasible of the total number of children who apply for this service at the Vanderbilt Clinic. Dr. Coakley and others of his department have given time and thought most liberally to establish a smoothly operating organization, which has already proved its value to the care of our patients and to the training of our intern staff.

As new types of pediatric service have been opened up in this way, it has proved increasingly difficult to divide up the intern period of twelve months in a manner designed to assure to each intern a rotation through all of the services and a sojourn on each one long enough to afford the desired educational training. A new plan will go into effect January 1, 1934 whereby the period of internship is extended to eighteen months and each intern will in the course of this time spend two months on each of nine different types of service. Because of the lengthening of the internship and in consideration of the nature of the training offered, it has been deemed wise to cancel the requirement of previous hospital experience formerly in force and throw positions on the house staff open to recent graduates of medical schools. The fact that the number of applications greatly exceeds the number of posts available constitutes a gratifying endorsement of the efforts of the hospital as a whole to provide pediatric education of recognized value to young physicians.

Under a rearrangement of the Medical School curriculum which transfers the practical teaching in diseases of children from the Third to the Fourth Year and provides for both morning and afternoon instruction, the wards have been used by medical students to a much greater extent than in the past. This naturally entails an added burden on both the nursing and professional staffs, for whose cheerful cooperation in this as in all other phases of the Hospital's work it is a pleasure to express my sincere appreciation.

On July 1, 1933, the direction of the pediatric division of the Vanderbilt Clinic was transferred from Dr. Lang to Dr. McCune. During the three years in which Dr. Lang was chief of clinic he displayed the highest devotion to his duties, contributing unsparingly both time and effort and applying outstanding skill both in the perfection of the organization and in the maintenance of a high standard of clinical service.

The administrative ability of Dr. Hedges has been alluded to previously in these reports, and the Hospital's efficient operation under his management has been universally appreciated by all who have in any way taken

part in its activities. Under the conditions of reorganization entered upon in April, the scope of his duties has necessarily been narrowed as administrative operations have one by one been transferred to the Presbyterian Hospital in pursuance of the policy of centralization. It was inevitable that Dr. Hedges would be invited to fill a position in some other hospital more nearly commensurate with his training and ability, and it was obvious that he owed it to his career to accept such an invitation. We are happy that his new call will keep him in New York City, and we wish him all success when he assumes his duties as superintendent of Roosevelt Hospital.

During the year Dr. Meredith F. Campbell was promoted to be Assistant Attending Surgeon; Dr. Hattie E. Alexander, Dr. Harry S. Altman and Dr. Donovan J. McCune were appointed Adjunct Assistant Attending Physicians.

In the reorganization attendant upon affiliation with the Presbyterian Hospital, budgetary changes were put into effect whereby the expenses connected with investigative projects of all types now appear on the Medical School budget rather than on that of the Hospital. The research activities of the staff are at a gratifying level; they express a dissatisfaction with current tenets of clinical thought which is the basis of the growth of ideas. There have been fourteen publications from the Hospital during the year.

Respectfully submitted,

RUSTIN MCINTOSH, M.D.

Physician-in-Chief.

December 31, 1933

MARY OWEN BORDEN

(Mrs. Bertram H. Borden)

September 24, 1933

The sudden death of Mrs. Bertram H. Borden on September 24th, 1933, has removed from our Association one who for over twenty-one years had devoted herself to the service of the Babies Hospital. As a member of the Board of Managers, a member of the Executive Committee, and Ways and Means Committee, and Vice-President of the Women's Board, Mrs. Borden always bore much more than her share in whatever activity was being furthered in the interest of the Hospital. As a member of the Board of Women Managers of the Summer Branch at Rumson, New Jersey, for twenty-six years, and many years its Chairman, she was the leading spirit, the chief executive and the animating influence of its management.

Her unexpected passing has left us indeed bereaved, but her example will continue to inspire us. The memory of her lovely character and personality will long be remembered by the Board of Women Managers.

Report of the Board of Women Managers

THE YEAR 1933 has brought great changes to the Babies Hospital and to the Board of Women Managers. On January 10th Mr. John I. Downey met with the Board and informed them of the decision of the Directors of the Babies Hospital to affiliate with the Presbyterian Hospital. The plan provided for the election of eight of our Directors to the Board of Managers of the Presbyterian Hospital, and for the election of members of the Presbyterian Board to Babies Hospital Board. The officers of the two institutions likewise became identical. As the Presbyterian Hospital has neither women nor physicians on its Board of Managers, the former close connection between the Directors and Board of Women Managers could not continue, but Mr. Sage, President of the Presbyterian Hospital, assured us that its Board did feel that the Board of Women Managers of the Babies Hospital should continue to function and that in time some connection between the two Boards would be effected. Mrs. Adee accordingly sent a letter to each member of the Board asking whether or not they felt that the Board of Women Managers should continue. The result of the vote taken was as follows: Twenty-five to continue, two against continuing, four resigned, and nine sent no answers. It was unanimously voted to continue the Board.

The Board has carried on its usual activities. The Nurses Committee, The Social Service, The Cribside and the Entertainment Committees have all functioned as usual, and the reports of the first three will be found in the Annual Report.

A Cabaret Dance was given at Pierre's Hotel on March the 24th for the Annual Entertainment. Mrs. Morton L. Schwartz was the Chairman, and the sum of $2,416.40 was realized. At the May meeting Mrs. Wyllys R. Betts distributed some "Punch Cards" that she had had made and asked each member of the Board to fill up two cards during the summer in order that we might increase the amount of money raised by our Annual Entertainment. $500.00 was procured by this method.

The Christmas festivities were planned and carried out most successfully by Miss Kaltenbach and the nurses. The toys were bought by Mrs. Casimir de Rham and Mrs. Grover O'Neill.

The Board suffered a great loss by the sudden death in September of Mrs. Bertram H. Borden, for so many years a member of the Board, Vice President, and Chairman of the Summer Branch. Her death is a personal sorrow to all who worked with her, and she will always be remembered as a devoted friend and benefactress of the Babies Hospital.

The following resignations were received during the year, and accepted with deep regret:

Mrs. John B. Calvert, Mrs. William B. Potts, Mrs. Dexter Blagden, Mrs. William Goadby Loew, Mrs. Robert D. Sterling, Mrs. John W. Minturn, Mrs. Amory S. Carhart, Mrs. Alexander T. Baldwin, and Mrs. Crawford Hill, and at the last annual meeting Miss Maude Curtiss, and Mrs. Oliver G. Jennings. Many of these Managers had been on the Board for a number of years, and in the earlier days of the Hospital had given most loyal and devoted service to the Institution, especially Mrs. Dexter Blagden, Mrs. William Goadby Loew, Mrs. Robert D. Sterling, Mrs. John B. Calvert who was Treasurer for many years and on the Board since 1887, Miss Maude Curtiss as Secretary and Vice President, Mrs. William B. Potts as Secretary and Vice President, and Mrs. Oliver G. Jennings, President from 1912 until 1919, and always a devoted and generous friend to the Hospital. The resignation of Mrs. Ernest R. Adee as President of the Board was received by the Nominating Committee with the deepest possible regret. Mrs. Adee had been President for ten years and a member of the Board since 1903. For thirty years she has been a constant source of inspiration to her fellow managers, the doctors, the nurses and the administrative staff of the Babies Hospital. She was a real leader, and by her extraordinary ability and courage, she brought to completion accomplishments which many thought impossible to achieve. Her great sympathy and human understanding made her beloved by all who were fortunate to have had the privilege of working with her, and the Board is happy to know that she is going to continue to give it the benefit of her sound advice which has been of untold value to the Babies Hospital in the past.

We welcome Mrs. Henry C. Taylor, Mrs. L. Havemeyer Butt and Mrs. Carll Tucker, our new officers. Under the arrangement just effected, our President will sit ex officio with the Board of Managers of the Presbyterian Hospital, and two of our Managers will be members of the Nursing Committee of the Presbyterian.

We hope this connection with the Board of Managers will result in increased interest on the part of the Board of Women Managers in the work of the Institution and its problems.

The Board looks confidently forward to the increased opportunity for service and wishes the President and the officers of the Presbyterian Hospital to know that they can count as always on its loyal cooperation and help.

Respectfully submitted,

BETTY TUCKERMAN

December 31, 1933 *Secretary.*

Report of the Cribside Committee

THE CRIBSIDE Committee of the Babies Hospital has continued with its usual work during the year 1933.

Five hundred dollars was paid for the support of the bed and it was voted that $500 be paid regularly for the same object.

Fifteen hundred dollars has been given to the Social Service Committee which enabled them to do an enormous amount of relief distributing weekly food baskets to emergency cases.

The Lenten Sewing Class was very successful, $832.01 being taken in. The class is to be held again next Lent.

The Cribside sales at the Nearly New Shop have placed our organization higher than formerly on the list of institutions there.

There has been an amalgamation with the Social Service Committee, the organization to be henceforth known as the Cribside Social Service Committee.

There has been a change of Chairman and Secretary. Mrs. Williams has resigned from the former post, to the great regret of all, who are deeply appreciative of the splendid work she has done. We are fortunate in having her place taken by Mrs. Frederick H. Barbour. Under these auspices, we hope to proceed to another year of successful work.

Respectfully submitted,

ETHEL ZABRISKIE

December 31, 1933 *Secretary.*

OFFICERS OF THE CRIBSIDE COMMITTEE

Chairman	MRS. W. HENRY WILLIAMS
Vice-Chairman	MRS. HAROLD VAN TINE
Treasurer	MRS. ROBERT D. STERLING
Secretary	MRS. ARTHUR H. TERRY, JR.

Officers of the Sub-Committees

Nominating Committee	MRS. FREDERICK BARBOUR
Lenten Sewing Class Committee	MRS. JOSEPH RAMEE
Nearly New Shop Committee	MRS. H. B. ROBIE
Houses for Sewing Class	MRS. JAMES MCCOSH MAGIE

MEMBERS OF THE CRIBSIDE COMMITTEE

Active Members

MRS. DANIEL ADAMS
MRS. FREDERICK BARBOUR
MISS LOUISE BARNARD
MRS. ARCHIBALD C. BARROW
MRS. CHARLES BELT
MRS. WILLIAM BRADEN

Mrs. Paul S. Brinsmade
Mrs. Walter Close
Mrs. VanDevanter Crisp
Mrs. Sidney deKay
Mrs. Robert Duane
Mrs. Le Roy Howe
Mrs. Ernest V. Hubbard
Mrs. Abbott M. Hutchinson
Mrs. Albert Kingsbury
Miss Hope Kingsley
Miss Margaret Lancaster
Miss Katherine Lockwood
Mrs. James McCosh Magie
Miss Mary St. J. Mairs
Mrs. Alfred Manierre
Mrs. F. W. Mundy
Miss Madeline Murray
Mrs. Joseph Ramee
Mrs. George Roberts
Mrs. H. B. Robie
Mrs. Robert D. Sterling
Mrs. Arthur H. Terry, Jr.
Mrs. Harold Van Tine

Associate Members

Mrs. William F. Alexander
Mrs. Henry G. Bartol
Miss Mary T. Bradley
Mrs. J. Arthur Brooks
Mrs. Harold W. Carhart
Mrs. Randolph Catlin
Mrs. Elton W. Clark
Mrs. John Cornell
Mrs. Dennison Deane Dana
Mrs. Louis W. Dommerich
Mrs. Walter S. Gurnee
Miss Frances L. Howland
Mrs. Oliver G. Jennings
Mrs. Benjamin R. C. Low
Mrs. Herbert Lucas
Mrs. John B. Marsh
Mrs. Charles E. Merrill, Jr.
Mrs. Joseph L. Myers
Miss Elizabeth B. Oakley
Mrs. Samuel Riker
Mrs. Kenneth D. Robertson
Mrs. James B. Taylor
Mrs. Edmund Q. Trowbridge

Honorary Members

Mrs. Bernhard Hoffmann
Mrs. Fielding Lewis Taylor

FINANCIAL STATEMENT OF THE CRIBSIDE COMMITTEE

For year ending December 31, 1933

Receipts		*Expenses*	
Balance in Bank, January 1933	$1,631.22	Part Social Superintendent's salary	$ 600.00
Dividends from Nearly New Shop	1,700.00	Annual Support Bed	500.00
Active Members' dues	168.00	Sewing Class Expenses	232.99
Associate Members' dues	85.00	Nearly New Shop Expenses	318.30
Honorary Members' dues	10.00	Paid to Needlework Guild	68.00
Fines	9.50	Rent Safe Deposit Box (50c. tax)	5.50
For Needlework Guild	68.00	Tax on checks	.70
Sewing Class Receipts	1,070.00	Paid to Social Service	1,500.00
Received for substitute workers Nearly New Shop	48.00	Flowers sent to Mrs. Livingston	5.25
Proceeds of Bridge Party	624.50	Chemical Bank & Trust Co. for Compound Interest Account	1,000.00
Drew from Emigrants' Savings Bank	1,500.00	National City Bank for Compound Interest Account	1,400.00
Interest from Bank	.94		
Coupons: Canadian National Ry.	100.00		
Coupons: American Tel. & Tel.	50.00		
Coupons: N. Y. Edison Co	25.00		
Check not cashed by Social Service	250.00	Balance—January 1, 1934	1,709.42
	$7,340.16		$7,340.16

Ruth L. Sterling

Treasurer.

Report of the Social Service Committee

THE outstanding achievement of the Social Service Committee during the year 1933, was the fact that three times more relief was given than in the previous year. A great deal of this was in the form of food and clothing.

This was made possible by many generous donations, among them those of the Cribside Committee, the Board of Women Managers, the Social Service Committee, the Junior Emergency Relief Committee, the Needlework Guild of America, the American Red Cross, and Miss Hewitt's classes.

One of the most gratifying contributions was the time given by volunteers: Mrs. Stafford McLean, Mrs. Ella Roche, Miss Chanela Alston, Mrs. Dan Dresser, Miss Ruth Wonocott, Mrs. Stanley Swain, Miss Jean Pender all contributed a great deal of valuable time. Many follow-up calls were made, food baskets packed and distributed, and additional secretarial work was done. Mrs. Stafford McLean also assumed the responsibility of covering the Cardiac Clinic.

We have been able to send one hundred and forty-nine children away for prolonged periods of convalescence through the generosity of Mrs. Stafford McLean and the Rumson Fund.

We have been fortunate in having Miss Mildred L. Stilwell as our Director of the Social Service Department and Miss Elizabeth Campbell and Mrs. Virginia Kinzel as her able assistants.

The following aid was given to families:

1 baby carriage
20 cribs and beds
18 Thanksgiving baskets
8 Thanksgiving baskets from Miss Hewitt's classes
35 Christmas baskets
230 received milk
241 received clothing
146 received emergency financial relief
166 received Emergency Work Bureau pork tickets
301 received weekly food baskets from the Social Service Committee.

Respectfully submitted,

HELEN BARBOUR

Chairman, Social Service Committee.

December 31, 1933

Report of the Social Service Department

I HAVE the honor to present the Annual Report of the Social Service Department for the year of 1933.

The Social Service Committee, the Board of Women Managers, and the Cribside Committee have been our staunch supporters, and only because of them has it been possible for us to supplement our professional usefulness with the material aid which medical social service departments have conceded to be an additional responsibility thrust upon them the last few years.

Nineteen hundred and eighty families came to our attention during the past year. Four hundred and seventy-seven of these were followed intensively and came to us in almost equal numbers from the hospital and the clinic services.

One thousand and forty-three home investigations were made and four hundred and forty-six follow-up visits; most of the latter were done at the request of the clinic.

One hundred and forty-nine children were placed for convalescent care. This number is smaller than the number of children cared for last year but they have been kept for much longer intervals and I believe have reaped greater benefits.

Respectfully submitted,

MILDRED L. STILWELL

December 31, 1933 *Director.*

REPORT OF TREASURER, SOCIAL SERVICE DEPARTMENT

January 1, 1933 to December 31, 1933

Receipts

Balance on hand January 1, 1933	$1,394.41
Savings Account balance January 1, 1933	2,619.49
Savings Account interest	64.28
Cash in Hands of Social Worker, January 1, 1933	89.25
From Treasurer of Cribside Committee	1,500.00
From Treasurer of Children's Charity	461.48
From Treasurer of Hospital for Milk	900.00
Received from Rumson Fund	200.00
Donations for milk	38.88
Donations for Thanksgiving baskets	93.00
Donations for Christmas baskets	178.61
Donations for Convalescent care	209.66
Donations	109.57
	$7,858.63

Disbursements

Milk for babies and small children		$ 910.21
Salary for Social Service worker		1,275.00
Volunteer workers part salary and lunches		133.85
Carfare for Social workers		21.80
Carfare for patients		47.65
Office supplies, express and delivery charges		62.78
Annual subscriptions and dues		14.50
Insurance for car		144.30
Convalescent care		359.69
Clothing		233.47
Medicine and surgical supplies		32.13
Food		870.28
Food baskets and emergency relief		85.45
Christmas tree		3.25
Relief—gas, coal and electricity		33.10
Tax		1.30
Miscellaneous		11.00
		$4,239.76
Cash balance on hand, January 1, 1934	$1,299.02	
Cash in hands of Social worker, January 1, 1934	136.08	
Savings account, January 1, 1934	2,183.77	
		$7,858.63

KATE JENNINGS

Treasurer.

Social Service Department

MISCELLANEOUS DONATIONS

Mrs. Edgar Wade Abbot
Mrs. Ernest R. Adee
Mrs. Henry M. Alexander
Dr. Harry Altman
Mrs. G. Andrews
Mrs. George Apeler
Mrs. Lesem Bach
Master Willard Baldwin
Mrs. Frederick Barbour
Mrs. Warren Barbour
Mrs. Ira Barrows
Board of Women Managers of Babies Hospital
Mrs. Wyllys R. Betts
Mrs. Stanley Burke
Dr. Cornelius Coakley
Miss A. B. Evans
Cribside Committee of Babies Hospital
The Misses Dowling Daily
Dr. Leonard Davidson
Mrs. Robert DeVecchi
Dramatic Club of Maxwell Hall
Mrs. Merl Duval
Mrs. Sonja Eisenmenger
Mrs. Emil Fink
Mrs. B. C. Foy
Mrs. Francis P. Garvan
Mrs. L. M. Gibb
Miss Lavinia R. Graves
Adele and Mortimer Hall
Mrs. Charles V. Hickox
Miss Margaret Hoquet
Miss Dorothy Hughes
Irvington Branch of the Needlework Guild
Mrs. Brewster Jennings
Mrs. Oliver G. Jennings
Mrs. W. B. Jourdan
Junior Emergency Relief Committee
Miss Winifred Kaltenbach
Miss E. Kapp
Mrs. Irene La Greca
Mrs. Worcester Lambert
Mrs. G. C. Lewis
Miss Katherine Lockwood
Dr. Mathilde Loth
Mrs. D. Hunter McAlpin
Miss Geraldine McAlpin
Dr. Rustin McIntosh
Miss Elizabeth McKee
Mrs. Stafford McLean
Mrs. Manton B. Metcalf, Jr.
Mrs. H. Morse
New York City Branch of American Red Cross
New York City Branch of the Needlework Guild
Mrs. Morton Newberger
Mrs. Grover O'Neill
Pupils of Miss Hewitt's Classes
Mrs. Joseph Ramee
Mrs. Charles Reed
Mrs. P. K. Rhinelander
Mrs. A. W. Schottland
Mrs. Morton Schwartz
Mrs. S. Shea
Mrs. Charles Stewart Smith
Mrs. Squires
Mrs. Grant Squires
Mrs. Henry C. Taylor
Miss Emma Tighe
Mrs. Carll Tucker
Mrs. Roger Tuckerman
Mrs. Harold S. Vantine
Miss Esther Varela
Miss Amy Wallace
Miss Ruby Wertheimer
Mrs. J. C. Wriston

OFFICERS AND MEMBERS OF THE BOARD OF DIRECTORS OF THE BABIES HOSPITAL AND THEIR TERMS OF SERVICE *

Presidents

Mrs. Andrew H. Smith	1890–1891
Mrs. Alexander S. Webb	1891–1892
Mrs. Joseph T. Low	1892–1893
Joseph T. Low	1893–1894
Thomas E. Satterthwaite, M.D.	1894–1898
J. Hooker Hamersley	1899–1901
Oliver G. Jennings	1901–1906
William F. Havemeyer	1907–1908
John Sherman Hoyt	1908–1927
John I. Downey	1928–1933

Vice-Presidents

Mrs. Charles M. Fry	1890–1892
Mrs. Andrew H. Smith	1892–1893
J. Hooker Hamersley	1895–1898
Oliver G. Jennings	1899–1900
William F. Havemeyer	1902–1906
Oliver G. Jennings	1907–1933
Carll Tucker	1928–1933

Treasurers of Permanent Fund

William Fahnestock	1893–1894
Henry R. Kunhardt	1895–1913
Francis Louis Slade	1914–1933

Treasurers of Current Fund

Mrs. Thomas E. Satterthwaite	1889–1891
Mrs. Eben E. Olcott	1891–1896
Mrs. John B. Calvert	1897–1929
Duncan H. Read	1930–1933

Secretaries

Reuel B. Kimball, M.D.	1893–1894
B. Ogden Chisolm	1895–1921
Carll Tucker	1922–1927
John W. Hornor	1928–1933

* To 1933.

Served on Board of Directors

ADVISORY BOARD

William Fahnestock	1889–1892
Charles M. Fry	1889–1892
James A. Garland	1889–1892
Anson W. Hard	1889–1891
Robert Waller, Jr	1889–1892

Directors

L. Emmett Holt, M.D	1892–1924
Joseph T. Low	1892–1893
Mrs. Joseph T. Low	1892–1893
Mrs. Andrew H. Smith	1892–1896
Robert Waller, Jr	1892–1893
William Fahnestock	1893–1896
James A. Garland	1893–1896
William F. Havemeyer	1893–1908
Mrs. John Hone	1893–1914
Reuel B. Kimball, M.D	1893–1914
Thomas E. Satterthwaite, M.D	1893–1905
A. Blair Thaw, M.D	1893–1905
Frank Tilford	1893–1898
Mrs. Bryce Gray, Jr	1894–1895
J. Hooker Hamersley	1894–1901
Henry R. Kunhardt	1894–1914
B. Ogden Chisolm	1895–1921
Mrs. John Jay Knox	1895–1917
Leon Marié	1895–1896
Matthew C. D. Borden	1896–1903
Mrs. Anna M. Beddall	1897–1902
Oliver G. Jennings	1897–1933
Edgar L. Marston	1897–1905
Alexander H. Stevens	1897–1898
Mrs. John B. Calvert	1898–1929
Felix M. Warburg	1899–1929
John Sherman Hoyt	1902–1933
Mrs. George R. Sheldon	1903–1908
James W. Lane	1904–1918
Walter B. James, M.D	1906–1927
Francis Louis Slade	1908–
Mrs. Roswell Miller	1909–1924

James R. Sheffield	1909–1921
Carll Tucker	1915–
Theodore Hetzler	1916–1933
Nathaniel R. Norton, M.D.	1917–1933
Mrs. Lorenzo Daniels	1922–1924
E. Farrar Bateson	1922–1933
John I. Downey	1922–
Vanderbilt Webb	1924–
Mrs. Ernest R. Adee	1924–1933
Herbert B. Wilcox, M.D.	1925–1933
Mrs. Ira Barrows	1926–1928
William Darrach, M.D.	1928–1933
Michael Friedsam	1929–1931
John W. Hornor	1929–
Stafford McLean, M.D.	1929–1932
Duncan H. Read	1929–
Mrs. Henry C. Taylor	1929–1933
Hugh J. Chisholm	1929–
Francis P. Garvan	1929–1933
Mrs. Dexter Blagden	1930–1933
John S. Burke	1931–
Donald G. Price	1931–1933

Honorary Directors

William Fahnestock	1897–1901
James A. Garland	1897–1899
Mrs. Andrew H. Smith	1897–1901
Frank Tilford	1899–1901
Mrs. Roswell Miller	1925–1933
B. Ogden Chisolm	1925–1933

REPORT OF THE PATHOLOGICAL LABORATORY

January 1, 1933 to December 31, 1933

Total Deaths	155
Autopsies	82
(including bacteriological and microscopical examinations of organs)	
Percentage of Deaths which came to Autopsy	52%
Microscopical Examinations of Surgical Specimens	300
Blood Examinations:	
Complete counts	7,321
Platelet counts	1,043
Bleeding time	184
Coagulation time	321
Prothrombin	16
Fragility tests	36
Matching and grouping	836
Serology:	
Blood:	
Widal reactions	73
Melitensis agglutinations	42
Weil-Felix tests	5
Agglutinations for dysentery	139
Standard Kahn precipitation	2,351
Presumptive Kahn precipitation	2,351
Spinal Fluid:	
Standard Kahn precipitation	219
Guaiac Test for Blood:	
Stools	116
Vomitus	2
Sputum Examinations:	
Cultures	42
Smears for tubercule bacilli	92
Typing pneumococcus	103
Cerebrospinal Fluid Examinations:	
Chemical and cytological	341
Bacteriological	197
Cultures examined from:	
Blood	614
Throat	3,178
Nose	2,675
Retropharynx	2
Mouth	212
Ears	381
Eyes	126
Chest Fluid	93
Pericardial Fluid	24
Stomach contents	121
Peritoneal fluid	9

Umbilicus	10
Cervical adenitis	5
Abscesses	341
Skin lesions	12
Stools	488
Urine	324
Instruments and solutions	13
Urine examinations	7,600
Vaginal smears	1,341
Tuberculin skin tests	2,131
Stool for microscopic examinations	4
Stool for ova and parasites	299
Vaccines	4
Virulence test	7
Animal inoculation	8

MARTHA WOLLSTEIN, M.D.
Pathologist.

REPORT OF THE CHEMICAL LABORATORY

From January 1, 1933 to December 31, 1933

Whole Blood Examinations:

Non-protein nitrogen (481), uric acid (1), creatinine (58), chlorides (289), sugar (444), cholesterol (180), methemoglobin (3).

Total 1,456

Plasma:

Albumin (310), globulin (309), fibrin (274), carbon-dioxide combining power (281), base proteinate (1), total protein (2), albumin/globulin (1), specific gravity (1), carbon-dioxide content (2).

Total 1,181

Serum:

Calcium (277), inorganic phosphorus (277), Van den Bergh (79), acetone (22), bilirubin (69), carotin (1).

Total 725

Cerebrospinal Fluid:

Sugar (213), chlorides (204), protein (193), Van den Bergh (2), bilirubin (1), calcium (1).

Total 614

Urine Examinations:

Total acidity (2), urobilinogen (22), sugar (1485), fermentation (8), acetone (375), diacetic (364), urea nitrogen (1), albumin (52), pH (222), lead (8), mercury (7), hematoporphyrin (1), iodides (5), bromides (7), bile (Gmelin's Test) (2), Diazo reaction (3), ammonia (1).

Total 2,565

Stomach Contents:

Total acidity (23), free HCl (29).

Total 52

Stools:

Bile (Gmelin's Test) (4), urobilin (3).

Total 7

Ascitic Fluid:

Non-protein nitrogen (1), chloride (2), cholesterol (4), protein (2).

Total 9

Ventricular Fluid:

Chloride (2), protein (2), sugar (2), Van den Bergh (1), bilirubin (1).

Total 8

Edema Fluid:

Non-protein nitrogen (2), total protein (3).

Total 5

Subdural Fluid:

Sugar (1), chloride (1), Van den Bergh (1), bilirubin (1).

Total 4

Chest Fluid:

Albumin (2), globulin (2).

Total 4

Abdominal Fluid:

Chloride (1), protein (2), cholesterol (1).

Total..... 4

Cyst Fluid:

Non-protein nitrogen (2), chloride (2), albumin (2), globulin (2).

Total..... 8

Pericardial Fluid:

Cholesterol (1).

Total..... 1

Bladder Stone:

Qualitative analysis (1).

Total..... 1

Basal Metabolism:

Total..... 22

A. A. Weech, M.D.
Director.

Report of the Pediatrics Division of the Vanderbilt Clinic

During the year 1933, 29,588 patients were seen in all sections of the Pediatrics Division of the Vanderbilt Clinic, excepting Pediatrics Surgery; the grand total for 1932 was 29,419. During 1933, 20,642 patients were seen in the General Clinic and 8,945 in special clinics; during 1932, 19,995 attended the General Clinic and 9,424 visited special clinics. 3,123 new patients were accepted in 1933 and 3,472 in 1932. The clinic was opened on 269 days during both years. The daily averages of patients seen during the two years are almost identical, being 103.9 in 1933 and 103.3 in 1932.

The decrease in the number of patients seen in special clinics is largely attributable to the falling off of the attendance in the clinic devoted to physiotherapy. Two essential changes have occurred in the operation of this clinic within the last year. The first of these is that the management of the clinic has been taken from the hands of Mrs. Eisenmenger, who was formerly in charge, and given over to the Department of Physiotherapy under the direction of Dr. Titus. The decrease in number of visits is due to the fact that the mothers of the patients are now given instructions in the performance of corrective calisthenics which can be carried out at home, thus eliminating the need of many of the visits which were necessary when all of the exercises were performed under the immediate supervision of Mrs. Eisenmenger.

Under the regime of the new directorate a physician is in attendance at each session of this clinic, a provision of some theoretical advantage.

During the course of the year 1933 a special clinic for the study of bronchiectasis in children has been established under the direction of Dr. McCune.

At the present time the Vanderbilt Clinic lacks facilities for the regular medical supervision of the large group of infants discharged from the Sloane Hospital for Women. The number of these infants averages from 20 to 25 each week. Although a small fraction of this group is followed in the two special clinics which have been established for this purpose, namely the Premature Follow-up Clinic and the Abnormal New-Born Follow-up Clinic, we have been forced to refer most of the well babies to other public agencies because of lack of provision for their medical care in the Vanderbilt Clinic. In the interest of following these infants for both sociological and academic reasons, plans have been elaborated for the establishment of a special clinic in which they may be cared for. The fruition of these plans has been delayed by lack of funds.

Additional plans have been formulated for the establishment of a clinic devoted to the care and study of the pre-school child. Active work on this project has been postponed until the clinic just alluded to has been set in operation.

We have continued vigorously to maintain our policy of careful inquiry into the economic eligibility of patients applying for care in the Pediatrics Clinic. Individuals who have been under the treatment of a private practitioner are required to present a letter from this physician before being admitted into our clinic. Patients who have had recent medical contact with other clinics or hospitals are referred back to these agencies unless there is some especial demand for our services.

We have continued to emphasize our conviction that children presenting themselves for the first time at the doors of Vanderbilt Clinic should be seen in the Pediatrics Division before being referred to a special clinic. We deviate from this policy only when the medical needs of the patient are of a character which makes immediate treatment in a special clinic a matter of urgency, or when we are physically unable to handle an unusually large number of new patients.

An effort has been made to improve the general standard of the medical work-up accorded to both new and old patients in the Pediatrics Clinic. Especial stress has been placed upon the necessity of a more complete clinical history, more detailed record of physical examination and more exhaustive laboratory investigation. The desirability of more thorough laboratory work-up is emphasized by the increase in the number of patients referred to us by private physicians for the purpose of diagnostic consultation. It is important that the written report which we send to each one of these physicians include the results of as complete a laboratory examination as the medical problem warrants.

During the course of 1933 we have entered into an agreement with the Departments of Ophthalmology and Oto-laryngology whereby the Pediatrics Clinic assumes responsibility for the general medical work-up of all patients admitted for operation either to the Ophthalmological Institute or to the wards of the Nose and Throat Service in the Babies Hospital. Patients whose physical status has not been adequately investigated before entering the hospital for operations involving the eye, the nose or the throat are referred to the Pediatrics Clinic, with the understanding that the history will be completed, a physical examination performed, a tuberculin test given and the blood and urine examined.

The foregoing remarks explain the increase in the number of laboratory examinations performed in 1933 over the number of like examinations in 1932.

LABORATORY EXAMINATIONS PERFORMED FOR THE PEDIATRICS CLINIC

	1932	1933
Tuberculin test	1,000	1,550
Kahn test	257	470
Schick test	231	500
Blood count	730	1,455
Urinalysis	1,503	2,033
X-ray (not including Pediatrics Tuberculosis Clinic)	748	818

As a result of the increase in the number of laboratory studies requested and because of the decrease in the personnel of the technical staff, the burden of our technicians has been increased to such an extent that we are now in serious need of additional aid to carry on this work.

The following immunizations were performed during the last two years:

	1932	1933
Vaccinations (Small pox)	390	484
Diphtheria immunization (toxoid)	500	427

During the month of November a statistical study was made which showed that the average time which the patient spends on Floor D, at each visit to the Pediatrics Clinic, is about 2 hours. Almost three-quarters of this time is passed in waiting to be interviewed by the physician. It is felt that the establishment of a more elaborate type of appointment system will do much to curtail this excessive delay and to diminish the total time which the patient spends in clinic. Such a system will also do much to relieve the congestion in the clinic on certain days, by distributing the attendance more uniformly over the whole week. Furthermore, it will probably have an effect in decreasing the relatively large number of broken appointments.

At a general assembly of the physicians attending the Pediatrics Clinic it was unanimously agreed upon to inaugurate weekly clinical conferences at which interesting case material might be presented and an opportunity for the discussion of clinical problems provided. These seminars are held on Tuesday and Friday of each week at 4:15 p.m., after the work of the clinic has been completed.

There has been no change in our policy of providing the mothers of our patients with individual instruction in dietary matters, nor have we found it desirable or necessary to resort to group instruction, a method employed in certain other institutions. During 1933 Miss Waters, our dietitian, advised 2,384 mothers concerning the nutritional care of their children.

Certain architectural changes have been made on Floor D which facilitate the handling of the large number of individuals who congregate there

daily. New and more powerful illumination has been provided in our Isolation Rooms. This has done much to remove the differential diagnosis of exanthemata from the realm of unsatisfactory speculation.

Respectfully submitted,
DONOVAN J. MCCUNE, M.D.
Chief, Pediatric Clinic.

December 31, 1933

CONDENSED STATEMENT OF FORTY-FIVE YEARS' WORK

	1889	1890	1900	1910	1920	1930	1931	1932	1933	Totals 45 Years
Patients Remaining	17	17	14	54	38	104	99	62	87	.....
Admitted	214	236	386	1,271	1,586	2,320	2,152	2,009	2,324	51,075
Cured	77	76	178	619	740	278	131	42	1	48,752
Improved	48	74	36	157	330	1,334	1,517	1,485	1,993	19,863
Unimproved	15	13	22	46	76	402	279	277	146	3,926
Transferred	.....	.....	.....	22	9	37	38	13	22	547
Not Treated	.....	.....	.....	46	40	.....	.....	.....	.....	414
Died	57	73	145	389	383	274	224	172	157	11,885
Hospital Days' Treatment	4,393	4,997	10,942	23,310	16,548	39,481	35,266	30,924	35,225	857,855
Average Stay in Days	20.5	19.8	27.8	17.5	10.1	16.3	15.6	15.4	14.7	.....
Admitted	214	236	386	1,271	1,586	2,320	2,152	2,009	2,324	51,075
Deaths	57	73	145	389	383	274	224	172	157	11,885
Percentage of deaths, all ages	26.6	30.9	37.6	30.4	23.5	11.2	9.9	8.5	6.6	.....
Infant Nurses, graduated	.....	4	23	45	21	16	26	24	17	12,223
Out Patient Department:										
New Patients	.....	.....	1,000	3,855	4,410	5,695	6,399	5,467	5,424	134,708
Visits	.....	.....	4,754	15,518	16,034	37,143	36,174	33,900	34,882	570,787

HOSPITAL CALENDAR

Meetings

Annual Board and Society, second Tuesday in April.

Board of Managers, second Tuesday of every month excepting the months of July, August and September.

Executive Committee, fourth Tuesday of every month.

Annual Meeting of the Board of Women Managers, second Tuesday in January.

Board of Women Managers, second Tuesday of every month, from October to May, inclusive.

Board of Women Managers—Executive Committee, monthly, except during months of June, July, August and September.

Cribside Social Service Committee, regular monthly meetings from October to June.

Annual Meeting of Cribside Social Service Committee, in December.

GENERAL RULES

1. The beds of the Hospital are free to the needy poor. Others are charged according to their means.

2. Sick children up to 12 years of age are admitted, except those suffering from contagious diseases.

3. Applications for admission must be made at the Hospital during the day, from 9 to 5, although emergency cases are received at any time.

4. The Out-Patient Department, in the Vanderbilt Clinic of the Medical Center, is open daily throughout the year from 2 to 3 P.M., except on Saturdays, Sundays and holidays.

5. Visiting day for friends of ward patients is Wednesday or Thursday, from 3 to 4 P.M.

6. Visitors to the Hospital are welcome any afternoon between 3 and 5.

Report of the Director of the School of Nursing

I HAVE the honor of submitting herewith the annual report of the Department of Nursing of The Babies Hospital for the year ending December 31, 1933.

During this year several hospitals had to give up their courses in pediatric nursing. Because this branch of instruction is required for all registered nurses, a number of hospitals have applied to The Babies Hospital for this course. Owing to housing complications, we have not been able to consider all the requests, but have been able to add three schools to those already affiliating. At the close of the year nine hospitals were sending their students to us.

In April several changes were made incident to our closer affiliation with the Presbyterian Hospital. The Babies Hospital dining room was closed and the staff nurses now use the Presbyterian Hospital dining room. The affiliating students have joined the Presbyterian student group and have their meals in the dining room in Maxwell Hall.

The operating rooms have come under the direct supervision of Miss Christman, who is in charge of the operating rooms at the Presbyterian Hospital, and the department of anesthesia is under the direction of Miss Penland, who is in charge of this department at the Presbyterian Hospital.

On the first of October the Fifth Floor of The Babies Hospital was opened for the Department of Oto-Laryngology. This necessitated an increased number of nurses. The increase in the student group was provided for by the new affiliations, and the hospital budget was adjusted to meet the increased number of graduates required. Because of the additional number of graduate nurses, it was possible to readjust the nursing service throughout the hospital in such a way that the private floor could be staffed by graduate nurses. This has been a definite improvement.

It was with real regret that Miss Mary Comerford's resignation was accepted. She had been in charge of the operating room at The Babies Hospital for seven years. Her outstanding and loyal service during these years has been sincerely appreciated by all who worked with her.

I am very glad to be able to take this opportunity to thank the members of the House Staff and the Attending Staff, who have lectured to the student nurses, for their generous contributions toward the education of these students. The cooperation of the Medical Staff, at all times, is sincerely appreciated.

We are again indebted to the Board of Women Managers for their contributions of time, money, and toys for the Christmas celebration; to Mrs.

Oliver Gould Jennings for her gifts to the Infants Nurses; and to Mrs. D. Hunter McAlpin for her generous gift of dolls.

Statistics for 1933:

Affiliating students during the year	179
Post Graduate students during the year	9
Infants Nurses during the year	17

Infants Nurses who received The Babies Hospital pin and diploma in 1933:

Hazel Anderson
Alice Burdo
Marie Carlson
Alice Cordes
Dorothy Dautel
Lillian Fredricks
Eileen Kenny
Mabel Lundin
Irene Matthews
Ellen Mihalik
Alice Peichert
Hedwig Roser
Kathryn Rosser
Beatric Rowland
Eva Sochacka
Anna Sterry
Ruby Wertheimer

Respectfully submitted,
Winifred Kaltenbach
Director of Nurses.

December 31, 1933

Report of the Director of the Department of Educational Therapy

The number of children served by this Department has shown an increase over the year 1932. There were 918 more patient days and 197 additional individuals. The average daily attendance has remained the same as a year ago, fourteen children, while the average length of stay has decreased to four and a half days instead of five and a half days. The longest stay in the Department by any one patient was eighty-three days.

Miss Marjorie McGuiness, the visiting teacher from the Board of Education, tutored 69 children, each for two weeks or longer.

In Story Hour, one hundred and thirty-five stories were read aloud from fifty-eight selected children's books. During the year, the children enjoyed singing eighteen folk songs and carols. In handicrafts, twenty-one children made reed and raffia baskets. Ten girls learned to knit. One hundred and six children did clay modelling.

The children worked on a Pilgrim Scene as a Thanksgiving project, and supplementary to their studies in geography, made an Indian and Dutch village. They also made Hallowe'en caps and Easter baskets, and decorations for the Christmas trees.

The Nursery School was assisted by student teachers from the Child Education Foundation—Miss Isabel Gibson and Miss Helen Miller. Miss Barbara Hitchings took charge of the entire department during July and August.

We wish to thank the following volunteers for reading aloud, playing games, and entertaining patients unable to leave their beds. Miss Rose Durry, Mrs. F. S. Flemming, Miss Marion Gibbons, Miss Elizabeth Hammil, and Miss Louise Wilcox.

During the year, 699 children borrowed 3,265 books from the lending library. We deeply appreciate the enthusiastic and conscientious work of Miss Lillian Lustig, Miss Elizabeth Folger Hazelton, and Miss Edith Brook, volunteer librarians, who distributed books on the wards.

Eight lectures were given to the Affiliating Students on the Convalescent Child. Twenty lectures were given to the Infant Nurses on Child Development and Habit Formation.

Statistics for 1933:

Aggregate attendance	3,491
Number of individuals	597
Average daily attendance	14
Average weekly attendance	27
Average monthly attendance	67
Average length of stay in department	4½ days

Respectfully submitted,

Geraldine R. McAlpin

December 31, 1933 *Director.*

Report of the Treasurer

STATEMENT OF CURRENT REVENUE

For the Years Ending December 31, 1933 and 1932

HOSPITAL OR OPERATION EARNINGS

	1933	1932
Private Room Patients	$8,416.90	$8,972.46
Board of Friends of Patients	637.75	1,147.00
Semi-Private Patients	9,354.50	7,665.75
Ward Pay Patients	25,675.99	30,010.18
Ward Patients—Portion Received from the City of New York	22,178.15	22,369.89
Special Nurses	13,490.50	15,180.50
Operating Room Fees	3,961.00	5,299.00
Laboratory Fees	4,262.05	3,962.97
Roentgen Ray Services	5,669.55	5,639.65
Transfusions	293.00	699.50
Out-Patient Department	12,298.60	13,316.10
Telephone Calls	181.71	1,073.23
Custodian's Salaries Refunded	3,600.00	3,408.69
Receipts from Meal Service	446.15	2,126.50
Rent of Floor Space	212.90	385.00
Miscellaneous	539.28	698.35
Total Hospital Earnings	$111,218.03	$121,954.77

OTHER REVENUE OR INCOME

Donations from Individuals to meet Current Expenses	$18,631.59	$63,849.94
Donations from Churches to meet Current Expenses	435.18	1,115.14
Donations for Annual Beds	3,850.00	4,345.00
Received from United Hospital Fund	6,762.19	8,439.70
Income from Investments:		
General Fund	50,456.57	53,759.22
Income from Estate of Andrew J. Garvey	126.51	
Received from Chemical Foundation, Inc		15,000.00
Received from the Entertainment Committee	3,000.00	7,600.00
From Columbia University on account of Laboratories	8,280.00	16,560.00
Interest on Bank Balances	145.11	297.15
Transfer of excess of accrued income over expenses of Garvan Chemical Fund		3,513.92
Total Other Revenue or Income	$91,687.15	$174,480.07
Total Appropriations of Income from Special Funds for Stated Purposes	5,117.45	18,429.74
Total Current Revenue	$208,022.63	$314,864.58
Excess of Current Expenditures over Current Revenue	69,489.05	9,521.25
Total	$277,511.68	$324,385.83

NOTE—For the purposes for which the above Funds are used, see page 45.

This statement does not include any charges for rent of the Out-Patient Department or for General Overhead payable to The Presbyterian Hospital in The City of New York.

STATEMENT OF CURRENT EXPENSES

For the Years Ending December 31, 1933 and 1932

ADMINISTRATION EXPENSES

	1933	1932
Salaries of Executive Officers and Clerks	$18,129.61	$23,695.40
Stationery, Printing and Postage	1,328.76	1,944.88
Telephone and Telegraph	4,523.22	6,317.74
Hospital Bureau of Standards and Supplies	130.00	135.00
Miscellaneous	825.00	4,895.00
Total Administration Expenses	$24,936.59	$36,988.02

PROFESSIONAL CARE OF PATIENTS

		1933		1932
Direct Salaries and Wages:				
Nurses		$13,730.87		$16,833.23
Special Nurses		11,115.00		12,819.00
Ward Employees		1,687.78		1,994.28
		$26,533.65		$31,646.51
Direct Supplies		1,826.66		4,295.25
Cost of Patients' Supplies		1,087.27		
House Staff:				
Salaries	$1,957.50		$1,080.00	
Supplies	217.27	2,174.77		1,080.00
School of Nursing:				
Salaries—Director of Nursing, Assistants and Instructors	10,700.24		9,937.40	
Attending Physician	180.00		180.00	
Supplies	370.12	11,250.36	564.47	10,681.87
Operating Room:				
Salaries	6,235.74		6,378.15	
Supplies	1,627.16	7,862.90	1,956.04	8,334.19
Out-Patient Department:				
Salaries and Labor	10,828.99		12,310.40	
Supplies	1,185.13	12,014.12	2,056.29	14,366.69
Social Service:				
Salaries and Labor	5,803.43		5,897.52	
Supplies	924.92	6,728.35	728.37	6,625.89
Laboratories:				
Salaries and Labor	18,961.59		33,275.54	
Supplies	16,721.85	35,683.44	1,796.35	35,071.89
Roentgen Ray Service:				
Salaries and Labor	6,596.67		6,620.00	
Supplies	4,189.12	10,785.79	3,786.69	10,406.69
Total Professional Care of Patients		$115,947.31		$122,508.98

DEPARTMENT EXPENSES

		1933	1932	
Housekeeping:				
Labor	$15,955.04		$15,443.67	
Supplies	3,417.65	$19,372.69	1,609.97	$17,053.64
Kitchen:				
Labor, Food and Supplies		33,194.77		24,812.47
Nutrition Department:				
Salaries and Labor	9,860.77		19,809.53	
Supplies	1,333.16	11,193.93	2,133.66	21,943.19
Laundry:				
Laundry Expense		18,212.60		20,820.69
Stores Department:				
Labor		420.00		1,819.50
Total Department Expenses		$82,393.99		$86,449.49

GENERAL HOUSE AND PROPERTY EXPENSES

	1933	1932
Electric Lighting and Power	$5,635.33	$6,298.66
Fuel, Oil and Waste	13,914.81	14,245.65
Gas	566.50	1,110.48
Refrigeration	975.37	2,563.12
Operation and Maintenance of Buildings and Equipment	17,501.88	15,251.22
Insurance	2,429.66	3,005.92
Total General House and Property Expenses	$41,023.55	$42,475.05

CORPORATION EXPENSES

Pensions	$1,080.00	$1,080.00
Stationery, Printing and Postage	306.72	477.39
Legal Expenses	526.75	
Graduation Pins for Nurses	22.00	
Diplomas	129.85	
Miscellaneous	589.73	553.92
Total Corporation Expenses	$2,655.05	$2,111.31

MISCELLANEOUS CHARGES

Expenditures of Joint Administrative Board (Babies Hospital Portion)	$136.42	$201.41
Provision for Replacement of Furniture and Fixtures, etc.	5,301.32	15,221.83
Current Expenses met from Special Funds for Stated Purposes	5,117.45	18,429.74
Total Current Expenses	$277,511.68	$324,385.83

Report of the Treasurer

COMPARATIVE BALANCE SHEETS AS OF DECEMBER 31, 1933 AND 1932

CAPITAL ASSETS

	1933	1932
Hospital Properties and Equipment (Book Value):		
Buildings	$1,617,941.45	$1,617,481.45
Land and Buildings, Rumson, New Jersey	23,952.10	23,952.10
Equipment	125,921.75	123,889.47
Total Hospital Properties and Equipment	$1,767,815.30	$1,765,323.02
Investments (Book Value):		
Mortgages Receivable	301,000.00	323,500.00
Bonds	601,829.02	712,433.81
Stocks	63,392.90	63,363.00
Total Investments	$966,221.92	$1,099,296.81

CURRENT ASSETS

Superintendent's Accounts Receivable (Less Reserve for Doubtful Accounts)	$19,149.81	$11,197.90
Cash on hand and in Bank	108,160.56	43,357.12
Supplies on Hand	4,671.83	12,386.03
Accrued Interest and Dividends Receivable	13,507.02	13,229.38
Total Current Assets	$145,489.22	$80,170.43
Notes Receivable—Francis P. Garvan	75,000.00	75,000.00

DEFERRED CHARGES

Unexpired Insurance Premiums	$2,200.23	$2,525.57
Total Assets	$2,956,726.67	$3,022,315.83

CAPITAL LIABILITIES

	1933	1932
Capital Account (Hospital Properties and Equipment):	$1,767,815.30	$1,765,323.02
Endowment and General Fund Reserves:		
General Fund	1,063,764.16	1,123,280.92
Reuel B. Kimball Fund	57,737.58	57,737.58
Rumson Fund	25,290.08	24,782.69
Total Endowment and General Fund Reserves	$1,146,791.82	$1,205,801.19
Other Fund Reserves:		
Educational Therapy Fund	1,954.98	1,706.50
Dr. Coakley Research Fund	265.12	265.12
Garvan Chemical Fund	28,109.17	31,473.46
Nurses' Loan Fund	130.42	130.42
Dr. Lyttle Research Fund for Nephritis	250.00	250.00
Oxygen Tent Fund	18.55	18.55
Rumson Fund (Income)	693.43	
Total Other Fund Reserves	$31,421.67	$33,844.05

CURRENT LIABILITIES

Advance and Overpayments by Patients	$316.42	$242.00
Audited Vouchers Unpaid	10,381.46	9,835.09
Accrued Payroll and Expenses		7,270.48
Total Current Liabilities	$10,697.88	$17,347.57
Total Liabilities	$2,956,726.67	$3,022,315.83

CERTIFICATE OF AUDITING COMMITTEE

We have had the accounts of the Treasurer and Superintendent for the period from April 1 to December 31, 1933 examined and checked by Messrs. Haskins & Sells, Certified Public Accountants, and have received their certificate, dated May 8, 1934, certifying that in their opinion the accompanying balance sheet as of December 31, 1933, and the income account for the year ending that date set forth respectively the financial condition of the Hospital at December 31, 1933, and the results of its operations for the year ended that date.

The accounts for the period from January 1 to March 31, 1933, were examined and checked by Hurdman & Cranstoun, Certified Public Accountants, acting under the orders of the former management. Hurdman & Cranstoun issued their certificate dated May 24, 1933, and the income account covered by such certificate has been included in the above statement.

The securities shown by the books of the Hospital to be owned by it as of December 31, 1933, are reported by Haskins & Sells in Schedule I of Exhibit A of their report of May 8, 1934. The United States Trust Company of New York, custodian of the securities of the Hospital, has under date of January 4, 1934, issued its certificate showing the securities held by it as of December 31, 1933. We have inspected such certificate and find that the securities therein listed agrees with those listed in said Schedule I.

The cash balance in favor of the Hospital shown in said report as $108,160.56 has been verified by the certificate of the depositary.

David M. Look,
William Williams,
Auditing Committee.

Dated, New York, May 15, 1934.

STATEMENT SHOWING INCREASE OR DECREASE OF PRINCIPAL OF ALL INVESTED FUNDS

FOR TWELVE MONTHS ENDING DECEMBER 31, 1933

DESCRIPTION OF FUNDS	Amount First of Period	Received During Period	Decrease During Period	Amount End of Period	Increase	Decrease
General Fund	$1,123,280.92	$12,660.35	$72,177.11	$1,063,764.16	.....	$59,516.76
Reuel B. Kimball Fund	57,737.58	.....	.....	57,737.58	.....	.....
Rumson Fund	24,782.69	507.39	.....	25,290.08	$507.39	.....
Total	$1,205,801.19	$13,167.74	$72,177.11	$1,146,791.82	$507.39	$59,516.76

STATEMENT SHOWING INCREASE OR DECREASE OF FUNDS OTHER THAN INVESTED FUNDS RECEIVED FOR SPECIAL PURPOSES

FOR TWELVE MONTHS ENDING DECEMBER 31, 1933

DESCRIPTION OF FUNDS	Amount First of Period	Received During Period	Decrease During Period	Amount End of Period	Increase	Decrease
Educational Therapy Fund	$1,706.50	$2,000.00	$1,751.52	$1,954.98	$248.48	.....
Dr. Coakley Research Fund	265.12	.....	.....	265.12	.....	.....
Garvan Chemical Fund	31,473.46	.....	3,364.29	28,109.17	.....	$3,364.29
Nurses' Loan Fund	130.42	.....	.....	130.42	.....	.....
Dr. Lyttle Research Fund for Nephritis	250.00	.....	.....	250.00	.....	.....
Oxygen Tent Fund	18.55	.....	.....	18.55	.....	.....
Rumson Fund (Income)	.....	943.43	250.00	693.43	693.43	.....
Total	$33,844.05	$2,943.43	$5,365.81	$31,421.67	$941.91	$3,364.29

PURPOSE FOR WHICH INCOME OR PRINCIPAL OF RESERVE FUND IS USED

General Fund. It is intended to use the income toward the current expenses of the Hospital and to draw on the principal, when necessary, to meet expenditures not otherwise provided for.

Reuel B. Kimball Fund. The income is applied toward the current expenses of the Hospital, or that part thereof for the support of which the fund was donated.

Educational Therapy Fund. To help defray expenses of the educational therapy treatment of patients.

Dr. Coakley Research Fund. To be used for research and other special work under the direction of Dr. Coakley.

Garvan Chemical Fund. To be used for laboratory research work.

Nurses' Loan Fund. To assist members of the Nursing Department.

Dr. Lyttle Research Fund for Nephritis. To be used for research and other special work under the direction of Dr. Lyttle.

Oxygen Tent Fund. To defray expenses in connection with the purchase of oxygen tent.

Rumson Fund. The income is used to provide special relief under the direction of The Cribside Social Service Committee.

DONATIONS FROM INDIVIDUALS FOR YEAR 1933

Anonymous	$215.70	Charles, Mrs. Howard W.	$25.00
Altman Foundation	5,000.00	Child, Mrs. Lewis P.	5.00
Auchincloss, Mrs. Hugh D.	50.00	Childs, Mrs. Samuel S.	10.00
Ballard, Mrs. Edward L.	25.00	Chisholm, Mr. Hugh J.	1,000.00
Barron, Mr. George D.	5.00	Clark, Mrs. John B.	3.00
Bartol, Mrs. Henry G.	10.00	Cole, Mr. Edward F.	25.00
Bartow, Mrs. Henry S.	10.00	Cribside Committee	600.00
Battershall, Mrs. Frederic S.	25.00	Curtiss, Miss Maude H.	25.00
Belloni, Miss Sadie H.	2.00	Cutcheon, Mr. F. W. M.	25.00
Black, Mrs. James D.	5.00	Dakin, Mrs. Henry Drysdale	10.00
Blair, Mr. J. Insley	10.00	Dana, Mrs. David T., Jr.	10.00
Blair, Mrs. J. Insley	25.00	Dommerich, Mrs. Louis W.	75.00
Bonbright, Mr. Irving W.	50.00	Downey, Mr. John I.	1,000.00
Borden, Mrs. Bertram H.	125.00	Dulberg, Mr. Louis	10.00
Buckner, Mrs. Thomas A.	7.00	Dows, Mrs. Jane S.	10.00
Burghard, Mrs. Josephine F.	10.00	Draper, Mrs. William K.	5.00
Burras, Mrs. Howard K.	10.00	Dunham, Mrs. Edward K.	20.00
Butterworth, Mrs. George F.	5.00	Duryea, Mrs. Walter B.	25.00
Campbell, Mrs. Adam	10.00	Dutcher, Mr. Charles Mason	50.00
Carnegie, Mrs. Andrew	100.00	Edgar, Miss Margrette H.	5.00

Evans, Miss Anna B.	$25.00
Fahnestock, Mrs. Ernest	10.00
Fairhaven, The Lady	50.00
Fincke, Mrs. Benjamin C.	5.00
Fisher, Mrs. Henry J.	15.00
Frank, Mr. Joseph S.	10.00
Fraser, Miss Jane K.	10.00
French, Mrs. John	25.00
Frenkel, Mr. Emil	5.00
Fries, Mrs. Harold H.	10.00
Gaillard, Mrs. William D.	5.00
Gottheil, Mrs. Paul	10.00
Graves, Miss Lavinia R.	25.00
Greenough, Mrs. Busch	15.00
Groosman, Mrs. Edward A.	1.00
Hamilton, Mrs. Morgan	10.00
Harris, Mrs. Arthur C.	2.50
Hays, Mrs. David S.	5.00
Henderson, Mrs. Edw. Cairns	5.00
Hickox, Mrs. Charles V.	5,000.00
Hoe, Mrs. Richard March	10.00
Holden, Mrs. Edwin B.	10.00
Howe, Mrs. Wm. Deering	250.00
Hoyt, Mr. & Mrs. John Sherman	500.00
James, Mrs. Arthur C.	10.00
Jennings, Miss Annie B.	10.00
Jennings, Mrs. Walter	100.00
Jennings, Mrs. Walter B.	15.00
Kaltenbach, Miss Winifred	20.00
Keech, Mrs. Frank Brown	50.00
Kelchner, Mrs. Wm. Wilson	10.00
Kornfeld, Mr. Alfred E.	5.00
Lapham, Mrs. Lewis H.	10.00
LeBoutillier, Mrs. Philip	15.00
Loew, Mrs. Wm. Goadby	1,000.00
Look, Mrs. David M.	10.00
Loring, Mrs. Isabella	5.00
McAlpin, Mrs. D. Hunter, Jr.	100.00
McIntosh, Miss Marjorie	25.00
McIntosh, Dr. Ruskin	200.01
McLean, Mrs. James	500.00
Martin, Mr. William V.	5.00
Meier, Mr. Charles A.	2.00
Middleton & Company	10.00
Milbank, Mr. & Mrs. Jeremiah	100.00
Milbank, Dr. Samuel	100.00
Moore, Mr. & Mrs. John C.	10.00
Morgan, Miss Caroline L.	100.00
Morgan, Mr. & Mrs. Henry S.	50.00
Mortimer, Mr. Stanley, Jr.	5.00
Mullins, Dr. Tipton	5.00
Murphy, Mrs. William D.	10.00
Neave, Mrs. Charles	$10.00
Newborg, Mr. Moses	10.00
Nichols, Mr. Acosta	5.00
Ogden, Miss Mary F.	5.00
Openhym, Mrs. Adolphe	15.00
Osborn, Mrs. Wm. Church	25.00
Paddock, Mrs. Eugene H.	25.00
Plaut, Mr. Joseph	25.00
Read, Mrs. George Rowland	5.00
Rhoades, Miss Nina	15.00
Robinson, Mrs. Edwin S.	25.00
Roome, Miss Mary F.	10.00
Rosenbaum, Mr. Solomon G.	10.00
Runk, Mrs. Charles A.	5.00
Saks, Mr. W. Andrew	5.00
Satterthwaite, Mrs. Thomas E.	10.00
Saxe, Mrs. Sigmund	5.00
Schley, Mrs. William T.	10.00
Scoville, Miss Grace	100.00
Scribner, Mrs. Charles	10.00
Sillman, Mr. & Mrs. Louis	10.00
Slade, Mr. Francis Louis	100.00
Sloan, Mr. Benson B.	5.00
Sloan, Mrs. John	100.00
Sloan, Mrs. Samuel	5.00
"S. M. W."	10.00
Smith, Mr. George C.	25.00
Spitzner, Mr. George W.	50.00
Starr, Mr. Louis Morris	50.00
Stehlin, Mrs. Joseph	2.00
Sternberg, Mrs. Samuel H.	10.00
Sullivan, Mrs. James	2.00
Suydam, Mr. Walter L., Jr.	10.00
Terry, Mr. Wyllys	100.00
Trent, Miss Florence	4.88
Trowbridge, Mr. James R.	500.00
Tucker, Mrs. Samuel A.	5.00
Ulman, Mrs. Morris S.	5.00
Van Winkle, Mrs. A. S.	2.00
von Zedlitz, Mrs. Anna M.	10.00
Walter, Mrs. William I.	25.00
Warren, Mrs. George Henry	20.00
White, Miss Caroline	10.00
Whitney, Mrs. Richard	25.00
Williams, Mrs. Laura C.	10.00
Williams, Mrs. W. Henry	50.00
Winter, Mrs. O. F.	2.50
Wurman, Mrs. I.	5.00
Zabriskie, Miss Ethel	15.00
Total donations from individuals during 1933	$18,031.59

DONATIONS FROM CHURCHES

Fifth Avenue Presbyterian Church	$435.18
Total Donations from Churches	$435.18

DONATIONS FOR ANNUAL BEDS

Anonymous	$250.00
Alexander, Mrs. Charles B.	500.00
Brokaw, Mrs. Inman	500.00
Cribside Committee	500.00
Gould, Mr. Edwin	500.00
Kahn, Mr. Otto H.	100.00
Hewitt's, Miss, Classes	500.00
Phipps, Mrs. John S.	500.00
Valentine, Mrs. P. A.	500.00
Total Donations for Annual Beds	$3,850.00

DONATIONS AND OTHER ADDITIONS TO INVESTED FUNDS

During the Twelve Months Ending December 31, 1933

General Fund:		
Legacies:		
Estate of Amelia P. Dixon	$918.10	
Estate of Edward G. Kennedy	5,000.00	
Estate of Adele G. Schiff	2,500.00	
Profit on Sale of Securities	4,242.25	
		$12,660.35
Rumson Fund:		
Income from Investments		507.39
Total Additions to Invested Funds		$13,167.74

DONATIONS AND OTHER ADDITIONS TO OTHER THAN INVESTED FUNDS

During the Twelve Months Ending December 31, 1933

Educational Therapy Fund:	
McAlpin, Mrs. D. Hunter	$2,000.00
Rumson Fund (Income):	
Income from Investments	943.43
Total Additions to other than Invested Funds	$2,943.43

Respectfully submitted,

Cornelius R. Agnew

Treasurer.

GIFTS TOWARD SUPPORT OF BEDS

A donation of $500 supports a bed for one year and entitles the donor to name it for that period.

1889. Mrs. Charles B. Alexander, known as the "Mary Crocker Alexander Bed" (now Mrs. Sheldon Whitehouse), for 40 years.

1903. Mrs. J. Prentice Kellogg, known as the "Lloyd Kellogg Bed", for 30 years.

1903. *Otto H. Kahn, known as the "Gilbert Wolff Kahn Bed", for 31 years.

1904. Mrs. Ira Barrows, in memory of Gladys Howell, for 28 years.

1904. Mr.* and Mrs. Mortimer L. Schiff, for 29 years.

1905. Mrs. Inman Brokaw, in memory of Margaret Inman Brokaw, for 29 years.

1907. Edwin Gould, for 27 years.

1907. Mrs. L. Emmett Holt, known as the "Evelyn Bed", for 26 years.

1907. Mrs. P. A. Valentine, known as the "Anderson Valentine Bed", for 27 years.

*Deceased.

1908. Mrs. Frank Browne Keech, "In Memoriam", for 25 years.

1911. Two by Mrs. Oliver G. Jennings, for 22 years.

1911. Mrs. John S. Phipps, for 23 years.

1911. Mrs. P. A. Valentine, known as the "Philip and Lester Armour Bed", for 23 years.

1914. The Cribside Committee, for 20 years.

1914. Mrs. Carll Tucker, in memory of Flora Brady Gavit, for 19 years.

1916. Mrs. William Lowe Rice, known as the "Mildred Gautier Rice Bed", for 17 years.

1925. Anonymous, in memory of Elizabeth Short Crawford, for 9 years.

1925. Miss Hewitt's Classes, the Senior School Bed, for 9 years.

1928. Miss Hewitt's Classes, the Junior School Bed, for 6 years.

CRIBS FURNISHED

Twenty-Five dollars will furnish a crib for one year.

Two furnished in perpetuity by gift in May, 1917, of $1,000 under the will of Mary Isabel Reese, widow of Brigadier-General Chauncy B. Reese, in memory of her only grandchildren, the little daughters of John and Sarah Brewerton Reese Jolly:

Sarah Brewerton Jolly, born Dec. 19, 1905; died Aug. 18, 1910.

Mary Courtenay Jolly, born Dec. 25, 1907; died March 25, 1914.

One by Mrs. Eben E. Olcott, the "Erskine Crib."

One by Mrs. Swen A. Swenson, "In memory of Mary Margreta."

One in part by Mrs. William T. Schley.

One by Mrs. Edward A. LeRoy, the "Louisa Crib," in memory of her mother.

Three by Mrs. Louis W. Dommerich.

One by Miss Mildred Sawyer, the "Eleanor Crib."

THE CHILDREN'S CHARITY

The Children's Charity is made up of those children who are interested in the work of the Hospital and want to help it along.

The subscription is One Dollar a year.

Sustaining Memberships, $5.

Life Memberships, $20.

A membership card is sent each year when the dues are received, and every member's name is published in the Year Book of the Hospital.

Five Kinds of People Who Join the Children's Charity

I. Big boys and girls, who want to help the sick babies.
II. Children who have come safely through an illness—to show their thankfulness.
III. Brand-new babies—to celebrate their arrival.
IV. Grown-ups in the name of some child they love, or the child they once were themselves.
V. In memory of children who have died—to do the good they were not spared to do.

Send your dues, with name and address, to

Mrs. Amory L. Haskell, *Secretary*,
Box 588, Red Bank, New Jersey.

Make checks payable to Mrs. B. Brewster Jennings, Treasurer.

THE CHILDREN'S CHARITY

Members for 1933

Aldrich, Alexander
Aldrich, Elizabeth Brewster
Aldrich, Harriet Carter
Aldrich, Lucy Truman
Aldrich, May
Andele, Arthur W.
Anderson, David
Anderson, Henry H., Jr.
Anderson, Montgomery
Anderson, Walter James
Baldwin, Alexander T., Jr.
Baldwin, Hope
Baldwin, Joan
Baldwin, Lois
Barbour, Cherry
Barbour, Sharon
Barbour, Warren
Betts, Phyllis Constance
Bielitz, Charles C.
Blagden, Barbara
Blagden, Frances
Boyd, Barbara
Boyd, Jaclin
Bradley, Barbara
Bradley, Geraldine F.
Bruen, Alexander Jay, Jr.
Bruen, Constance L. J. F.
Bruen, Edward F. L.
Bruen, Evelyn T.
Bruen, H. Augusta—In memory of
Busk, Joseph R., Jr.
Cahill, Isabel
Catlin, Randolph, Jr.
Davison, Mrs. Harry
Davisson, Joan
Davisson, William Porter
de Rham, Casimir, Jr.
de Rham, David P.
Dickinson, Betty Gilbert—In memory of
Dickinson, Katherine Ward
Dickinson, Patricia Earle
Eaton, Barbara Llewelyn
Eaton, Katherine Van D.
Eaton, Sheila
Ellsworth, Duncan S., Jr.
Ellsworth, Jane H.
F. C. L. III—In memory of
Franks, Barbara
Franks, Jerome, Jr.
Gridley, Jean Elizabeth
Gridley, William Gill, Jr.
Harper, Helen Seale
Harper, James, Jr.
Hartshorne, Mrs. Robert D.
Higginson, James J., Jr.
Higginson, Thomas Lee
Hurd, Lucy Lea
Hutchins, Sally
Hutchins, Sara Storm
Iselin, Joan L.
Iselin, John H., 3rd
Janeway, Edward G.
Janeway, Theodore C.
Jelke, Janet MacLeod
Jones, Howland B., Jr.
Jones, May Duane
Jones, W. Strother
Keating, Anne
Keating, Marshall Peter
Keating, Parker Kirlin
Kellogg, Lloyd—In memory of
Lamont, Mrs. Thomas S.
Laycock, Ernest Leon
Lee, John Michael, Jr.
Lee, Theodore Hicks
Lloyd-Smith, Clara
Lloyd-Smith, Diane
Lloyd-Smith, Marie
Lloyd-Smith, Virginia
Lobdell, Brenda
Lockwood, Katherine B.
Marx, Abbie Elizabeth
McLane, Allan, Jr.
McLane, Edith Gibbs
McLane, Robert Mulligan
McVeigh, David Balcom
Miller, Flora McCulloch
Miller, Leverett McCulloch
Mitchell, Anne Jordan
Mitchell, Joan
Mitchell, Mary Alice
Mitchell, Sydney A., Jr.
Morgan, Anne

Morgan, John
Morgan, Louise C.
Newton, Richard
Olyphant, Adele
Pennoyer, Jessie
Pennoyer, Katherine
Pennoyer, Paul
Pennoyer, Robert
Pennoyer, Tracy
Pennoyer, Virginia
Potter, S., Jr.
Potts, Elizabeth B.
Pratt, Mollie
Pratt, Richardson, Jr.
Rogers, Catherine Dodge
Rogers, Howland Pendleton
Schwab, Herman Casper, Jr.
Schwab, Mary Baldwin
Schwab, Ruth Bliss
Schwab, Walter Phelps Bliss
Stewart, Albert G. S.
Stewart, Edwin, IV
Strauss, Julia E.
Strong, James R., Jr.—In memory of
Taylor, Henry S.
Taylor, Jean
Taylor, Peter B.
Taylor, Walter J.
Tower, Pamela
Tower, Whitney
Tuckerman, Cynthia
Tuckerman, Nancy Ludlow
Twining, Donald
Twining, Edith May
Twining, Kinsley
Wagstaff, Isabella Tilford
Watkins, Peter Merrill
Whitney, Edward F.
Whitney, M. Duane
Whitney, Stanton, Jr.
Wigham, Reginald E.
Williams, Mrs. Blair L.

Life Members

Coe, Mrs. George V.
Dickinson, Betty Gilbert—In memory of
Goelet, Robert Walton—For his four children
Haskell, Amory L.
Haskell, Amory Lawrence, Jr.
Haskell, Anne Tilford
Haskell, Isabelle
Haskell, Margaret Riker
Loomis, Mrs. Alfred L.
Payson, Mrs. Charles S.
Phillips, Angela
Scoville, Grace
Victor, Eleanor L.
Victor, John, Jr.
Wickes, Ann Arnot
Wilmerding, Mrs. Lucius

FORMER RESIDENT AND ASSISTANT PHYSICIANS

1890–1933

Martha Wollstein	1890	Pathologist (continues in office)
Dr. Lamphear	1891	Resident
Emily Lewi	1892	Resident
Mabel Cornish	1893	Resident
Emelyn L. Coolidge	1902	Resident
Dorothy M. Reed	1903–05	Resident
Louise Hutchensen	1904	Assistant
*Elizabeth Finch	1905	Assistant
Josephine Hemenway	Oct., 1905–Sept., 1911	Resident
Helen Hempstead	1907	Assistant
Melvern L. Mallory	1907	Assistant
Esther Leslie Jefferis	1908	Assistant
Florence L. McKay	1908	Assistant
Mabel L. Cobb	1909	Assistant
Edith R. Hatch	1910	Assistant
Alan G. Brown	Sept., 1911–Jan., 1914	Resident
Mary Cleveland Harper	1911	Assistant
Florence Child	1911	Assistant
Augusta L. Rucker	1911	Assistant
Dandridge P. West	Jan., 1912–Jan., 1913	Assistant
Edward A. Morgan	Jan., 1912–Jan., 1913	Assistant
F. Elmer Johnson	July, 1912–July, 1913	Assistant
Henry E. Utter	Jan., 1913–Jan., 1914	Assistant
Frank McLean	July, 1913–July, 1914	Assistant
Harold K. Faber	July, 1913–July, 1914	Assistant
Edward A. Morgan	Jan., 1914–Jan., 1916	Resident
A. E. Kuhlman	July, 1914–Jan., 1915	Assistant
Charles B. Crawford	July, 1914–July, 1915	Assistant
R. George McAlily	July, 1914–July, 1915	Assistant
T. Crosson Clark	Jan., 1915–Apr., 1916	Assistant
William H. Licht	July, 1915–Jan., 1916	Assistant
Arthur Wight Benson	July, 1915–Jan., 1917	Assistant
Hugh Chaplin	Dec., 1915–Jan., 1916	Assistant
Hugh Chaplin	Jan., 1916–Apr., 1916	Resident
Douglas B. Leitch	Jan., 1916–Jan., 1917	Assistant
T. Crosson Clark	Apr., 1916–Jan., 1917	Resident
Alfred Lee Loomis Bell	July, 1916–Jan., 1917	Assistant
George B. Irving	July, 1916–July, 1917	Assistant
Douglas B. Leitch	Jan., 1917–Jan., 1918	Resident
Charles A. Lang	Jan., 1917–Jan., 1918	Assistant
Herbert F. Jackson	Jan., 1917–Oct., 1917	Assistant
Charles A. Lang	Jan., 1918–Jan., 1919	Resident
Alton Goldbloom	Jan., 1918–Jan., 1919	Assistant
Helmina Jeidell	Jan., 1918–July, 1919	Assistant
*Walter E. Paris	Apr., 1918–Sept., 1919	Assistant
Alton Goldbloom	Jan., 1919–Jan., 1920	Resident

* Deceased.

Harry A. Naumer	Jan., 1919–Jan., 1920		Assistant
Lewis Robbin	Jan., 1919–Jan., 1920		Assistant
*Ralph C. Spence	Apr., 1919–Sept.,1920		Assistant
Paul Webley Beaven	July, 1919–Jan., 1920		Assistant
Paul Webley Beaven	Jan., 1920–Jan., 1921	Resident	
Maurice T. Briggs	Jan., 1920–Jan., 1921		Assistant
Gordon Chown	Jan., 1920–May, 1920		Assistant
William E. Sinclair	May, 1920–Jan., 1921		Assistant
Virginia Murray	Sept.,1920–Sept.,1921		Assistant
William E. Sinclair	Jan., 1921–May, 1921	Resident	
Kenneth Millan	Jan., 1921–Jan., 1922		Assistant
Jonathan P. Hadfield	Jan., 1921–May, 1921		Assistant
Jonathan P. Hadfield	May, 1921–Jan., 1922	Resident	
Howard Reid Craig	May, 1921–Jan., 1922		Assistant
L. Emmett Holt, Jr	Sept.,1921–Sept.,1922		Assistant
Howard Reid Craig	Jan., 1922–July, 1922	Resident	
Rustin McIntosh	Jan., 1922–July, 1922		Assistant
George B. Bader	Jan., 1922–Jan., 1923		Assistant
H. Bruce Chown	Apr., 1922–Apr., 1923		Assistant
Rustin McIntosh	July, 1922–July, 1923	Resident	
Randolph G. Flood	July, 1922–Jan., 1923		Assistant
L. C. Victor du Busc	Oct., 1922–Jan., 1924		Assistant
John W. Whitbread	Jan., 1923–Oct., 1923		Assistant
Franklin George Beall	Jan., 1923–Oct., 1923		Assistant
Charles W. Martin	Apr., 1923–Sept.,1923		Assistant
H. Bruce Chown	July, 1923–Oct., 1923	Resident	
Aubrey B. MacLean	Sept.,1923–Apr., 1925		Assistant
Franklin George Beall	Oct., 1923–Jan., 1925	Resident	
Howard A. Gilmartin	Oct., 1923–Oct., 1924		Assistant
James M. Sturtevant	Oct., 1923–Oct., 1924		Assistant
Henry C. Bussiére	Jan., 1924–Jan., 1925		Assistant
John P. Caffey	July, 1924–July, 1925		Assistant
James M. Sturtevant	Jan., 1925–Jan., 1926	Resident	
Kenneth Blanchard	Jan., 1925–Jan., 1926		Assistant
Mathilde Loth	Apr., 1925–Apr., 1926		Assistant
I. Newton Kugelmass	July, 1925–July, 1926		Assistant
Kenneth D. Nichol	July, 1925–Oct., 1925		Assistant
Gordon Oliver Matthews	Oct., 1925–Oct., 1926		Assistant
Kenneth D. Nichol	Jan., 1926–July, 1927	Resident	
Andrew E. Amick	Apr., 1926–Apr., 1927		Assistant
John Bernard Ahouse	July, 1926–July, 1927		Assistant
Aubrey Kent Geddes	July, 1926–Jan., 1927		Assistant
Jerome C. Chapman	Oct., 1926–Oct., 1927		Assistant
Grace Linklater Stone	Jan., 1927–Jan., 1928		Assistant
Wilfred S. Fitzpatrick	Apr., 1927–Jan., 1928		Assistant
Aubrey Kent Geddes	July, 1927–Jan., 1928	Resident	
David William Whaley	July, 1927–July, 1928		Assistant
Mary R. Eleston	Oct., 1927–Oct., 1928		Assistant
Wilfred S. Fitzpatrick	Jan., 1928–July, 1928	Resident	

* Deceased.

John Mitchell Brush	Jan., 1928–July, 1928	.....	Assistant
Charles E. Robert Parker	Apr., 1928–Apr., 1929	.....	Assistant
John Mitchell Brush	July, 1928–Jan., 1929	Resident	.....
Aildred A. MacDonald	July, 1928–Jan., 1929	.....	Assistant
Sidney T. Doubilet	July, 1928–Jan., 1929	.....	Assistant
Robert Gardner Reynolds	Oct., 1928–Oct., 1929	.....	Assistant
Aildred A. MacDonald	Jan., 1929–Jan., 1930	Resident	.....
Thomas P. Cunningham	Jan., 1929–Jan., 1930	.....	Assistant
Frederick Henry Wilke	Jan., 1929–Jan., 1930	.....	Assistant
John F. Abraham	July, 1929–June, 1930	.....	Assistant
Clement P. Cobb	July, 1929–July, 1930	Assistant Resident	.....
William J. Heeks	July, 1929–July, 1930	Assistant Surgical	.....
Hugh Wellmeier	July, 1929–July, 1930	.....	Assistant
Henry Holden Wheaton	July, 1929–Jan., 1931	.....	Assistant
Amos U. Christie	Oct., 1929–Oct., 1930	.....	Assistant
Emily Gardner	Oct., 1929–Jan., 1931	.....	Assistant
David W. Sherwood	Oct., 1929–Apr., 1930	Assistant Resident	.....
Arthur F. Ackerman	Jan., 1930–Apr., 1931	.....	Assistant
Robert W. Culbert	Jan., 1930–Oct., 1931	.....	Assistant
Katharine Gray Dodge	July, 1930–Oct., 1931	.....	Assistant
Alice Potter	July, 1930–Oct., 1931	.....	Assistant
Sidney S. Chipman	July, 1930–July, 1931	.....	Assistant
Donovan J. McCune	July, 1930–July, 1933	Resident	.....
David Charles Roberts	Sept., 1930–Apr., 1931	.....	Assistant
John Langdon	Oct., 1930–Jan., 1932	.....	Assistant
Pierce D. Knott	Jan., 1931–Jan., 1932	.....	Assistant
Felice M. Begg	Jan., 1931–Apr., 1932	.....	Assistant
Sidney S. Chipman	July, 1931–Apr., 1932	Assistant Resident	.....
Norman A. Pokorny	July, 1931–July, 1932	.....	Assistant
Russell B. Scobie	July, 1931–July, 1932	.....	Assistant
Mary Adams	Oct., 1931–Oct., 1932	.....	Assistant
Hattie E. Alexander	Oct., 1931–Oct., 1932	.....	Assistant
Charles Bradley	Oct., 1931–Oct., 1932	.....	Assistant
Belle B. Dale	Oct., 1931–Oct., 1932	.....	Assistant
Norman T. Crane	Jan., 1932–Jan., 1933	.....	Assistant
Henry W. Kaessler	Jan., 1932–Jan., 1933	.....	Assistant
Rhoda M. Mickey	Apr., 1932–July, 1933	.....	Assistant
John R. Gilmour	July, 1932–July, 1933	.....	Assistant
George Malley	July, 1932–July, 1933	.....	Assistant
Charles L. Wood	July, 1932–July, 1933	Assistant Resident	.....
Merl E. Fisk	Oct., 1932–Jan., 1934	.....	Assistant
William B. Nevius	Oct., 1932–Oct., 1933	.....	Assistant
C. Louise Powers	Oct., 1932–Oct., 1933	.....	Assistant
Hugh C. Thompson	Oct., 1932–Oct., 1933	.....	Assistant
Richard L. Day	Jan., 1933–Jan., 1934	.....	Assistant
Bragg C. Cammack	Oct., 1933–Jan., 1934	Ear, Nose & Throat	Resident

In the Matter of the Organization
and Incorporation of
THE BABIES HOSPITAL OF THE CITY
OF NEW YORK

WHEREAS, application has been made to the State Board of Charities for its approval of the organization and incorporation of the Babies Hospital of the City of New York, and

WHEREAS, on due inquiry and investigation, it appears to said board, desirable and proper, that the said institution shall be so established and incorporated.

NOW THEREFORE, in pursuance of, and in conformity with the provisions of Chapter 446, of the Laws of the State of New York passed May 18th, 1883, the said State Board of Charities hereby certifies that it approves of the organization and incorporation of the said The Babies Hospital of the City of New York, its certificate of incorporation of which is hereunto annexed.

IN WITNESS WHEREOF, the said Board have this September 6th, 1887, caused these presents to be subscribed by its officers and its official seal hereunto affixed.

(Seal) J. H. Van Antwerp, *Vice-President.*

Attest, James O. Fanning,
Assistant Secretary.

CERTIFICATE OF INCORPORATION

We, the undersigned, Jeannie T. Smith, Isabella B. Satterthwaite, Julia G. McNutt, Sarah J. McNutt and Isabella M. Banks, persons of full age and citizens of the United States and a majority of whom are citizens and residents of the State of New York, do by these presents, pursuant to, and in conformity with the act of the Legislature of the State of New York, passed on the 12th day of April, eighteen hundred and forty-eight, entitled "An Act for the incorporation of benevolent, charitable, scientific and missionary societies" and the several acts of the said Legislature amendatory thereof and supplemental thereto, associate ourselves together and form a society under the name and the style of "The Babies Hospital of the City of New York" by which name and title the said society shall be known in law and we further state that

FIRST. The object of the society is to provide medical and surgical aid and nursing for sick babies.

SECOND. The number of directors to manage such society shall be five.

THIRD. The names of the directors of such society for the first year of its existence shall be Jeannie T. Smith, Isabella B. Satterthwaite, Sarah J. McNutt, Julia G. McNutt, and Isabella M. Banks.

FOURTH. The term of existence of such society shall be fifty years from the date of these presents.

FIFTH. The place of business and the principal office of said society shall be located in the City and County of New York.

WITNESS our hands this 23rd day of June, A.D., 1887.
In the presence of

WILLIAM E. FAY.

JEANNIE T. SMITH
ISABELLA B. SATTERTHWAITE
SARAH J. MCNUTT
JULIA G. MCNUTT
ISABELLA M. BANKS

STATE OF NEW YORK
CITY AND COUNTY OF NEW YORK } ss.:

On this twenty-third day of June, one thousand, eight hundred and eighty-seven, before me personally came Isabella B. Satterthwaite, Sarah J. McNutt, Julia G. McNutt and Isabella M. Banks, to me known to be four of the individuals described in and who executed the foregoing instrument and severally acknowledged to me that they executed the same.

WILLIAM E. FAY,
Notary Public,
(SEAL) New York County.

STATE OF NEW YORK
CITY AND COUNTY OF NEW YORK } ss.:

On this 6th day of July, 1887, before me personally came Jeannie T. Smith, known to me to be one of the individuals described in, and who executed the foregoing instrument and duly acknowledged to me that she executed the same.

WILLIAM E. FAY,
Notary Public,
(SEAL) New York County.

I approve of the within certificate of incorporation. September 10, 1887.

C. DONOHUE, J.

ENDORSED.—Certificate of Incorporation of The Babies Hospital of the City of New York.

STATE OF NEW YORK
OFFICE OF SECRETARY OF STATE
Filed and Recorded September 14, 1887.

DIEDRICH WILLERS,
Deputy Secretary of State.

We, the undersigned, Directors of The Babies Hospital of the City of New York, a corporation organized pursuant to and in conformity with an act of the Legislature of the State of New York, passed on the 12th day of April in the year one thousand eight hundred and forty-eight, entitled "An act for the incorporation of Benevolent, Charitable,

Scientific and Missionary Societies," and the several acts of the said Legislature amendatory thereof and supplemental thereto, do hereby certifiy that at an annual meeting of the Corporation of The Babies Hospital of the City of New York, held on the 11th day of January, in the year one thousand eight hundred and ninety-eight, it was by a majority vote determined to change the number of directors of the said The Babies Hospital of the City of New York from five (5) to fifteen(15), so that thereafter the number of directors of the said The Babies Hospital of the City of New York, should be fifteen (15).
Dated, January 11, 1898.

THOMAS E. SATTERTHWAITE
H. R. KUNHARDT,
L. EMMETT HOLT,
R. B. KIMBALL,
CAROLINE E. L. KNOX.

State of New York, }
County of New York } ss:

On this 22nd day of November, 1898, before me came Thomas E. Satterthwaite, Henry R. Kunhardt, L. Emmett Holt, Reuel B. Kimball and Caroline E. L. Knox, to me known to be the individuals described in and who executed the within instrument, and severally acknowledged to me that they executed the same.

E. V. THORNALL,
Notary Public, New York County.

CERTIFICATE OF INCREASE IN THE NUMBER OF DIRECTORS
of
THE BABIES HOSPITAL OF THE CITY OF NEW YORK.

Pursuant to Section Thirty of the Membership Corporations Law

WE, the undersigned, being respectively the President and the Secretary of The Babies Hospital of the City of New York, do hereby certify as follows:

1. The name of the corporation is The Babies Hospital of the City of New York.

2. The corporation was originally incorporated as "The Babies Hospital of the City of New York", by duly executed Certificate of Incorporation dated June 23, 1887, approved by the State Board of Charities September 6, 1887, approved by Mr. Justice Donohue of the Supreme Court of the State of New York, September 10, 1887, and duly filed and recorded in the office of the Secretary of State of New York on September 14, 1887, pursuant to, and in conformity with the Act of the Legislature of the State of New York, passed on the 12th day of April, 1848, entitled "An Act for the Incorporation of Benevolent, Charitable, Scientific and Missionary Societies" and the several acts of the said Legislature, amendatory thereof and supplemental thereto.

3. The number of directors authorized by section Second of said Certificate of Incorporation was five (5). The number of directors was increased as of January 11, 1898, to fifteen (15). The number of directors was further increased as of February 21, 1929, to twenty-one (21). The number of directors was further increased as of February 10, 1932, to twenty-four (24).

The number of directors is to be increased to thirty-six (36).

IN WITNESS WHEREOF, we have made and subscribed this certificate in duplicate this 2nd day of March, 1933.

JOHN I. DOWNEY, *President.*
J. W. HORNOR, *Secretary.*

STATE OF NEW YORK }
COUNTY OF NEW YORK } ss.:

On this 2nd day of March, 1933, before me personally came John I. Downey and J. W. Hornor, to me known and known to me to be the persons described in and who executed the foregoing certificate, and severally duly acknowledged to me that they executed the same.

J. T. Kenny,
Notary Public, New York County,
Clerk's No. 361, Register's No. 3-K-493,
Commission expires March 30, 1933.

(Seal)

STATE OF NEW YORK }
COUNTY OF NEW YORK } ss.:

John I. Downey and J. W. Hornor being severally duly sworn, do depose and say, and each for himself deposes and says, that he, the said John I. Downey is the President of The Babies Hospital of the City of New York, and he, the said J. W. Hornor is the Secretary thereof; that they have been authorized to execute and file the foregoing certificate by the votes, cast in person or by proxy, by a majority of all of the members of record of the corporation entitled to vote on an increase in the number of directors, and that such votes were cast at a special meeting of the members held at the Babies Hospital, Broadway and 167th Street, City, County and State of New York, on the 2nd day of March, 1933, at 4.00 o'clock in the afternoon, upon notice pursuant to Section 43 of the Membership Corporations Law.

John I. Downey
J. W. Hornor

Subscribed and sworn to before me this 2nd day of March, 1933.
J. T. Kenny,
Notary Public, New York County
Clerk's No. 361, Register's No. 3-K-493
Commission expires March 30, 1933.

(Seal)

STATE OF NEW YORK }
DEPARTMENT OF STATE } ss.:

I CERTIFY that I have compared the preceding copy with the original Certificate to Increase the number of Directors of The Babies Hospital of the City of New York, filed in this department on the 9th day of March, 1933, and that such copy is a correct transcript therefrom and of the whole of such original.

WITNESS my hand and the official seal of the Department of State at the City of Albany, this ninth day of March, one thousand nine hundred and thirty-three.

Frank S. Sharp
Deputy Secretary of State.

(Seal of the State of New York, Department of State)

CONSTITUTION

As Amended March 2, 1933

ARTICLE I.

NAME

This Society shall be known as "The Babies Hospital of the City of New York."

ARTICLE II.

OBJECTS

To provide medical and surgical aid and nursing for sick and convalescent babies.

To educate parents and nurses in the care of sick and convalescent babies.

To afford medical students the opportunity to acquire a practical knowledge of pediatrics.

To promote research in medical science.

ARTICLE III.

MEMBERS

The members of this Society are the Board of Managers, the active members of the Board of Women Managers and such other persons as shall from time to time be approved by a majority of members of the Board of Managers present at a stated meeting, and who shall have been nominated at a previous meeting by a Standing Committee appointed for that purpose by the Board.

ARTICLE IV.

MANAGERS

There shall be a Board of Managers who shall be the Directors of the corporation, consisting of 36 members, divided into four classes of 9 members each; and the places of the said classes shall be vacant respectively on the second Wednesday of April at the end of one, two, three and four years beginning with the year 1934, so that nine members shall be elected by the Society annually, by ballot, to hold their seats for four years.

Twelve members of the Board shall constitute a quorum.

The Board of Managers shall at all times be fully authorized to execute all powers of the Society over all the estate and property of the Society. To it shall be committed the care of the funds of the institution, authority to make by-laws, rules and regulations, and to alter and amend the same; to fill vacancies in their own body, choose the officers of the Society, appoint agents, assistants and tenants, and generally to transact the entire business of the Society.

ARTICLE V.

OFFICERS

The officers of the Society shall consist of a president, one or more vice-presidents, a treasurer, and secretary, who shall be elected annually by the Board of Managers from their own number and who shall also be officers of the said Board. In addition thereto, the Board may appoint one or more assistant treasurers and assistant secretaries, and such other agents as may be from time to time determined upon and define their powers.

ARTICLE VI.

In addition to the officers above named, there may be one or more honorary vice-presidents elected from time to time by the Board from its former members. They shall not be members of the Board of Managers but shall constitute an advisory board to assist and advise with the Board of Managers on Hospital matters.

ARTICLE VII.

MEETINGS OF THE BOARD

The Board of Managers shall hold stated meetings on the second Tuesday of each month excepting the months of July, August and September, and may hold adjourned meetings when necessary. Special meetings of the Board may be called by the President or, in case of his absence or inability to act, by a Vice-President, or on written requisition of five members of the Board of Managers; but when special meetings are called the time and place of meeting and the subject proposed to be considered, shall be notified to the members at least two days previous to the meeting, and no other subject shall be discussed or acted upon at such meetings.

ARTICLE VIII.

ANNUAL MEETING

A meeting of the members of the Society shall be held annually on such day after the expiration of the fiscal year as the Board of Managers may appoint.

Special meetings of the Society may be called at any time by the Board of Managers and shall be called by the Secretary upon the written request of the president, or a vice-president, or ten members of the Society, specifying the purpose of such call. No other business than that so specified shall be transacted at such meeting.

At any meeting of the Society nine members shall constitute a quorum.

ARTICLE IX.

MISCELLANEOUS

No manager or other officer shall receive, directly or indirectly, any salary, compensation or emolument from the Society, either as such officer or manager, or in any other capacity, unless authorized by the by-laws or by the concurring vote of two-thirds of all the managers. No manager or other officer shall be interested, directly or indirectly, in any contract relating to the operations conducted by the Society, nor in any contract for furnishing supplies thereto, unless authorized by the by-laws or by the concurring vote of two-thirds of the managers.

The Society shall not sell, mortgage or lease its real property unless authorized by the vote of at least two-thirds of the whole number of its Managers, provided that if there are 21 or more Managers the vote of a majority of the whole number shall be sufficient. No sale or mortgage other than a purchase money mortgage, of real property within the State, or lease thereof for more than five years, shall be made without leave of the Supreme Court in a judicial district in which some of the property is located. No indebtedness for any purpose whatever shall be incurred for more than one-third of the value of the property of the Society.

At the annual meeting of the Society the managers shall present a report verified by the President and Treasurer or by a majority of the managers showing the whole amount of real and personal property owned by the Society, where located and where and how invested; the amount and nature of the property acquired during the year immediately preceding the date of the report and the manner of the acquisition; the amount applied, appropriated or expended during the year immediately preceding such date, and the purposes, objects or persons to or for which such applications, appropriations or expenditures have been made; and the names and places of residence of the persons who have been admitted to membership in the Society during such year, which report shall be filed with the records of the Society and an abstract thereof entered in the minutes of the proceedings of the annual meeting.

ARTICLE X.

AMENDMENTS TO THE CONSTITUTION

Amendments to the Constitution shall be proposed in writing at a regular meeting of the Board of Managers, and may be acted on at the next regular meeting of the Board, or at a special meeting called for that purpose; and shall be adopted only on a concurrence of a majority of the members present, but the affirmative vote must not be less than eleven.

BY-LAWS

As Amended March 2, 1933

ARTICLE I.

RULES AND REGULATIONS

The Board of Managers shall prescribe rules and regulations respecting the management of the affairs of the Hospital. Such rules and regulations shall not be inconsistent with these By-Laws, and may be amended at any meeting of the Board of Managers by a majority of those present.

ARTICLE II.

PRESIDENT

The President shall preside at all meetings of the Board. He shall appoint all special Committees, unless otherwise ordered, and shall perform such other duties as may be required by the Constitution and By-Laws. He shall also be ex-officio a member of all committees.

ARTICLE III.

VICE-PRESIDENT

In the event of a vacancy of the office of President, or during his absence or inability to act, his duties and powers shall devolve upon the Vice-President who has been longest in office, and, in the event of his absence or inability to act, then upon the Vice-President next in seniority of service. Should no Vice-President be able to act, a President pro tem shall be chosen by the Board.

ARTICLE IV.

TREASURER

The Treasurer shall be charged with the custody of all papers and documents relating to the property of the Corporation, other than such as are mentioned in By-Law V, of all moneys belonging thereto, and of the seal. He shall keep an account in the name of the Corporation with an institution approved by the Board, and shall deposit therein all moneys immediately upon receiving them. He shall cause to be kept such accounts as may be necessary to show the receipts, expenditures, and financial condition of the Institution, or as may be required by the Finance Committee. These accounts shall be open at all suitable times to the inspection of the Managers. He shall pay no moneys without proper order, as is elsewhere provided.

ARTICLE V.

SAFE KEEPING OF SECURITIES

All bonds, stocks and other invested securities and evidences of value, shall be deposited for safe keeping with a trust company approved by the Board to be held for account of the Hospital and subject to the joint written order of the Treasurer and a member of the Finance Committee, or, in the absence of the Treasurer, of two members of the Finance Committee.

All transfers and assignments of any securities registered or standing in the name of the Hospital shall be executed under its seal by the President or the Vice-President together with the Treasurer or Secretary.

ARTICLE VI.

SECRETARY

The Secretary shall be the Recording and Corresponding Secretary and shall keep the minutes of the proceedings of the Board of Managers, and preserve such records and papers as do not pertain to the office of Treasurer. He shall also be ex-officio a member of the Executive Committee and shall keep minutes of said Committee. He shall notify members of all meetings of the Board of Managers at least two days before the meeting.

He shall notify members of their appointment on Committees, and generally perform such duties as usually pertain to the office.

He shall have charge of the correspondence of the Board, and shall prepare the Annual Report of the Managers and attend to its publication.

ARTICLE VII.

COMMITTEES

At the meeting in April, after filling the vacancies about to occur in their Board, the Managers shall elect an Executive Committee of eight or more members and Standing Committees of two or more members each, naming the Chairman and Vice-Chairman of each, as follows:

Standing Committees

Finance	Vanderbilt Clinic
Nominating	Dietary
Auditing	Social Service
Insurance and Pensions	Occupational Therapy
Convalescent	Engineering
School of Nursing	Laundry
House	Grounds

Board of Women Managers: There shall be a Committee known as the Board of Women Managers which shall make its own rules and assist in the general active work of the Hospital subject to the Board of Managers and the Executive Committee. Such Board may appoint a Crib Side Committee to assist in the general work of the Hospital, which Committee shall make its own rules and elect its own officers.

Visiting Committee: There may be a Visiting Committee, appointed from time to time by the President from among the members of the Board of Managers and/or the Board of Women Managers, whose duty it shall be to visit the Hospital and make recommendations and suggestions concerning its operation.

The members elected to these Committees shall hold office until the second Wednesday of the April succeeding their appointment, and thereafter until their successors are elected, unless otherwise ordered by the Board.

All members of the Executive Committee and the Chairman and Vice-Chairman of all Standing Committees shall be members of the Board of Managers; otherwise membership on Standing Committees shall not be limited to Board Members nor restricted by sex.

The Treasurer shall be a member of the Finance Committee. The Secretary shall be a member of the Nominating Committee. The Chairman of the Engineering Committee shall be ex-officio a member of the Laundry Committee.

The Board may from time to time appoint such other Committees as it may deem advisable. It may fill vacancies in and add to the membership of all Committees.

Each Committee shall have advisory supervision over that Department of the Hospital designated by its name, as well as such other duties, including that of inspection, as may be assigned to each from time to time by the Board of Managers or the Executive Committee.

Chairmen of Standing Committees whose duties involve inspection of any parts of the Hospital shall be responsible for having inspections made at such times and under such rules as they or the Board of Managers may from time to time prescribe and shall report the results of such inspections periodically at meetings of the Board.

Chairmen of Standing Committees may, for the purpose of assisting their Committees in their duties, particularly those involving inspection, nominate additional members of their respective Committees subject to appointment by the Board.

ARTICLE VIII.

EXECUTIVE COMMITTEE

The Executive Committee shall meet on the fourth Tuesday of each month and may hold special meetings when necessary or when called by the Chairman or two members of the Committee. Three members in attendance at any meeting shall constitute a quorum.

It may, subject to the approval and control of the Board of Managers, exercise all the functions of the Board when the latter is not in session and shall have such powers as are given it by these By-Laws and as may be delegated to it from time to time by the Board.

It shall decide all questions relating to the admission, rejection and discharge of patients in conformity with the directions of the Board of Managers.

ARTICLE IX.

FINANCE COMMITTEE

The Finance Committee shall consist of five or more Managers and shall have authority in its discretion to sell bonds, mortgages, stocks, and other securities belonging to the Hospital and to invest and reinvest the proceeds (together with any other funds of the Society available for investment) in such securities as it may deem wise.

ARTICLE X.

NOMINATING COMMITTEE

The Nominating Committee shall, in case a vacancy occurs in the Board of Managers, recommend to the Board the name of a Member of the Society to fill such vacancy and to it shall be referred the names of all persons suggested for such position or for Membership in the Society; but no report of the Committee shall be acted upon until the next subsequent meeting of the Board except with unanimous consent.

ARTICLE XI.

AUDITING COMMITTEE

The Auditing Committee shall, shortly after the close of each fiscal year, examine, check, and verify the bonds, stocks, mortgages, and other securities owned by the Hospital and shall also have the accounts of the Treasurer, Executive Vice-President, and Superintendent for the last fiscal year examined and audited by Certified Public Accountants. The Committee shall thereafter report to the Board the results of such examination with its recommendations.

*ARTICLE XII.

MEDICAL BOARD, MEDICAL, SURGICAL AND LABORATORY SERVICES

The Board of Managers shall appoint annually a Medical Director and/or a Physician-in-Chief, who may be one and the same person, with such Attending, Assistant Attending and Adjunct Assistant Attending Physicians, Attending and Assistant Attending Surgeons, Consulting Physicians, Surgeons and Specialists as shall be deemed necessary for the proper operation of the Hospital.

The Physician-in-Chief shall be responsible to the Board of Managers for the conduct of the medical service of the Hospital and shall apportion the work among the different members of the Medical Staff.

There shall be a Medical Board composed of the Medical Director, the Physician-in-Chief and the Attending Physicians and Surgeons of the Hospital. Other appointments to the Medical Board may be made by the Board of Managers.

The Board of Managers shall likewise appoint a House Staff consisting of as many members as the services of the Hospital may require, and at such times and for such terms of service as shall seem best to meet the needs of the Hospital.

The Board of Managers may likewise appoint a courtesy staff with such private patient pavilion facilities as may from time to time be determined upon.

These appointments shall be made at some time prior to July 1st of each year. The appointees, unless a different term be fixed by the Board, shall hold office for one year and thereafter until further action of the Board.

ARTICLE XIII.

EXECUTIVE STAFF

The Board of Managers may appoint an Executive Vice-President, a Superintendent and such Assistants as the Board may deem necessary for the service of the Hospital, whose services shall continue during the pleasure of the Board.

The Board of Managers may appoint a Director of the School of Nursing and such Assistants as may be necessary for such service, and such appointees shall hold office during the pleasure of the Board.

ARTICLE XIV.

ENDOWED BEDS

Gifts for the endowment of beds in the Hospital as memorials entitling the donor or his appointee to nominate patients to use and occupy them free of charge will be accepted in such amounts, on such conditions, and subject to such rules and regulations affecting the exercise of the right to nominate as the Board may from time to time prescribe.

ARTICLE XV.

FOUNDERS, PATRONS AND BENEFACTORS

A person contributing to the Society $5,000 or more at any one time shall become a Founder of the Society.

A person contributing to the Society $1,000 at any one time or $250 in one sum in each of five consecutive years shall become a Patron of the Society.

A person contributing $500 to the Society at any one time shall become a Benefactor of the Society.

ARTICLE XVI.

FISCAL YEAR

The fiscal year of the Society shall end on the 31st day of December of each year.

ARTICLE XVII.

SEAL

The Seal of the Society shall be circular in form with the words, "The Babies Hospital of the City of New York" and the figures "1887" on the circumference, the representation of a child's head and bust with the word "Inasmuch" directly beneath the center.

ARTICLE XVIII.

APPROPRIATIONS OF MONEY

Except in the cases provided for in By-Law IX, all appropriations of money shall be made by resolution of the Board of Managers or the Executive Committee. Orders for the amounts thus appropriated shall be drawn on the Treasurer and signed by two members of the Board of Managers (of whom the Treasurer shall not be one), and when properly endorsed shall be sufficient voucher for the Treasurer.

ARTICLE XIX.

COMPLAINTS, SUSPENSIONS OR DISCHARGES

Any Officer, Physician or Surgeon who shall so conduct himself as in the judgment of the Board of Managers to jeopardize the best interest of the Hospital may be discharged or suspended by a majority vote of the members present at any duly held meeting of the Board, provided, however, that no such discharge shall be effective unless the person complained of shall have been given an opportunity to present a defense before the Board or a Committee thereof.

ARTICLE XX.

ORDER OF BUSINESS

The order of business shall be as follows:

1. The roll shall be called, and the attending members noted.
2. The minutes of the preceding meeting shall be read, corrected if necessary, and approved.
3. Treasurer's Reports.
4. Reports of the Committees shall be called for, and action taken thereon.
5. Communications to the Board shall be received and considered.
6. Unfinished business.
7. New business.

ARTICLE XXI.

ALTERATIONS OR ADDITIONS

Any amendment to the By-Laws shall be proposed in writing at a regular meeting of the Board of Managers, and may be acted on at the next regular meeting of the Board, or at a special meeting called for that purpose. It shall be adopted only on an affirmative vote of a majority of those present. A copy of any proposed amendment shall be mailed to each member of the Board at least three days prior to the next meeting.

*On April 10, 1934, the first paragraph of Article XII of the By-Laws was amended to read:

> The Board of Managers shall appoint annually a Director of the Pediatric Service and such other professional staff as shall be deemed necessary for the proper operation of the Hospital.

and paragraphs 2 and 3 were amended to conform to the above paragraph by inserting "such Director" in place of "the Physician-in-Chief", and "such Director" in place of "the Medical Director".

Through the President's Office

FORTY-SIXTH

ANNUAL REPORT

OF

THE BABIES HOSPITAL

OF THE

CITY OF NEW YORK

FOR THE YEAR ENDED DECEMBER 31, 1934

INCORPORATED 1887

BROADWAY AND 167TH STREET

NEW YORK

FORTY-SIXTH

ANNUAL REPORT

OF

THE BABIES HOSPITAL

OF THE

CITY OF NEW YORK

FOR THE YEAR ENDED DECEMBER 31, 1934

INCORPORATED 1887

BROADWAY AND 167TH STREET

NEW YORK

The Babies Hospital
Broadway at 167th Street

OFFICERS

President

Dean Sage

Vice-Presidents

William E. S. Griswold
William Hale Harkness
Carll Tucker

Secretary

Matthew C. Fleming
20 Exchange Place

Assistant Secretary

John W. Hornor
136 East 79th Street

Treasurer

Cornelius R. Agnew
82 Beaver Street

Managers

whose terms of office expire respectively in

1935

Malcolm P. Aldrich
Artemus L. Gates
George Gibbs
Edward S. Harkness
John W. Hornor
Charles W. McAlpin
Duncan H. Read
James R. Sheffield
William Williams

1936

Cornelius R. Agnew
Moreau Delano
John I. Downey
William H. Harkness
William M. Kingsley
Dean Sage
F. Louis Slade
William R. K. Taylor

1937

Thatcher M. Brown
Henry W. deForest
William B. Osgood Field
William E. S. Griswold
G. Hermann Kinnicutt
David M. Look
Dunlevy Milbank
Carll Tucker

1938

John S. Burke
Robert W. Carle
Hugh J. Chisholm
Johnston deForest
Samuel H. Fisher
Matthew C. Fleming
Walter E. Hope
Robert A. Lovett
James B. Mabon

STANDING COMMITTEES

Executive

Cornelius R. Agnew
Malcolm P. Aldrich
Thatcher M. Brown
Moreau Delano
W. E. S. Griswold
William H. Harkness
John W. Hornor
William M. Kingsley
G. Hermann Kinnicutt
Dunlevy Milbank
Carll Tucker

Auditing

David M. Look
William Williams

Dietary

John W. Hornor
Artemus L. Gates
Edward S. Harkness
Duncan H. Read
Mrs. Henry C. Taylor

Engineering

George Gibbs
Artemus L. Gates

Finance

Robert A. Lovett
Malcolm P. Aldrich
Treasurer, ex officio

Grounds

William R. K. Taylor
Moreau Delano
Hugh J. Chisholm
Mrs. William Robertson Coe
William M. Kingsley
G. Hermann Kinnicutt
Mrs. G. Beekman Hoppin
Mrs. Susan D. McKelvey
Mrs. Rufus L. Patterson
Mrs. E. T. H. Talmage, Sr.

House

F. Louis Slade
George Gibbs
Walter E. Hope
Charles W. McAlpin
Dunlevy Milbank

Insurance and Pensions

W. E. S. Griswold
Johnston deForest
Cornelius R. Agnew
William R. K. Taylor

Intern Committee

Robert W. Carle
Dunlevy Milbank
William H. Harkness
John W. Hornor
William Williams

Laundry

Johnston deForest
Matthew C. Fleming
Hugh J. Chisholm
William R. K. Taylor
Mrs. Roger Tuckerman
George Gibbs, ex officio

Nominating

Thatcher M. Brown
Cornelius R. Agnew
Johnston deForest
John W. Hornor
G. Hermann Kinnicutt
and *Secretary*, ex officio

Real Estate

Johnston deForest
John I. Downey
Cornelius R. Agnew

School of Nursing

G. Hermann Kinnicutt
Moreau Delano
Mrs. Thatcher M. Brown
Mrs. Frederic F. deRham
Rustin McIntosh, M.D.
Walter W. Palmer, M.D.
Mrs. Edward T. H. Talmage, Jr.
Miss Marguerite Wales
Benjamin P. Watson, M.D.
Allen O. Whipple, M.D.
Mrs. Staunton Williams

Vanderbilt Clinic

William H. Harkness
William B. Osgood Field
James B. Mabon
Mrs. Stafford McLean
Mrs. Samuel G. Ordway
William Williams

The President is ex officio a member of all committees.

The Executive Vice-President is ex officio a member of the Vanderbilt Clinic, House and School of Nursing Committees.

MEDICAL BOARD

Edward J. Donovan, M.D.
Howard H. Mason, M.D.
Rustin McIntosh, M.D.
A. Ashley Weech, M.D.
Herbert B. Wilcox, M.D.

PEDIATRIC SERVICE

Director

Rustin McIntosh, M.D.

Attending Pediatricians

Howard H. Mason, M.D.
A. Ashley Weech, M.D.
Herbert B. Wilcox, M.D.

Assistant Attending Pediatricians

John J. Brush, M.D.
John T. Howell, Jr., M.D.
John Caffey, M.D.
Charles A. Lang, M.D.
Howard R. Craig, M.D.
Alfred G. Langmann, M.D.
Leonard T. Davidson, M.D.
John D. Lyttle, M.D.
Katharine K. Merritt, M.D.

Assistant Pediatricians

Hattie Alexander, M.D.
Elvira Goettsch, M.D.
Harry S. Altman, M.D.
Donovan J. McCune, M.D.
Robert W. Culbert, M.D.
James M. Sturtevant, M.D.

Attending Neurologist

Walter O. Klingman, M.D.

Attending Neuropathologist

Abner Wolf, M.D.

SURGICAL SERVICE

Attending Surgeon

Edward J. Donovan, M.D.

Assistant Attending Surgeons

Meredith F. Campbell, M.D.
Frederick W. Solley, M.D.
Louis M. Rousselot, M.D.

Assistant Surgeons

William H. Berry, M.D.
Elbert H. Caldwell, M.D.
William G. Heeks, M.D.

Attending Oral Surgeons

Henry Sage Dunning, M.D., D.D.S.
Harold S. Vaughan, M.D.,D.D.S

Assistant Attending Oral Surgeons

Fred Squier Dunn, M.D., D.D.S.
Douglas B. Parker, M.D.,D.D.S.

EAR, NOSE AND THROAT SERVICE

Attending Oto-Laryngologists

*Cornelius G. Coakley, M.D. James W. Babcock, M.D.
John D. Kernan, M.D.

Assistant Attending Oto-Laryngologists

George V. Browne, M.D.
Arthur J. Cracovaner, M.D.
Charles N. Harper, M.D.
Harry Neivert, M.D.
Page Northington, M.D.
Lee R. Pierce, M.D.

Junior Assistant Oto-Laryngologist

Robert L. McCollum

CONSULTING STAFF

Bacteriology

Frederick P. Gay, M.D. and Staff

Biological Chemistry

Hans T. Clarke, M.D. and Staff

Dermatology

J. Gardner Hopkins, M.D. and Staff

Medicine

Walter W. Palmer, M.D. and Staff

Neurology

Frederick Tilney, M.D. and Staff

Ophthalmology

John M. Wheeler, M.D. and Staff

Orthopedic Surgery

Benjamin P. Farrell, M.D. and Staff

Oto-Laryngologist

*Cornelius G. Coakley, M.D. and Staff
Arthur B. Duel, M.D.

Pathology

James W. Jobling, M.D. and Staff

Pediatrics

Charles G. Kerley, M.D.

Surgery

Allen O. Whipple, M.D. and Staff
William A. Downes, M.D.

Urology

J. Bentley Squier, M.D. and Staff

*Deceased

OUT-PATIENT DEPARTMENT

Attending Staff

Vanderbilt Clinic—Children

Chief of Clinic

Donovan J. McCune, M.D.

Attending Pediatricians

Harry S. Altman, M.D.
Victoria C. A. Bergstrom, M.D.
John J. Brush, M.D.
John Caffey, M.D.
Howard R. Craig, M.D.
Leonard T. Davidson, M.D.
John T. Howell, Jr., M.D.
Charles A. Lang, M.D.
Alfred G. Langmann, M.D.
Mathilde Loth, M.D.
John D. Lyttle, M.D.
Aildred A. MacDonald, M.D.
Katharine K. Merritt, M.D.
Mary Reesor, M.D.
Abraham M. Spindler, M.D.
W. Russell Smith, M.D.
James M. Sturtevant, M.D.

Assistant Attending Pediatricians

Mary Adams, M.D.
Hattie E. Alexander, M.D.
Ben Arbor, M.D.
Constance M. Barwise, M.D.
Harold C. Brinn, M.D.
Louise P. Brown, M.D.
Sidney S. Chipman, M.D.
Belle B. Dale, M.D.
John R. Gilmour, M.D.
Louis Goldstein, M.D.
Elizabeth Goodman, M D.
Henry W. Kaessler, M.D.
Camille Kereszturi, M.D.
Walter O. Klingman, M.D.
Margaret W. Lawrence, M.D.
John Levy, M.D.
Kenneth M. Metcalf, M.D.
Dorothea M. Moore, M.D.
Jeannette Munro, M.D.
William B. Nevins, M.D.
Mary M. Thomson, M.D.
Frederick H. Wilke, M.D.
Barney Worken, M.D.

Children's Surgical Clinic

Chief of Clinic

Frederick W. Solley, M.D.

Assistant Attending Surgeons

William H. Berry, M.D.
Elbert H. Caldwell, M.D.
William G. Heeks, M.D.
Louis M. Rousselot, M.D.

PATHOLOGICAL LABORATORY

Pathologist
Martha Wollstein, M.D.

Assistant Pathologist
Beryl H. Paige, M.D.

Volunteer Assistant
John W. Hammond, M.D.

Hematologist
Katharine V. Kreidel, B.A.

Assistant Technicians
Helen Hendrickson
Ruth H. Stelle
Ray Bennett
Rose Karpman
Grace Leidy, B.A.

Secretary
Emma Nelson Lienau

BACTERIOLOGICAL LABORATORY

Director of Bacteriology
Hattie E. Alexander, M.D.

Bacteriologist
Catherine L. Ellis, B.A.

Assistant Technician
Norma Thompson, B.A.

Volunteer Assistant Technicians
Frances Crawford
Elsie Fowler, B.A.

CHEMICAL LABORATORY

Director
A. Ashley Weech, M.D.

Chemist
Warren M. Sperry, Ph.D.

Assistant Chemist
Elvira Goettsch, M.D.

Volunteer Research Chemist
Hilda Bruch, M.D.

Chemical Technicians
Esther B. Reeves, B.S.
Vsevold A. Stoyanoff
Zdenka Wolf, B.A.
Caroline Beaumont, B.A.

Secretaries
Jean Pindar, B.A.
Henrietta Ward

ROENTGENOLOGY

Roentgenologist
John Caffey, M.D.

Nurse in Charge
Cecelia Duane Peck, R.N.

Technician
Edgar Watts

PHOTOGRAPHY

Photographer
Grace MacMullen, B.A.

Assistant
Margaret W. Haskins

ADMINISTRATIVE STAFF

John F. Bush, *Executive Vice-President*
Ruth Campbell, *Superintendent*
Winifred Kaltenbach, A.B., R.N., *Director of Nurses*
Mildred L. Stilwell, *Director Social Service*

RESIDENT STAFF

Charles L. Wood, M.D..... *Resident Physician*, from July 1, 1933
John H. Ebbs, M.D..... *Resident Physician*, from July 1, 1933 to June 30, 1934
Richard L. Day, M.D..... *Assistant Resident Physician*, from July 1, 1934
Ben Norton Greenberg, M.D... *Ear, Nose and Throat Resident*, from January 1, 1934 to April 14, 1934
Arthur Kellnor, M.D..... *Ear, Nose and Throat Resident*, from April 15, 1934 to September 30, 1934
Hugh Cochran Thompson, M.D.. *Ear, Nose and Throat Resident*, from October 1, 1934

INTERN STAFF

Alfred W. Pinkerton, M.D.....from April 1, 1933 to April 30, 1934
Geoffrey W. Esty, M.D.....from July 1, 1933 to June 30, 1934
George C. Glass, Jr., M.D....from July 1, 1933 to June 30, 1934
Edith C. Robinson, M.D.....from July 1, 1933 to June 30, 1934
William L. Langford, M.D.....from October 1, 1933 to September 30, 1934
Patrick J. Maloney, M.D.....from October 1, 1933 to December 31, 1934
Kenneth W. A. McLeod, M.D...from October 1, 1933 to September 30, 1934
Hugh Francis Leahy, M.D.....from January 1, 1934
Stephen Brown, M.D.....from January 1, 1934
Nettie Amande Pidgeon, M.D...from January 1, 1934 to June 30, 1934
Mamie Shaw, M.D.....from June 1, 1934
Lilian Adele Boker, M.D.....from July 1, 1934
Joseph George Cutler, M.D....from July 1, 1934
Margaret Holden Jones, M.D..from July 1, 1934
Luther L. McDougal, M.D.....from July 1, 1934 to December 1, 1934

Photo by Grace MacMullen

House Staff of The Babies Hospital 1934

BOARD OF WOMEN MANAGERS

President

Mrs. Henry C. Taylor

Vice-Presidents

Mrs. Frederic F. de Rham
Mrs. Carll Tucker

Recording Secretary . . . . . Mrs. Roger Tuckerman
Corresponding Secretary . . . . Mrs. Casimir de Rham
Treasurer . . . . . Mrs. Stanley W. Burke

Active Members

Mrs. Paul Abbott
Mrs. Ernest R. Adee
Mrs. Henry M. Alexander
Mrs. Frederick K. Barbour
Mrs. Frederic S. Battershall
Mrs. Wyllys R. Betts, Jr.
Mrs. Thatcher M. Brown
Mrs. Stanley W. Burke
Mrs. Walter H. Close
Mrs. James H. R. Cromwell
Mrs. Casimir de Rham
Mrs. Frederic F. de Rham
**Miss Anna B. Evans
Mrs. Daniel A. Freeman
**Mrs. Francis P. Garvan
Mrs. Amory L. Haskell
Mrs. Charles V. Hickox
Mrs. William Deering Howe
Miss Frances L. Howland
Miss Katherine B. Lockwood
Mrs. Stafford McLean
Mrs. James K. Norris
Mrs. Grover O'Neill
Mrs. Samuel G. Ordway
**Mrs. Charles Reed
Mrs. Philip K. Rhinelander
Mrs. Morton L. Schwartz
Mrs. Raymond J. Schweizer
Mrs. Henry C. Taylor
Mrs. Carll Tucker
Mrs. Roger Tuckerman
Mrs. Harold Van Tine
Mrs. Jerome P. Webster

Honorary Members

Mrs. Charles B. Alexander
Mrs. McCoskry Butt
Mrs. John B. Calvert
Mrs. Robert W. Chapin
Mrs. William K. Draper
Miss Margerette H. Edgar
Miss Anna B. Evans
Mrs. Reuel B. Kimball
Mrs. Roswell Miller
*Mrs. Eben E. Olcott
Mrs. Thomas E. Satterthwaite
Mrs. William T. Schley
Mrs. Theron G. Strong
Mrs. W. Seward Webb

*Deceased
**Resigned

Report of the President

On behalf of the Board of Managers I beg to submit the following report for the year 1934.

This period covers the first full calendar year of operation under the plan of affiliation between The Babies Hospital and The Presbyterian Hospital. It therefore affords opportunity for evaluation of the advantages gained through the affiliation. Perhaps the most important of these is the constantly increasing cooperation between members of the professional staffs of the two institutions. This promotes one of the chief aims of the Medical Center—that unity of policy in the treatment of the patient which makes available to him all the medical facilities there assembled, whether through consultation between the staffs of the various services or use of physical equipment wherever located.

The Social Service Department has been moved from the very inadequate quarters heretofore occupied to the commodious room formerly used as a staff dining-room, with benefit both to the social service workers and to those seeking their advice and aid. Much has been done in repainting and otherwise bringing the building up to the physical standards required of a hospital.

With the aid of a grant from the Commonwealth Fund progress has been made toward the installation of a psychiatric unit in the pediatric division of Vanderbilt Clinic. This should be in operation in the fall of 1935. Through the cooperation of the Board of Women Managers and the generosity of good friends a fund has been provided which will enable increased facilities for operative treatment of cleft palate cases. The social, economic and human appeal of this work is great. Without the operation at an early age the individual is handicapped for life and liable to become a public charge; with the operation at an early age, the child can attain the estate of a normal human being in the body social. As most of these cases are unable to afford the expense of an operation and in-patient treatment, the hospital is unable to extend a highly important service without the aid of special contributions It is earnestly hoped that these may be continued and enlarged.

With the resignation of Dr. Campbell the urological service in The Babies Hospital has affiliated with the urological department of The Presbyterian Hospital, and a member of the staff of the latter has been assigned to this work in The Babies Hospital.

Merger of such services as lent themselves thereto has progressed. An instance is found in the consolidation of formula preparation for infants in Sloane and for patients in the Babies in the Formula Room in The Babies

Hospital. As time goes on further opportunities for economies in joint operations will doubtless present themselves.

While large savings have been effected as a result of affiliation, it is nevertheless true that expenses have increased in other ways. Placing the employees of The Babies Hospital on the same wage and salary basis as that pertaining in The Presbyterian Hospital and opening to them the advantages of the latter's retirement allowance and group insurance plan has involved an increased expense. Painting, replacements and repairs were unusually heavy.

The hospital ended the year with a deficit of $101,140.27 after writing off amounts owed The Presbyterian Hospital for rental of Vanderbilt Clinic space, overhead and hospitalization of Babies Hospital personnel. The total contributions to current expense (including receipts from the United Hospital Fund) were $29,934.72. The budget adopted for the year 1935 estimates a deficit of $111,294.11. A heretofore omitted item of $10,000 for maintenance and replacements has been included. It is hoped that through careful economies the estimated deficit will not materialize.

As emphasized in several preceding reports, it is obvious that The Babies Hospital is urgently in need of additional endowment of not less than $2,000,000. Even that increase would leave too small a margin for already considered and needed development of our work. The depression has borne heavily upon the use of our private and semi-private room facilities. Investigation discloses that our situation is not materially different in this respect from that of other pediatric hospitals. It does raise the question, however, of whether these services cannot be increased even should it require an enlargement of part-time staff.

The hospital gladly records its gratitude to the Board of Women Managers and to its President for their zeal and devotion. Many friends have given of their time and of their means; to them we accord our sincere thanks.

Respectfully submitted,

Dean Sage

President

December 31, 1934

Report of the Director of Pediatric Service

I HAVE the honor of submitting the following report for the year ending December 31, 1934.

Within the past ten or fifteen years a notable change has taken place in the incidence of a number of the common diseases of infancy and childhood, a change which is reflected in our hospital experience. Rickets, once almost universal in the infant population of congested residential districts, has now become relatively rare in its more florid clinical forms. Owing to the efforts of pediatricians in educating the public in improved methods of infant and child care and also to the application of higher standards of hygiene in the distribution and preservation of milk, the morbidity of intestinal diseases—particularly of infantile diarrhea—has in recent years greatly diminished. Less than a generation ago, the summer was the season of greatest work load in pediatric hospitals because of the number of admissions for summer diarrhea. As preventive care improved, a period of a few years ensued in which the summer and winter loads were approximately equal. But with continued improvement in the prophylaxis of infantile diarrheas, we have now come to a stage where the disease conditions initiated by respiratory infections, and particularly by the common cold, constitute the greatest demand on our hospital facilities and set the peak of admissions to the hospital service in late spring, in April and May. If the hospital is to be operated at maximum efficiency, the percentage occupancy of the beds should be constantly in the neighborhood of eighty-five per cent. In the past year the highest percentage occupancy of ward beds for any single month occurred in April, eighty-four per cent. In view of the seasonal trend of morbidity described and because of the large part which acute infections play in determining whether a young patient is treated in hospital or at home, it will probably prove difficult for some time—at least until methods of preventing acute respiratory infections are made more effective—to equalize the seasonal load of hospital care.

As a result of the affiliation with The Presbyterian Hospital, the formula room of The Babies Hospital has now assumed the preparation of bottle feedings for the newborn infant service of Sloane Hospital and the Harkness Pavilion, as well as for our own needs. This service has been organized at a highly efficient level by Miss Marvel and her assistants; the formula room puts out each day an average of about eight hundred separate feedings and bottles of water and other therapeutic fluids for oral administration. The bacteriological aspects of the preparation of formulas were investigated by Dr. Alexander in March; at her recommendation, important modifications in technic were instituted which now provide a particularly safe guarantee against the transmission of communicable disease by way of the feedings.

For several years our results in the treatment of premature infants brought to the hospital from homes or from other outside agencies has left something to be desired. The problem of the care of these patients has been a matter of particular study by Dr. Davidson and Dr. Merritt. On the basis of their recommendation, a room was set aside in March for the exclusive care of premature infants, furnished with new and highly efficient equipment, generously donated by the Board of Women Managers. Miss Kaltenbach made the necessary changes in organization to provide expert nursing service at all times with a minimum number of contacts, so that the risk of transmission of respiratory infections was reduced to the lowest possible level. Thus, two of the greatest hazards to the survival of premature infants, the lowering of body temperature and the contraction of infections, were by these measures largely brought under control. It is gratifying to report that even in the relatively short period of time during which the new premature room has been in operation, our results have shown a decided improvement.

In the death of Dr. Cornelius G. Coakley, the Director of the Oto-laryngology Service, the Hospital has suffered an irreparable loss. As a physician and as a man he was held in high respect and affection by us all. To the organization of the pediatric service in his department he had given generously of his time and thought, for he made its development one of his hobbies. In the art of gaining a sick child's confidence, he was almost without an equal. His skill and judgment, constantly in demand, constituted an asset of inestimable value.

Grateful acknowledgment is made to the Commonwealth Fund for the support of Dr. William L. Langford as Fellow in Psychiatry. Dr. Langford, who completed his internship September 30th, is engaged in a study of pediatric psychiatry at the Johns Hopkins Hospital, and it is anticipated that he will return to The Babies Hospital in the course of the ensuing year to take charge of the organization of an intramural psychiatric clinic.

In response to a request from the Dean of the School of Medicine, emanating from a desire to achieve some degree of uniformity of professional titles throughout the Medical Center, a number of changes of designation have been effected, which will be obvious on comparison with last year's staff panel.

During the year Doctors Brush, Davidson, Howell, Langmann and Merritt were promoted from Adjunct Assistant Attending Physician to Assistant Attending Pediatrician. Dr. Hattie E. Alexander was placed in charge of the Bacteriology Laboratory. The following new appointments were made: Dr. Louis M. Rousselot as Holt Fellow in Diseases of Children and Assistant Attending Surgeon to the Hospital; Dr. Charles L. Wood as Henry Koplik Scholar; Dr. Hilde Bruch as Junior Assistant Pediatrician.

Dr. William H. Berry resigned as Adjunct Assistant Attending Surgeon, and Miss Florence K. Fitzpatrick as Bacteriologist to The Babies Hospital.

There have been ten publications from the service during the year.

Respectfully submitted,

RUSTIN MCINTOSH, M.D.
Director of Pediatric Service

December 31, 1934

Report of the Board of Women Managers

On behalf of the Board of Women Managers of The Babies Hospital I beg to submit the following report for the year 1934.

The Board has carried out its usual activities. The Nurses Committee, the Cribside Social Service and the Entertainment Committees have all functioned and the reports of the first two will be found in the annual report.

Mrs. Frederic F. de Rham was Chairman of the Entertainment Committee which raised $1,000.00 through selling tickets for the Harvard-Toronto hockey game on January 6th.

The following resignations were accepted with regret: Miss Anna B. Evans, Mrs. Henry Williams, Mrs. Francis P. Garvan and Mrs. Charles Reed. These members of the Board of Women Managers had for many years given most loyal and devoted service, and especially Miss Evans who joined the Board in 1890, and for twenty-five years was Chairman of the House Committee and Mrs. Williams who was representative of the Cribside Committee for so many years.

The Christmas festivities were planned and carried out most successfully by Miss Kaltenbach and the nurses. The toys were bought by Mrs. Casimir de Rham and Mrs. Grover O'Neill.

A Library Committee under the chairmanship of Mrs. Charles V. Hickox was formed during the year. This Committee has already proved most helpful, and they are now aiding the nurses to select books suitable to the various ages of the children, and are having them distribute the books through the wards twice a week. During the year, 608 children borrowed 2,413 books.

We welcome the following new members to the Board: Mrs. James K. Norris, Mrs. Samuel S. Ordway, Mrs. Daniel A. Freeman, Mrs. James H. R. Cromwell and Mrs. Jerome Webster.

During the year a Visiting Committee was formed. At each Board meeting Mrs. Taylor appoints two members to inspect the hospital during the month, and to make a report at the following meeting.

Dr. McIntosh reported to the Board that it was very necessary to remodel the equipment of the premature room if the most efficient care was to be given. As the hospital has been handicapped by the lack of proper equipment in this department, the Board voted to give the $1,000.00 raised at the hockey game to completely equip this room.

Mrs. Taylor suggested that it would be most helpful if the Board had regular dues each year, the reason being that at Thanksgiving and Christmas, only the members present at the meetings preceding these holidays

were asked for a donation, and the members absent contributed nothing. It was voted that each member be asked to give $10.00 a year, this sum to cover the expense of the Thanksgiving and Christmas food baskets.

The Board voted to contribute the sum of $50.00 a month toward the salary of the paid secretary of the Social Service for one year.

As last year was the first year of operation under the affiliation of The Babies Hospital with The Presbyterian Hospital, the Board of Managers takes this opportunity of extending their thanks and appreciation to the doctors and staff of The Presbyterian Hospital for their unfailing courtesy and cooperation. It has also been a privilege for certain members of the Women's Board to serve on various committees of The Presbyterian Hospital.

The Board of Managers wishes also to sincerely thank Dr. McIntosh, Miss Kaltenbach and all the staff of The Babies Hospital for their loyal service during the year.

Respectfully submitted,

BETTY TUCKERMAN
Secretary

December 31, 1934

TREASURER'S REPORT OF THE BOARD OF WOMEN MANAGERS

January 1, 1934 to December 31, 1934

Receipts:	
Balance on hand January 1, 1934	$195.15
Net receipts from Hockey Game	1,254.75
Sale of Coin Cards	205.00
Dues from Managers	240.00
Special Donation from Mrs. Howe	200.00
Special Donation from Miss Doris Duke (Mrs. J. H. R. Cromwell)	5,000.00
Total Receipts	$7,094.90
Disbursements:	
Babies Hospital for Premature Nursery	$1,000.00
Miss Kaltenbach for Toy Shelves	9.50
Social Service—Thanksgiving baskets	75.00
Christmas Toys—Mrs. O'Neill	70.00
Social Service—Christmas	100.00
Babies Hospital for Cleft Palate Account from Miss Duke's (Mrs. J. H. R. Cromwell) Donation	1,500.00
Contribution towards salary of social worker	300.00
Tax on checks	.14
Total Disbursements	$3,054.64
Total Receipts	$7,094.90
Total Disbursements	3,054.50
Balance on hand, January 1, 1935	$4,040.26

Respectfully submitted,

RUTH T. BURKE
Treasurer

Report of the Social Service Department

I HAVE the honor of submitting the following report for the year ending December 31, 1934.

During this year, two thousand one hundred and forty families have been interviewed and given assistance by the workers of the Social Service Department. Five hundred and forty-eight of this number received rather extensive help and supervision over a period of several months.

Convalescent care remains one of the most frequent demands made upon the services of this department. One hundred and eighty-three children were placed in convalescent homes during 1934, many of them making what seemed to be an almost phenomenal gain in general health. The convalescent homes have been most generous in taking children for us free of cost, and this care has been supplemented by the Cribside Social Service Committee and by several individual contributions.

Sanatorium placement, institutional care for the deaf and blind, general supervision of the family with a tuberculous child, these and the ever-present necessity for help in securing financial relief, were among the problems coming to our attention.

One thousand and forty-four home investigations were made, and two hundred and seventy-three visits for the purpose of medical follow-up. Many of the follow-up calls were made by Mrs. Stafford McLean, and were made at the request of the various clinics.

We are greatly indebted to the Cribside Social Service Committee and to the Board of Women Managers for their support and interest, and because of these it is possible to fulfill many of the recommendations made by the medical staff.

Respectfully submitted,

MILDRED L. STILWELL
Director

December 31, 1934

Social Service Department

We gratefully acknowledge donations from the following:

Mrs. W. A. Burnham
Mrs. Roger Tuckerman
Mrs. Stafford McLean
Mrs. Charles Reed
Mrs. Hendrickson
Mrs. Frederick K. Barbour
Mrs. Stanley Burke
Mrs. Manton B. Metcalf, Jr.
Mrs. Jerome Webster
Mrs. Albert Kingsbury
Mrs. Henry Holt
Miss Mary St. John Mairs
Miss Miriam Hubbard
Mrs. H. B. Robie
Mrs. Henry C. Taylor
Mrs. Arthur H. Terry, Jr.
Mrs. Grace M. Potter
Mrs. Sonia Eisenmenger
Mrs. Grover O'Neill
Clean-City-Committee—courtesy of the Presbyterian Hospital Social Service Department
Mrs. Harold S. Van Tine
Mrs. Bernhard Wolf
Dr. Harry Altman
Mrs. Wyllys Betts
Empire State Gold Buying Company
Miss Ethel Zabriskie
Miss Louise Zabriskie
Pupils of Miss Hewitt's Classes
Mrs. Weiser
Miss Esther Reeves
Dr. John Lyttle
Miss Winifred Kaltenbach
Mrs. Lesem Bach
Miss Esther Varela
Cribside Social Service Committee of the Babies Hospital
Board of Women Managers of Babies Hospital
New York City Branch of the Needlework Guild of America
Irvington Branch of the Needlework Guild of America
Mr. Canup
Girl Scout Troop 196
Mrs. Le Roy Howe
Mrs. M. B. Wailes
Mrs. Robert D. Sterling
Mrs. Joseph Ramee
Miss Marguerite Hoguet
Mrs. Courtlandt Dixon
Workshop of the Blind per Mrs. Louis Noel
Women's Society of North Presbyterian Church
Witness Circle of North Presbyterian Church
The New York American
Mrs. Hilborn

Report of the Cribside Social Service Committee

WE regret to find at the close of the year 1934 conditions among the families in whom we are interested have not improved, and many new families have been added to our lists.

During the year we provided families with the following:

322 received milk
338 received clothing
1005 received city food tickets
147 received weekly food baskets from Cribside Social Service Committee
4 cribs and beds
3 baby carriages
140 received financial relief
25 Thanksgiving baskets
14 Thanksgiving baskets from the pupils of Miss Hewitt's classes
36 Christmas baskets
6 Christmas baskets from the New York American
183 Children for convalescence.

The Cribside Social Service Committee through the proceeds from the Nearly New Shop, the Card Party, and donations, was largely responsible for much of this relief. We have also the Board of Women Managers, The Workshop for the Blind, The New York City and Irvington Branches of the Needlework Guild, The Women's Society and the Witness Circle of the North Presbyterian Church, the pupils of Miss Hewitt's classes and the Girl Scouts to thank for their interest and most generous gifts.

There have been no changes in our staff, and we are still indebted to Mrs. Stafford McLean and Miss Chanala Alston for their valued volunteer work.

HELEN BARBOUR
Chairman
The Cribside Social Service Committee

December 31, 1934

THE CRIBSIDE SOCIAL SERVICE COMMITTEE

Chairman . . . . Mrs. Frederick K. Barbour
Vice-Chairman . . Mrs. Joseph R. Ramee
Secretary . . . . Miss Ethel Zabriskie
Treasurer . . . . Mrs. Robert D. Sterling

Mrs. Daniel C. Adams
Mrs. Frederick K. Barbour
Mrs. Archibald C. Barrow
Mrs. Charles W. Belt
Mrs. William Braden
**Mrs. Paul Brinsmade
Mrs. Stanley Burke
Mrs. Walter H. Close
**Mrs. Van Devanter Crisp
**Mrs. Robert L. Duane
Mrs. Le Roy K. Howe
**Mrs. Ernest V. Hubbard
Mrs. Abbott T. Hutchinson
Mrs. B. Brewster Jennings
Mrs. Sidney B. De Kay
Mrs. Albert Kingsbury
Miss Hope Kingsley
Mrs. William H. W. Knipe
Miss Margaret I. Lancaster
**Mrs. Robert J. Lewis
Miss Katherine B. Lockwood
Mrs. Manton B. Metcalf
Mrs. James McCosh Magie
Miss Mary St. J. Mairs
**Mrs. F. W. Mundy
**Miss Madeline Murray
Mrs. Stafford McLean
Mrs. Joseph R. Ramee
Mrs. George Roberts
Mrs. Henry B. Robie
Mrs. Robert D. Sterling
Mrs. Arthur H. Terry, Jr.
**Mrs. Roger Tuckerman
Mrs. Harold S. Van Tine
Mrs. H. Pushae Williams
Mrs. W. Henry Williams

Miss Ethel Zabriskie

** Resigned

REPORT OF THE TREASURER OF THE CRIBSIDE SOCIAL SERVICE COMMITTEE

January 1, 1934 to December 31, 1934

Receipts	
Cash on hand and in banks January 1, 1934.	$4,697.22
Investments on hand January 1, 1934 (at par value)	4,000.00
From Treasurer of Social Service Department upon consolidation with this Committee February 9, 1934	2,981.17
Dues from Honorary Members	10.00
Dues from Active Members	175.00
Dues from Associate Members	60.00
Donations	514.54
From Board of Women Managers towards social service secretary's salary	300.00
Dividends from Nearly New Shop	1,750.00
Sewing Class Receipts	1,001.00
Proceeds of Card Party	535.00
Interest on investments	225.00
Interest on savings account	49.49
From Babies Hospital:	
Income of Rumson Fund	093.43
For Milk for babies	660.00
	$17,651.85

Disbursements	
Relief, assistance, convalescent care and extras for patients	$1,896.58
Milk for babies	964.13
Social Service secretary's salary	1,000.00
Nearly New Shop Expenses	346.75
Sewing Class Expenses	192.62
To Needlework Guild	74.00
Insurance on automobiles used for social service	280.15
Membership in Welfare Council	10.00
Sundries	19.24
To Babies Hospital:	
Annual Support of Bed	500.00
Towards Social Service Director's Salary	600.00
	$5,883.47
Cash on hand and in banks December 31, 1934	7,768.38
Investments on hand December 31, 1934 (at par value)	4,000.00
	$17,651.85

Ruth L. Sterling
Treasurer

OFFICERS AND MEMBERS OF THE BOARD OF DIRECTORS OF THE BABIES HOSPITAL AND THEIR TERMS OF SERVICE *

Presidents

Mrs. Andrew H. Smith	1890–1891
Mrs. Alexander S. Webb	1891–1892
Mrs. Joseph T. Low	1892–1893
Joseph T. Low	1893–1894
Thomas E. Satterthwaite, M.D.	1894–1898
J. Hooker Hamersley	1899–1901
Oliver G. Jennings	1901–1906
William F. Havemeyer	1907–1908
John Sherman Hoyt	1908–1927
John I. Downey	1928–1933

Vice-Presidents

Mrs. Charles M. Fry	1890–1892
Mrs. Andrew H. Smith	1892–1893
J. Hooker Hamersley	1895–1898
Oliver G. Jennings	1899–1900
William F. Havemeyer	1902–1906
Oliver G. Jennings	1907–1933
Carll Tucker	1928–1933

Treasurers of Permanent Fund

William Fahnestock	1893–1894
Henry R. Kunhardt	1895–1913
Francis Louis Slade	1914–1933

Treasurers of Current Fund

Mrs. Thomas E. Satterthwaite	1889–1891
Mrs. Eben E. Olcott	1891–1896
Mrs. John B. Calvert	1897–1929
Duncan H. Read	1930–1933

Secretaries

Reuel B. Kimball, M.D.	1893–1894
B. Ogden Chisolm	1895–1921
Carll Tucker	1922–1927
John W. Hornor	1928–1933

* To 1933.

Served on Board of Directors

ADVISORY BOARD

William Fahnestock	1889–1892
Charles M. Fry	1889–1892
James A. Garland	1889–1892
Anson W. Hard	1889–1891
Robert Waller, Jr	1889–1892

Directors

L. Emmett Holt, M.D	1892–1924
Joseph T. Low	1892–1893
Mrs. Joseph T. Low	1892–1893
Mrs. Andrew H. Smith	1892–1896
Robert Waller, Jr	1892–1893
William Fahnestock	1893–1896
James A. Garland	1893–1896
William F. Havemeyer	1893–1908
Mrs. John Hone	1893–1914
Reuel B. Kimball, M.D	1893–1914
Thomas E. Satterthwaite, M.D	1893–1905
A. Blair Thaw, M.D	1893–1905
Frank Tilford	1893–1898
Mrs. Bryce Gray, Jr	1894–1895
J. Hooker Hamersley	1894–1901
Henry R. Kunhardt	1894–1914
B. Ogden Chisolm	1895–1921
Mrs. John Jay Knox	1895–1917
Leon Marié	1895–1896
Matthew C. D. Borden	1896–1903
Mrs. Anna M. Beddall	1897–1902
Oliver G. Jennings	1897–1933
Edgar L. Marston	1897–1905
Alexander H. Stevens	1897–1898
Mrs. John B. Calvert	1898–1929
Felix M. Warburg	1899–1929
John Sherman Hoyt	1902–1933
Mrs. George R. Sheldon	1903–1908
James W. Lane	1904–1918
Walter B. James, M.D	1906–1927
Francis Louis Slade	1908–
Mrs. Roswell Miller	1909–1924

Served on Board of Directors

James R. Sheffield	1909–1921
Carll Tucker	1915–
Theodore Hetzler	1916–1933
Nathaniel R. Norton, M.D.	1917–1933
Mrs. Lorenzo Daniels	1922–1924
E. Farrar Bateson	1922–1933
John I. Downey	1922–
Vanderbilt Webb	1924–1934
Mrs. Ernest R. Adee	1924–1933
Herbert B. Wilcox, M.D.	1925–1933
Mrs. Ira Barrows	1926–1928
William Darrach, M.D.	1928–1933
Michael Friedsam	1929–1931
John W. Hornor	1929–
Stafford McLean, M.D.	1929–1932
Duncan H. Read	1929–
Mrs. Henry C. Taylor	1929–1933
Hugh J. Chisholm	1929–
Francis P. Garvan	1929–1933
Mrs. Dexter Blagden	1930–1933
John S. Burke	1931–
Donald G. Price	1931–1933

Honorary Directors

William Fahnestock	1897–1901
James A. Garland	1897–1899
Mrs. Andrew H. Smith	1897–1901
Frank Tilford	1899–1901
Mrs. Roswell Miller	1925–1933
B. Ogden Chisolm	1925–1933

REPORT OF THE PATHOLOGICAL LABORATORY

January 1, 1934 to December 31, 1934

Total deaths	145
Autopsies	76
(including bacteriological and microscopic examination of organs)	
Percentage of Deaths which came to Autopsy	52.4
Microscopic Examination of Surgical Specimens	237
Blood Examinations:	
Complete counts	5309
Platelet counts	1037
Bleeding time	139
Coagulation time	179
Prothrombin	7
Fragility Tests	29
Matching and grouping	1788
Serology:	
Standard Kahn precipitation	4127
Presumptive Kahn precipitation	4127
Spinal Fluid—Standard Kahn precipitation	133
Urine examinations	5946
Tuberculin skin tests	529
Chemical and cytological examination of cerebrospinal fluid	104

MARTHA WOLLSTEIN, M.D.
Pathologist

REPORT OF BACTERIOLOGICAL AND IMMUNOLOGICAL LABORATORY

January 1, 1934 to December 31, 1934

Typhoid agglutinations	71
Para-typhoid A	50
Para-typhoid B	46
Melitensis agglutinations	66
Peritoneal fluid cultures	10
Agglutinations for dysentery	196
Benzidine test for blood:	
Stools	148
Vomitus	5
Cultures for tubercle bacilli	29
Smears for tubercle bacilli	153
Typing pneumococcus	109
Cerebrospinal fluid cultures	155
Blood cultures	647
Nose and throat cultures for K. L.	2458
Miscellaneous direct smears	149

Throat cultures for predominating organism	866
Mouth cultures	59
Ear cultures	505
Eye cultures	62
Chest fluid cultures	95
Pericardial fluid cultures	5
Umbilicus cultures	18
Abscess cultures	158
Appendix abscess cultures	13
Skin lesion cultures	87
Stool cultures	593
Urine cultures	269
Stool for microscopic examinations	21
Stool for ova and parasites	173
Stool for amoeba	4
Wound cultures	80
Milk cultures	13
Instrument and solution cultures	37
Vaginal smears	1410
Vaccines	3
Virulence tests	3
Animal inoculations	15
Bone marrow cultures	2
Complement fixations	10

HARRIET E. ALEXANDER, M.D.
Bacteriologist

REPORT OF THE CHEMICAL LABORATORY

January 1, 1934 to December 31, 1934

Whole Blood Examinations:

Non-protein nitrogen (routine 491, Kjeldahl 16), urea nitrogen (2), creatinine (34), chlorides (37), sugar (310), cholesterol (171), methemoglobin (1), glucose tolerance (58), galactose tolerance (16), lactose tolerance (2).

Total 1,138

Plasma:

Albumin (routine 266, Kjeldahl 19), globulin (routine 266, Kjeldahl 19), fibrin (200), carbon-dioxide combining power (196), carbon-dioxide content (47), chlorides (179), non-protein nitrogen (3), euglobulin (6), pseudoglobulin I (5), pseudoglobulin II (5), protease (1), glycolysis (2).

Total 1,214

Serum:

Calcium (500), inorganic phosphorus (493), Van den Bergh (127), bilirubin (129), acetone (12), chloride (2), non-protein nitrogen (4), carotin (1), sodium (23), total base (24).

Total 1,315

Cerebrospinal Fluid:

Sugar (152), chlorides (149), protein (138), Van den Bergh (5), bilirubin (4), benzidine (2).

Total 450

Urine Examinations:

Sugar (1,474), acetone (114), diacetic (200), pH (80), urobilinogen (32), urea nitrogen (11), lead (10), bile (Gmelin's Test 6, Foam Test 1), Bence-Jones protein (11), fermentation (2), mercury (1), zinc (1).

Total 1,943

Stomach Contents:

Total acidity (21), free HCl (21), phosphorus (1).

Total 43

Stools:

Bile (Gmelin's Test 49), total lipid (4), free fatty acid (4), soap (4).

Total 61

Subdural Fluid:

Bilirubin (1).

Total 1

Ascitic Fluid:

Chloride (1).

Total 1

Urinary Calculi:

Ammonium urate (1), calcium carbonate (1), calcium phosphate (1), magnesium phosphate (1).

Total 4

Basal Metabolism:

Total 49

A. A. Weech, M.D.
Director

Report of the Pediatric Division of the Vanderbilt Clinic

During the year 1934 there was a slight increase in the total number of visits to the various medical units included in the Pediatric Division of the Vanderbilt Clinic. The number of visits to the Pediatric Surgical Clinic has shown little fluctuation during the last two years. The following tabulation is self-explanatory.

ATTENDANCE FOR THE YEARS 1932-1934 IN THE PEDIATRIC DIVISION OF THE VANDERBILT CLINIC

MEDICAL UNITS

	1932	1933	1934
General Clinic.....	19,995	20,642 (3.2% more than 1932)	24,187 (17.1% more than 1933) (20.9% more than 1932)
Special Clinics.....	9,424	8,945 (6.0% less than 1932)	8,055 (10.1% less than 1933) (14.5% less than 1932)
Total.....	29,419	29,588 (0.6% more than 1932)	32,242 (8.9% more than 1933) (9.6% more than 1932)
Working Days....	269	269	270
Daily Average:			
General.....	74.3	76.7	89.6
Special.....	35.0	33.2	29.8
Total.....	109.3	109.9	119.4

SURGICAL UNIT

Pediatrics Surgery...	4,481	5,294	5,158
Working Days.....	269	269	270
Daily Average.....	16.6	19.6	19.1

COMBINED ATTENDANCE

All Units.....	33,900	34,882	37,400
Daily Average.....	125.9	129.6	138.5

In addition to the advance in total attendance during 1934 there was a slight increase in the number of patients seen for the first time in the Pediatric Division. This increase in new patients took place despite a substantial falling off in the number of individuals who made their first application to the Pediatric Admitting Unit for treatment in the Vanderbilt Clinic. During 1932 we accepted directly into the clinic 29% of new applicants; 33% in 1933 and 29% in 1934. The loss of new patients

from this source was more than offset by the number of children referred by other clinics to Pediatrics for general medical examination or diagnostic consultation. About 50% of these patients had never been in the Pediatric Out-Patient Department previously; hence they are classified in this report as new patients. The Normal Infant Clinic accepted 181 new patients from the Sloane Hospital.

NEW APPLICANTS AND NEW PATIENTS; ALL UNITS OF THE PEDIATRIC DIVISION

YEARS 1932-1934

	1932	1933	1934
New applicants to Pediatric Admitting Unit.....	9,145	8,140 (12.3% less than 1932)	7,686 (5.5% less than 1933) (15.9% less than 1932)
New Patients:			
1. Accepted directly by Admitting Unit	*3,184	2,560 (19.8% less than 1932)	2,259 (11.8% less than 1933) (26.0% less than 1932)
2. Sloane Abnormal.	245	293	261
3. Premature.....	43	56	41
4. Normal Infant...			181
	3,472	2,909 (16.2% less than 1932)	2,742 (5.7% less than 1933) (21% less than 1932)
5. New Patients referred to Pediatrics by other Clinics for Consultation or General Work-up	*786	1,204 (53.5% more than 1932)	1,600 (33.0% more than 1933) (103% more than 1932)
Total number of New Patients.....	*4,258	4,113 (3.4% less than 1932)	4,342 (5.6% more than 1933) (2.0% more than 1932)

*(The total 4,258 is accurate, the relative figures 3,184 and 786 are close approximations.)

New Patients accepted by refer from other Clinics as in terms of Total Number of New Patients:	18.5%	29.4%	37.0%
Proportion of New Applicants accepted directly by Pediatric Admitting Unit.	29%	33%	29%

Three points which appear in the above tabulation merit especial comment. The first of these is the already mentioned decrease in new applicants. Although the number of new patients accepted directly by all other divisions of the Vanderbilt Clinic has shown a varying annual decline during the last three years, the number of new applicants to these clinics has remained essentially unchanging.

NEW APPLICANTS AND NEW PATIENTS IN ALL DIVISIONS OF THE VANDERBILT CLINIC EXCEPTING PEDIATRICS

YEARS 1932-1934

	1932	1933	1934
New Applicants.....	53,193	51,867 (2.5% less than 1932)	54,646 (5.3% more than 1933) (2.7% more than 1932)
New Patients.....	29,737	28,085 (5.5% less than 1932)	24,308 (13.4% less than 1933) (18.2% less than 1932)
Accepted.....	55.9%	54.1%	44.5%

It is difficult to evaluate the medical, social and economic factors which are responsible for the decrease in the number of new applicants to Pediatrics. Analysis of the possibilities does not lie within the scope of a brief annual report.

In discussing the second point the reader's attention is drawn to the category of this report entitled "Proportion of New Applicants Accepted Directly by Pediatric Admitting Unit." In the case of Pediatrics the average for the last three years is approximately 30% whereas the average for all other clinics is about 51%. The large difference between the two figures does not indicate that the Pediatrics Admitting Unit refuses the medical services of the entire Vanderbilt Clinic to 20% more patients than the other clinics. Many of the patients whom we are unable to accept directly into Pediatrics from our Admitting Unit are sent to the Distributing Units of other Divisions where they are frequently found acceptable. A large number of these children subsequently return to Pediatrics for examination. Proof of this assertion is found in the increasing size of the category designated "New Patients Referred to Pediatrics by Other Clinics . . . ."

The third point referred to as deserving discussion is implied in the foregoing remarks. It is the growing tendency on the part of Pediatrics to fill the daily quota of new patients by accepting requests for consultation from other departments at the cost of refusing new applicants in the Pediatric Admitting Unit. This trend is illustrated by the following figures. In 1932 only 18% of our new patients came to use from other clinics, whereas in 1933 we derived 29% of new patients from this source and 37% in 1934. This tendency implies a spirit of closer cooperation with the other Divisions and indicates that an increasing number of children who have been examined first in special clinics later receive a general medical work-up. In this sequence the special study anticipated the general survey. Although this order of events is contrary to what is abstractedly conceived to be logical procedure, the arrangement is relatively satisfactory in practice.

The effort to make the fullest possible use of our exceptional diagnostic facilities has been attended by encouraging success.

PARTIAL LIST OF SPECIAL DIAGNOSTIC EXAMINATIONS REQUESTED BY ALL UNITS OF THE PEDIATRICS DIVISION

	1932	1933	1934	
Tuberculin Tests (Mantoux)	1,000	1,550	3,348	
Kahn Tests	257	470	1,164	
Schick Tests	231	500	1,766	
Blood Counts	730	1,455	3,036	(Platelets 43) (Bleeding Time 60) (Clotting time 61)
Urinalysis	1,503	2,033	3,437	
X-Ray:				
Pediatrics	748	818	1,537	
Tuberculosis			524	
Total			2,061	
Vaginal Smears			310	
Stool Examinations			209	
Nose and Throat Cultures			455	
Mouth and Eye:				
Smears and Cultures			127	
Blood Chemistry	92	47	298	
Photographs	20	42	81	

None of the laboratory examinations tabulated above have been designated officially as routine measures. However, a comparison of the number of Mantoux tests, blood counts and urinalyses performed during each of the three years with the number of new patients admitted to the clinic suggests that an increasing number of our new patients receive the benefit of these examinations.

There has been a gratifying increase in the number of prophylactic immunizations administered.

PROPHYLACTIC IMMUNIZATIONS

	1932	1933	1934
Vaccination (Small Pox)	390	484	856
Diphtheria (Toxoid)	500	427	1,050

Miss Waters has continued to perform indispensable service in both the General Clinic and in the Special Clinics. During 1934 she prescribed diets for 2,384 patients and gave full instructions to the mothers for the preparation of them. This amounts to 358 more interviews than in 1933.

The activities of the Social Service Department will be found described in the report of that organization.

One may summarize the foregoing analysis by stating that during the last few years the Pediatric Division has tended to do an increasing amount of work for a relatively unchanging number of patients. It is important to recognize this tendency and to scrutinize its merits and disadvantages from sociological, economic and academic points of view.

The activities of the Special Clinics may be estimated from the following tabulation which represents the number of patients under active treatment on December 31, 1934.

Tuberculosis		257
Follow-up Clinics	Medical	250
	Surgical	
	Sloane Abnormal	
Normal Infant Clinic		125
Cardiac Clinic		115
Premature Clinic		85
Pediatrics Allergy Clinic		75
Pediatrics Anemia Clinic		65
Epilepsy Clinic		45
Diabetes Clinic		15
Celiac Clinic		10
Total		1,042

Through the cooperation of the Administration of Vanderbilt Clinic a special unit for the care of normal infants discharged from the Sloane Hospital was opened in March 1934 under the charge of Dr. Adams. The need for such a clinic was stressed in the Annual Report of last year and its establishment was a source of great satisfaction to those who had urged that it be organized. The clientele of this clinic has grown steadily until it ranks as one of our largest special groups. In addition to offering medical attention to a deserving class of individuals, this clinic is already providing patients for several problems in clinical research.

The other special clinics continue to fulfill the separate investigative and therapeutic functions for which they were set up. In addition, a brief study of the value of a new type of biological remedy for whooping cough was carried out in the General Clinic during the winter of 1934. Dr. MacDonald and Dr. Glass used the General Clinic for an investigation of the efficacy of alum-flocculated toxoid in the prevention of diphtheria. The General Clinic will also provide working facilities and a number of patients for a study planned by Dr. Altman and Dr. Loth of the merits of Sauer's vaccine for the prevention of pertussis. Dr. William H. Park of the New York City Board of Health has designated the Pediatric Clinic as one of the agencies in which the new vaccinal prophylaxis of infantile paralysis will be tested.

It is disappointing to report that little progress has been made in curtailing the length of time which patients spend in the clinic when they visit Pediatrics.

It is also a source of chagrin that the diagnostic meetings of the clinic physicians mentioned in the last Annual Report have lapsed into oblivion. We plan to resume these conferences in the near future. There is no question that some such activity is necessary to maintain the interest of the physi-

cians attending the clinic and to repay them, at least in part, for their unremunerated services.

During the last year several of our physicians have found it necessary to give up their connections with the clinic because of other obligations or as a result of illness. We have been fortunate in adding to our roster a number of recent graduates of The Babies Hospital and of other Pediatric institutions.

The Out-Patient Department has several requirements which may be recorded here. First in importance is the urgent need of more undergraduate nursing aid to assist in the examination of our small and frequently unruly patients. Furthermore our supply of examining instruments, such as otoscopes and blood pressure apparatus is inadequate. In dealing with infants and small children an ample supply of human assistance is particularly necessary to insure consistently thorough physical examination of the patient. Both copious nursing aid and mechanical equipment are essential to shorten the period which the patients must spend in the clinic. In addition, we feel increasing need of a part-time clinic secretary. Such a secretary could assist in abstracting and classifying important clinical material so as to render it available for the conferences already alluded to. Furthermore, the medical efficiency of the clinic could be improved by the keeping of certain statistics which are of direct concern principally to the Pediatric Division.

Grateful acknowledgment is due to Miss Waechter, the Head Nurse of the Pediatrics Division, and to Miss Zelley, the Assistant Head Nurse, for their kindness in compiling the data upon which this report is based.

Respectfully submitted,

Donovan J. McCune
Chief, Pediatric Clinic

December 31, 1934

CONDENSED STATEMENT OF FORTY-SIX YEARS' WORK

Year	Patients Admitted	Hospital Days' Treatment	Average Stay In Days	Percentage Of Deaths, All Ages	Out-Patient Department New Patients	Out-Patient Department Total Visits
1889	214	4,393	20.5	26.6	.....	.....
1890	236	4,997	19.8	30.9	.....	.....
1900	386	10,942	27.8	37.6	1,000	4,754
1910	1,271	23,310	17.5	30.4	3,855	15,518
1920	1,586	16,548	10.1	23.5	4,410	16,034
1930	2,320	39,481	16.3	11.2	5,695	37,143
1931	2,152	35,266	15.6	9.9	6,399	36,174
1932	2,009	30,924	15.4	8.5	5,467	33,900
1933	2,324	35,225	14.7	6.6	5,424	34,882
1934	2,857	36,026	12.2	4.7	5,580	37,400
Total 46 Years	53,932	893,881			140,288	608,187

HOSPITAL CALENDAR

Meetings

Annual Board and Society, second Tuesday in April.

Board of Managers, second Tuesday of every month excepting the months of July, August and September.

Executive Committee, fourth Tuesday of every month.

Annual Meeting of the Board of Women Managers, second Tuesday in January.

Board of Women Managers, second Tuesday of every month, from October to May, inclusive.

Cribside Social Service Committee, regular monthly meetings from October to June.

Annual Meeting of Cribside Social Service Committee, in December.

GENERAL RULES

1. The beds of the Hospital are free to the needy poor. Others are charged according to their means.

2. Sick children up to 12 years of age are admitted, except those suffering from contagious diseases.

3. Applications for admission must be made at the Hospital during the day, from 9 to 5, although emergency cases are received at any time.

4. The Out-Patient Department, in the Vanderbilt Clinic of the Medical Center, is open daily throughout the year from 2 to 3 P.M., except on Saturdays, Sundays and holidays.

5. Visiting day for parents of ward patients is Wednesday or Thursday from 3 to 4 P.M.

6. Visitors to the Hospital are welcome any afternoon between 3 and 5.

Report of the Director of the School of Nursing

I HAVE the honor of submitting herewith the annual report of the Department of Nursing of The Babies Hospital for the year ending December 31, 1934.

During this year the affiliating students living at The Babies Hospital were transferred to Maxwell Hall and graduate nurses who were living at Maxwell Hall were moved to the housing section of The Babies Hospital. This has been a most satisfactory change. The graduate nurses are glad to be together and from every aspect there are advantages to the student nurses in living at Maxwell Hall. They have all the benefits to be derived from a program developed by a social director, and they are under the supervision of a nurse responsible for the welfare of the students. The out-of-town students have been particularly well pleased with the change.

The theoretical instruction for affiliating students has undergone a few changes. The greater part of the lectures on children's diseases is now being given by Dr. Wood who is the resident physician at The Babies Hospital. Dr. McIntosh and Dr. Wilcox each continue to give one lecture to every group of students. The doctors are no longer asked to give these lectures gratuitously, but receive remuneration on the same basis as the doctors who lecture to the student nurses in other departments at the Medical Center. More emphasis has been placed upon the teaching of diets, and all affiliating students now spend one week of their thirteen weeks under the supervision of the dietitians. Arrangements have also been made to have each student spend two mornings in the recreation rooms under the supervision of the Nursery School Teacher. It is important that the students acquire a better understanding of normal development and normal activities of the various age levels, and an effort is being made to give the students every opportunity to acquire this understanding in their work with the convalescent patients and the children of the out-patient department.

We are again indebted to the Board of Women Managers for their donations at Christmas time which made a happy Christmas for the children possible. To Mrs. Jerome P. Webster we are indebted for a gift of forty-two dolls which were dressed by nurses and friends at the Medical Center. These dolls were given to the little girls here at Christmas time and any dolls that were left over will be given to the children during the year.

We continue to have many applications from young women who wish to take the one year course in infant and child care. It is now necessary for an applicant to pass a physical examination given by the doctor in charge of the health of the nurses before her application is accepted. It is hoped that this procedure will result in fewer illnesses and resignations because of ill health.

Statistics

Affiliating students during the year	176
Added Experience students during the year	15
Number of Infants Nurses placed in "permanent" positions, or in positions lasting more than two weeks	105

The following Infants Nurses received The Babies Hospital pin and diploma during the year:

Greta Borgeson	Virginia Mullins
Ellen Colgan	Agnes Murray
Nancy Felman	Isabel Navas
Lillie Frizzell	Jennie Pesti
Theresa Flynn	Edith Pfautz
Mary Gill	Gertrude Radford
Rose McGuinness	Edna Superko

Respectfully submitted,

Winifred Kaltenbach
Director of Nurses

December 31, 1934

Report of the Director of the Department of Educational Therapy

In 1934 there was a decrease of 8 children in the aggregate attendance and an increase of 73 individuals. The average daily attendance was 13, one less than 1933 and the average length of stay the same, 5 days. The longest stay in the Department was 142 days.

Other statistics:

Total number of children	3,483
Total number of individuals	670
Average daily attendance	13
Average weekly attendance	38
Average monthly attendance	56
Largest number in one day	30
Largest number in one week	41
Largest number in one month	78
Smallest number in one day	2
Smallest number in one week	10
Smallest number in one month	37

During the year 1934, 194 children worked at clay modeling and plasteline, 115 children did reed and raffia work. Valentines were made by 6 children, Easter baskets by 10 children, Easter eggs colored by 5 children, Hallowe'en caps by 16 children and Christmas tree decorations by 24 children. A Dutch village was made by 5 children and a Pilgrim and Indian scene was made by 16 children.

Books were distributed and collected on the wards every Tuesday and Friday afternoons. Mrs. Stanley Swaim, Volunteer Librarian, reports that 608 children read 2,413 books during the year. In the Story Hour, 120 stories were read from 55 selected books.

143 children received lessons from Miss Marjorie McGinnis, the visiting teacher from the Board of Education.

The Nursery School was assisted, during April and May, by a student teacher from the Child Education Foundation, Miss Margaret Guetschow. Miss Barbara Hitchings took charge of the Department during July and August.

Eight lectures on Recreational Therapy were given to the Affiliating Students. Seventeen lectures were given to the Infant Nurses on Child Development.

We wish to thank the following volunteers for reading aloud, playing games and otherwise entertaining those patients unable to leave their beds: The Misses Belle Wylie, Marjorie Simmonds, Rose Durry, Genevieve Stone,

Helen Holt, Anton Dunn, Elizabeth Hazelton, Betty Willetts, Mrs. Caroline N. Claire, Mrs. A. S. Garrabrants, Mrs. Alex. Benecke, also Mrs. Arthur B. Lincoln who substituted during March, and Mrs. Stanley Swaim, Librarian.

Miss Isabel Gibson came as a full time assistant to Mrs. Webster on September 10, 1934. She was formerly a student teacher from the Child Education Foundation.

Respectfully submitted,

GERALDINE McA. WEBSTER
Director

December 31, 1934

Report of the Treasurer

STATEMENT OF CURRENT REVENUE

For The Years Ending December 31, 1934 and 1933

HOSPITAL OR OPERATION EARNINGS

	1934	1933
Board of Private Patients	$12,668.70	$8,416.90
Board of Friends of Patients	884.00	637.75
Board of Semi-Private Patients	10,709.62	9,354.50
Board of Ward Patients (Cash received from the City of New York 1934, $18,531.06; 1933, $22,178.15)	39,594.55	47,854.14
Special Nurses	14,707.00	13,490.50
Operating Room Fees	3,828.50	3,961.00
Laboratory Fees	2,932.00	4,262.05
Roentgen Ray Services	6,865.75	5,669.55
Transfusions	440.15	293.00
Out-Patient Department	11,893.95	12,298.60
Telephone Service	138.13	181.71
Refund of Custodians' Salaries	3,600.00	3,600.00
Receipts from Meal Service		446.15
Contributions to Cost of Maintenance and Upkeep		212.90
Miscellaneous	628.22	539.28
Total Hospital Earnings	$108,890.57	$111,218.03

OTHER REVENUE OR INCOME

Donations from Individuals to meet Current Expenses	$19,236.76	$18,631.59
Donations from Churches to meet Current Expenses	392.80	435.18
Donations for Annual Beds	3,750.00	3,850.00
Received from United Hospital Fund	6,555.16	6,762.19
Income from Investments:		
General Fund	43,523.37	50,456.57
Income from Estate of Andrew J. Garvey		126.51
Income from Estate of Rudolph J. Schaefer	122.38	
Received from the Entertainment Committee		3,000.00
From Columbia University on Account of Laboratories		8,280.00
Interest on Bank Balances		145.11
Total Other Revenue or Income	$73,580.47	$91,687.15
Total Appropriations of Income from Special Funds for Stated Purposes	19,524.15	5,117.4[illegible]
Total Current Revenue	$201,995.19	$208,022.6[illegible]
Excess of Current Expenditures over Current Revenue	$101,140.27	$69,489.0[illegible]
Total	$303,135.46	$277,511.6[illegible]

NOTE—For the purposes for which the above funds are used, see page 44.

This statement does not include any charges for rent of the Out-Patient Department o for General Overhead payable to The Presbyterian Hospital in The City of New York.

STATEMENT OF CURRENT EXPENSES

For the Years Ending December 31, 1934 and 1933

ADMINISTRATION EXPENSES

	1934	1933
Salaries of Executive Officers and Clerks	$10,185.24	$18,129.61
Stationery, Printing and Postage	1,058.96	1,328.76
Telephone and Telegraph	4,308.85	4,523.22
Hospital Bureau of Standards and Supplies	120.00	130.00
Pension Insurance	709.81	
Miscellaneous	596.36	825.00
Total Administration Expenses	$16,979.22	$24,936.59

PROFESSIONAL CARE OF PATIENTS

			1934	1933
Direct Salaries and Wages:				
Nurses			$19,205.19	$13,730.87
Special Nurses			12,185.00	11,115.00
Ward Employees			1,785.17	1,687.78
			$33,175.36	$26,533.65
Direct Supplies			$8,102.53	$1,826.66
Cost of Patients' Supplies			2,302.89	1,087.27
House Staff:				
Salaries	$1,800.00		1,957.50	
Supplies	343.25	$2,143.25	217.27	2,174.77
School of Nursing:				
Salaries—Director of Nursing, Assistants and Instructors	10,906.75		10,700.24	
Attending Physician	172.50		180.00	
Supplies	341.04	11,420.29	370.12	11,250.36
Doctors' Offices		1,218.74		
Operating Room:				
Salaries	7,174.79		6,235.74	
Supplies	1,946.28	9,121.07	1,627.16	7,862.90
Out-Patient Department:				
Salaries and Labor	12,512.79		10,828.99	
Supplies	657.63	13,170.42	1,185.13	12,014.12
Social Service:				
Salaries and Labor	6,224.64		5,803.43	
Supplies	720.94	6,945.58	924.92	6,728.35
Laboratories:				
Laboratories Expense		31,629.96		35,683.44
Roentgen Ray Service:				
Salaries and Labor	6,954.58		6,596.67	
Supplies	3,610.26	10,564.84	4,189.12	10,785.79
Total Professional Care of Patients		$129,794.93		$115,947.31

DEPARTMENT EXPENSES

		1934		1933
Housekeeping:				
Labor	$16,717.71		$15,955.04	
Supplies	2,434.15	$19,151.86	3,417.65	$19,372.69
Kitchen:				
Labor, Food and Supplies		38,881.89		33,194.77
Nutrition Department:				
Salaries and Labor	7,085.77		9,860.77	
Supplies	679.95	7,765.72	1,333.16	11,193.93
Laundry:				
Laundry Expense		21,753.74		18,212.60
Stores Department:				
Labor				420.00
Total Department Expenses		$87,553.21		$82,393.99

GENERAL HOUSE AND PROPERTY EXPENSES

	1934	1933
Electric Lighting and Power	$5,479.54	$5,635.33
Fuel, Oil and Waste	9,445.23	13,914.81
Gas	390.36	566.50
Refrigeration	472.27	975.37
Operation and Maintenance of Buildings and Equipment	20,055.57	17,501.88
Insurance	2,503.18	2,429.66
Total General House and Property Expenses	$38,346.15	$41,023.55

CORPORATE EXPENSES

Pensions	$1,140.00	$1,080.00
Stationery, Printing and Postage	576.64	306.72
Legal Expenses	510.45	526.75
Graduation Pins for Nurses	12.90	22.00
Diplomas	141.34	129.85
Miscellaneous	831.71	589.73
Total Corporate Expenses	$3,213.04	$2,655.05

MISCELLANEOUS CHARGES

Expenditures of Joint Administrative Board (Babies Hospital Portion)	$135.42	$136.42
Provision for Replacement of Furniture and Fixtures, etc.	7,589.34	5,301.32
Current Expenses met from Special Funds for Stated Purposes	19,524.15	5,117.43
Total Current Expenses	$303,135.46	$277,511.68

COMPARATIVE BALANCE SHEETS AS OF DECEMBER 31, 1934 AND 1933

CAPITAL ASSETS

	1934	1933
Hospital Properties and Equipment (Book Value):		
Buildings	$1,618,931.42	$1,617,941.45
Land and Buildings, Rumson, New Jersey	23,952.10	23,952.10
Equipment	150,133.23	125,921.75
Total Hospital Properties and Equipment	$1,793,016.75	$1,767,815.30
Investments (Book Value):		
Mortgages Receivable	$282,000.00	$301,000.00
Bonds (Market Value 1934, $983,656.25)	1,038,194.18	601,829.02
Stocks (Market Value 1934, $155,110.00)	155,210.30	63,392.90
Real Estate	10,000.00	
Total Investments	$1,485,404.48	$966,221.92

CURRENT ASSETS

Superintendent's Accounts Receivable (Less Reserve for Doubtful Accounts)	$18,932.36	$19,149.81
Cash on Hand and in Bank	95,530.85	108,160.56
Supplies on Hand	309.54	4,671.83
Accrued Interest and Dividends Receivable	14,370.29	13,507.02
Total Current Assets	$129,143.04	$145,489.22
Notes Receivable—Francis P. Garvan	$75,000.00	$75,000.00

DEFERRED CHARGES

Unexpired Insurance Premiums	$1,463.58	$2,200.23
Total Assets	$3,484,027.85	$2,956,726.67

CAPITAL LIABILITIES

Capital Account (Hospital Properties and Equipment)	$1,793,016.75	$1,767,815.30
Endowment and General Fund Reserves:		
General Fund	953,053.84	1,063,764.16
Edward S. Harkness Educational and Scientific Fund	600,000.00	
Reuel B. Kimball Fund	57,737.58	57,737.58
Rumson Fund	20,469.78	25,290.08
Total Endowment and General Fund Reserves	$1,631,261.20	$1,146,791.82

Other Fund Reserves:		
Fund for Cleft Palate Cases	$2,720.05	
Dr. Coakley Memorial Research Fund	265.12	$265.12
Educational Therapy Fund	1,822.13	1,954.98
Garvan Chemical Fund	28,109.17	28,109.17
Nurses' Loan Fund	20.42	130.42
Laboratory Development Fund	691.75	
Mental Hygiene and Child Guidance Fund	1,875.01	
Edward S. Harkness Educational and Scientific Fund (Income)	916.67	
Dr. Lyttle Research Fund for Nephritis	235.19	250.00
Oxygen Tent Fund	18.55	18.55
Rumson Fund (Income)	1,127.72	693.43
Fund in Memory of Virginia Zachry	67.50	
Total Other Fund Reserves	$37,869.28	$31,421.67

CURRENT LIABILITIES

Advance and Overpayments by Patients	$70.25	$316.42
Audited Vouchers Unpaid	21,810.37	10,381.46
Total Current Liabilities	$21,880.62	$10,697.88
Total Liabilities	$3,484,027.85	$2,956,726.67

CERTIFICATE OF AUDITING COMMITTEE

We have had the accounts of the Treasurer and Superintendent for the Fiscal Year ending December 31, 1934 examined and checked by Messrs. Haskins & Sells, Certified Public Accountants, and have received their certificate, dated May 11, 1935, certifying that in their opinion the accompanying balance sheet as of December 31, 1934, and the income account for the year ending that date set forth respectively the financial condition of the Hospital at December 31, 1934, and the results of its operations for the year ended that date.

The securities shown by the books of the Hospital to be owned by it as of December 31, 1934, are reported by Haskins & Sells in Schedule I of their report of May 11, 1935. The United States Trust Company of New York, custodian of the securities of the Hospital, has under date of February 28, 1935, issued its certificate showing the securities held by it as of December 31, 1934. We have inspected such certificate and find that the securities therein listed agrees with those listed in said Schedule I.

The cash balance in favor of the Hospital shown in said report as $95,530.85 has been verified by the certificate of the depositary.

David M. Look
William Williams
Auditing Committee

Dated, New York, May 28, 1935

STATEMENT SHOWING INCREASE OR DECREASE OF PRINCIPAL OF ALL INVESTED FUNDS

For Twelve Months Ending December 31, 1934

Description of Funds	Amount First of Period	Received During Period	Decrease During Period	Amount End of Period	Increase	Decrease
General Fund	$1,063,764.16	$6,550.00	$117,260.32	$953,053.84	.....	$110,710.32
Edward S. Harkness Educational and Scientific Fund	.....	600,000.00	.....	600,000.00	$600,000.00	.....
Reuel B. Kimball Fund	57,737.58	.....	.....	57,737.58	.....	.....
Rumson Fund	25,290.08	173.80	4,994.10	20,469.78	.....	4,820.30
Total	$1,146,791.82	$606,723.80	$122,254.42	$1,631,261.20	$600,000.00	$115,530.62

STATEMENT SHOWING INCREASE OR DECREASE OF FUNDS OTHER THAN INVESTED FUNDS RECEIVED FOR SPECIAL PURPOSES

For Twelve Months Ending December 31, 1934

Description of Funds	Amount First of Period	Received During Period	Decrease During Period	Amount End of Period	Increase	Decrease
Fund for Cleft Palate Cases	.....	$3,600.00	$879.95	$2,720.05	$2,720.05	.....
Dr. Coakley Memorial Research Fund	$265.12	.....	.....	265.12	.....	.....
Educational Therapy Fund	1,954.98	2,000.00	2,132.85	1,822.13	.....	$132.85
Fund for Miscellaneous Purposes	.....	1,009.50	1,009.50	.....	.....	.....
Garvan Chemical Fund	28,109.17	.....	.....	28,109.17	.....	.....
Edward S. Harkness Educational and Scientific Fund (Income)	.....	15,916.67	15,000.00	916.67	916.67	.....
Laboratory Development Fund	.....	990.80	299.05	691.75	691.75	.....
Mental Hygiene and Child Guidance Fund	.....	2,500.00	624.99	1,875.01	1,875.01	.....
Nurses' Loan Fund	130.42	.....	110.00	20.42	.....	110.00
Dr. Lyttle Research Fund for Nephritis	250.00	.....	14.81	235.19	.....	14.81
Oxygen Tent Fund	18.55	.....	.....	18.55	.....	.....
Rumson Fund (Income)	693.43	1,152.72	718.43	1,127.72	434.29	.....
Fund in Memory of Virginia Zachry	.....	530.00	462.50	67.50	67.50	.....
Total	$31,421.67	$27,699.69	$21,252.08	$37,869.28	$6,705.27	$257.66

PURPOSE FOR WHICH INCOME OR PRINCIPAL OF RESERVE FUND IS USED

General Fund. It is intended to use the income toward the current expenses of the Hospital and to draw on the principal, when necessary, to meet expenditures not otherwise provided for.

Reuel B. Kimball Fund. The income is applied toward the current expenses of the Hospital, or that part thereof for the support of which the fund was donated.

Fund for Cleft Palate Cases. To help defray expenses in connection with cleft palate patients.

Dr. Coakley Memorial Research Fund. To be used for research and other special work under the direction of Dr. Kernan.

Educational Therapy Fund. To help defray expenses of the educational therapy treatment of patients.

Garvan Chemical Fund. To be used for laboratory research work.

Edward S. Harkness Educational and Scientific Fund. The income is used for the educational and scientific work of the Hospital in accordance with the agreement between the Hospital and Columbia University.

Laboratory Development Fund. To cover unusual expenses incurred in connection with the educational and scientific development.

Mental Hygiene and Child Guidance Fund. To provide a fellowship in mental hygiene and child guidance.

Nurses' Loan Fund. To assist members of the Nursing Department.

Dr. Lyttle Research Fund for Nephritis. To be used for research and other special work under the direction of Dr. Lyttle.

Oxygen Tent Fund. To defray expenses in connection with the purchase of oxygen tent.

Rumson Fund. The income is used to provide special relief under the direction of The Cribside Social Service Committee.

Fund in Memory of Virginia Zachry. To be used for purchase of breast milk.

DONATIONS FROM INDIVIDUALS FOR YEAR 1934

Adee, Mrs. Ernest R.	$25.00
Adee, Mr. George T.	5.00
Allen, Mr. George Marshall	10.00
Allendorf, Mrs. E. Eugene	.50
Alley, Mr. James C.	5.00
Anonymous	176.76
Auchincloss, Mrs. Hugh D.	50.00
Auchincloss, Mrs. R.	50.00
Bacon, Mrs. F. A.	3.00
Baldwin, Mrs. Alexander T.	25.00
Ballard, Mrs. Edward L.	25.00
Barron, Mr. George D.	5.00
Bartol, Mrs. Henry G.	10.00
Bartow, Mrs. Henry S.	10.00
Battershall, Mrs. Frederic S.	25.00
Bernheim, Dr. Alice	5.00
Beyer, Mrs. Eugene O.	5.00
Black, Mr. James D.	10.00
Blagden, Mrs. Dexter	50.00
Bogert, Mrs. Beverly	25.00
Bonbright, Mr. Irving W.	50.00
Borden, Mr. Bertram H.	100.00
Boyer, Miss A. Elizabeth	1.00
Bradley, Mrs. Charles	50.00
Burke, Mrs. Stanley W.	25.00
Burlingham, Mrs. Charles	25.00
Burras, Mrs. Howard K.	10.00
Butterworth, Mrs. George F.	5.00
Campbell, Mrs. Adam	10.00
Carnegie, Mrs. Andrew	100.00
Carse, Miss Harriet	10.00
Charles, Mrs. Howard W.	25.00
Child, Mrs. Lewis P.	4.00
Childs, Mrs. Samuel S.	5.00
Chisholm, Mr. Hugh J.	1,000.00
Clark, Mrs. Audley	10.00
Cole, Mr. Edward F.	25.00
Courdert, Mrs. J. C.	1.00
Cribside Committee	600.00
Crimmins, Mrs. Thomas	10.00
Curtiss, Miss Maude H.	25.00
Dakin, Mrs. Henry Drysdale	10.00
Davis, Mrs. C. P.	10.00
Davis, Mrs. Wendell R.	10.00
Dewes, Mrs. Edith B.	2.00
Dominick, Mr. George F., Jr.	25.00
Dommerich, Mrs. Louis W.	$75.00
Dows, Mrs. David	10.00
Draper, Mrs. William K.	5.00
Duane, Mrs. James May	5.00
Dunham, Mrs. Edward K.	10.00
Duryea, Mrs. Walter B.	15.00
Dutcher, Mr. Charles Mason	50.00
Edgar, Mrs. James A.	1.00
Edgar, Miss Margarette H.	5.00
Emery, Mr. Dean	10.00
Evans, Miss Anna B.	25.00
Fahnestock, Mrs. Ernest	10.00
Fairhaven, The Lady	50.00
Field, Mr. Wm. B. Osgood	10.00
Fincke, Mrs. Benjamin C.	3.00
Fisher, Dr. Frank L.	13.00
Fisher, Mrs. Henry J.	15.00
Flagler, Mrs. Harry Harkness	25.00
Flexner, Dr. Simon	10.00
Franklin, Mrs. George S.	15.00
French, Mrs. John	25.00
Frenkel, Mr. Emil	5.00
Friedsam Foundation, The	5,000.00
Fries, Dr. Harold H.	10.00
Gibbs, Mrs. William F.	3.00
Gottheil, Mrs. Paul	10.00
Graves, Miss Lavinia R.	25.00
Greenough, Mrs. Busch	15.00
Grossmann, Mrs. Edward A.	2.00
Halamka, Miss Irene M.	2.00
Hamilton, Mrs. Morgan	10.00
Hartshorne, Mrs. Richard B.	5.00
Haskins, Mrs. Edward W.	10.00
Hayden Fund, The Charles, for the benefit of The Coakley Memorial Clinic	100.00
Hays, Mrs. David S.	5.00
Hendel, Mrs. James	10.00
Henderson, Mrs. Edw. Cairns	5.00
Hickox, Mrs. Charles V.	5,000.00
Hoe, Mrs. Richard March	10.00
Hoffman, Mrs. Effe K. D.	15.00
Holden, Mrs. Edwin B.	5.00
Hoyt, Mr. & Mrs. John Sherman	500.00

Hyde, Mrs. George	$1.00
James, Mrs. Arthur Curtiss	10.00
James, Mrs. Walter B.	15.00
Jennings, Miss Annie B.	10.00
Jennings, Mrs. Walter	250.00
Kelchner, Mrs. Wm. Wilson	10.00
King, Miss Martha	1.00
Kornfeld, Mr. Alfred E.	5.00
Kress, Mr. Claude W.	2.00
Lapham, Mrs. Lewis H.	10.00
LeBoutillier, Mrs. Philip	15.00
Lemlein, Mrs. Barton H.	1.00
Loew, Mrs. Wm. Goadby	500.00
Look, Mrs. David M.	10.00
Luquer, Mrs. Lea McI.	35.00
McAlpin, Mrs. D. Hunter	100.00
McCann, Mrs. Charles E. F.	100.00
McGlynn, Mrs. Frederick P.	10.00
McIntosh, Miss Marjorie	25.00
Marvin, Mrs. Langdon P.	10.00
Metcalf, Mrs. Manton B.	100.00
Middleton & Company	10.00
Milbank, Mr. & Mrs. Jeremiah	100.00
Monroe, Mrs. Robert Grier	5.00
Moore, Mrs. John Chandler	10.00
Morgan, Miss Caroline L.	100.00
Mortimer, Mr. Stanley	15.00
Murphy, Mrs. William D.	10.00
Neave, Mrs. Charles	10.00
Nichols, Mr. Acosta	5.00
Nichols, Mrs. William G.	10.00
Ogden, Miss Mary F.	5.00
Osborn, Mrs. Wm. Church	25.00
Parsons, Mrs. Hubert T.	5.00
Plaut, Mr. Joseph	10.00
Read, Mrs. George Rowland	5.00
Rhoades, Miss Nina	15.00
Rosenbaum, Mr. Solomon G.	10.00
Rothschild, Mr. Simon F.	$5.00
Rousmaniere, Mrs. John E.	10.00
Runk, Mrs. Charles A.	5.00
Schley, Mrs. William T.	25.00
Scoville, Miss Grace	100.00
Scribner, Mrs. Charles	10.00
Seeley, Mrs. Clinton Barnum	20.00
Sibley, Mrs. Hiram	10.00
Sillman, Mr. & Mrs. Louis	10.00
Slade, Mr. Francis Louis	100.00
Sloan, Mr. Benson B.	5.00
Sloan, Mrs. Samuel	5.00
Sloane, Mrs. William	100.00
Spitzner, Mr. George W.	50.00
Starr, Mr. Louis Morris	10.00
Stehlin, Mrs. Joseph	2.00
Strauss, Mr. Frederick	10.00
Stuyvesant, Miss Anne W.	25.00
Suydam, Mr. Walter L., Jr.	10.00
Taylor, Mrs. Henry C.	100.00
Terry, Mr. Wyllys	100.00
Thacher, Mrs. Thomas D.	10.00
Thalman, Mrs. Ernest	25.00
Timpson, Mrs. James	25.00
Trowbridge, Mr. James R.	500.00
Tucker, Mr. & Mrs. Carll	2,500.00
Tucker, Mrs. Samuel A.	5.00
von Zedlitz, Mrs. Anna M.	10.00
Walter, Mrs. William I.	25.00
Weems, Mr. F. C.	5.00
White, Miss Caroline	10.00
Williams, Mrs. Laura C.	10.00
Winkhaus, Mrs. A. C.	5.00
Winter, Mrs. O. F.	2.50
Wurman, Mrs. I.	5.00
Zabriskie, Miss Ethel	15.00
Total donations from individuals during 1934	$19,236.76

DONATIONS FROM CHURCHES

Fifth Avenue Presbyterian Church	$392.80
Total Donations from Churches	$392.80

DONATIONS FOR ANNUAL BEDS

Alexander, Mrs. Charles B.	$500.00
Anonymous	250.00
Cribside Committee	500.00
Hewitt's, Miss, Classes	500.00
Phipps, Mrs. John S.	500.00
Rice, Mrs. William Lowe	1,000.00
Valentine, Mrs. P. A.	500.00
Total Donations for Annual Beds	$3,750.00

DONATIONS AND OTHER ADDITIONS TO INVESTED FUNDS

During The Twelve Months Ending December 31, 1934

General Fund:			
West End Collegiate Church Endowed Bed (Children's Bed) by transfer from Presbyterian Hospital		$5,000.00	
Donations for Purchase of Equipment of a Children's Ward:			
Everson, Mrs. Duane S.	$50.00		
West End Collegiate Church Sunday School	1,500.00	1,550.00	
			$6,550.00
Edward S. Harkness Educational and Scientific Fund:			
Mr. Edward S. Harkness			600,000.00
Rumson Fund:			
Profit on Sale of Securities			173.80
Total Additions to Invested Funds			$606,723.80

DONATIONS AND OTHER ADDITIONS TO OTHER THAN INVESTED FUNDS

During The Twelve Months Ending December 31, 1934

Fund for Cleft Palate Cases:	
The Board of Women Managers	$1,500.00
Carle, Mr. and Mrs. Robert W.	200.00
Chambers, Mr. Robert A.	100.00
de Mauriac, Mr. Norman P.	100.00
Fish, Mr. Stuyvesant	100.00
Gates, Mr. Artemus L.	100.00
Gibbs, Mr. George	100.00

DONATIONS AND OTHER ADDITIONS TO OTHER THAN INVESTED FUNDS

(*Continued*)

During The Twelve Months Ending December 31, 1934

Harkness, Mrs. Edward S.	$200.00	
Harkness, Mr. William Hale	100.00	
Hornor, Mr. John W.	100.00	
Look, Mr. David M.	100.00	
Mabon, Mr. James B.	100.00	
McAlpin, Mr. Charles W.	100.00	
Milbank, Mr. Dunlevy	100.00	
Read, Mr. Duncan H.	100.00	
Sage, Mr. Dean	100.00	
Straus, Mr. Jesse Isidor	100.00	
Taylor, Mr. Wm. R. K.	100.00	
Webb, Mr. Vanderbilt	100.00	
Williams, Mr. William	100.00	
		$3,600.00
Educational Therapy Fund:		
McAlpin, Mrs. D. Hunter		2,000.00
Fund for Miscellaneous Purposes:		
The Board of Women Managers, for Shelving on 9th Floor	$9.50	
The Entertainment Committee, for Premature Nursery	1,000.00	
		$1,009.50
Edward S. Harkness Educational and Scientific Fund (Income):		
Income from Investments		15,916.67
Laboratory Development Fund:		
Fees received from private patients by doctors and donated for research purposes		990.80
Mental Hygiene and Child Guidance Fund:		
The Commonwealth Fund		2,500.00
Rumson Fund (Income):		
Income from Investments		1,152.72
Fund in Memory of Virginia Zachry:		
Cotton, Franklin, Wright and Gordon	$100.00	
Duller, Mr. William W.	55.00	
Heiner, Mr. and Mrs. Graham	10.00	
Matthews, Mr. Douglas W.	5.00	
Noyes, Mr. George C.	25.00	
Tiffany, Mr. Carter	10.00	
Zachry, Mr. Wallance P.	325.00	
		530.00
Total Additions to other than Invested Funds		$27,699.69

Respectfully submitted,
Cornelius R. Agnew
Treasurer

GIFTS TOWARD SUPPORT OF BEDS

A donation of $500 supports a bed for one year and entitles the donor to name it for that period.

1895. Mrs. Charles B. Alexander, known as the "Mary Crocker Alexander Bed" (now Mrs. Sheldon Whitehouse), for 41 years.

1907. Mrs. P. A. Valentine, known as the "Anderson Valentine Bed," for 28 years.

1911. Mrs. John S. Phipps, for 24 years.

1911. Mrs. P. A. Valentine, known as the "Philip and Lester Armour Bed," for 24 years.

1914. The Cribside Committee, for 21 years.

1916. Mrs. William Lowe Rice, known as the "Mildred Gautier Rice Bed," for 18 years.

1925. Anonymous, in memory of Elizabeth Short Crawford, for 10 years.

1925. Miss Hewitt's Classes, the Senior School Bed, for 10 years.

1928. Miss Hewitt's Classes, the Junior School Bed, for 7 years.

CRIBS FURNISHED

Twenty-Five dollars will furnish a crib for one year.

Two, furnished in perpetuity by gift in May, 1917, of $1,000 under the will of Mary Isabel Reese, widow of Brigadier-General Chauncey B. Reese, in memory of her only grandchildren, the little daughters of John and Sarah Brewerton Reese Jolly:

Sarah Brewerton Jolly, born Dec. 19, 1905; died Aug. 18, 1910.

Mary Courtenay Jolly, born Dec. 25, 1907; died March 25, 1914.

One by Mrs. William T. Schley.

Three by Mrs. Louis W. Dommerich.

ENDOWED BEDS

In Perpetuity

1892-1894	One by the Cribside Committee, known as "Cradyl-Nyst."
1894	One by Mrs. Robert Hoe.
1894-1916	One by Mrs. Henry G. Trevor.
Jan. 15, 1895	One by Mrs. Evan T. Walker.
Jan. 23, 1895	One by Mrs. Richard Arnold, in memory of Georgiana Arnold.
April 13, 1897	One by Mr. and Mrs. Chas. M. Fry, known as the "Mr. and Mrs. Chas. M. Fry Bed."
April 27, 1897	One by Mrs. Geo. Kemp, "for the use and purposes of the Hospital."
March 1, 1898	One by Mrs. Oliver G. Jennings, known as the "Brewster Bed."
1899-1902	One in memory of John Sherman Hoyt, Jr., by Mr. and Mrs. John Sherman Hoyt.
1902-1903	One in memory of Grace Osborn, by Mr. and Mrs. W. E. Dodge.
1902-1903	One in memory of Clara W. Wertheim, by Henry P. Wertheim.
May 14, 1904	One in memory of George Arents Brown, by Mr. and Mrs. George Arents.
1904-1907	One by Estate of Mrs. Chas. Harvey Hartman.
March 15, 1905	One by Mrs. J. Henry Lane.
April 22, 1905	One by Mrs. Daniel S. Lamont, known as the "Julia Lamont Bed."
1900-1907	One by Mrs. Elizabeth Chamberlin Lockwood, in memory of Emily Beaver Chamberlin.
1908	One in memory of Elizabeth Marshall Butler, by Arthur W. Butler.
Jan. 18, 1910	One in memory of Kenneth M. Holt, by Dr. and Mrs. L. Emmett Holt.
July 19, 1910	One in memory of Peter Moller, by Edwin Clarence Moller.
Jan. 18, 1911	One by Emily A. Watson in memory of Wheeler Watson.
Dec., 1911	One in memory of David Bradley Martin, by Mrs. Bradley Martin.
Dec., 1912	One in loving memory of J. Bradley Cumings, endowed by his friends. "Greater love hath no man than this, that a man lay down his life for his friends."—*St. John 15: 13.*
1907-1913	One by the Cribside Committee.
May, 1914	One by Mrs. Andrew Carnegie in memory of Archibald Fraser Barrow.
June, 1914	One by Mrs. Robert W. Todd, known as the "Mabel Todd Bed."
May, 1916	One by Mr. and Mrs. John Chandler Moore in memory of Edward de Bébian Moore.
May, 1916	One by Mrs. John Hubbard in memory of Margaret Fahnestock.
Dec., 1916	One by Mrs. Clarence M. Hyde, known as the "Clara Mathewson Hyde Bed."
June, 1917	One by Harris Brisbane Dick, known as the "Harris Brisbane Dick Free Bed."
Oct., 1917	One by Mrs. Edward S. Harkness, known as the "Thomas Stillman Taylor Bed."
Dec., 1917	One by Mr. and Mrs. Walter A. Hirsch in memory of John Walter Hirsch.
July, 1919	One by Mr. and Mrs. Daniel Schnakenberg in memory of their daughter, Anna Kate Bartlett.
May, 1919	One by Mrs. John Jay Knox in memory of John Jay Knox.
May, 1919	One by Mrs. John Jay Knox in memory of Dr. Reucl B. Kimball.

Dec., 1920	One by Mrs. Andrew Carnegie, "A thank offering for Louise Carnegie Miller."
Sept., 1921	One by the Estate of Jacob H. Schiff.
April, 1922	One by the Cribside Committee in memory of Sarah Elizabeth Williams.
June 14, 1922	One by Mr. and Mrs. Simon Guggenheim in memory of their son, John S. Guggenheim.
Jan. 22, 1923	One by Mr. and Mrs. Herman Armour Nichols "in loving memory of Marie Louise Nichols."
May 1, 1929	One by the Estate of Julia M. Stout.
Sept., 1930	One by Edith C. Thompson in memory of her mother, Mrs. Grace H. Thompson.
Nov., 1934	West End Collegiate Church

DONATIONS OF FLOWERS, BOOKS, TOYS AND MISCELLANEOUS ARTICLES

For the Twelve Months Ending December 31, 1934

Mrs. Ernest R. Adee
Mrs. David A. Agnew
Mr. P. Hart Anderson
The Misses Cynthia, Viva and Maud Banks
Mr. Sol Bearman
Mrs. Wyllys R. Betts
The Board of Women Managers
Mrs. Stanley W. Burke
Mrs. William A. Burnham
Church of the Holy Communion
Mrs. Walter Close
Mrs. Cornelius G. Coakley
Mrs. J. O. Creager
The Cribside Social Service Committee
Mrs. Casimir de Rham
Mrs. William Dessor
Mrs. Robert DeVecchi
Mrs. J. W. Durkee
Miss Nancy Felman
Mrs. Angeleka Frink
Mrs. Francis P. Garvan
Dr. and Mrs. N. W. Giles
Miss Lavina R. Graves
Mrs. C. Ashley Haid
Mrs. A. Hefler
Mrs. Charles V. Hickox
Mrs. John W. Hornor
Mrs. F. W. Howland
Mrs. W. B. Jourdan
Mr. Eugene Kline
Mrs. A. Knox
Miss Katherine V. Kriedel
Miss Mary and Master Robert Lee
Mr. Charles L. Lipton
Mrs. J. B. Lipton
Dr. Mathilde Loth
Dr. and Mrs. John D. Lyttle
Mr. Charles W. McAlpin
Mrs. Robert McGraw
Miss Rose McGuinness
Miss L. Marion McKay
R. H. Macy & Company
Mrs. Herbert L. Mills
The Mirror Candy Company
Mrs. Walter Needhammer
Needlework Guild of America
Mrs. W. G. Nichols
Mrs. Joseph Novak
Mrs. George C. Noyes
Mrs. Peabody
Pupils of Class 5-A-3, Public School Number 95
Miss Gertrude Radford
Mrs. J. S. Rodgers
Mr. F. A. O. Schwarz
Mrs. Raymond J. Schweizer
Mrs. Rowland L. Stebbins
The Steri-Seal Corporation
Miss Edna Superko
Mrs. Edward T. H. Talmage, Jr.
Miss Sylvia Taubman
Master Teddy Taylor
Miss Marjorie Thirtle
Mrs. Roger Tuckerman
Mrs. Harold Van Tine
Miss Sally Vredenbergh
Miss Amy and Master Billy Wallace
Mrs. L. Chappell Warthen
Mrs. Jerome P. Webster
Miss Ruby Wertheimer
Young Women's Club of the Tremont Presbyterian Church

FORMER RESIDENT AND ASSISTANT PHYSICIANS

1890–1933

Martha Wollstein	1890	Pathologist (continues in office)
Dr. Lamphear	1891	Resident
Emily Lewi	1892	Resident
Mabel Cornish	1893	Resident
Emelyn L. Coolidge	1902	Resident
Dorothy M. Reed	1903–05	Resident
Louise Hutchensen	1904	Assistant
*Elizabeth Finch	1905	Assistant
Josephine Hemenway	Oct., 1905–Sept., 1911	Resident
Helen Hempstead	1907	Assistant
Melvern L. Mallory	1907	Assistant
Esther Leslie Jefferis	1908	Assistant
Florence L. McKay	1908	Assistant
Mabel L. Cobb	1909	Assistant
Edith R. Hatch	1910	Assistant
Alan G. Brown	Sept., 1911–Jan., 1914	Resident
Mary Cleveland Harper	1911	Assistant
Florence Child	1911	Assistant
Augusta L. Rucker	1911	Assistant
Dandridge P. West	Jan., 1912–Jan., 1913	Assistant
Edward A. Morgan	Jan., 1912–Jan., 1913	Assistant
F. Elmer Johnson	July, 1912–July, 1913	Assistant
Henry E. Utter	Jan., 1913–Jan., 1914	Assistant
Frank McLean	July, 1913–July, 1914	Assistant
Harold K. Faber	July, 1913–July, 1914	Assistant
Edward A. Morgan	Jan., 1914–Jan., 1916	Resident
A. E. Kuhlman	July, 1914–Jan., 1915	Assistant
Charles B. Crawford	July, 1914–July, 1915	Assistant
R. George McAlily	July, 1914–July, 1915	Assistant
T. Crosson Clark	Jan., 1915–Apr., 1916	Assistant
William H. Licht	July, 1915–Jan., 1916	Assistant
Arthur Wight Benson	July, 1915–Jan., 1917	Assistant
Hugh Chaplin	Dec., 1915–Jan., 1916	Assistant
Hugh Chaplin	Jan., 1916–Apr., 1916	Resident
Douglas B. Leitch	Jan., 1916–Jan., 1917	Assistant
T. Crosson Clark	Apr., 1916–Jan., 1917	Resident
Alfred Lee Loomis Bell	July, 1916–Jan., 1917	Assistant
George B. Irving	July, 1916–July, 1917	Assistant
Douglas B. Leitch	Jan., 1917–Jan., 1918	Resident
Charles A. Lang	Jan., 1917–Jan., 1918	Assistant
Herbert F. Jackson	Jan., 1917–Oct., 1917	Assistant
Charles A. Lang	Jan., 1918–Jan., 1919	Resident
Alton Goldbloom	Jan., 1918–Jan., 1919	Assistant
Helmina Jeidell	Jan., 1918–July, 1919	Assistant
*Walter E. Paris	Apr., 1918–Sept., 1919	Assistant
Alton Goldbloom	Jan., 1919–Jan., 1920	Resident

* Deceased.

Harry A. Naumer	Jan., 1919–Jan., 1920		Assistant
Lewis Robbin	Jan., 1919–Jan., 1920		Assistant
*Ralph C. Spence	Apr., 1919–Sept., 1920		Assistant
Paul Webley Beaven	July, 1919–Jan., 1920		Assistant
Paul Webley Beaven	Jan., 1920–Jan., 1921	Resident	
Maurice T. Briggs	Jan., 1920–Jan., 1921		Assistant
Gordon Chown	Jan., 1920–May, 1920		Assistant
William E. Sinclair	May, 1920–Jan., 1921		Assistant
Virginia Murray	Sept., 1920–Sept., 1921		Assistant
William E. Sinclair	Jan., 1921–May, 1921	Resident	
Kenneth Millan	Jan., 1921–Jan., 1922		Assistant
Jonathan P. Hadfield	Jan., 1921–May, 1921		Assistant
Jonathan P. Hadfield	May, 1921–Jan., 1922	Resident	
Howard Reid Craig	May, 1921–Jan., 1922		Assistant
L. Emmett Holt, Jr	Sept., 1921–Sept., 1922		Assistant
Howard Reid Craig	Jan., 1922–July, 1922	Resident	
Rustin McIntosh	Jan., 1922–July, 1922		Assistant
George B. Bader	Jan., 1922–Jan., 1923		Assistant
H. Bruce Chown	Apr., 1922–Apr., 1923		Assistant
Rustin McIntosh	July, 1922–July, 1923	Resident	
Randolph G. Flood	July, 1922–Jan., 1923		Assistant
L. C. Victor du Busc	Oct., 1922–Jan., 1924		Assistant
John W. Whitbread	Jan., 1923–Oct., 1923		Assistant
Franklin George Beall	Jan., 1923–Oct., 1923		Assistant
Charles W. Martin	Apr., 1923–Sept., 1923		Assistant
H. Bruce Chown	July, 1923–Oct., 1923	Resident	
Aubrey B. MacLean	Sept., 1923–Apr., 1925		Assistant
Franklin George Beall	Oct., 1923–Jan., 1925	Resident	
Howard A. Gilmartin	Oct., 1923–Oct., 1924		Assistant
James M. Sturtevant	Oct., 1923–Oct., 1924		Assistant
Henry C. Bussiére	Jan., 1924–Jan., 1925		Assistant
John P. Caffey	July, 1924–July, 1925		Assistant
James M. Sturtevant	Jan., 1925–Jan., 1926	Resident	
Kenneth Blanchard	Jan., 1925–Jan., 1926		Assistant
Mathilde Loth	Apr., 1925–Apr., 1926		Assistant
I. Newton Kugelmass	July, 1925–July, 1926		Assistant
Kenneth D. Nichol	July, 1925–Oct., 1925		Assistant
Gordon Oliver Matthews	Oct., 1925–Oct., 1926		Assistant
Kenneth D. Nichol	Jan., 1926–July, 1927	Resident	
Andrew E. Amick	Apr., 1926–Apr., 1927		Assistant
John Bernard Ahouse	July, 1926–July, 1927		Assistant
Aubrey Kent Geddes	July, 1926–Jan., 1927		Assistant
Jerome C. Chapman	Oct., 1926–Oct., 1927		Assistant
Grace Linklater Stone	Jan., 1927–Jan., 1928		Assistant
Wilfred S. Fitzpatrick	Apr., 1927–Jan., 1928		Assistant
Aubrey Kent Geddes	July, 1927–Jan., 1928	Resident	
David William Whaley	July, 1927–July, 1928		Assistant
Mary R. Eleston	Oct., 1927–Oct., 1928		Assistant
Wilfred S. Fitzpatrick	Jan., 1928–July, 1928	Resident	

* Deceased.

John Mitchell Brush	Jan., 1928–July, 1928	.....	Assistant
Charles E. Robert Parker	Apr., 1928–Apr., 1929	.....	Assistant
John Mitchell Brush	July, 1928–Jan., 1929	Resident	.....
Aildred A. MacDonald	July, 1928–Jan., 1929	.....	Assistant
Sidney T. Doubilet	July, 1928–Jan., 1929	.....	Assistant
Robert Gardner Reynolds	Oct., 1928–Oct., 1929	.....	Assistant
Aildred A. MacDonald	Jan., 1929–Jan., 1930	Resident	.....
Thomas P. Cunningham	Jan., 1929–Jan., 1930	.....	Assistant
Frederick Henry Wilke	Jan., 1929–Jan., 1930	.....	Assistant
John F. Abraham	July, 1929–June, 1930	.....	Assistant
Clement P. Cobb	July, 1929–July, 1930	Assistant Resident	.....
William J. Heeks	July, 1929–July, 1930	Assistant Surgical	.....
Hugh Wellmeier	July, 1929–July, 1930	.....	Assistant
Henry Holden Wheaton	July, 1929–Jan., 1931	.....	Assistant
Amos U. Christie	Oct., 1929–Oct., 1930	.....	Assistant
Emily Gardner	Oct., 1929–Jan., 1931	.....	Assistant
David W. Sherwood	Oct., 1929–Apr., 1930	Assistant Resident	.....
Arthur F. Ackerman	Jan., 1930–Apr., 1931	.....	Assistant
Robert W. Culbert	Jan., 1930–Oct., 1931	.....	Assistant
Katharine Gray Dodge	July, 1930–Oct., 1931	.....	Assistant
Alice Potter	July, 1930–Oct., 1931	.....	Assistant
Sidney S. Chipman	July, 1930–July, 1931	.....	Assistant
Donovan J. McCune	July, 1930–July, 1933	Resident	.....
David Charles Roberts	Sept., 1930–Apr., 1931	.....	Assistant
John Langdon	Oct., 1930–Jan., 1932	.....	Assistant
Pierce D. Knott	Jan., 1931–Jan., 1932	.....	Assistant
Felice M. Begg	Jan., 1931–Apr., 1932	.....	Assistant
Sidney S. Chipman	July, 1931–Apr., 1932	Assistant Resident	.....
Norman A. Pokorny	July, 1931–July, 1932	.....	Assistant
Russell B. Scobie	July, 1931–July, 1932	.....	Assistant
Mary Adams	Oct., 1931–Oct., 1932	.....	Assistant
Hattie E. Alexander	Oct., 1931–Oct., 1932	.....	Assistant
Charles Bradley	Oct., 1931–Oct., 1932	.....	Assistant
Belle B. Dale	Oct., 1931–Oct., 1932	.....	Assistant
Norman T. Crane	Jan., 1932–Jan., 1933	.....	Assistant
Henry W. Kaessler	Jan., 1932–Jan., 1933	.....	Assistant
Rhoda M. Mickey	Apr., 1932–July, 1933	.....	Assistant
John R. Gilmour	July, 1932–July, 1933	.....	Assistant
George Malley	July, 1932–July, 1933	.....	Assistant
Charles L. Wood	July, 1932–July, 1933	Assistant Resident	.....
Merl E. Fisk	Oct., 1932–Jan., 1934	.....	Assistant
William B. Nevius	Oct., 1932–Oct., 1933	.....	Assistant
C. Louise Powers	Oct., 1932–Oct., 1933	.....	Assistant
Hugh C. Thompson	Oct., 1932–Oct., 1933	.....	Assistant
Richard L. Day	Jan., 1933–Jan., 1934	.....	Assistant
Bragg C. Cammack	Oct., 1933–Jan., 1934	Ear, Nose & Throat	Resident

In the Matter of the Organization
and Incorporation of
THE BABIES HOSPITAL OF THE CITY
OF NEW YORK

WHEREAS, application has been made to the State Board of Charities for its approval of the organization and incorporation of the Babies Hospital of the City of New York, and

WHEREAS, on due inquiry and investigation, it appears to said board, desirable and proper, that the said institution shall be so established and incorporated.

NOW THEREFORE, in pursuance of, and in conformity with the provisions of Chapter 446, of the Laws of the State of New York passed May 18th, 1883, the said State Board of Charities hereby certifies that it approves of the organization and incorporation of the said The Babies Hospital of the City of New York, its certificate of incorporation of which is hereunto annexed.

IN WITNESS WHEREOF, the said Board have this September 6th, 1887, caused these presents to be subscribed by its officers and its official seal hereunto affixed.

(Seal) J. H. Van Antwerp, *Vice-President.*

Attest, James O. Fanning,
Assistant Secretary.

CERTIFICATE OF INCORPORATION

We, the undersigned, Jeannie T. Smith, Isabella B. Satterthwaite, Julia G. McNutt, Sarah J. McNutt and Isabella M. Banks, persons of full age and citizens of the United States and a majority of whom are citizens and residents of the State of New York, do by these presents, pursuant to, and in conformity with the act of the Legislature of the State of New York, passed on the 12th day of April, eighteen hundred and forty-eight, entitled "An Act for the incorporation of benevolent, charitable, scientific and missionary societies" and the several acts of the said Legislature amendatory thereof and supplemental thereto, associate ourselves together and form a society under the name and the style of "The Babies Hospital of the City of New York" by which name and title the said society shall be known in law and we further state that

FIRST. The object of the society is to provide medical and surgical aid and nursing for sick babies.

SECOND. The number of directors to manage such society shall be five.

THIRD. The names of the directors of such society for the first year of its existence shall be Jeannie T. Smith, Isabella B. Satterthwaite, Sarah J. McNutt, Julia G. McNutt, and Isabella M. Banks.

FOURTH. The term of existence of such society shall be fifty years from the date of these presents.

FIFTH. The place of business and the principal office of said society shall be located in the City and County of New York.

WITNESS our hands this 23rd day of June, A.D., 1887.
In the presence of

WILLIAM E. FAY,

JEANNIE T. SMITH,
ISABELLA B. SATTERTHWAITE,
SARAH J. MCNUTT,
JULIA G. MCNUTT,
ISABELLA M. BANKS.

STATE OF NEW YORK
CITY AND COUNTY OF NEW YORK } ss.:

On this twenty-third day of June, one thousand, eight hundred and eighty-seven, before me personally came Isabella B. Satterthwaite, Sarah J. McNutt, Julia G. McNutt and Isabella M. Banks, to me known to be four of the individuals described in and who executed the foregoing instrument and severally acknowledged to me that they executed the same.

WILLIAM E. FAY,
Notary Public,
(SEAL) New York County.

STATE OF NEW YORK
CITY AND COUNTY OF NEW YORK } ss.:

On this 6th day of July, 1887, before me personally came Jeannie T. Smith, known to me to be one of the individuals described in, and who executed the foregoing instrument and duly acknowledged to me that she executed the same.

WILLIAM E. FAY,
Notary Public,
(SEAL) New York County.

I approve of the within certificate of incorporation. September 10, 1887.

C. DONOHUE, J.

ENDORSED.—Certificate of Incorporation of The Babies Hospital of the City of New York.

STATE OF NEW YORK
OFFICE OF SECRETARY OF STATE
Filed and Recorded September 14, 1887.

DIEDRICH WILLERS,
Deputy Secretary of State.

We, the undersigned, Directors of The Babies Hospital of the City of New York, a corporation organized pursuant to and in conformity with an act of the Legislature of the State of New York, passed on the 12th day of April in the year one thousand eight hundred and forty-eight, entitled "An act for the incorporation of Benevolent, Charitable,

Scientific and Missionary Societies," and the several acts of the said Legislature amendatory thereof and supplemental thereto, do hereby certifiy that at an annual meeting of the Corporation of The Babies Hospital of the City of New York, held on the 11th day of January, in the year one thousand eight hundred and ninety-eight, it was by a majority vote determined to change the number of directors of the said The Babies Hospital of the City of New York from five (5) to fifteen(15), so that thereafter the number of directors of the said The Babies Hospital of the City of New York, should be fifteen (15).
Dated, January 11, 1898.

THOMAS E. SATTERTHWAITE,
H. R. KUNHARDT,
L. EMMETT HOLT,
R. B. KIMBALL,
CAROLINE E. L. KNOX.

State of New York, }
County of New York } ss:

On this 22nd day of November, 1898, before me came Thomas E. Satterthwaite, Henry R. Kunhardt, L. Emmett Holt, Reuel B. Kimball and Caroline E. L. Knox, to me known to be the individuals described in and who executed the within instrument, and severally acknowledged to me that they executed the same.

E. V. THORNALL,
Notary Public, New York County.

CERTIFICATE OF INCREASE IN THE NUMBER OF DIRECTORS
of
THE BABIES HOSPITAL OF THE CITY OF NEW YORK.

Pursuant to Section Thirty of the Membership Corporations Law

WE, the undersigned, being respectively the President and the Secretary of The Babies Hospital of the City of New York, do hereby certify as follows:

1. The name of the corporation is The Babies Hospital of the City of New York.

2. The corporation was originally incorporated as "The Babies Hospital of the City of New York", by duly executed Certificate of Incorporation dated June 23, 1887, approved by the State Board of Charities September 6, 1887, approved by Mr. Justice Donohue of the Supreme Court of the State of New York, September 10, 1887, and duly filed and recorded in the office of the Secretary of State of New York on September 14, 1887, pursuant to, and in conformity with the Act of the Legislature of the State of New York, passed on the 12th day of April, 1848, entitled "An Act for the Incorporation of Benevolent, Charitable, Scientific and Missionary Societies" and the several acts of the said Legislature, amendatory thereof and supplemental thereto.

3. The number of directors authorized by section Second of said Certificate of Incorporation was five (5). The number of directors was increased as of January 11, 1898, to fifteen (15). The number of directors was further increased as of February 21, 1929, to twenty-one (21). The number of directors was further increased as of February 10, 1932, to twenty-four (24).

The number of directors is to be increased to thirty-six (36).

IN WITNESS WHEREOF, we have made and subscribed this certificate in duplicate this 2nd day of March, 1933.

JOHN I. DOWNEY, *President.*
J. W. HORNOR, *Secretary.*

STATE OF NEW YORK }
COUNTY OF NEW YORK } ss.:

On this 2nd day of March, 1933, before me personally came JOHN I. DOWNEY and J. W. HORNOR, to me known and known to me to be the persons described in and who executed the foregoing certificate, and severally duly acknowledged to me that they executed the same.

J. T. KENNY,
Notary Public, New York County,
Clerk's No. 361, Register's No. 3-K-493,
Commission expires March 30, 1933.

(SEAL)

STATE OF NEW YORK }
COUNTY OF NEW YORK } ss.:

JOHN I. DOWNEY and J. W. HORNOR being severally duly sworn, do depose and say, and each for himself deposes and says, that he, the said John I. Downey is the President of The Babies Hospital of the City of New York, and he, the said J. W. Hornor is the Secretary thereof; that they have been authorized to execute and file the foregoing certificate by the votes, cast in person or by proxy, by a majority of all of the members of record of the corporation entitled to vote on an increase in the number of directors, and that such votes were cast at a special meeting of the members held at the Babies Hospital, Broadway and 167th Street, City, County and State of New York, on the 2nd day of March, 1933, at 4.00 o'clock in the afternoon, upon notice pursuant to Section 43 of the Membership Corporations Law.

JOHN I. DOWNEY
J. W. HORNOR

Subscribed and sworn to before me this 2nd day of March, 1933.
J. T. KENNY,
Notary Public, New York County
Clerk's No. 361, Register's No. 3-K-493
Commission expires March 30, 1933.

(SEAL)

STATE OF NEW YORK }
DEPARTMENT OF STATE } ss.:

I CERTIFY that I have compared the preceding copy with the original Certificate to Increase the number of Directors of The Babies Hospital of the City of New York, filed in this department on the 9th day of March, 1933, and that such copy is a correct transcript therefrom and of the whole of such original.

WITNESS my hand and the official seal of the Department of State at the City of Albany, this ninth day of March, one thousand nine hundred and thirty-three.

FRANK S. SHARP
Deputy Secretary of State.

(Seal of the State of New York, Department of State)

CONSTITUTION

As Amended March 2, 1933

ARTICLE I.

NAME

This Society shall be known as "The Babies Hospital of the City of New York."

ARTICLE II.

OBJECTS

To provide medical and surgical aid and nursing for sick and convalescent babies.

To educate parents and nurses in the care of sick and convalescent babies.

To afford medical students the opportunity to acquire a practical knowledge of pediatrics.

To promote research in medical science.

ARTICLE III.

MEMBERS

The members of this Society are the Board of Managers, the active members of the Board of Women Managers and such other persons as shall from time to time be approved by a majority of members of the Board of Managers present at a stated meeting, and who shall have been nominated at a previous meeting by a Standing Committee appointed for that purpose by the Board.

ARTICLE IV.

MANAGERS

There shall be a Board of Managers who shall be the Directors of the corporation, consisting of 36 members, divided into four classes of 9 members each; and the places of the said classes shall be vacant respectively on the second Wednesday of April at the end of one, two, three and four years beginning with the year 1934, so that nine members shall be elected by the Society annually, by ballot, to hold their seats for four years.

Twelve members of the Board shall constitute a quorum.

The Board of Managers shall at all times be fully authorized to execute all powers of the Society over all the estate and property of the Society. To it shall be committed the care of the funds of the institution, authority to make by-laws, rules and regulations, and to alter and amend the same; to fill vacancies in their own body, choose the officers of the Society, appoint agents, assistants and tenants, and generally to transact the entire business of the Society.

ARTICLE V.

OFFICERS

The officers of the Society shall consist of a president, one or more vice-presidents, a treasurer, and secretary, who shall be elected annually by the Board of Managers from their own number and who shall also be officers of the said Board. In addition thereto, the Board may appoint one or more assistant treasurers and assistant secretaries, and such other agents as may be from time to time determined upon and define their powers.

ARTICLE VI.

In addition to the officers above named, there may be one or more honorary vice-presidents elected from time to time by the Board from its former members. They shall not be members of the Board of Managers but shall constitute an advisory board to assist and advise with the Board of Managers on Hospital matters.

ARTICLE VII.

MEETINGS OF THE BOARD

The Board of Managers shall hold stated meetings on the second Tuesday of each month excepting the months of July, August and September, and may hold adjourned meetings when necessary. Special meetings of the Board may be called by the President or, in case of his absence or inability to act, by a Vice-President, or on written requisition of five members of the Board of Managers; but when special meetings are called the time and place of meeting and the subject proposed to be considered, shall be notified to the members at least two days previous to the meeting, and no other subject shall be discussed or acted upon at such meetings.

ARTICLE VIII.

ANNUAL MEETING

A meeting of the members of the Society shall be held annually on such day after the expiration of the fiscal year as the Board of Managers may appoint.

Special meetings of the Society may be called at any time by the Board of Managers and shall be called by the Secretary upon the written request of the president, or a vice-president, or ten members of the Society, specifying the purpose of such call. No other business than that so specified shall be transacted at such meeting.

At any meeting of the Society nine members shall constitute a quorum.

ARTICLE IX.

MISCELLANEOUS

No manager or other officer shall receive, directly or indirectly, any salary, compensation or emolument from the Society, either as such officer or manager/or in any other capacity, unless authorized by the by-laws or by the concurring vote of two-thirds of all the managers. No manager or other officer shall be interested, directly or indirectly, in any contract relating to the operations conducted by the Society, nor in any contract for furnishing supplies thereto, unless authorized by the by-laws or by the concurring vote of two-thirds of the managers.

The Society shall not sell, mortgage or lease its real property unless authorized by the vote of at least two-thirds of the whole number of its Managers, provided that if there are 21 or more Managers the vote of a majority of the whole number shall be sufficient. No sale or mortgage other than a purchase money mortgage, of real property within the State, or lease thereof for more than five years, shall be made without leave of the Supreme Court in a judicial district in which some of the property is located. No indebtedness for any purpose whatever shall be incurred for more than one-third of the value of the property of the Society.

At the annual meeting of the Society the managers shall present a report verified by the President and Treasurer or by a majority of the managers showing the whole amount of real and personal property owned by the Society, where located and where and how invested; the amount and nature of the property acquired during the year immediately preceding the date of the report and the manner of the acquisition; the amount applied, appropriated or expended during the year immediately preceding such date, and the purposes, objects or persons to or for which such applications, appropriations or expenditures have been made; and the names and places of residence of the persons who have been admitted to membership in the Society during such year, which report shall be filed with the records of the Society and an abstract thereof entered in the minutes of the proceedings of the annual meeting.

ARTICLE X.

AMENDMENTS TO THE CONSTITUTION

Amendments to the Constitution shall be proposed in writing at a regular meeting of the Board of Managers, and may be acted on at the next regular meeting of the Board, or at a special meeting called for that purpose; and shall be adopted only on a concurrence of a majority of the members present, but the affirmative vote must not be less than eleven.

BY-LAWS

As Amended April 10, 1934

ARTICLE I.

RULES AND REGULATIONS

The Board of Managers shall prescribe rules and regulations respecting the management of the affairs of the Hospital. Such rules and regulations shall not be inconsistent with these By-Laws, and may be amended at any meeting of the Board of Managers by a majority of those present.

ARTICLE II.

PRESIDENT

The President shall preside at all meetings of the Board. He shall appoint all special Committees, unless otherwise ordered, and shall perform such other duties as may be required by the Constitution and By-Laws. He shall also be ex-officio a member of all committees.

ARTICLE III.

VICE-PRESIDENT

In the event of a vacancy of the office of President, or during his absence or inability to act, his duties and powers shall devolve upon the Vice-President who has been longest in office, and, in the event of his absence or inability to act, then upon the Vice-President next in seniority of service. Should no Vice-President be able to act, a President pro tem shall be chosen by the Board.

ARTICLE IV.

TREASURER

The Treasurer shall be charged with the custody of all papers and documents relating to the property of the Corporation, other than such as are mentioned in By-Law V, of all moneys belonging thereto, and of the seal. He shall keep an account in the name of the Corporation with an institution approved by the Board, and shall deposit therein all moneys immediately upon receiving them. He shall cause to be kept such accounts as may be necessary to show the receipts, expenditures, and financial condition of the Institution, or as may be required by the Finance Committee. These accounts shall be open at all suitable times to the inspection of the Managers. He shall pay no moneys without proper order, as is elsewhere provided.

ARTICLE V.

SAFE KEEPING OF SECURITIES

All bonds, stocks and other invested securities and evidences of value, shall be deposited for safe keeping with a trust company approved by the Board to be held for account of the Hospital and subject to the joint written order of the Treasurer and a member of the Finance Committee, or, in the absence of the Treasurer, of two members of the Finance Committee.

All transfers and assignments of any securities registered or standing in the name of the Hospital shall be executed under its seal by the President or the Vice-President together with the Treasurer or Secretary.

ARTICLE VI.

SECRETARY

The Secretary shall be the Recording and Corresponding Secretary and shall keep the minutes of the proceedings of the Board of Managers, and preserve such records and papers as do not pertain to the office of Treasurer. He shall also be ex-officio a member of the Executive Committee and shall keep minutes of said Committee. He shall notify members of all meetings of the Board of Managers at least two days before the meeting.

He shall notify members of their appointment on Committees, and generally perform such duties as usually pertain to the office.

He shall have charge of the correspondence of the Board, and shall prepare the Annual Report of the Managers and attend to its publication.

ARTICLE VII.

COMMITTEES

At the meeting in April, after filling the vacancies about to occur in their Board, the Managers shall elect an Executive Committee of eight or more members and Standing Committees of two or more members each, naming the Chairman and Vice-Chairman of each, as follows:

Standing Committees

Finance	Vanderbilt Clinic
Nominating	Dietary
Auditing	Social Service
Insurance and Pensions	Occupational Therapy
Convalescent	Engineering
School of Nursing	Laundry
House	Grounds

Board of Women Managers: There shall be a Committee known as the Board of Women Managers which shall make its own rules and assist in the general active work of the Hospital subject to the Board of Managers and the Executive Committee. Such Board may appoint a Crib Side Committee to assist in the general work of the Hospital, which Committee shall make its own rules and elect its own officers.

Visiting Committee: There may be a Visiting Committee, appointed from time to time by the President from among the members of the Board of Managers and/or the Board of Women Managers, whose duty it shall be to visit the Hospital and make recommendations and suggestions concerning its operation.

The members elected to these Committees shall hold office until the second Wednesday of the April succeeding their appointment, and thereafter until their successors are elected, unless otherwise ordered by the Board.

All members of the Executive Committee and the Chairman and Vice-Chairman of all Standing Committees shall be members of the Board of Managers; otherwise membership on Standing Committees shall not be limited to Board Members nor restricted by sex.

The Treasurer shall be a member of the Finance Committee. The Secretary shall be a member of the Nominating Committee. The Chairman of the Engineering Committee shall be ex-officio a member of the Laundry Committee.

The Board may from time to time appoint such other Committees as it may deem advisable. It may fill vacancies in and add to the membership of all Committees.

Each Committee shall have advisory supervision over that Department of the Hospital designated by its name, as well as such other duties, including that of inspection, as may be assigned to each from time to time by the Board of Managers or the Executive Committee.

Chairmen of Standing Committees whose duties involve inspection of any parts of the Hospital shall be responsible for having inspections made at such times and under such rules as they or the Board of Managers may from time to time prescribe and shall report the results of such inspections periodically at meetings of the Board.

Chairmen of Standing Committees may, for the purpose of assisting their Committees in their duties, particularly those involving inspection, nominate additional members of their respective Committees subject to appointment by the Board.

ARTICLE VIII.

EXECUTIVE COMMITTEE

The Executive Committee shall meet on the fourth Tuesday of each month and may hold special meetings when necessary or when called by the Chairman or two members of the Committee. Three members in attendance at any meeting shall constitute a quorum.

It may, subject to the approval and control of the Board of Managers, exercise all the functions of the Board when the latter is not in session and shall have such powers as are given it by these By-Laws and as may be delegated to it from time to time by the Board.

It shall decide all questions relating to the admission, rejection and discharge of patients in conformity with the directions of the Board of Managers.

ARTICLE IX.

FINANCE COMMITTEE

The Finance Committee shall consist of five or more Managers and shall have authority in its discretion to sell bonds, mortgages, stocks, and other securities belonging to the Hospital and to invest and reinvest the proceeds (together with any other funds of the Society available for investment) in such securities as it may deem wise.

ARTICLE X.

NOMINATING COMMITTEE

The Nominating Committee shall, in case a vacancy occurs in the Board of Managers, recommend to the Board the name of a Member of the Society to fill such vacancy and to it shall be referred the names of all persons suggested for such position or for Membership in the Society; but no report of the Committee shall be acted upon until the next subsequent meeting of the Board except with unanimous consent.

ARTICLE XI.

AUDITING COMMITTEE

The Auditing Committee shall, shortly after the close of each fiscal year, examine, check, and verify the bonds, stocks, mortgages, and other securities owned by the Hospital and shall also have the accounts of the Treasurer, Executive Vice-President, and Superintendent for the last fiscal year examined and audited by Certified Public Accountants. The Committee shall thereafter report to the Board the results of such examination with its recommendations.

*ARTICLE XII.

MEDICAL BOARD, MEDICAL, SURGICAL AND LABORATORY SERVICES

The Board of Managers shall appoint annually a Director of the Pediatric Service and such other professional staff as shall be deemed necessary for the proper operation of the Hospital.

Such Director shall be responsible to the Board of Managers for the conduct of the medical service of the Hospital and shall apportion the work among the different members of the Medical Staff.

There shall be a Medical Board composed of such Director and the Attending Physicians and Surgeons of the Hospital. Other appointments to the Medical Board may be made by the Board of Managers.

The Board of Managers shall likewise appoint a House Staff consisting of as many members as the services of the Hospital may require, and at such times and for such terms of service as shall seem best to meet the needs of the Hospital.

The Board of Managers may likewise appoint a courtesy staff with such private patient pavilion facilities as may from time to time be determined upon.

These appointments shall be made at some time prior to July 1st of each year. The appointees, unless a different term be fixed by the Board, shall hold office for one year and thereafter until further action of the Board.

ARTICLE XIII.

EXECUTIVE STAFF

The Board of Managers may appoint an Executive Vice-President, a Superintendent and such Assistants as the Board may deem necessary for the service of the Hospital, whose services shall continue during the pleasure of the Board.

The Board of Managers may appoint a Director of the School of Nursing and such Assistants as may be necessary for such service, and such appointees shall hold office during the pleasure of the Board.

ARTICLE XIV.

ENDOWED BEDS

Gifts for the endowment of beds in the Hospital as memorials entitling the donor or his appointee to nominate patients to use and occupy them free of charge will be accepted in such amounts, on such conditions, and subject to such rules and regulations affecting the exercise of the right to nominate as the Board may from time to time prescribe.

ARTICLE XV.

FOUNDERS, PATRONS AND BENEFACTORS

A person contributing to the Society $5,000 or more at any one time shall become a Founder of the Society.

A person contributing to the Society $1,000 at any one time or $250 in one sum in each of five consecutive years shall become a Patron of the Society.

A person contributing $500 to the Society at any one time shall become a Benefactor of the Society.

ARTICLE XVI.

FISCAL YEAR

The fiscal year of the Society shall end on the 31st day of December of each year.

ARTICLE XVII.

SEAL

The Seal of the Society shall be circular in form with the words, "The Babies Hospital of the City of New York" and the figures "1887" on the circumference, the representation of a child's head and bust with the word "Inasmuch" directly beneath the center.

ARTICLE XVIII.

APPROPRIATIONS OF MONEY

Except in the cases provided for in By-Law IX, all appropriations of money shall be made by resolution of the Board of Managers or the Executive Committee. Orders for the amounts thus appropriated shall be drawn on the Treasurer and signed by two members of the Board of Managers (of whom the Treasurer shall not be one), and when properly endorsed shall be sufficient voucher for the Treasurer.

ARTICLE XIX.

COMPLAINTS, SUSPENSIONS OR DISCHARGES

Any Officer, Physician or Surgeon who shall so conduct himself as in the judgment of the Board of Managers to jeopardize the best interest of the Hospital may be discharged or suspended by a majority vote of the members present at any duly held meeting of the Board, provided, however, that no such discharge shall be effective unless the person complained of shall have been given an opportunity to present a defense before the Board or a Committee thereof.

ARTICLE XX.

ORDER OF BUSINESS

The order of business shall be as follows:

1. The roll shall be called, and the attending members noted.
2. The minutes of the preceding meeting shall be read, corrected if necessary, and approved.
3. Treasurer's Reports.
4. Reports of the Committees shall be called for, and action taken thereon.
5. Communications to the Board shall be received and considered.
6. Unfinished business.
7. New business.

ARTICLE XXI.

ALTERATIONS OR ADDITIONS

Any amendment to the By-Laws shall be proposed in writing at a regular meeting of the Board of Managers, and may be acted on at the next regular meeting of the Board, or at a special meeting called for that purpose. It shall be adopted only on an affirmative vote of a majority of those present. A copy of any proposed amendment shall be mailed to each member of the Board at least three days prior to the next meeting.

*On January 8, 1935, the first paragraph of Article XII of the By-Laws was amended to read:

"The Board of Managers shall appoint a Director of the Pediatric Service and such other professional staff as shall be deemed necessary for the proper operation of the Hospital."

and the last paragraph was amended to read:

"The appointees, unless a different term be fixed by the Board, shall hold office during the pleasure of the Board."

FORM OF BEQUEST

I give and bequeath to The Babies Hospital of the City of New York, incorporated by the Legislature of the State of New York in the year 1887, the sum of..... Dollars, to be applied to the use and benefit of the said Hospital, under the direction of the Managers thereof.

FORM OF DEVISE

I give and devise to The Babies Hospital of the City of New York, incorporated by the Legislature of the State of New York in the year 1887, all that, etc. (describe the property) to be had and holden to the said The Babies Hospital of the City of New York, its successors and assigns, for the use and benefit of the said Hospital.

FORTY-SEVENTH

ANNUAL REPORT

OF

THE BABIES HOSPITAL

OF THE

CITY OF NEW YORK

FOR THE YEAR ENDED DECEMBER 31, 1935

INCORPORATED 1887

BROADWAY AND 167TH STREET

NEW YORK

FORTY-SEVENTH

ANNUAL REPORT

OF

THE BABIES HOSPITAL

OF THE

CITY OF NEW YORK

FOR THE YEAR ENDED DECEMBER 31, 1935

INCORPORATED 1887

BROADWAY AND 167TH STREET

NEW YORK

The Babies Hospital
Broadway at 167th Street

OFFICERS

President

Dean Sage

Vice-Presidents

William E. S. Griswold
William Hale Harkness
Carll Tucker

Secretary

Matthew C. Fleming
20 Exchange Place

Assistant Secretary

John W. Hornor
136 East 79th Street

Treasurer

Cornelius R. Agnew
82 Beaver Street

Managers

whose terms of office expire respectively in

1936

Cornelius R. Agnew
Moreau Delano
John I. Downey
William H. Harkness
William M. Kingsley
Dean Sage
F. Louis Slade
William R. K. Taylor

1937

Thatcher M. Brown
Henry W. deForest
William B. Osgood Field
William E. S. Griswold
G. Hermann Kinnicutt
David M. Look
Dunlevy Milbank
Carll Tucker

1938

John S. Burke
Robert W. Carle
Hugh J. Chisholm
Johnston deForest
Samuel H. Fisher
Matthew C. Fleming
Walter E. Hope
Robert A. Lovett
James B. Mabon

1939

Malcolm P. Aldrich
Artemus L. Gates
George Gibbs
Edward S. Harkness
John W. Hornor
Charles W. McAlpin
Duncan H. Read
James R. Sheffield
William Williams

STANDING COMMITTEES

Executive

Cornelius R. Agnew
Malcolm P. Aldrich
Thatcher M. Brown
Moreau Delano
W. E. S. Griswold
William H. Harkness
John W. Hornor
William M. Kingsley
G. Hermann Kinnicutt
Dunlevy Milbank
Carll Tucker

Auditing

David M. Look
William Williams

Dietary

John W. Hornor
Artemus L. Gates
Edward S. Harkness
Duncan H. Read
Mrs. Henry C. Taylor

Engineering

George Gibbs
Artemus L. Gates

Finance

Robert A. Lovett
Malcolm P. Aldrich
Cornelius R. Agnew

Grounds

William R. K. Taylor
Moreau Delano
Hugh J. Chisholm
Mrs. William Robertson Coe
Mrs. G. Beekman Hoppin
William M. Kingsley
G. Hermann Kinnicutt
Mrs. Susan D. McKelvey
Mrs. Rufus L. Patterson
Mrs. William R. K. Taylor

House

F. Louis Slade
George Gibbs
Walter E. Hope
Charles W. McAlpin
Dunlevy Milbank

Insurance and Pensions

W. E. S. Griswold
Johnston deForest
Cornelius R. Agnew
William R. K. Taylor

Intern Committee

Robert W. Carle
Dunlevy Milbank
William H. Harkness
John W. Hornor
William Williams

Laundry

Johnston deForest
Matthew C. Fleming
Hugh J. Chisholm
George Gibbs
William R. K. Taylor
Mrs. Roger Tuckerman

Nominating

Johnston deForest
Thatcher M. Brown
Cornelius R. Agnew
Matthew C. Fleming
John W. Hornor
G. Hermann Kinnicutt

Real Estate

Johnston deForest
John I. Downey
Cornelius R. Agnew

School of Nursing

G. Hermann Kinnicutt
Moreau Delano
Mrs. Thatcher M. Brown
Mrs. Frederic F. deRham
Rustin McIntosh, M.D.
Walter W. Palmer, M.D.
Duncan H. Read
Mrs. Edward T. H. Talmage, Jr.
Miss Marguerite Wales
Benjamin P. Watson, M.D.
Allen O. Whipple, M.D.
Mrs. Staunton Williams

Vanderbilt Clinic

William H. Harkness
William B. Osgood Field
James B. Mabon
Mrs. Stafford McLean
Mrs. Samuel G. Ordway
William Williams

The President is ex officio a member of all committees.

The Executive Vice-President is ex officio a member of the Vanderbilt Clinic, House and School of Nursing Committees.

MEDICAL BOARD

Edward J. Donovan, M.D.
John D. Kernan, M.D.
Alfred G. Langmann, M.D.
Rustin McIntosh, M.D.
Howard H. Mason, M.D.
A. Ashley Weech, M.D.
Herbert B. Wilcox, M.D.

PEDIATRIC SERVICE

Director

Rustin McIntosh, M.D.

Attending Pediatricians

Frederic H. Bartlett, M.D.
Alfred G. Langmann, M.D.
Howard H. Mason, M.D.
A. Ashley Weech, M.D.
Herbert B. Wilcox, M.D.

Assistant Attending Pediatricians

John M. Brush, M.D.
John Caffey, M.D.
Howard R. Craig, M.D.
Leonard T. Davidson, M.D.
John T. Howell, Jr., M.D.
Charles A. Lang, M.D.
John D. Lyttle, M.D.
Donovan J. McCune, M.D.
Katharine K. Merritt, M.D.

Assistant Pediatricians

Hattie E. Alexander, M.D.
Harry S. Altman, M.D.
Robert W. Culbert, M.D.
Elvira Goettsch, M.D.
William S. Langford, M.D.
Mathilde Loth, M.D.
James M. Sturtevant, M.D.

Junior Assistant Pediatrician

Hilde Bruch, M.D.

Attending Neurologist

Walter O. Klingman, M.D.

Attending Neuropathologist

Abner Wolf, M.D.

SURGICAL SERVICE

Attending Surgeon

Edward J. Donovan, M.D.

Assistant Attending Surgeons

Elbert H. Caldwell, M.D.
William G. Heeks, M.D.
Louis M. Rousselot, M.D.
Frederick W. Solley, M.D.

Attending Oral Surgeons

Henry Sage Dunning, M.D., D.D.S.
Harold S. Vaughan, M.D.,D.D.S

Assistant Attending Oral Surgeons

Fred Squier Dunn, M.D., D.D.S.
Douglas B. Parker, M.D.,D.D.S.

EAR, NOSE AND THROAT SERVICE

Attending Oto-Laryngologists

John D. Kernan, M.D.
James W. Babcock, M.D

Assistant Attending Oto-Laryngologists

George V. Browne, M.D.
Arthur J. Cracovaner, M.D.
Charles N. Harper, M.D.
Harry Neivert, M.D.
Page Northington, M.D
Lee R. Pierce, M.D.

Junior Assistant Oto-Laryngologist

Robert L. McCollom, M.D.

CONSULTING STAFF

Bacteriology

Frederick P. Gay, M.D. and Staff

Biological Chemistry

Hans T. Clarke, D.Sc. and Staff

Dermatology

J. Gardner Hopkins, M.D. and Staff

Medicine

Walter W. Palmer, M.D. and Staff

Neurology

Frederick Tilney, M.D. and Staff

Ophthalmology

John M. Wheeler, M.D. and Staff

Orthopedic Surgery

Benjamin P. Farrell, M.D. and Staff

Oto-Laryngology

*Arthur B. Duel, M.D.

Pathology

James W. Jobling, M.D. and Staff

Pediatrics

Charles G. Kerley, M.D.

Surgery

Allen O. Whipple, M.D. and Staff
William A. Downes, M.D.

Urology

J. Bentley Squier, M.D. and Staff

*Deceased.

OUT-PATIENT DEPARTMENT

Attending Staff

Vanderbilt Clinic—Children

Chief of Clinic

Donovan J. McCune, M.D.

Assistant Chief of Clinic

Robert W. Culbert, M.D.

Attending Pediatricians

Harry S. Altman, M.D.
Victoria C. A. Bergstrom, M.D.
John M. Brush, M.D.
John Caffey, M.D.
Howard R. Craig, M.D.
Leonard T. Davidson, M.D.
Elvira Goettsch, M.D.
John T. Howell, Jr., M.D.
Charles A. Lang, M.D.
Alfred G. Langmann, M.D.
Mathilde Loth, M.D.
John D. Lyttle, M.D.
Aildred A. MacDonald, M.D.
Howard H. Mason, M.D.
Katharine K. Merritt, M.D.
Mary Reesor, M.D.
W. Russell Smith, M.D.
James M. Sturtevant, M.D.
A. Ashley Weech, M.D.
Herbert B. Wilcox, M.D.

Assistant Attending Pediatricians

Mary Adams, M.D.
Hattie E. Alexander, M.D.
Ben Arbor, M.D.
Constance M. Barwise, M.D.
Harold C. Brinn, M.D.
Louise P. Brown, M.D.
Hilde Bruch, M.D.
Sidney S. Chipman, M.D.
Belle B. Dale, M.D.
John R. Gilmour, M.D.
Louis Goldstein, M.D.
Elizabeth Goodman, M.D.
Henry W. Kaessler, M.D.
Camille Kereszturi, M.D.
Walter O. Klingman, M.D.
William S. Langford, M.D.
Margaret W. Lawrence, M.D.
Kenneth M. Metcalf, M.D.
Jeannette Munro, M.D.
William B. Nevius, M.D.
Donald R. Reed, M.D.
Gerald S. Schuman, M.D.
Mary M. Thomson, M.D.
Frederick H. Wilke, M.D.
Barney Worken, M.D.

Children's Surgical Clinic

Chief of Clinic

Frederick W. Solley, M.D. (to October 4, 1935)
Louis M. Rousselot, M.D. (from October 4, 1935)

Assistant Attending Surgeons

Elbert H. Caldwell, M.D.
William G. Heeks, M.D.

PATHOLOGICAL LABORATORY

Pathologist
Beryl H. Paige, M.D.

Assistant Pathologist
Dorothy H. Andersen, M.D.

Volunteer Assistant
John W. Hammond, M.D.

Technician
Helen G. Hendrickson

Secretary
Emma Nelson Lienau

BACTERIOLOGICAL LABORATORY

Director of Bacteriology
Hattie E. Alexander, M.D.

Bacteriologist
Catherine L. Ellis, B.A.

Assistant Technician
Norma Thompson, B.A.

Volunteer Assistant Technician
Frances Crawford

Secretary
Henrietta Ward
(from September 1, 1935)

CHEMICAL LABORATORY

Director
A. Ashley Weech, M.D.

Chemist
Warren M. Sperry, Ph.D.

Assistant Chemist
Elvira Goettsch, M.D.

Engaged in Chemical Research
Robert W. Culbert, M.D.
Donovan J. McCune, M.D.

Volunteer Research Chemist
Hilde Bruch, M.D.

Chemical Technicians
Caroline Beaumont, B.A.
(from June 15, 1935)
Winifred Muller, B.A.
Esther B. Reeves, B.S.
(to July 1, 1935)
Grace E. Sly, B.S.
(from Jan. 15, 1935)
Vsevolod A. Stoyanoff
Zdenka Wolf, B.A.

Secretaries
Jean P. Pindar, B.A.
Henrietta K. Ward
(to Sept. 1, 1935)

ROENTGENOLOGY

Roentgenologist
John Caffey, M.D.

Nurse in Charge
Cecelia Duane Peck, R.N.

Technician
Edgar Watts

PHOTOGRAPHY

Photographer
Grace MacMullen, B.A.

Assistant
Margaret W. Haskins

ADMINISTRATIVE STAFF

John F. Bush, *Executive Vice-President*
Ruth Campbell, *Superintendent*
Winifred Kaltenbach, A.B., R.N., *Director of Nurses*
Mildred L. Stilwell, *Director Social Service*

RESIDENT STAFF

Charles L. Wood, M.D. . . . . *Resident Physician*, from July 1, 1933
Richard L. Day, M.D. . . . . *Assistant Resident Physician*, from July 1, 1934 to June 30, 1935
Francis Howell Wright, M.D. . . *Assistant Resident Physician*, from July 1, 1935
Hugh Cochran Thompson, M.D. . *Ear, Nose and Throat Resident*, from October 1, 1934 to February 23, 1935
George Hunter O'Kane, M.D. . . *Ear, Nose and Throat Resident*, from April 1, 1935 to September 30, 1935
B. Harry Porter, M.D. . . . . *Ear, Nose and Throat Resident*, from October 1, 1935

INTERN STAFF

Stephen Brown, M.D. . . . . from January 1, 1934 to June 30, 1935
Hugh Francis Leahy, M.D. . . . . from January 1, 1934 to June 30, 1935
Mamie Shaw, M.D. . . . . from May 1, 1934 to June 30, 1935
Lilian Adele Boker, M.D. . . . . from July 1, 1934 to December 31, 1935
Joseph George Cutler, M.D. . . . from July 1, 1934 to December 31, 1935
Margaret Holden Jones, M.D. . from July 1, 1934 to December 31, 1935
Frederick B. Joy, M.D. . . . . from January 1, 1935
Eleanor Steele Koch, M.D. . . . . from January 1, 1935
Daniel A. Wilcox, M.D. . . . . from January 1, 1935
Agnes Gibson Wilson, M.D. . . . . from January 1, 1935
John G. H. Frew, M.D. . . . . from July 1, 1935 to December 31, 1935
John Pierce Lambert, M.D. . . . . from July 1, 1935
William R. Phillips, M.D. . . . . from July 1, 1935

House Staff of The Babies Hospital, 1935

BOARD OF WOMEN MANAGERS

President

Mrs. Henry C. Taylor

Vice-Presidents

Mrs. Frederic F. deRham
Mrs. Carll Tucker

Recording Secretary . . . . . Mrs. Charles V. Hickox
Corresponding Secretary . . . . Mrs. Casimir deRham
Treasurer . . . . . Mrs. Stanley W. Burke

Active Members

Mrs. Paul Abbott
Mrs. Ernest R. Adee
Mrs. Henry M. Alexander
Mrs. Frederick K. Barbour
Mrs. Frederic S. Battershall
Mrs. Wyllys R. Betts
Mrs. Thatcher M. Brown
Mrs. Stanley W. Burke
Mrs. Walter H. Close
Mrs. James H. R. Cromwell
Mrs. Casimir deRham
Mrs. Frederic F. deRham
Mrs. Daniel A. Freeman
Mrs. Amory L. Haskell
Mrs. Charles V. Hickox
Mrs. William Deering Howe
Miss Frances L. Howland
Mrs. William Walker Kennedy
Miss Katherine B. Lockwood
Mrs. Stafford McLean
Mrs. Grover O'Neill
Mrs. Samuel G. Ordway
Mrs. James K. Norris
Mrs. Joseph R. Ramée
Mrs. Philip K. Rhinelander
Mrs. Morton L. Schwartz
Mrs. Raymond J. Schweizer
Mrs. Henry C. Taylor
Mrs. Carll Tucker
Mrs. Roger Tuckerman
Mrs. Harold Van Tine
Mrs. Jerome P. Webster

Honorary Members

*Mrs. Charles B. Alexander
Mrs. McCoskry Butt
Mrs. John B. Calvert
Mrs. Robert W. Chapin
Mrs. William K. Draper
Miss Margerette H. Edgar
Miss Anna B. Evans
Mrs. Reuel B. Kimball
Mrs. Thomas E. Satterthwaite
*Mrs. William T. Schley
Mrs. Theron G. Strong
Mrs. W. Seward Webb

*Deceased

Report of the President

On behalf of the Board of Managers of The Babies Hospital I beg to submit the following report for the year 1935.

The psychiatric unit in the pediatric division of Vanderbilt Clinic, referred to in last year's report as a future development, has with the aid of the grant from the Commonwealth Fund become an established fact. The logical location would of course be on the pediatric floor in the out-patient department. Unfortunately no space was there or elsewhere available in Vanderbilt Clinic. Accordingly quarters were assigned on the fourth floor of the hospital and are proving reasonably satisfactory. The psychiatric clinic was opened in November, 1935 under the direction of Dr. William L. Langford who had devoted a year to preparatory study and investigation. The plan is to build up the unit slowly, enlarging as experience indicates the most advantageous line of advance. It is to be hoped that space may ultimately be found in Vanderbilt for this clinic, possibly when the projected City Health Center building is completed.

Cleft palate operations have been extended with the assistance of funds provided by the Board of Women Managers, the "Voice of Experience" and privately raised. The total number of such operations during 1935 was 21. The importance of the work was dwelt upon in last year's report and is again emphasized, for it is only with outside financial aid that the hospital can provide this essential public service.

A development of outstanding interest has been the establishment of the Normal Child Development Study on a more permanent and enlarged basis with the aid of a further generous grant received for this purpose. Additional space has been provided on the fourth floor of the hospital. Dr. Wilcox is Director of the Study. An Advisory Committee has been created with Dr. Tilney as Chairman.

In the annual report for the year 1934 attention was invited to the affiliation of the urological service of The Babies Hospital with that of The Presbyterian Hospital. Dr. McIntosh of the former and Dr. Squier of the latter have collaborated in working out a plan for an effective up to date pediatric urological unit in The Babies Hospital, not only for the provision of service to the public but also for much needed research in this particular field. It is believed that adequate facilities for the proper treatment of infants and children suffering from urological conditions are lacking in the metropolitan area and that a service which can deal with symptoms at an early age in connection with medical research and education therein is

urgently demanded. The plan formulated by Drs. Squier and McIntosh involves evacuating the nurses now housed on the eleventh floor, moving the private and semi-private service from the tenth to the eleventh floor, revamping the tenth for a pediatric urological unit and connecting it by bridge with Floor I of the Presbyterian which now accommodates the Squier Urological Clinic. This plan has not yet been approved by the Board of Managers, but such approval is hoped for despite the capital expense involved and the additional operating loss to be expected from every extension of pediatric service. The conduct of a children's and infants' hospital is financially a losing venture. It is not the part of progress, however, to halt in the face of a demand as essential as is this one.

Were it not for the outstanding interest and generosity of Mr. Edward S. Harkness as evidenced by his gift of $50,000 toward operating expenses the financial results of the year's operations would have been somewhat disastrous. As it was the deficit for the year amounted to $63,562, after deducting indebtedness incurred to The Presbyterian Hospital for rental of Vanderbilt Clinic space, overhead and hospitalization of Babies Hospital employees amounting to $31,837. This compares with a like deficit of $101,140 for the year 1934 when we did not have the advantage of any such signal gift to operating expenses. Hospital net operating income for 1935 exceeded that for 1934 by $19,772 while 1935 expenses exceeded those of 1934 by $23,184. Service has been expanded and improved but much remains to be done in the same direction. It seems obvious that operating expenses must continue to expand in order to keep abreast of the times. We hope for increasing operating income, increased receipts from the United Hospital Fund and added individual gifts until such time as the urgently needed additional endowment can be provided.

We gratefully acknowledge our indebtedness to our many friends. Particularly is the Board of Women Managers deserving of praise for their untiring efforts and the great work done by them in the United Hospital Fund Drive.

Respectfully submitted,

Dean Sage
President

December 31, 1935

Report of the Director of Pediatric Service

I HAVE the honor of submitting the following report for the year ending December 31, 1935.

At the close of 1934 the administration of the hospital invited the co-operation of the professional staff in raising the patient census to a point where the various services might be tested out, so to speak, with a work load under which clinical units are thought to be operated at maximum efficiency. For most ward services this is taken to be an average bed occupancy of 85 per cent; in a pediatric service, where the patient's stay is often relatively short and the turnover of new patients consequently higher, the figure might fairly be put somewhat lower. In the experience of the year just completed, the seasonal irregularities in the curves of average occupancy, calculated month by month, retain the same general pattern that was referred to in last year's report, with a high peak in May and a less prominent autumn peak in October; but on the whole, the general level of all the curves—for ward, semi-private and private services—is higher than it was in 1934, and the average daily census of patients for the year has risen by 10 per cent, from 99 in 1934 to 109 in 1935. The ward service showed an average occupancy of 93 per cent at its high point during the month of April. Since the greater proportion of our ward patients are referred in from the Out-Patient Department, the major credit for this excellent performance goes to that service and especially to Dr. McCune, its chief of clinic for pediatrics.

On the first of October Dr. Langford, returning from a year's special study at the Johns Hopkins Hospital, set about the organization of an intramural psychiatric clinic immediately affiliated with the hospital and with the pediatric division of the Vanderbilt Clinic. To refer to this work as psychiatric is in some measure misleading, for the patients whom it is designed to include in its scope are children who, while presenting no essential mental aberration, nevertheless are found to exhibit symptomatology or actual physical evidences of somatic disease that derive from purely mental sources, through forces generally referable to some emotional conflict with their environment. Even in the short time during which this clinic has been in operation it has proved itself an exceedingly useful adjunct—if not, indeed, an indispensable component of our organization. The budget for this work is at the present time contributed entirely by the Commonwealth Fund, to the directors of which grateful thanks are expressed.

It is a pleasure to acknowledge a number of important donations given by the Board of Women Managers in support of various recommendations on

the part of the professional staff, especially those made toward the purchase of new therapeutic equipment and for aid in surgical studies.

I should like also to pay tribute to the administrative capacities of Miss Ruth Campbell, who succeeded Dr. Hedges as Superintendent and whose grasp of the operative details of the Medical Center as a whole has been of enormous value not only in the administration of The Babies Hospital as a unit but also in our relations with the other component parts of the Center.

Dr. Martha Wollstein resigned her post as pathologist to the hospital on the first of July. She had been a member of the staff longer than anyone now living, having been appointed the first resident physician of the hospital in 1890, shortly after its founding, and having been its pathologist since 1892. Through her investigations of the anatomy of disease in early life, many of which have appeared in the literature of the field, she has become internationally known as a scholar and has brought renown to the name of the hospital. A reunion dinner of the alumni association was held in her honor on May 22nd, which brought together a large and enthusiastic gathering. Her resignation was accepted with deep regret, and I know that I express the unanimous feeling of the staff in extending to her every good wish for many years of quiet happiness.

Dr. Meredith F. Campbell resigned in January as assistant attending surgeon, to accept a post as clinical professor of urology in New York University and assistant attending urologist at Bellevue Hospital.

New appointments include those of Dr. Frederic H. Bartlett as attending pediatrician and of Dr. Dorothy H. Andersen as assistant pathologist. Among the promotions I should like to record that of Dr. Alfred G. Langmann to attending pediatrician, of Dr. Donovan J. McCune to assistant attending pediatrician, of Dr. Mathilde Loth to assistant pediatrician, of Dr. William G. Heeks and Dr. Elbert H. Caldwell to assistant attending surgeon, and of Dr. Beryl H. Paige to pathologist and director of the pathological laboratory.

In the effort to keep abreast of developments in his field the physician relies mainly on three sources of information: his own immediate experiences, including whatever original investigations he is pursuing; his contacts with professional colleagues; and the literature of his subject. The doctor working in a city like New York is only too prone to adopt a passive attitude in the search for new contacts, for they often seem to come to him as fast as he is able to assimilate them. In such a policy there lurks the danger of provincialism; and during the past year an effort has been made along two new lines toward the avoidance of this hazard. In April the staff received a visit from a group of pediatricians of the Johns Hopkins Hospital; and in October a number of our staff members, together with a group

from the pediatric service of the New York Hospital and others from Philadelphia, returned the visit to Baltimore and were there entertained by Dr. Park and his colleagues. Later in the autumn, an exchange of residents was made with the Children's Hospital of Boston for one month, Dr. Wood changing places with Dr. William J. Turtle. Both of these experiments in the technique of the interchange of ideas proved eminently satisfactory, and it is to be hoped that similar ones will be undertaken from time to time.

From recent trends it would appear that an increasing proportion of our interns are applying for residencies in pediatric hospitals and for other analogous positions in which they may carry on, after graduation from The Babies Hospital, in the intensive type of clinical and investigative study which only such openings afford; and in increasing numbers they are successfully meeting the competition for these posts. Inasmuch as the education of interns is, in my opinion, one of the most important functions which this hospital fulfils, these facts might at first appear to indicate that we are failing in our purpose—that we are not furnishing the right kind or the right quantity of instruction to meet their needs. I believe I am right, however, in interpreting the situation in quite another way, for I take it as an index of a more thoughtful, more probing type of mind and as evidence of clinical curiosity successfully aroused. Among our recent graduates, Dr. Maloney has been appointed to an assistant residency in the University Hospital of Cleveland, Dr. Cutler to a similar position at the Children's Memorial Hospital in Chicago, and Dr. Jones to a residency at the Mary Imogene Bassett Hospital in Cooperstown, New York. Dr. Shaw received the Jacobi Fellowship and is now doing further work in pediatrics at the Children's Hospital in Birmingham, England.

There have been fourteen publications from the service during the year.

Respectfully submitted,

Rustin McIntosh, M.D.

Director of Pediatric Service

December 31, 1935

IN MEMORIAM

The Board of Women Managers of The Babies Hospital record with sorrow the deaths of two of their earliest members: Mrs. Ira Barrows, who died December 22, 1934, and Mrs. William Brevoort Potts, November 3, 1935.

Mrs. Barrows joined the Board in 1902. She was Chairman of the Summer Board from 1912 to 1915. Elected Vice-President in 1912, she continued in that office until her resignation from the Board in 1929. For two years she was a Director and for twenty-nine years she supported a bed in memory of her daughter, Gladys Howell. Her long service and generosity marked her as one of the earliest and most faithful friends of The Babies Hospital.

Mrs. William Brevoort Potts also joined the Board in 1902. She was elected Recording Secretary in 1922 and served in that position for five years. In 1931 she became Vice-President and held the position until her resignation in 1933, completing thirty-one years of loyal and useful service on the Board of Women Managers. She will be greatly missed by all those members of the Board who served with her since the early days of The Babies Hospital.

Report of the Board of Women Managers

On behalf of the Board of Women Managers, I beg to submit the following report for the year 1935.

The Board has carried out the usual activities. The Nurses Committee and the Cribside Social Service Committee Reports will be found elsewhere in the annual report.

There was no Entertainment Committee this year but all of the active members of the Board united their efforts and held a Theater Benefit in March which cleared $2,700 over and above expenses.

The Christmas festivities for the children were planned by Miss Kaltenbach and the nurses. Mrs. Grover O'Neill and Mrs. Raymond Schweizer volunteered to do all the shopping for the toys and Mrs. Jerome Webster again most generously donated the dolls and the materials for the nurses to dress them with.

We greatly regret the passing of two of our former Board members, Mrs. Ira Barrows and Mrs. William Brevoort Potts.

Mrs. Joseph Ramée and Mrs. William Walker Kennedy were the two members to be welcomed to the Board during the year.

This year for the first time The Babies Hospital joined the United Hospital Fund Campaign. During the drive which has not yet terminated, Mrs. Frederic deRham was made Group Leader of the Women Workers of the Hospital. There are five committees of approximately ten women to each committee from the Board and from the Cribside Social Service under the chairmanship of Mrs. Wyllys R. Betts and Mrs. James K. Norris, Mrs. Samuel G. Ordway, Miss Frances Howland, Mrs. Harold Van Tine and Mrs. Joseph Ramée. The total amount raised by these committees is $35,000.

Mrs. Jerome Webster, as chairman of the Library Committee, reported that 601 children during the year have read 2,114 books from the library. Mrs. Everett Tutchings and Miss Rebecca Crane, volunteer librarians distributed the books to the children in the wards. The library was reorganized and duplicates donated to the Welfare Island Children's Hospital as they were in great need of children's books.

During the year the Board spent about $200 in redecorating the Infants Nurses' rooms and the Parents' Reception Room. It has also continued the payment of $50 a month to the Social Service Department towards the salary of a paid secretary.

Through the recommendation of Dr. McIntosh, the Board assumed the responsibility of making up the deficit of Dr. Rousselot's full time salary as

surgeon at the hospital which was being partially carried by the Holt Fellowship Fund. From July 1, 1934 to July 1, 1935 this deficit was $700 but since then different arrangements having been made, Dr. Rousselot will only be on a part time basis which means that the Board will carry a smaller expense item in this connection.

Through the recommendation of Miss Kaltenbach, the Board has recently established four special funds which are proving of great benefit to the hospital and during the six months of their existence eleven hundred dollars have been appropriated. The funds are as follows:

1. *Emergency Nursing Fund*—For special nursing of very sick ward patients.
2. *Transfusion Fund*—Which is used when every moment is valuable and a paid donor is necessary as there is no time to find a volunteer or member of the child's family who would be suitable.
3. *Breast Milk Fund*—For infants needing breast milk when this expense cannot be met by parents, as even to ward patients the price is 25c an ounce.
4. *Nurses' Loan Fund*—(Used by Infant Nurses) To assist in an emergency during training or while awaiting a position after graduation. This fund is continually going out in small loans but it also is being paid back conscientiously by the Infants Nurses who have benefited by it.

Another fund which is being sponsored by the Board and administered by Miss Kaltenbach is the Cheer Fund which was started in October. This is used to purchase occupational toys for ward children particularly admissions to the hospital who may require drawing paper, colored crayons, paper dolls, etc. to keep them occupied and happy in the strange and new surroundings.

The Board of Managers wishes to thank Mr. Frederic deRham and the other officers of the Fulton Trust Company for making it possible for it to use one of the committee rooms in the bank for the downtown meetings of the Board. It also wishes to thank Dr. McIntosh, Miss Campbell, Miss Kaltenbach and all the staff of the Babies Hospital for their devoted interest and service during the year.

Respectfully submitted,

CATHERINE B. HICKOX
Secretary

December 31, 1935

TREASURER'S REPORT OF THE BOARD OF WOMEN MANAGERS

January 1, 1935 to December 31, 1935

Receipts:		
Balance on hand January 1, 1935		$4,040.26
Net receipts from Theater Entertainment		2,766.69
Dues from Managers		220.00
Donations:		
Mrs. Walter H. Close		100.00
Mr. Morton Schwartz		10.00
Mr. Bertram H. Borden		100.00
Mrs. Ernest R. Adee (Coin Card)		25.00
Total Receipts		$7,261.95
Disbursements:		
Social Service Thanksgiving and Christmas Baskets	$125.00	
Contribution towards investigative work in surgery conducted by the Director of the Pediatric Service	1,075.00	
To Cribside Social Service Committee:		
Contribution towards salary of social worker	300.00	
To Babies Hospital:		
Contribution to General Fund	1,000.00	
For furnishings for reception room and Infants Nurses rooms	200.23	
For Fund in Memory of Virginia Zachry (Breast Milk)	200.00	
For Nurses' Loan Fund	200.00	
For Transfusions	300.00	
For Emergency Nursing Fund	400.00	
For special assistance to employee	120.00	
Toys and gifts for patients	50.00	
Tax on checks	.10	
Total Disbursements		3,970.33
Balance on hand, January 1, 1936		$3,291.62

Respectfully submitted,

RUTH T. BURKE

Treasurer

Report of the Social Service Department

I HAVE the honor of submitting the following report for the year ending December 31, 1935.

The number of children referred to this department has been steadily increasing from year to year. During 1935 the parents of 1,546 children were interviewed at the time of hospital admission or discharge. Inasmuch as there seemed to be no indication for the need of the services of this department our contact was terminated shortly after the child's discharge from the hospital although before this occurred, many were referred to cooperating agencies offering some special service.

On January 1, 1935, 254 families were under our supervision. During the year 328 were added—122 of these were referred by Vanderbilt Clinic and in need of some form of intensive social treatment—the others, referred by Babies Hospital, were children in need of institutional placement or convalescent care; some were children showing the results of inadequate food and some were in need of general supervision. All of these, as well as children referred for various other reasons, were followed for an indefinite period.

During the year, 192 children were placed in convalescent homes. Each year finds, I believe, the establishment of a better working relationship with the convalescent homes, as evidenced by the remarkable gain which many children seem to make. The majority of these homes have been visited during the past year and consequently the worker feels better equipped to judge the facilities offered and the child is placed according to his individual needs.

We have had several changes in staff during 1935 which have been something of a handicap as to work accomplished. Mrs. Elizabeth Minor and Mrs. Virginia Kinzel, workers who had been with this department several years left to assume positions of greater responsibility.

The home visits made both for the purpose of case work and for medical follow-up have decreased markedly. The social records kept by us have not been as complete as we would wish to have them due to the pressure of work and inadequate secretarial help.

Our contact with the Medical Staff seems to have improved when one compares the 273 hours spent in consultation upon the wards with the 122 hours of last year.

We are deeply indebted to the Cribside Social Service Committee and to the Board of Women Managers for their faithful interest and for the stimulation which such an interest evokes.

Respectfully submitted,
MILDRED L. STILWELL
Director, Social Service

December 31, 1935

Social Service Department

We gratefully acknowledge donations from the following:

Mrs. Stafford McLean
Mrs. Joseph Ramée
Mrs. Frederic S. Battershall
Mrs. Frederick K. Barbour
Mrs. Lesem Bach
Mrs. Sonia Eisenmenger
Dr. Harry S. Altman
Mrs. James Magie
Mrs. Marguerite Hoguet
Mrs. Grover O'Neill
Mrs. Wyllys R. Betts
Mrs. Robert Sterling
Dr. Mathilde Loth
Mrs. Henry C. Taylor
Miss Winifred Kaltenbach
Miss Miriam Hubbard
Women's Circle of the North Presbyterian Church
Witness Circle of the North Presbyterian Church
Cribside Social Service Committee
Board of Women Managers
Mrs. P. Hyde
Junior Emergency Relief
Mrs. Charles V. Hickox
Mrs. M. B. Wailes
Mrs. Jerome Loeb
Mrs. Manton B. Metcalf
Dr. Katharine Merritt
Workshop for the Blind
Mrs. Ramon Cadiz
Miss L. C. Watkins
Hearst Free Milk Fund for Babies
Mrs. Robert Deans
Mrs. H. S. Robie
Mrs. Lucius Wilmerding, Jr.
Mrs. A. L. Furth
Miss Hewitt's Classes
Irvington Branch of the Needlework Guild
New York City Branch of the Needlework Guild
Mrs. L. K. Howe
Mrs. Daniel Adams
Mrs. Hannah MacDonald
Miss Katherine Lockwood
Miss Ruth Campbell
Miss Hope Kingsley
Miss Elizabeth Van Tine
Miss Metta L. Bettels
Girls in the Record Room in the Life Extension Institute
Troop 730 of the Boy Scouts

Report of the Cribside Social Service Committee

With the close of each year we find there is a slow but steady gain in the demands upon the Social Service Department, and a steady increase in patients referred to us by both hospital and clinic. Many of these cases are referred for help in securing relief, such as provision of additional food, milk, gram scales for diabetic children, clothing, carriages, cribs, bedding, etc. The predominant need however, is for convalescent care, for which $696.46 has been spent by the Cribside Social Service Committee, The Rumson Fund, and contributions for this purpose. The excellent results and the comments of approval made by the medical staff have made this an all important function of our department. We have received generous cooperation from the Convalescent Homes, enabling us to send away 59 children at a minimum rate, and 133 free of charge.

We still have many generous friends to thank for their contributions and interest. The Workshop for the Blind has contributed 567 garments and 30 dolls with wardrobes; The Irvington Branch of the Needlework Guild, 67 garments; The New York City Branch of the Needlework Guild, 264 garments; the pupils of Miss Hewitt's Classes, toys, clothing and 9 Thanksgiving baskets; The Board of Women Managers $600 toward the secretary's salary, and $125 for Thanksgiving and Christmas baskets. The Life Extension Institute contributed $50; The Hearst Free Milk Fund, 20 quarts of milk per day, beginning June 20th; The Junior Emergency Relief, 15 layettes; Troop 730 of the Boy Scouts, Christmas toys; and numerous individual gifts. Mrs. Stafford McLean and Miss Rebecca Crane have given many hours of volunteer service.

We have had several changes in our staff. Miss Stilwell continues to ably direct our department, and at present has two assistant workers and a secretary.

Helen Barbour
Chairman
The Cribside Social Service Committee

December 31, 1935

THE CRIBSIDE SOCIAL SERVICE COMMITTEE

Chairman . . . . . Mrs. Frederick K. Barbour
Vice-Chairman . . . . . Mrs. Joseph R. Ramée
Secretary . . . . . Miss Ethel Zabriskie
Treasurer . . . . . Mrs. Robert D. Sterling

ACTIVE MEMBERS

Mrs. Daniel C. Adams
Mrs. Grace Lee Ballin
Mrs. Frederick K. Barbour
Mrs. Archibald Barrow
Mrs. Neal Dow Becker
Mrs. Charles W. Belt
Mrs. Stanley W. Burke
Mrs. Walter H. Close
Mrs. Sidney deKay
Mrs. Amory L. Haskell
Mrs. Henry Holt
Mrs. Leroy K. Howe
Mrs. Abbott T. Hutchinson
Mrs. Albert Kingsbury
Miss Hope Kingsley
Mrs. W. H. W. Knipe
Miss Margaret Lancaster
Miss Katherine B. Lockwood
Mrs. James McCosh Magie
Miss Mary St. John Mairs
Mrs. Manton B. Metcalf, Jr.
Mrs. Stafford McLean
Mrs. Joseph R. Ramée
Mrs. George H. Roberts
Mrs. Henry B. Robie
Mrs. Robert D. Sterling
Mrs. Arthur H. Terry, Jr.
Mrs. Harold Van Tine
Mrs. M. Blair Wailes
Mrs. H. P. Williams
Mrs. W. Henry Williams
Miss Ethel Zabriskie

ASSOCIATE MEMBERS

Mrs. Henry G. Bartol
Mrs. William Braden
Miss Mary T. Bradley
Mrs. J. Arthur Brooks
Mrs. VanDevanter Crisp
Mrs. Robert L. Duane
*Mrs. Bernhard Hoffman
Mrs. Brewster Jennings
Mrs. Oliver G. Jennings
Mrs. Robert J. Lewis
Mrs. Joseph L. Myers
Mrs. Blanchard Mundy
Miss Elizabeth B. Oakley
Mrs. Samuel Riker
Mrs. Kenneth D. Robertson
Mrs. Fielding L. Taylor
Mrs. Edmund Q. Trowbridge

*Honorary Member.

REPORT OF THE TREASURER OF THE CRIBSIDE SOCIAL SERVICE COMMITTEE

January 1, 1935 to December 31, 1935

Receipts:	
Cash on hand and in banks January 1, 1935	$2,683.40
Cash in savings accounts January 1, 1935	5,084.98
Investments on hand January 1, 1935 (at par value)	4,000.00
Dues from Honorary Members	10.00
Dues from Active Members	150.00
Dues from Associate Members	45.00
Donations	808.52
From Board of Women Managers towards Social Service secretary's salary	300.00
Dividends from Nearly New Shop	1,750.00
Sewing Class receipts	1,005.00
Proceeds of Fashion Show	25.00
Interest on investments	175.00
Interest on savings account	149.88
From Babies Hospital:	
Income of Rumson Fund	1,077.78
For milk for babies	720.00
	$17,984.56

Disbursements:	
Relief, assistance, convalescent care and extras for patients	$1,294.99
Milk for babies	593.61
Social Service secretary's salary	1,316.67
Nearly New Shop expenses	226.20
Sewing Class expenses	237.62
Needlework Guild expenses	69.00
Insurance on automobiles used for Social Service	110.93
For services of Social Service Exchange	65.00
Sundries	191.32
To Babies Hospital:	
Annual Support of Bed	500.00
Towards Social Service Director's salary	600.00
	$5,205.34
Cash on hand and in banks December 31, 1935	3,544.36
Cash in savings accounts December 31, 1935	5,234.86
Investments on hand December 31, 1935 (at par value)	4,000.00
	$17,984.56

Respectfully submitted,

RUTH L. STERLING
Treasurer

OFFICERS AND MEMBERS OF THE BOARD OF DIRECTORS OF THE BABIES HOSPITAL AND THEIR TERMS OF SERVICE *

Presidents

Mrs. Andrew H. Smith	1890–1891
Mrs. Alexander S. Webb	1891–1892
Mrs. Joseph T. Low	1892–1893
Joseph T. Low	1893–1894
Thomas E. Satterthwaite, M.D.	1894–1898
J. Hooker Hamersley	1899–1901
Oliver G. Jennings	1901–1906
William F. Havemeyer	1907–1908
John Sherman Hoyt	1908–1927
John I. Downey	1928–1933

Vice-Presidents

Mrs. Charles M. Fry	1890–1892
Mrs. Andrew H. Smith	1892–1893
J. Hooker Hamersley	1895–1898
Oliver G. Jennings	1899–1900
William F. Havemeyer	1902–1906
Oliver G. Jennings	1907–1933
Carll Tucker	1928–1933

Treasurers of Permanent Fund

William Fahnestock	1893–1894
Henry R. Kunhardt	1895–1913
Francis Louis Slade	1914–1933

Treasurers of Current Fund

Mrs. Thomas E. Satterthwaite	1889–1891
Mrs. Eben E. Olcott	1891–1896
Mrs. John B. Calvert	1897–1929
Duncan H. Read	1930–1933

Secretaries

Reuel B. Kimball, M.D.	1893–1894
B. Ogden Chisolm	1895–1921
Carll Tucker	1922–1927
John W. Hornor	1928–1933

* To 1933.

Served on Board of Directors

ADVISORY BOARD

William Fahnestock	1889–1892
Charles M. Fry	1889–1892
James A. Garland	1889–1892
Anson W. Hard	1889–1891
Robert Waller, Jr	1889–1892

Directors

L. Emmett Holt, M.D	1892–1924
Joseph T. Low	1892–1893
Mrs. Joseph T. Low	1892–1893
Mrs. Andrew H. Smith	1892–1896
Robert Waller, Jr	1892–1893
William Fahnestock	1893–1896
James A. Garland	1893–1896
William F. Havemeyer	1893–1908
Mrs. John Hone	1893–1914
Reuel B. Kimball, M.D	1893–1914
Thomas E. Satterthwaite, M.D	1893–1905
A. Blair Thaw, M.D	1893–1905
Frank Tilford	1893–1898
Mrs. Bryce Gray, Jr	1894–1895
J. Hooker Hamersley	1894–1901
Henry R. Kunhardt	1894–1914
B. Ogden Chisolm	1895–1921
Mrs. John Jay Knox	1895–1917
Leon Marié	1895–1896
Matthew C. D. Borden	1896–1903
Mrs. Anna M. Beddall	1897–1902
Oliver G. Jennings	1897–1933
Edgar L. Marston	1897–1905
Alexander H. Stevens	1897–1898
Mrs. John B. Calvert	1898–1929
Felix M. Warburg	1899–1929
John Sherman Hoyt	1902–1933
Mrs. George R. Sheldon	1903–1908
James W. Lane	1904–1918
Walter B. James, M.D	1906–1927
Francis Louis Slade	1908–
Mrs. Roswell Miller	1909–1924

Served on Board of Directors

James R. Sheffield	1909–1921
Carll Tucker	1915–
Theodore Hetzler	1916–1933
Nathaniel R. Norton, M.D.	1917–1933
Mrs. Lorenzo Daniels	1922–1924
E. Farrar Bateson	1922–1933
John I. Downey	1922–
Vanderbilt Webb	1924–1934
Mrs. Ernest R. Adee	1924–1933
Herbert B. Wilcox, M.D.	1925–1933
Mrs. Ira Barrows	1926–1928
William Darrach, M.D.	1928–1933
Michael Friedsam	1929–1931
John W. Hornor	1929–
Stafford McLean, M.D.	1929–1932
Duncan H. Read	1929–
Mrs. Henry C. Taylor	1929–1933
Hugh J. Chisholm	1929–
Francis P. Garvan	1929–1933
Mrs. Dexter Blagden	1930–1933
John S. Burke	1931–
Donald G. Price	1931–1933

Honorary Directors

William Fahnestock	1897–1901
James A. Garland	1897–1899
Mrs. Andrew H. Smith	1897–1901
Frank Tilford	1899–1901
Mrs. Roswell Miller	1925–1933
B. Ogden Chisolm	1925–1933

REPORT OF THE PATHOLOGICAL LABORATORY

January 1, 1935 to December 31, 1935

Total deaths	157
Autopsies	95
Percentage of deaths which came to autopsy	60.5
Surgical specimens	257

BERYL H. PAIGE, M.D.
Pathologist

REPORT OF CLINICAL PATHOLOGY AND BACTERIOLOGY LABORATORIES

January 1, 1935 to December 31, 1935

Blood Examinations:	
Complete counts	5358
Platelet counts	1018
Bleeding time	109
Coagulation time	276
Prothrombin	7
Fragility tests	26
Matching and grouping	1698
Heterophile agglutination tests	4
Serology:	
Standard Kahn precipitation	1731
Presumptive Kahn precipitation	1731
Spinal Fluid—Standard Kahn precipitation	137
Urine Examinations	6690
Concentration tests	7
P. S. P. tests	6
Tuberculin skin tests	2124

* * *

Abdominal fluid cultures	26
Abscess cultures	155
Appendix cultures	16
Blood for Agglutinations:	
B. Typhosus	72
B. Paratyphosus A, B and C	181
B. Dysenteriae	182
B. Suipestifer	11
B. Proteus	2
Br. Abortus	4
B. Melitensis	27

Blood cultures	518
Bone cultures	2
Cerebrospinal fluid cultures	235
Cervical gland culture for Tbc	1
Chemical and cytological examination of cerebrospinal fluid	172
Complement fixation tests	7
Complement titration	4
Cough plate for pertussis	11
Dark field smears	3
Diet kitchen culture	1
Ear and mastoid cultures	549
Edema fluid culture	1
Eye cultures	41
Gland cultures	6
Indol tests	3
Intestinal tract culture	1
Meningococcus agglutinations	13
Mouth cultures	37
Nose and throat cultures for K. L.	3128
Nose and throat cultures for predominating organisms	736
Pleural fluid cultures	104
Precipitin tests	7
Proctoscopic examination culture	1
Skin lesion cultures	22
Smears for miscellaneous examinations	1389
Solution cultures	118
Spinal fluid for blood	1
Sputum cultures	45
Sputum for elastic fibers	1
Sputum and stomach contents for Tbc	154
Stools for blood	546
Stools for culture	569
Stools for microscopic	186
Stools for starch	2
Tryptophane test	1
Tubercle bacillus cultures	62
Tubercle bacillus smears	114
Urine cultures	233
Urine for Tbc	14
Vaginal cultures	35
Vaginal smears	1477
Vomitus for blood	10
Wound cultures	72
Guinea pig inoculations for Tbc	63
Virulence tests	11
Pneumococcus typings	117

HATTIE E. ALEXANDER, M.D.
Bacteriologist

REPORT OF THE CHEMICAL LABORATORY

January 1, 1935 to December 31, 1935

Whole Blood Examinations:

Non-protein nitrogen (routine 456), uric acid (11), creatinine (36), sugar (routine 367, micro 8), glucose tolerance (routine 28, micro 32), galactose tolerance (micro 14), methemoglobin (1), sulphemoglobin (1), hematocrit readings (3).

Total 957

Plasma:

Albumin (297), globulin (297), fibrin (48), non-protein nitrogen (1), total protein (Kjeldahl 1), chlorides (286), carbon-dioxide combining power (148), carbon-dioxide content (94).

Total 1,172

Serum:

Albumin (routine 19, Kjeldahl 71), globulin (routine 19, Kjeldahl 71), total protein (Kjeldahl 66), euglobulin (18), pseudoglobulin I (18), pseudoglobulin II (18), non-protein nitrogen (routine 163, Kjeldahl 59), carbon-dioxide combining power (9), carbon-dioxide content (33), chlorides (52), calcium (537), inorganic phosphorus (529), cholesterol (total 582, free 582), Van den Bergh (77), bilirubin (85), creatinine (3), carotin (3), acetone (10), sugar (52), xanthoproteic test (10), sodium (32), total base (34), potassium (9), osmotic pressure (47).

Total 3,208

Cerebrospinal Fluid:

Sugar (249), chlorides (239), protein (237), Van den Bergh (1), bilirubin (10), benzidine (4), xanthoproteic test (2), acetone (1), osmotic pressure (1).

Total 744

Urine Examinations:

Sugar (1,944), acetone (49), diacetic (225), pH (121), urobilin (17), fermentation (4), urea nitrogen (10), total nitrogen (Kjeldahl 20), lead (4), diazo test (3), bile (Gmelin's test 4), tyrosine and leucine (1), organic acid (1), uric acid (20).

Total 2,423

Stomach Contents:

Total acidity (33), free HCl (32), chlorides (11), bile (6).

Total 82

Stools:

Bile (Gmelin's test 30), urobilin (2).

Total 32

Duodenal Drainage:

Bile (1).

Total 1

Gall Bladder Fluid:

Bile (Gmelin's test 1).

Total 1

Hartmann's Solution:

Chlorides (1), total base (1).

Total 2

Edema Fluid:

Total protein (Kjeldahl 4), non-protein nitrogen (Kjeldahl 2).

Total 6

Ascitic Fluid:

Total protein (routine 1, Kjeldahl 1), non-protein nitrogen (Kjeldahl 1), chlorides (1).

Total 4

Ventricular Fluid:

Sugar (2), chlorides (2), protein (2).

Total 6

Subdural Fluid:

Sugar (1), chlorides (1), protein (1), Van den Bergh (1), bilirubin (1), benzidine (1).

Total 6

Basal Metabolism:

Total 59

The preceding tabulation, when compared with the report of last year, shows an increase of about 40 per cent in the volume of chemical work done for the hospital. Several improvements in the type of service deserve mention. There is a large increase in the number of protein determinations by the Kjeldahl method. This method is more time-consuming but commensurately more accurate than the alternative procedure of colorimetric analysis. The measurement of chloride on plasma or serum rather than on whole blood has increased the usefulness of the result. The combined estimations on the same sample of serum of chloride, carbon-dioxide content, protein, total base, osmotic pressure, and sometimes sodium has been helpful in following the course of infants with diarrheal disease. The measurement of cholesterol on whole blood has been replaced by estimations of both total and free cholesterol on serum by the new analytical procedure of Schoenheimer and Sperry. The handling of an increased volume of work, coincident with improvements in the type of service to patients, has been possible only through the constant cooperation of those members of the staff who are occupied chiefly with research.

A. A. Weech, M.D.
Director

Report of the Pediatric Division of the Vanderbilt Clinic

In comparison with the previous year the annual attendance in the Pediatric Section of the Vanderbilt Clinic has exhibited little change during the year 1935; the largest falling-off of visits has occurred in the case of the special clinics. This decrease represents the evolution of a trend first noted in 1933 and commented upon in the annual report of that year. It is due in large part to a change of policy with reference to the Posture and Massage Clinic which has resulted in a considerable curtailment of the number of visits to that clinic. Table I sets forth in detail the figures relating to attendance during the last four years.

In Table II will be found the comparative data concerning the number of new applicants to Pediatrics and the number of new patients accepted annually from 1932 to 1935. Although the number of new applications for admission into the Pediatric Clinic decreased during 1935 by about 7 per cent of the total for 1934, it is probable that this decline is to be regarded as an expression of the general decrease in the number of new applicants which has affected the Vanderbilt Clinic as a whole; during 1935 this amounted to about 9 per cent of the total number for the preceding year.

NEW APPLICANTS AND NEW PATIENTS IN ALL UNITS OF THE VANDERBILT CLINIC EXCEPTING PEDIATRICS

Table III

	1932	*1933*	*1934*	*1935*
New Applicants.....	53,193	51,867 (2.5% less than 1932)	54,646 (5.3% more than 1933)	49,706 (9.0% less than 1934)
New Patients.....	29,737	28,085 (5.5% less than 1932)	24,308 (13.4% less than 1933)	22,146 (8.9% less than 1934) (25.0% less than 1932)
Accepted.....	55.9%	54.1%	44.5%	44.6%

Of the 7,163 individuals who applied to the Pediatric Admitting Unit during 1935 for admission into the Vanderbilt Clinic only 1,644 were accepted immediately into the Pediatric Clinic. Many were sent directly to other divisions of the Vanderbilt Clinic; a large number were referred to hospitals closer to their places of residence, to municipal institutions and to private physicians. The number of patients accepted directly into the Pediatric Clinic fell 27 per cent below the corresponding figure for 1934. On the other hand, the number of patients who gained admittance to the Pediatric Clinic through refer from other departments of the Vanderbilt Clinic increased by 19 per cent over the number for 1934. Whereas in 1932 Pediatrics accepted directly 29 per cent of new applicants and derived only 18 per cent of its new patients from other clinics, in 1935 only 23 per cent of new applicants were accepted immediately and 48 per cent of the new patients who entered Pediatrics came from other clinics. This development represents the continued influence of a policy discussed in the annual report of 1934. The policy possesses distinct advantages; however, its uncontrolled operation is apt to cause the Pediatric Clinic to lose much stimulating clinical material and to deprive the patients of certain advantages which can be secured only when the general medical survey precedes special and more restricted examinations. Approximately 14 new patients are seen daily in the Pediatric General Clinic. Formerly two-thirds of this number were patients who were accepted the day on which they applied for admission; during 1935 somewhat more than half of the number had previously attended other clinics before coming to Pediatrics.

For purposes of comparison Table III is introduced to show certain statistics which relate to the Vanderbilt Clinic as a whole, exclusive of Pediatrics.

Continued insistence has been placed on thoroughness in taking medical histories and in performing and recording physical examinations. An effort has been made to render our excellent case-material available for teaching purposes by more consistent use of the method of identification offered in the Standard Classified Nomenclature of Disease.

The number of laboratory examinations performed at the request of the Out-Patient Department has remained practically unchanged during the past two years. From the aspect of quantity we have reached a limit which is imposed by the size of the technical personnel.

PARTIAL LIST OF SPECIAL DIAGNOSTIC EXAMINATIONS PERFORMED AT THE REQUEST OF THE PEDIATRIC DIVISION

	1932	*1933*	*1934*	*1935*
Tuberculin tests (Mantoux)	1,000	1,550	3,348	3,387
Kahn tests	257	470	1,164	1,144
Schick tests	231	500	1,766	1,626
Blood Counts	730	1,455	3,036	3,162
Platelet counts			43	43
Bleeding time			60	50
Clotting time			61	61
Urinalyses	1,503	2,033	3,437	3,221
Vaginal: Smears and Cultures			310	457
Examinations of Stools: (Chemical; Bacteriologic)			209	275
Nose and Throat Cultures			455	523
Blood Chemistry	92	47	298	350
Roentgen Examinations:				
General Clinic	784	818	1,537	1,383
Pediatric Tuberculosis			524	545
Total			2,061	1,928
Photographs	20	42	81	89

Apparently some especial method of emphasis will be necessary to increase the number of prophylactic immunizations above the level of the last two years. In this connection it may be stated that the number of our regular patients who have not been successfully immunized against smallpox and diphtheria is growing steadily smaller. We have not committed ourselves to the general use of vaccination against pertussis; although this measure enjoys growing popularity it is not yet generally regarded to be as dependable as the procedures designed to protect against variola and diphtheria.

PROPHYLACTIC IMMUNIZATIONS

	1932	*1933*	*1934*	*1935*
Vaccination (Smallpox)	390	485	856	779
Toxoid (Diphtheria)	500	427	1,050	986

The number of applications by physicians to work in the Pediatric Clinic has shown a noteworthy increase during 1935. The medical staff of the General Clinic now consists each day of approximately ten practicing physicians, four interns of The Babies Hospital and, during the academic year, ten fourth-year students of Medicine from the College of Physicians

and Surgeons. In addition four physicians are present each day to supervise the work of the clinical clerks. Of the practitioners who attend the clinic approximately 66 per cent are pediatricians. It is not our intention to contrive to the end that the clinic staff be composed entirely of pediatricians; it is felt that the pediatric out-patient department has the obligation to offer special training to physicians who are engaged in general practice; furthermore, the point of view of the general practitioner is frequently valuable and stimulating to those who limit their practice to children.

It is an especial pleasure to announce the appointment of Dr. Robert W. Culbert to the post of Assistant Chief-of-Clinic.

The charge may be leveled with some justice against the General Clinic that the emphasis which is placed upon completeness of diagnosis tends to minimize the importance of treatment. It is true that the importance of drugs is less than that of judicious advice and instruction concerning the feeding and management of the patient. In this connection the demand for the skilled services of Miss Waters, our dietitian, mounts steadily. During the past year she interviewed 3,090 mothers, 12 per cent more than in 1934 and 30 per cent more than in 1933. The important therapeutic contributions of the Social Service are implied if not fully expressed in the annual report of that unit.

The special clinic for the study and treatment of disorders of behavior in children, which was opened during 1935 under the direction of Dr. William Langford, may confidently be expected to increase our ability to treat a group of complaints which are omnipresent.

There has been little change in the numerical aspects of the special clinics. A detailed description of the investigative activities of these clinics would add excessive length to this report.

PATIENTS DESIGNATED AS "ACTIVE" IN THE CENSUS OF SPECIAL CLINICS ON DECEMBER 31, 1934 AND 1935

	1934	*1935*
Pediatric Tuberculosis	257	253
Follow-up Clinics (Medical, Surgical, Sloane Abnormal)	250	301
Normal Infant Clinic	125	136
Cardiac Clinic	115	112
Premature Clinic	85	53
Allergy Clinic	75	77
Anemia Clinic	65	69
Epilepsy Clinic	45	45
Diabetes Clinic	15	18
Celiac Clinic	10	15
Total	1,042	1,079

During the summer of 1935 the room reserved for the teaching of students was remodeled so as to diminish the congestion produced by the simultaneous presence of 25 adults and 10 infants or children in one relatively small room. Even with the accomplishment of this improvement the spatial facilities for teaching, although possibly adequate, cannot be termed optimal.

In conclusion it is necessary to confess that some of the major problems which were mentioned in the last annual report remain unsolved. Many patients are required to expend more time in accomplishing a visit to the Out-Patient Department than would be necessary if the General Clinic operated more efficiently. At the present time the approach of five o'clock usually finds several physicians still engaged in interviewing patients, many of whom have been present for two or three hours. The fact that the clinic continues in session until this hour makes it quite impossible to hold organized medical conferences with anything approaching regularity. More undergraduate nursing assistance would do much to improve this situation. Although small additions have been made to the mechanical equipment of the clinic, it will be some time before the ideal will be attained in this respect. The plea is again voiced for part-time secretarial aid; much valuable teaching material lies buried in our archives; to extract it and to render it usable requires more time than the Chief-of-Clinic may reasonably be expected to give without stenographic assistance.

As in the previous years, it is a pleasure to acknowledge the efficiency of Miss Waechter, the Head Nurse of the Pediatric Out-Patient Department, and of Miss Zelley, the Assistant Head Nurse; thanks are due to them for keeping many of the records which constitute the basis of this report.

Respectfully submitted,

Donovan J. McCune, M.D.
Chief, Pediatric Clinic

December 31, 1935

TABLE I

ANNUAL ATTENDANCE (TOTAL NUMBER OF VISITS) PEDIATRIC DIVISION OF THE VANDERBILT CLINIC

Years 1932–1935

	1932	*1933*	*1934*	*1935*
MEDICAL UNITS				
General Clinic	19,995	20,642 (3.2% more than 1932)	24,187 (17.1% more than 1933)	22,541 (6.8% less than 1934)
Special Clinics	9,424	8,945 (6.0% less than 1932)	8,055 (10.1% less than 1933)	6,867 (11.9% less than 1934)
Total	29,419	29,587 (0.6% more than 1932)	32,242 (8.9% more than 1933)	29,408 (8.8% less than 1934)
Working Days	269	269	270	271
Daily Average:				
General	74.3	76.7	89.6	83.2
Special	35.0	33.2	29.8	25.3
Total	109.3	109.9	119.4	108.5
SURGICAL UNIT				
Pediatric Surgery	4,481	5,294	5,185	4,850
Working Days	261	269	270	271
Daily Average	16.6	19.6	19.1	17.9
COMBINED ATTENDANCE				
Annual	33,900	34,882 (2.9% more than 1932)	37,400 (7.4% more than 1933)	35,258 (5.7% less than 1934)
Daily Average	125.9	129.6	138.5	130.2

TABLE II

NEW APPLICANTS AND NEW PATIENTS: ALL UNITS OF THE PEDIATRIC SECTION OF VANDERBILT CLINIC

Years 1932–1935

	1932	*1933*	*1934*	*1935*
New Applicants to Pediatric Admitting Unit	9,145	8,140 (12.3% less than 1932)	7,686 (5.5% less than 1933)	7,163 (6.8% less than 1934) (21.7% less than 1932)
New Patients:				
1. Accepted directly by Admitting Unit for General Clinic	3,184	2,560 (19.8% less than 1932)	2,259 (11.8% less than 1933)	1,644 (27.2% less than 1934) (48.4% less than 1932)
2. Sloane Abnormal	245	293	261	304
3. Premature	43	56	41	49
4. Normal Infant	.....	.....	181	67
	3,472	2,909 (16.2% less than 1932)	2,742 (5.7% less than 1933)	2,064 (24.7% less than 1934)
5. New patients referred to Pediatrics for Consultation or General Work-up	786	1,204 (53.5% more than 1932)	1,600 (33.0% more than 1932)	1,905 (19% more than 1934) (15.9% more than 1932)
Total New Patients	4,258	4,113 (3.4% less than 1932)	4,342 (5.6% more than 1933)	3,969 (8.5% less than 1934) (6.1% less than 1932)
Proportion of New Patients acquired by Refer from other clinics	18.5%	28.4%	37.0%	48.0%
Proportion of New Applicants Accepted Directly by Pediatric Admitting Unit	29.0%	33%	29%	23%
New Patients per day (General Clinic)				
1. Accepted Directly	12	10	8	6
2. Accepted by Refer	3	5	6	7
Total	15	15	14	13

Report of the Director of the School of Nursing

I HAVE the honor of submitting herewith the annual report of the Department of Nursing of The Babies Hospital for the year ending December 31, 1935.

There were few changes during this year. The senior members of the staff are as they were in 1934. The student group presents a slightly different picture. The French Hospital in New York, which had sent us six students, has discontinued its school and Vassar Brothers Hospital has arranged a program acceptable to the State whereby three students combine the experience in the Vassar Brothers Hospital with experience in the Nursery School at Vassar College. This has resulted in their sending us three students instead of six. In order to make up this annual deficiency of thirty-six students, we have arranged to take students from the Memorial Hospital in Albany, the Benedictine Hospital in Kingston, and St. Peter's Hospital in Albany.

Affiliating students during the year	182
Added Experience students during the year	14

In the theoretical instruction for the student nurse, we increasingly emphasize normal growth and behavior development as a basis for prevention of abnormal conditions. An understanding of the normal will develop keener sensitiveness to the deviations from this normal and consequent early treatment will often avoid unnecessary handicaps. This emphasis is in line with the current interest in preventive medicine.

We are fortunate in having Dr. McIntosh, Dr. Wilcox, and Dr. Wood continue as lecturers to the student nurses. These lectures have acquired a reputation beyond the walls of the hospital and are being attended by nurses from public health agencies.

The care of the convalescent child has always played an important part in pediatrics. In this branch of our work we have had substantial aid from the Board of Women Managers who have established a patients' Cheer Fund. With the money in this fund, we are enabled to purchase toys appropriate to the ages of the various children. Thus the children are entertained and the nurses are given a better understanding of recreational needs. We have also been materially assisted by the volunteer workers who are giving so generously of their time.

The nursing of the acutely ill child is of course our largest responsibility and the student continues to find a wealth of experience in this branch of Pediatrics at The Babies Hospital. Again we are grateful to the Board of Women Managers for an Emergency Nursing Fund upon which we may

draw for special nursing care for critically ill ward patients unable to afford this care.

The routine established last year, which requires the examination here at the hospital of all applicants for the Infants Nurses Course, before these young women are accepted, has proven very beneficial. We are indebted to Dr. Moore for her excellent cooperation in this work. We continue to have many desirable applications for this course and the registry is active.

Number of Infants Nurses placed in permanent positions or in positions lasting more than two weeks..... 107

Infants Nurses who received The Babies Hospital pin and diplomas in 1935:

Martha Campbell
Enid E. Cannock
Norma Cederholm
Mary Ethna Doyle
Susanne J. Hahspieler
R. Ellen Lorentzson
Marie G. Marcks
Jeannette A. Morrison
Grace E. Vint

In concluding this report I wish to thank those who contributed to the happiness of the children on Christmas Day: The Board of Women Managers for their excellent selection of toys, Mrs. Webster for her generous donation of dolls, the many friends who dressed these dolls, and the friends who sent us gifts for the children. These concrete evidences of the kindliness and generosity of the friends of the hospital are a definite source of encouragement to the Nursing Staff.

Respectfully submitted,

Winifred Kaltenbach
Director of Nurses

December 31, 1935

Report of the Director of the Department of Educational Therapy

In 1935 there was a decrease of 201 in the aggregate attendance and an increase of 20 individuals. The average daily attendance was 14, one more than 1934 and the average length of stay 4 days. The longest stay in the department was 139 days.

Other Statistics:

Total number of children	3,282
Total number of individuals	697
Average monthly attendance	58

During the year 1935, 601 children read 2,114 books. These books were distributed and collected every Tuesday and Friday afternoons by Mrs. Everett Tutchings and Miss Rebecca Crane, Volunteer Librarians.

In addition to the regular handwork activities of basketry, clay modeling, loom weaving, knitting, crocheting and painting, appropriate favors to be placed on the trays were made by the children for the various holidays.

During the year 1935, 265 children of school age, in the hospital for more than two weeks, received lessons from Miss Marjorie McGinnis, the visiting teacher from the Board of Education.

Eight groups of Affiliating Students each received one lecture on Recreational Therapy during the year. A course of ten lectures was given to the Infants Nurses on Child Development.

We wish to thank the following volunteers for reading aloud, playing games and otherwise entertaining the patients unable to leave the wards: The Misses Belle Wylie, Marjorie Simmonds, Rose Durry, Barbara and Harriet Steele, Lesley Bogert, Virginia French, Mrs. Alex. Benecke, Mrs. Everett Tutchings, Mrs. Lilyan Nergarian and Miss Rebecca Crane.

The Nursery School was assisted from February to May by Miss Virginia Aldrich, during September and October by Miss Marion Smith and during November and December by Miss Jean Dewey, student teachers from the Child Education Foundation. Miss Barbara Hitchings took charge of the department during July and August.

Respectfully submitted,

Geraldine McA. Webster

Director

December 31, 1935

CONDENSED STATEMENT OF FORTY-SEVEN YEARS' WORK

Year	Patients Admitted	Hospital Days' Treatment	Average Stay In Days	Percentage Of Deaths, All Ages	Out-Patient Department New Patients	Out-Patient Department Total Visits
1889	214	4,393	20.5	26.6	.....	.....
1890	236	4,997	19.8	30.9	.....	.....
1900	386	10,942	27.8	37.6	1,000	4,754
1910	1,271	23,310	17.5	30.4	3,855	15,518
1920	1,586	16,548	10.1	23.5	4,410	16,034
1930	2,320	39,481	16.3	11.2	5,695	37,143
1931	2,152	35,266	15.6	9.9	6,399	36,174
1932	2,009	30,924	15.4	8.5	5,467	33,900
1933	2,324	35,225	14.7	6.6	5,424	34,882
1934	2,857	36,026	12.2	4.7	5,580	37,400
1935	3,207	39,795	12.1	4.7	4,899	35,258
Total 47 Years	57,139	933,676			145,187	643,445

HOSPITAL CALENDAR

Meetings

Annual Board and Society, second Tuesday in April.

Board of Managers, second Tuesday of every month excepting the months of July, August and September.

Executive Committee, fourth Tuesday of every month.

Annual Meeting of the Board of Women Managers, second Tuesday in January.

Board of Women Managers, second Tuesday of every month, from October to May, inclusive.

Cribside Social Service Committee, regular monthly meetings from October to June.

Annual Meeting of Cribside Social Service Committee, in December.

GENERAL RULES

1. The beds of the Hospital are free to the needy poor. Others are charged according to their means.

2. Sick children up to 12 years of age are admitted, except those suffering from contagious diseases.

3. Applications for admission must be made at the Hospital during the day, from 9 to 5, although emergency cases are received at any time.

4. The Out-Patient Department, in the Vanderbilt Clinic of the Medical Center, is open daily throughout the year from 2 to 3 P.M., except on Saturdays, Sundays and holidays.

5. Visiting day for parents of ward patients is Wednesday or Thursday from 3 to 4 P.M.

6. Visitors to the Hospital are welcome any afternoon between 3 and 5.

BALANCE SHEET, DECEMBER

	1935	1934
ASSETS		
Hospital Properties and Equipment (book value):		
New York City:		
Buildings	$1,619,152.23	$1,618,931.42
Furniture and equipment, and apparatus and instruments (less reserve for depreciation, created prior to April 1, 1933, $39,762.57)	154,849.50	150,133.23
Rumson, New Jersey—Land and buildings	23,952.10	23,952.10
Total hospital properties and equipment	$1,797,953.83	$1,793,016.75
Investments at Book Value:		
Bonds (market value—1935, $966,715.25)	$1,009,230.41	$1,038,194.18
Stocks (market value—1935, $66,903.50)	61,511.30	155,210.30
Real estate mortgages—Face value	274,825.00	282,000.00
Participation in real estate	10,835.24	10,000.00
Total investments at book value	$1,356,401.95	$1,485,404.48
Current Assets:		
Cash	$212,696.79	$88,152.10
Accounts receivable:		
Patients (less reserve)	24,116.09	17,097.86
City Custodians' salaries	1,200.00	1,800.00
Sundry		34.50
Accrued interest and dividends receivable	18,128.98	21,749.04
Inventory of supplies	238.33	309.54
Total current assets	$256,380.19	$129,143.04
Note Receivable, Francis P. Garvan	$75,000.00	$75,000.00
Deferred Charges—Unexpired Insurance Premiums, Etc.	$1,621.28	$1,463.58
Total	$3,487,357.25	$3,484,027.85

31, 1935 AND 1934

LIABILITIES

	1935	1934
CAPITAL ACCOUNT—HOSPITAL PROPERTY AND EQUIPMENT	$1,797,953.83	$1,793,016.75
ENDOWMENT AND GENERAL FUND RESERVES:		
General Fund	$957,071.17	$953,053.84
Reuel B. Kimball Fund	57,737.58	57,737.58
Rumson Fund	20,469.78	20,469.78
Edward S. Harkness Educational and Scientific Fund	600,000.00	600,000.00
Total endowment and general fund reserves	$1,635,278.53	$1,631,261.20
OTHER FUND RESERVES:		
Fund for Cleft Palate Cases	$1,869.09	$2,720.05
Dr. Coakley Memorial Research Fund	265.12	265.12
Educational Therapy Fund	2,067.73	1,822.13
Emergency Nursing Fund	155.00	
Garvan Chemical Fund	28,109.17	28,109.17
Nurses' Loan Fund	166.42	20.42
Laboratory Development Fund	1,858.97	691.75
Mental Hygiene and Child Guidance Fund	.04	1,875.01
Edward S. Harkness Educational and Scientific Fund (Income)	916.67	916.67
Dr. Lyttle Research Fund for Nephritis	161.85	235.19
Oxygen Tent Fund		18.55
Pediatric-Psychiatric Clinic Fund	517.52	
Rumson Fund (Income)	840.43	1,127.72
Transfusion Fund	280.00	
Fund in Memory of Virginia Zachry	129.25	67.50
Total other fund reserves	$37,337.26	$37,869.28
CURRENT LIABILITIES:		
Audited vouchers unpaid	$15,270.19	$21,810.37
Advances and overpayments by patients	242.45	70.25
Total current liabilities	$15,512.64	$21,880.62
RESERVE FOR REPLACEMENT OF FURNITURE AND EQUIPMENT, AND APPARATUS AND INSTRUMENTS	$1,274.99	
TOTAL	$3,487,357.25	$3,484,027.85

NOTES: No provision has been made for depreciation of equipment since March 31, 1933, and no provision has been made for depreciation of buildings. Provision is made, however, by annual charges to operations for replacements of furniture and equipment and apparatus and instruments.

The above balance sheet does not include any liability for unpaid rent of the out-patient department or for general expenses paid by The Presbyterian Hospital.

STATEMENT OF CURRENT REVENUE

For The Years Ended December 31, 1935 and 1934

Hospital Earnings:	1935	1934
Board of private patients	$14,196.40	$12,668.70
Board of friends of patients	681.00	884.00
Board of semi-private patients	13,271.85	10,709.62
Board of ward patients (received from the City of New York 1935, $27,322.25; 1934, $18,531.06)	49,776.41	39,594.55
Special nurses	15,737.00	14,707.00
Operating room fees	4,405.00	3,828.50
Laboratory fees	4,964.90	2,932.00
Roentgen ray services	8,521.20	6,865.75
Transfusions	664.50	440.15
Out-patient department	10,126.65	11,893.95
Telephone service	149.45	138.13
Nutrition fees	1,025.35	
Refund of custodians' salaries	3,600.00	3,600.00
Miscellaneous	779.15	628.22
Total hospital earnings	$127,898.86	$108,890.57
Other Revenue or Income:		
Donations from individuals for current expenses	$63,101.00	$19,236.76
Donations from churches for current expenses	318.90	392.80
Donations for annual beds	2,250.00	3,750.00
From United Hospital Fund	7,764.23	6,555.16
Investment income for general purposes	38,926.21	43,523.37
Income from Trustees of Estate of Harry S. Black	1,721.62	
Income from Estate of Andrew J. Garvey	134.98	
Income from Estate of Rudolph J. Schaefer	354.41	122.38
Total other revenue or income	$114,571.35	$73,580.47
Total Appropriations of Income From Special Funds for Stated Purposes	$39,019.12	$19,524.15
Total Current Revenue	$281,489.33	$201,995.19
Excess of Current Expenditures over Current Revenue Transferred to General Fund	63,562.11	101,140.27
Total	$345,051.44	$303,135.46

Note: Unrestricted legacies have been credited direct to general fund reserves.

STATEMENT OF CURRENT EXPENSES

For the Years Ended December 31, 1935 and 1934

	1935	1934
Administration Expenses:		
General Executives and Assistants:		
Salaries	$5,400.00	$4,170.63
Supplies	103.78	106.81
Admitting and Information:		
Salaries	6,037.22	6,014.61
Supplies	178.17	365.60
Pensions and Pension Insurance	2,488.16	1,849.81
Insurance—Fire, Liability, etc	1,404.84	2,503.18
Legal Expense	541.78	510.45
Miscellaneous	4,181.27	3,000.92
Total administration expenses	$20,335.22	$18,522.01
Professional Care of Patients:		
Bedside Care:		
Salaries:		
House Staff	$2,029.13	$1,800.00
Nurses	20,807.03	19,205.19
Special Nurses	13,392.00	12,185.00
Ward Employees	1,574.18	1,785.17
Supplies	10,756.84	7,736.57
Cost of Supplies Sold to Patients	768.29	1,657.38
Transfusions	810.50	639.25
School of Nursing:		
Salaries	10,876.08	11,079.25
Supplies	436.10	341.04
Doctor's Offices:		
Salary of Secretary	1,422.50	1,178.44
Supplies	42.65	40.30
Operating Room:		
Salaries	7,709.83	7,174.79
Supplies	2,325.97	1,946.28
Out-Patient Department:		
Salaries	12,955.73	12,512.79
Supplies	771.69	657.63
Social Service:		
Salaries	5,944.68	6,224.64
Supplies	803.58	720.94
Laboratory Service	32,079.96	31,629.96

	1935	1934
Roentgen Ray Service:		
Salaries	$7,076.36	$6,954.58
Supplies	3,456.92	3,610.26
Oxygen Treatment	35.75	715.47
Total professional care of patients	$136,075.77	$129,794.93
House and Property Expenses:		
Custodians' Salaries	$3,600.00	$3,600.00
Building maintenance and operation, including heat, electricity, gas, refrigeration and elevator service	36,412.58	31,652.78
Housekeeping service	19,404.12	19,151.86
Laundry service	21,312.87	21,753.74
Food and meal service	54,261.24	46,647.61
Protective service	732.97	590.19
Telephone and telegraph	3,897.55	4,308.85
Total house and property expenses	$139,621.33	$127,705.03
Provision for Replacements of Furniture and Equipment, and Apparatus and Instruments	$10,000.00	$7,589.34
Current Expenses met from Special Funds for Stated Purposes	$39,019.12	$19,524.15
Total Current Expenses	$345,051.44	$303,135.46

Notes: No provision has been made for depreciation of equipment since March 31, 1933, and no provision has been made for depreciation of buildings. Provision is made, however, by annual charges to operations for replacements of furniture and equipment and apparatus and instruments.

The above summary does not include charges for unpaid rent of the out-patient department or for general expenses paid by The Presbyterian Hospital.

ACCOUNTANTS' CERTIFICATE

The Babies Hospital of the City of New York:

We have made an examination of the balance sheet of The Babies Hospital of the City of New York as of December 31, 1935, and of the related statements of current revenue and expenses for the year 1935. In connection therewith, we made a review of the accounting methods and examined or tested accounting records of the Hospital and other supporting evidence. Our examination included verification of cash receipts, disbursements supported by approved vouchers, securities transactions, and income from securities for the year, and cash balances and securities owned at the close of the year. We also made periodic reconcilements of bank balances, reviewed the allowances to patients and accounts receivable written off, and made recommendations relating to accounting procedure and internal accounting control.

In our opinion, based upon such examination, the accompanying balance sheet and related statements of current revenue and expenses, with the footnotes thereon, fairly present, in accordance with accepted principles of accounting, which principles have been consistently followed by the Hospital, its financial condition at December 31, 1935, and the results of its operations for the year ended that date.

Haskins & Sells,
Certified Public Accountants

New York, May 15, 1936

To the President and Board of Managers of the Babies Hospital:

Gentlemen:—

We report that we have had the books and accounts of the Treasurer, the Executive Vice-President and the Superintendent of The Babies Hospital for the Fiscal Year ended December 31, 1935, examined and audited by Messrs. Haskins & Sells, Certified Public Acccountants, and herewith submit, as a complete and satisfactory audit of said books and accounts, their certificate dated May 15, 1936, together with the accompanying balance sheet as of December 31, 1935, and statements of current revenue and expenses for the year, setting forth respectively the financial condition of the Hospital at that date and the results of its operations for the year 1935.

We bave checked the securities and cash balances at December 31, 1935, as shown in the accompanying balance sheet with certified lists obtained from custodians of the securities and acknowledgments of bank balances obtained from the depositaries, and found them in agreement

David M. Look
William Williams
Auditing Committee

Dated, New York, May 29, 1936

PURPOSE FOR WHICH INCOME OR PRINCIPAL OF RESERVE FUND IS USED

General Fund. It is intended to use the income toward the current expenses of the Hospital and to draw on the principal, when necessary, to meet expenditures not otherwise provided for.

Reuel B. Kimball Fund. The income is applied toward the current expenses of the Hospital, or that part thereof for the support of which the fund was donated.

Fund for Cleft Palate Cases. To help defray expenses in connection with cleft palate patients.

Dr. Coakley Memorial Research Fund. To be used for research and other special work under the direction of Dr. Kernan.

Educational Therapy Fund. To help defray expenses of the educational therapy treatment of patients.

Emergency Nursing Fund. To help defray the cost of special nursing for indigent ward patients.

Garvan Chemical Fund. To be used for laboratory research work.

Edward S. Harkness Educational and Scientific Fund. The income is used for the educational and scientific work of the Hospital in accordance with the agreement between the Hospital and Columbia University.

Laboratory Development Fund. To cover unusual expenses incurred in connection with the educational and scientific development.

Mental Hygiene and Child Guidance Fund. To provide a fellowship in mental hygiene and child guidance.

Nurses' Loan Fund. To assist members of the Nursing Department.

Dr. Lyttle Research Fund for Nephritis. To be used for research and other special work under the direction of Dr. Lyttle.

Oxygen Tent Fund. To defray expenses in connection with the purchase of oxygen tent.

Pediatric-Psychiatric Clinic Fund. To provide for the establishment and maintenance of a Pediatric-Psychiatric Clinic.

Rumson Fund. The income is used to provide special relief under the direction of The Cribside Social Service Committee.

Transfusion Fund. To help defray the cost of blood transfusions for indigent ward patients.

Fund in Memory of Virginia Zachry. To be used for purchase of breast milk.

DONATIONS FROM INDIVIDUALS DURING 1935 FOR CURRENT EXPENSES

Agnew, Mrs. George B.	$15.00
Allen, Mr. George Marshall	10.00
Alley, Mr. James C.	5.00
Anonymous	25.00
Appel, S. & Company	2.00
Auchincloss, Mrs. Hugh D.	50.00
Auchincloss, Mrs. R.	100.00
Baldwin, Mrs. Alexander T.	25.00
Ballard, Mrs. Edward L.	25.00
Barron, Mr. George D.	5.00
Bartol, Mrs. Henry G.	10.00
Bartow, Mrs. Henry S.	5.00
Battershall, Mrs. Frederic S.	25.00
Beyer, Mrs. Eugene O.	5.00
Black, Mr. James D.	10.00
Blair, Mr. J. Insley	10.00
Blair, Mrs. J. Insley	25.00
Board of Women Managers	1,000.00
Bonbright, Mr. Irving W.	50.00
Breese, Mr. W. L.	250.00
Buckner, Mrs. Thomas A.	7.00
Burlingham, Mrs. Charles	25.00
Burras, Mrs. Howard K.	10.00
Butterworth, Mrs. George F.	5.00
Campbell, Mrs. Adam	5.00
Carnegie, Mrs. Andrew	100.00
Child, Mrs. Lewis P.	5.00
Clark, Mrs. Audley	10.00
Clark, Mrs. John B.	3.00
Cribside Committee	600.00
Curtiss, Miss Maude H.	25.00
Cusak, Miss Ella F.	10.00
Dakin, Mrs. Henry Drysdale	10.00
Dana, Mrs. David T.	5.00
Delafield, Mrs. Lewis L., Jr.	5.00
Dommerich, Mrs. Louis W.	75.00
Dunham, Mrs. Edward K.	10.00
Duryea, Mrs. Walter B.	15.00
Edgar, Mrs. James A.	5.00
Ellsworth, Mrs. Magee	10.00
Emery, Mr. Dean	10.00
Evans, Miss Anna B.	25.00
Fahnestock, Mrs. Ernest	10.00
Fincke, Mrs. Benjamin C.	5.00
Flagler, Mrs. Harry Harkness	25.00
Frank, Mr. Joseph S.	10.00
Fries, Dr. Harold H.	$10.00
Gottheil, Mrs. Paul	10.00
Greenough, Mrs. Busch	15.00
Grossmann, Mrs. Edward A.	5.00
Harkness, Mr. Edward S.	50,000.00
Hartshorne, Mrs. Richard B.	5.00
Haskell, Mrs. Amory L.	10.00
Hays, Mrs. David S.	5.00
Henderson, Mrs. Edw. Cairns	5.00
Hickox, Mrs. Charles V.	4,000.00
Hill, Mr. R. O. H.	1.00
Hoe, Mrs. Richard March	10.00
Holmes, Mrs. Artemas	10.00
Howe, Mrs. Wm. Deering	200.00
James, Mrs. Arthur Curtiss	10.00
James, Mrs. Walter B.	15.00
Jennings, Miss Annie B.	10.00
Jennings, Mrs. Walter	100.00
Keech, Mrs. Frank Brown	50.00
Kelchner, Mrs. Wm. Wilson	10.00
Kellogg, Mrs. M. W.	15.00
King, Miss Martha	1.00
Kornfeld, Mr. Alfred E.	5.00
LeBoutillier, Mrs. Philip	15.00
Lemlein, Mrs. Barton H.	1.00
Look, Mrs. David M.	10.00
McCann, Mrs. Charles E. F.	500.00
McGlynn, Mrs. Frederick P.	10.00
McLean, Mrs. Stafford	1,500.00
Martin, Mr. William V.	10.00
Meier, Mr. Charles A.	2.00
Middleton & Company	10.00
Milbank, Mr. & Mrs. Jeremiah	100.00
Moore, Mrs. John Chandler	10.00
Morgan, Miss Caroline L.	50.00
Morgan, Mrs. Henry S.	25.00
Morse, Mrs. H. B. H.	5.00
Mortimer, Mr. Stanley	5.00
Murphy, Mrs. William D.	10.00
Neave, Mrs. Charles	10.00
Newborg, Mr. Moses	10.00
Nichols, Mrs. William G.	5.00
Ogden, Miss Mary F.	5.00
Osborn, Mrs. Wm. Church	25.00
Read, Mrs. George Rowland	5.00

Rousmaniere, Mrs. John E.	$10.00	Terry, Mr. Wyllys	$100.00
Runk, Mrs. Charles A.	5.00	Thacher, Mrs. Thomas D.	10.00
Sawyer, Miss Mildred	10.00	Trowbridge, Mr. James R.	500.00
Saxe, Mr. Sigmund	10.00	Tucker, Mrs. Carll	2,500.00
Scoville, Miss Grace	100.00	Tucker, Mrs. Samuel A.	5.00
Scribner, Mrs. Charles	10.00	Ulman, Mrs. Morris S.	3.00
Seeley, Mrs. Clinton Barnum	20.00	van Dyke, Mrs. Henry	5.00
Sibley, Mrs. Hiram W.	10.00	Van Winkle, Mrs. A. S.	2.00
Sillman, Mr. and Mrs. Louis	10.00	von Zedlitz, Mrs. Anna M.	10.00
Sloan, Mr. Benson B.	5.00	Weems, Mr. F. C.	5.00
Sloan, Mrs. Samuel	5.00	White, Miss Caroline	10.00
Sloane, Mrs. William	100.00	Whitney, Mrs. Richard	20.00
Spitzner, Mr. George W.	50.00	Williams, Mrs. Laura C.	10.00
Starr, Mr. Louis Morris	25.00	Winkhaus, Mrs. A. C.	2.00
Stehlin, Mrs. Joseph	2.00		
Strauss, Mr. Frederick	10.00	Total donations from individuals during 1935 for current expenses	$63,101.00
Suydam, Mr. Walter L., Jr.	10.00		
Taylor, Mr. Henry C.	25.00		

DONATIONS FROM CHURCHES DURING 1935 FOR CURRENT EXPENSES

Fifth Avenue Presbyterian Church	$318.90
Total Donations from Churches During 1935 for Current Expenses	$318.90

DONATIONS DURING 1935 FOR ANNUAL BEDS

Alexander, Mrs. Charles B	$500.00
Anonymous	250.00
Cribside Committee	500.00
Hewitt's, Miss, Classes	500.00
Valentine, Mrs. P. A	500.00
Total Donations During 1935 for Annual Beds	$2,250.00

DONATIONS AND OTHER ADDITIONS TO INVESTED FUNDS

DURING THE YEAR ENDED DECEMBER 31, 1935

General Fund:		
Legacies:		
Estate of Sophia Hill Boyd	$5,000.00	
Estate of Amelia P. Dixon	3.15	
Estate of Rudolph J. Schaefer Trust for Edmee Eloise Pryibil	49,982.29	
Estate of Daniel Schnakenberg for one free bed in perpetuity in memory of his children, Daniel Schnakenberg, Jr. and Marie Schnakenberg	5,000.00	
Profit on Redemption of Securities	12,022.23	$72,007.67
Total donations and other additions to invested funds		$72,007.67

DONATIONS AND OTHER ADDITIONS TO OTHER THAN INVESTED FUNDS

During the Year Ended December 31, 1935

Fund for Cleft Palate Cases:		
deForest, Mr. Henry L.	$100.00	
The Voice of Experience	839.44	
Welch, Mr. Francis W.	100.00	
		$1,039.44
Educational Therapy Fund:		
Haskell, Mrs. Amory L.	$10.00	
Webster, Mrs. Jerome P.	2,000.00	
		2,010.00
Emergency Nursing Fund:		
The Board of Women Managers		400.00
Edward S. Harkness Educational and Scientific Fund (Income):		
Income from Investments		30,000.00
Laboratory Development Fund:		
Fees received from private patients by doctors and donated for research purposes		2,328.28
Nurses' Loan Fund:		
The Board of Women Managers		200.00
Pediatric-Psychiatric Clinic Fund:		
The Commonwealth Fund	$1,791.67	
Hoyt, Mrs. John Sherman	500.00	
		2,291.67
Rumson Fund (Income):		
Income from Investments		790.49
Transfusion Fund:		
The Board of Women Managers		300.00
Fund in Memory of Virginia Zachry:		
Dulles, Mr. William W.	$5.00	
The Board of Women Managers	200.00	205.00
Total donations and other additions to other than invested funds		$39,564.88

Respectfully submitted,
Cornelius R. Agnew
Treasurer

GIFTS TOWARD SUPPORT OF BEDS

A donation of $500 supports a bed for one year and entitles the donor to name it for that period.

1895. Mrs. Charles B. Alexander, known as the "Mary Crocker Alexander Bed" (now Mrs. Sheldon Whitehouse), for 42 years.

1907. Mrs. P. A. Valentine, known as the "Anderson Valentine Bed," for 29 years.

1911. Mrs. P. A. Valentine, known as the "Philip and Lester Armour Bed," for 25 years.

1914. The Cribside Committee, for 22 years.

1925. Anonymous, in memory of Elizabeth Short Crawford, for 11 years.

1925. Miss Hewitt's Classes, the Senior School Bed, for 11 years.

1928. Miss Hewitt's Classes, the Junior School Bed, for 8 years.

CRIBS FURNISHED

Twenty-Five dollars will furnish a crib for one year.

Two, furnished in perpetuity by gift in May, 1917, of $1,000 under the will of Mary Isabel Reese, widow of Brigadier-General Chauncey B. Reese, in memory of her only grandchildren, the little daughters of John and Sarah Brewerton Reese Jolly:

Sarah Brewerton Jolly, born Dec. 19, 1905; died Aug. 18, 1910.

Mary Courtenay Jolly, born Dec. 25, 1907; died March 25, 1914.

Three by Mrs. Louis W. Dommerich.

ENDOWED BEDS

In Perpetuity

1892-1894	One by the Cribside Committee, known as "Cradyl-Nyst."
1894	One by Mrs. Robert Hoe.
1894-1916	One by Mrs. Henry G. Trevor.
Jan. 15, 1895	One by Mrs. Evan T. Walker.
Jan. 23, 1895	One by Mrs. Richard Arnold, in memory of Georgiana Arnold.
April 13, 1897	One by Mr. and Mrs. Chas. M. Fry, known as the "Mr. and Mrs. Chas. M. Fry Bed."
April 27, 1897	One by Mrs. Geo. Kemp, "For the use and purposes of the Hospital."
March 1, 1898	One by Mrs. Oliver G. Jennings, known as the "Brewster Bed."
1899-1902	One in memory of John Sherman Hoyt, Jr., by Mr. and Mrs. John Sherman Hoyt.
1902-1903	One in memory of Grace Osborn, by Mr. and Mrs. W. E. Dodge.
1902-1903	One in memory of Clara W. Wertheim, by Henry P. Wertheim.
May 14, 1904	One in memory of George Arents Brown, by Mr. and Mrs. George Arents.
1904-1907	One by Estate of Mrs. Chas. Harvey Hartman.
March 15, 1905	One by Mrs. J. Henry Lane.
April 22, 1905	One by Mrs. Daniel S. Lamont, known as the "Julia Lamont Bed."
1900-1907	One by Mrs. Elizabeth Chamberlin Lockwood, in memory of Emily Beaver Chamberlin.
1908	One in memory of Elizabeth Marshall Butler, by Arthur W. Butler.
Jan. 18, 1910	One in memory of Kenneth M. Holt, by Dr. and Mrs. L. Emmett Holt.
July 19, 1910	One in memory of Peter Moller, by Edwin Clarence Moller.
Jan. 18, 1911	One by Emily A. Watson in memory of Wheeler Watson.
Dec., 1911	One in memory of David Bradley Martin, by Mrs. Bradley Martin.
Dec., 1912	One in loving memory of J. Bradley Cumings, endowed by his friends. "Greater love hath no man than this, that a man lay down his life for his friends."—*St. John 15: 13.*
1907-1913	One by the Cribside Committee.
May, 1914	One by Mrs. Andrew Carnegie in memory of Archibald Fraser Barrow.
June, 1914	One by Mrs. Robert W. Todd, known as the "Mabel Todd Bed."
May, 1916	One by Mr. and Mrs. John Chandler Moore in memory of Edward de Bébian Moore.
May, 1916	One by Mrs. John Hubbard in memory of Margaret Fahnestock.
Dec., 1916	One by Mrs. Clarence M. Hyde, known as the "Clara Mathewson Hyde Bed."
June, 1917	One by Harris Brisbane Dick, known as the "Harris Brisbane Dick Free Bed."
Oct., 1917	One by Mrs. Edward S. Harkness, known as the "Thomas Stillman Taylor Bed."
Dec., 1917	One by Mr. and Mrs. Walter A. Hirsch in memory of John Walter Hirsch.
July, 1919	One by Mr. and Mrs. Daniel Schnakenberg in memory of their daughter, Anna Kate Bartlett.
May, 1919	One by Mrs. John Jay Knox in memory of John Jay Knox.
May, 1919	One by Mrs. John Jay Knox in memory of Dr. Reuel B. Kimball.

Dec., 1920	One by Mrs. Andrew Carnegie, "A thank offering for Louise Carnegie Miller."
Sept., 1921	One by the Estate of Jacob H. Schiff.
April, 1922	One by the Cribside Committee in memory of Sarah Elizabeth Williams.
June 14, 1922	One by Mr. and Mrs. Simon Guggenheim in memory of their son, John S. Guggenheim.
Jan. 22, 1923	One by Mr. and Mrs. Herman Armour Nichols "In loving memory of Marie Louise Nichols."
May 1, 1929	One by the Estate of Julia M. Stout.
Sept., 1930	One by Edith C. Thompson in memory of her mother, Mrs. Grace H. Thompson.
Nov., 1934	West End Collegiate Church.
Nov. 29, 1935	One by the Estate of Daniel Schnakenberg in memory of his children, Daniel Schnakenberg, Jr. and Marie Schnakenberg.

DONATIONS OF FLOWERS, BOOKS, TOYS AND MISCELLANEOUS ARTICLES

For the Twelve Months Ending December 31, 1935

Mrs. E. W. Abbott
Mrs. Ernest R. Adee
Miss Marie L. Ayres
Master Edward Brett
Miss Gertrude Brown
Camp Fire Group of the Washington Heights Y. M. H. A.
Mr. C. Cardasis
Chapel of the Intercession
Mrs. Cornelius G. Coakley
Mrs. F. Collier
Mrs. J. O. Creager
The Cribside Social Service Committee
Mrs. Frederic F. deRham
Mrs. Robert DeVecchi
Miss Evangeline Deverell
A. Edminston
Miss Amy M. Elsam
Mrs. Vivian Gabriel
Miss Lavinia N. Graves
Mrs. Van Rensselaer Halsey
Mrs. L. Harlin
Mrs. Amory L. Haskell
Mrs. James Hemingway
Mrs. Charles V. Hickox
Miss Marie and Master Louis Hill
Miss Frances L. Howland
Mr. Richard Isaac
Mrs. W. B. Jourdan
Mr. Barnett Kahn
Miss Tessa Kosta
Mrs. George Bolling Lee
Mrs. Margaret Lyons
Mr. J. S. MacLeod
Miss Laura M. McKay
Master Marvin Mozgin
Needlework Guild of America
Mrs. William G. Nichols
Miss Lillian Oliver
Mrs. Samuel G. Ordway
Mr. John R. Palmer
Mrs. Peel
Mrs. E. Ponchelet
Mr. Alexander Pope
Pupils of 3rd Grade, John Lewis Childs School
Miss Elsie Renkay
Mrs. J. Ridley
Mrs. J. S. Rodgers
Mrs. Elliott Schenck
Mrs. Mae Schmuck
Mrs. E. Sutor
Mrs. E. T. H. Talmage
Master Bobbie Taylor
Mrs. Henry C. Taylor
Temple Beth-Sholem
Mrs. Richard Thomas
Miss Marjorie Todes
Victor Woodturning Company
Mrs. E. L. Ware
Mrs. Jerome P. Webster
Mrs. Frank Wells
Mrs. L. Stuart Wing
Young Books, Inc.

FORMER RESIDENT AND INTERN STAFF

1890–1935

Martha Wollstein	1890–July, 1935	Pathologist
Dr. Lamphear	1891	Resident
Emily Lewi	1892	Resident
Mabel Cornish	1893	Resident
Emelyn L. Coolidge	1902	Resident
Dorothy M. Reed	1903–05	Resident
Louise Hutchensen	1904	Intern
*Elizabeth Finch	1905	Intern
Josephine Hemenway	Oct., 1905–Sept., 1911	Resident
Helen Hempstead	1907	Intern
Melvern L. Mallory	1907	Intern
Esther Leslie Jefferis	1908	Intern
Florence L. McKay	1908	Intern
Mabel L. Cobb	1909	Intern
Edith R. Hatch	1910	Intern
Alan G. Brown	Sept., 1911–Jan., 1914	Resident
Mary Cleveland Harper	1911	Intern
Florence Child	1911	Intern
Augusta L. Rucker	1911	Intern
Dandridge P. West	Jan., 1912–Jan., 1913	Intern
Edward A. Morgan	Jan., 1912–Jan., 1913	Intern
F. Elmer Johnson	July, 1912–July, 1913	Intern
Henry E. Utter	Jan., 1913–Jan., 1914	Intern
Frank McLean	July, 1913–July, 1914	Intern
Harold K. Faber	July, 1913–July, 1914	Intern
Edward A. Morgan	Jan., 1914–Jan., 1916	Resident
A. E. Kuhlman	July, 1914–Jan., 1915	Intern
Charles B. Crawford	July, 1914–July, 1915	Intern
R. George McAlily	July, 1914–July, 1915	Intern
T. Crosson Clark	Jan., 1915–Apr., 1916	Intern
William H. Licht	July, 1915–Jan., 1916	Intern
Arthur Wight Benson	July, 1915–Jan., 1917	Intern
Hugh Chaplin	Dec., 1915–Jan., 1916	Intern
Hugh Chaplin	Jan., 1916–Apr., 1916	Resident
Douglas B. Leitch	Jan., 1916–Jan., 1917	Intern
T. Crosson Clark	Apr., 1916–Jan., 1917	Resident
Alfred Lee Loomis Bell	July, 1916–Jan., 1917	Intern
George B. Irving	July, 1916–July, 1917	Intern
Douglas B. Leitch	Jan., 1917–Jan., 1918	Resident
Charles A. Lang	Jan., 1917–Jan., 1918	Intern
Herbert F. Jackson	Jan., 1917–Oct., 1917	Intern
Charles A. Lang	Jan., 1918–Jan., 1919	Resident
Alton Goldbloom	Jan., 1918–Jan., 1919	Intern
Helmina Jeidell	Jan., 1918–July, 1919	Intern
*Walter E. Paris	Apr., 1918–Sept., 1919	Intern
Alton Goldbloom	Jan., 1919–Jan., 1920	Resident

* Deceased.

Harry A. Naumer	Jan., 1919–Jan., 1920		Intern
Lewis Robbin	Jan., 1919–Jan., 1920		Intern
*Ralph C. Spence	Apr., 1919–Sept.,1920		Intern
Paul Webley Beaven	July, 1919–Jan., 1920		Intern
Paul Webley Beaven	Jan., 1920–Jan., 1921	Resident	
Maurice T. Briggs	Jan., 1920–Jan., 1921		Intern
Gordon Chown	Jan., 1920–May, 1920		Intern
William E. Sinclair	May, 1920–Jan., 1921		Intern
Virginia Murray	Sept.,1920–Sept.,1921		Intern
William E. Sinclair	Jan., 1921–May, 1921	Resident	
*Kenneth Millan	Jan., 1921–Jan., 1922		Intern
Jonathan P. Hadfield	Jan., 1921–May, 1921		Intern
Jonathan P. Hadfield	May, 1921–Jan., 1922	Resident	
Howard Reid Craig	May, 1921–Jan., 1922		Intern
L. Emmett Holt, Jr	Sept.,1921–Sept.,1922		Intern
Howard Reid Craig	Jan., 1922–July, 1922	Resident	
Rustin McIntosh	Jan., 1922–July, 1922		Intern
George Bader	Jan., 1922–Jan., 1923		Intern
H. Bruce Chown	Apr., 1922–Apr., 1923		Intern
Rustin McIntosh	July, 1922–July, 1923	Resident	
Randolph G. Flood	July, 1922–Jan., 1923		Intern
L. C. Victor du Busc	Oct., 1922–Jan., 1924		Intern
John W. Whitbread	Jan., 1923–Oct., 1923		Intern
Franklin George Beall	Jan., 1923–Oct., 1923		Intern
Charles W. Martin	Apr., 1923–Sept.,1923		Intern
H. Bruce Chown	July, 1923–Oct., 1923	Resident	
Aubrey B. MacLean	Sept.,1923–Apr., 1925		Intern
Franklin George Beall	Oct., 1923–Jan., 1925	Resident	
Howard A. Gilmartin	Oct., 1923–Oct., 1924		Intern
James M. Sturtevant	Oct., 1923–Oct., 1924		Intern
Henry C. Bussiere	Jan., 1924–Jan., 1925		Intern
John P. Caffey	July, 1924–July, 1925		Intern
James M. Sturtevant	Jan., 1925–Jan., 1926	Resident	
Kenneth Blanchard	Jan., 1925–Jan., 1926		Intern
Mathilde Loth	Apr., 1925–Apr., 1926		Intern
I. Newton Kugelmass	July, 1925–July, 1926		Intern
Kenneth D. Nichol	July, 1925–Oct., 1925		Intern
Gordon Oliver Matthews	Oct., 1925–Oct., 1926		Intern
Kenneth D. Nichol	Jan., 1926–July, 1927	Resident	
Andrew E. Amick	Apr., 1926–Apr., 1927		Intern
John Bernard Ahouse	July, 1926–July, 1927		Intern
Aubrey Kent Geddes	July, 1926–Jan., 1927		Intern
Jerome C. Chapman	Oct., 1926–Oct., 1927		Intern
Grace Linklater Stone	Jan., 1927–Jan., 1928		Intern
Wilfred S. Fitzpatrick	Apr., 1927–Jan., 1928		Intern
Aubrey Kent Geddes	July, 1927–Jan., 1928	Resident	
David William Whaley	July, 1927–July, 1928		Intern
Mary R. Eleston	Oct., 1927–Oct., 1928		Intern
Wilfred S. Fitzpatrick	Jan., 1928–July, 1928	Resident	

* Deceased.

John Mitchell Brush	Jan., 1928–July, 1928		Intern
Charles E. Robert Parker	Apr., 1928–Apr., 1929		Intern
John Mitchell Brush	July, 1928–Jan., 1929	Resident	
Aildred A. MacDonald	July, 1928–Jan., 1929		Intern
Sidney T. Doubilet	July, 1928–Jan., 1929		Intern
Robert Gardner Reynolds	Oct., 1928–Oct., 1929		Intern
Aildred A. MacDonald	Jan., 1929–Jan., 1930	Resident	
Thomas P. Cunningham	Jan., 1929–Jan., 1930		Intern
Frederick Henry Wilke	Jan., 1929–Jan., 1930		Intern
John F. Abraham	July, 1929–June, 1930		Intern
Clement P. Cobb	July, 1929–July, 1930	Assistant Resident	
William J. Heeks	July, 1929–July, 1930	Assistant Surgical	
Hugh Wellmeier	July, 1929–July, 1930		Intern
Henry Holden Wheaton	July, 1929–Jan., 1931		Intern
Amos U. Christie	Oct., 1929–Oct., 1930		Intern
Emily Gardner	Oct., 1929–Jan., 1931		Intern
David W. Sherwood	Oct., 1929–Apr., 1930	Assistant Resident	
Arthur F. Ackerman	Jan., 1930–Apr., 1931		Intern
Robert W. Culbert	Jan., 1930–Oct., 1931		Intern
Katharine Gray Dodge	July, 1930–Oct., 1931		Intern
Alice Potter	July, 1930–Oct., 1931		Intern
Sidney S. Chipman	July, 1930–July, 1931		Intern
Donovan J. McCune	July, 1930–July, 1933	Resident	
David Charles Roberts	Sept.,1930–Apr., 1931		Intern
John Langdon	Oct., 1930–Jan., 1932		Intern
Pierce D. Knott	Jan., 1931–Jan., 1932		Intern
Felice M. Begg	Jan., 1931–Apr., 1932		Intern
Sidney S. Chipman	July, 1931–Apr., 1932	Assistant Resident	
Norman A. Pokorny	July, 1931–July, 1932		Intern
Russell B. Scobie	July, 1931–July, 1932		Intern
Mary Adams	Oct., 1931–Oct., 1932		Intern
Hattie E. Alexander	Oct., 1931–Oct., 1932		Intern
Charles Bradley	Oct., 1931–Oct., 1932		Intern
Belle B. Dale	Oct., 1931–Oct., 1932		Intern
Norman T. Crane	Jan., 1932–Jan., 1933		Intern
Henry W. Kaessler	Jan., 1932–Jan., 1933		Intern
Rhoda M. Mickey	Apr., 1932–July, 1933		Intern
John R. Gilmour	July, 1932–July, 1933		Intern
George Malley	July, 1932–July, 1933		Intern
Charles L. Wood	July, 1932–July, 1933	Assistant Resident	
Merl E. Fisk	Oct., 1932–Jan., 1934		Intern
William B. Nevius	Oct., 1932–Oct., 1933		Intern
C. Louise Powers	Oct., 1932–Oct., 1933		Intern
Hugh C. Thompson, Jr	Oct., 1932–Oct., 1933		Intern
Richard L. Day	Jan., 1933–Jan., 1934		Intern
Alfred Wayland Pinkerton	Apr., 1933–Apr., 1934		Intern
John Harry Ebbs	July, 1933–July, 1934	Assistant Resident	
Geoffrey W. Esty	July, 1933–July, 1934		Intern
George C. Glass, Jr	July, 1933–July, 1934		Intern
Edith C. Robinson	July, 1933–July, 1934		Intern

Bragg C. Cammack	Oct., 1933–Jan., 1934	Ear, Nose & Throat Resident
William L. Langford	Oct., 1933–Oct., 1934	Intern
Kenneth W. A. McLeod	Oct., 1933–Oct., 1934	Intern
Patrick J. Maloney	Oct., 1933–Jan., 1935	Intern
Ben Norton Greenberg	Jan., 1934–Apr., 1934	Ear, Nose & Throat Resident
Arthur Kellnor	Apr., 1934–Oct., 1934	Ear, Nose & Throat Resident
Luther L. McDougal, Jr.	July, 1934–Dec., 1934	Intern
Hugh C. Thompson	Oct., 1934–Feb., 1935	Ear, Nose & Throat Resident

In the Matter of the Organization
and Incorporation of
THE BABIES HOSPITAL OF THE CITY
OF NEW YORK

WHEREAS, application has been made to the State Board of Charities for its approval of the organization and incorporation of the Babies Hospital of the City of New York, and

WHEREAS, on due inquiry and investigation, it appears to said board, desirable and proper, that the said institution shall be so established and incorporated.

NOW THEREFORE, in pursuance of, and in conformity with the provisions of Chapter 446, of the Laws of the State of New York passed May 18th, 1883, the said State Board of Charities hereby certifies that it approves of the organization and incorporation of the said The Babies Hospital of the City of New York, its certificate of incorporation of which is hereunto annexed.

IN WITNESS WHEREOF, the said Board have this September 6th, 1887, caused these presents to be subscribed by its officers and its official seal hereunto affixed.

(Seal) J. H. Van Antwerp, *Vice-President.*

Attest, James O. Fanning,
Assistant Secretary.

CERTIFICATE OF INCORPORATION

We, the undersigned, Jeannie T. Smith, Isabella B. Satterthwaite, Julia G. McNutt, Sarah J. McNutt and Isabella M. Banks, persons of full age and citizens of the United States and a majority of whom are citizens and residents of the State of New York, do by these presents, pursuant to, and in conformity with the act of the Legislature of the State of New York, passed on the 12th day of April, eighteen hundred and forty-eight, entitled "An Act for the incorporation of benevolent, charitable, scientific and missionary societies" and the several acts of the said Legislature amendatory thereof and supplemental thereto, associate ourselves together and form a society under the name and the style of "The Babies Hospital of the City of New York" by which name and title the said society shall be known in law and we further state that

FIRST. The object of the society is to provide medical and surgical aid and nursing for sick babies.

SECOND. The number of directors to manage such society shall be five.

THIRD. The names of the directors of such society for the first year of its existence shall be Jeannie T. Smith, Isabella B. Satterthwaite, Sarah J. McNutt, Julia G. McNutt, and Isabella M. Banks.

FOURTH. The term of existence of such society shall be fifty years from the date of these presents.

FIFTH. The place of business and the principal office of said society shall be located in the City and County of New York.

WITNESS our hands this 23rd day of June, A.D., 1887.
In the presence of

WILLIAM E. FAY,

JEANNIE T. SMITH,
ISABELLA B. SATTERTHWAITE,
SARAH J. MCNUTT,
JULIA G. MCNUTT,
ISABELLA M. BANKS.

STATE OF NEW YORK
CITY AND COUNTY OF NEW YORK } ss.:

On this twenty-third day of June, one thousand, eight hundred and eighty-seven, before me personally came Isabella B. Satterthwaite, Sarah J. McNutt, Julia G. McNutt and Isabella M. Banks, to me known to be four of the individuals described in and who executed the foregoing instrument and severally acknowledged to me that they executed the same.

WILLIAM E. FAY,
Notary Public,
New York County.

(SEAL)

STATE OF NEW YORK
CITY AND COUNTY OF NEW YORK } ss.:

On this 6th day of July, 1887, before me personally came Jeannie T. Smith, known to me to be one of the individuals described in, and who executed the foregoing instrument and duly acknowledged to me that she executed the same.

WILLIAM E. FAY,
Notary Public,
New York County.

(SEAL)

I approve of the within certificate of incorporation, September 10, 1887.

C. DONOHUE, J.

ENDORSED.—Certificate of Incorporation of The Babies Hospital of the City of New York.

STATE OF NEW YORK
OFFICE OF SECRETARY OF STATE
Filed and Recorded September 14, 1887.

DIEDRICH WILLERS,
Deputy Secretary of State.

We, the undersigned, Directors of The Babies Hospital of the City of New York, a corporation organized pursuant to and in conformity with an act of the Legislature of the State of New York, passed on the 12th day of April in the year one thousand eight hundred and forty-eight, entitled "An act for the incorporation of Benevolent, Charitable,

Scientific and Missionary Societies," and the several acts of the said Legislature amendatory thereof and supplemental thereto, do hereby certifiy that at an annual meeting of the Corporation of The Babies Hospital of the City of New York, held on the 11th day of January, in the year one thousand eight hundred and ninety-eight, it was by a majority vote determined to change the number of directors of the said The Babies Hospital of the City of New York from five (5) to fifteen(15), so that thereafter the number of directors of the said The Babies Hospital of the City of New York, should be fifteen (15).
Dated, January 11, 1898.

THOMAS E. SATTERTHWAITE,
H. R. KUNHARDT,
L. EMMETT HOLT,
R. B. KIMBALL,
CAROLINE E. L. KNOX.

State of New York, }
County of New York } ss:

On this 22nd day of November, 1898, before me came Thomas E. Satterthwaite, Henry R. Kunhardt, L. Emmett Holt, Reuel B. Kimball and Caroline E. L. Knox, to me known to be the individuals described in and who executed the within instrument, and severally acknowledged to me that they executed the same.

E. V. THORNALL,
Notary Public, New York County.

CERTIFICATE OF INCREASE IN THE NUMBER OF DIRECTORS
of
THE BABIES HOSPITAL OF THE CITY OF NEW YORK.

Pursuant to Section Thirty of the Membership Corporations Law

WE, the undersigned, being respectively the President and the Secretary of The Babies Hospital of the City of New York, do hereby certify as follows:

1. The name of the corporation is The Babies Hospital of the City of New York.

2. The corporation was originally incorporated as "The Babies Hospital of the City of New York", by duly executed Certificate of Incorporation dated June 23, 1887, approved by the State Board of Charities September 6, 1887, approved by Mr. Justice Donohue of the Supreme Court of the State of New York, September 10, 1887, and duly filed and recorded in the office of the Secretary of State of New York on September 14, 1887, pursuant to, and in conformity with the Act of the Legislature of the State of New York, passed on the 12th day of April, 1848, entitled "An Act for the Incorporation of Benevolent, Charitable, Scientific and Missionary Societies" and the several acts of the said Legislature, amendatory thereof and supplemental thereto.

3. The number of directors authorized by section Second of said Certificate of Incorporation was five (5). The number of directors was increased as of January 11, 1898, to fifteen (15). The number of directors was further increased as of February 21, 1929, to twenty-one (21). The number of directors was further increased as of February 10, 1932, to twenty-four (24).

The number of directors is to be increased to thirty-six (36).

IN WITNESS WHEREOF, we have made and subscribed this certificate in duplicate this 2nd day of March, 1933.

JOHN I. DOWNEY, *President*
J. W. HORNOR, *Secretary.*

STATE OF NEW YORK }
COUNTY OF NEW YORK } ss.:

On this 2nd day of March, 1933, before me personally came JOHN I. DOWNEY and J. W. HORNOR, to me known and known to me to be the persons described in and who executed the foregoing certificate, and severally duly acknowledged to me that they executed the same.

J. T. KENNY,
Notary Public, New York County,
Clerk's No. 361, Register's No. 3-K-493,
Commission expires March 30, 1933.

(SEAL)

STATE OF NEW YORK }
COUNTY OF NEW YORK } ss.:

JOHN I. DOWNEY and J. W. HORNOR being severally duly sworn, do depose and say, and each for himself deposes and says, that he, the said John I. Downey is the President of The Babies Hospital of the City of New York, and he, the said J. W. Hornor is the Secretary thereof; that they have been authorized to execute and file the foregoing certificate by the votes, cast in person or by proxy, by a majority of all of the members of record of the corporation entitled to vote on an increase in the number of directors, and that such votes were cast at a special meeting of the members held at the Babies Hospital, Broadway and 167th Street, City, County and State of New York, on the 2nd day of March, 1933, at 4.00 o'clock in the afternoon, upon notice pursuant to Section 43 of the Membership Corporations Law.

JOHN I. DOWNEY
J. W. HORNOR

Subscribed and sworn to before me this 2nd day of March, 1933.
J. T. KENNY,
Notary Public, New York County
Clerk's No. 361, Register's No. 3-K-493
Commission expires March 30, 1933.

(SEAL)

STATE OF NEW YORK }
DEPARTMENT OF STATE } ss.:

I CERTIFY that I have compared the preceding copy with the original Certificate to increase the number of Directors of The Babies Hospital of the City of New York, filed in this department on the 9th day of March, 1933, and that such copy is a correct transcript therefrom and of the whole of such original.

WITNESS my hand and the official seal of the Department of State at the City of Albany, this ninth day of March, one thousand nine hundred and thirty-three.

FRANK S. SHARP
Deputy Secretary of State.

(Seal of the State of New York, Department of State)

CERTIFICATE OF EXTENSION OF CORPORATE EXISTENCE

of

THE BABIES HOSPITAL OF THE CITY OF NEW YORK

Pursuant to Section Forty-five of the General Corporation Law

We, the undersigned, being respectively the President and the Secretary of The Babies Hospital of the City of New York, do hereby certify as follows:

1. The name of the Corporation is The Babies Hospital of the City of New York.

2. The Corporation was originally incorporated as "The Babies Hospital of the City of New York" by duly executed certificate of incorporation dated June 23, 1887, approved by Mr. Justice Donohue of the Supreme Court of the State of New York, September 10, 1887, and duly filed and recorded in the office of the Secretary of State of the State of New York on September 14, 1887, pursuant to and in conformity with the act of the Legislature of the State of New York passed on the 12th day of April, 1848 entitled "An Act for the Incorporation of Benevolent, Charitable, Scientific and Missionary Societies" and the several acts of the said Legislature amendatory thereof and supplemental thereto.

3. The term of existence of The Babies Hospital of the City of New York, as specified in Section Fourth of said certificate of incorporation, was fifty years from the date of the certificate of incorporation, namely, June 23, 1887, and the term of existence will expire on the 22nd day of June, 1937.

4. The duration of the Corporation shall be perpetual.

IN WITNESS WHEREOF, we have made and subscribed this certificate in duplicate this 29th day of April, 1935.

Dean Sage, *President*
Matthew C. Fleming, *Secretary*

STATE OF NEW YORK }
COUNTY OF NEW YORK } ss.:

On this 29th day of April, 1935, before me personally came Dean Sage and Matthew C. Fleming, to me known and known to me to be the persons described in and who executed the foregoing certificate and have severally duly acknowledged to me that they executed the same.

Arthur W. Clausen
Notary Public, Queen's County,
Clerk's No. 249, Register's No. 206
New York Co. No. 130, Reg. No.6C67
Bronx Co. No. 2, Reg. No. 2C36
My commission expires March 30, 1936.

(Seal)

STATE OF NEW YORK }
COUNTY OF NEW YORK } ss.:

Dean Sage and Matthew C. Fleming, being severally sworn, depose and say, and each for himself deposes and says, that Dean Sage is the President of The Babies Hospital of the City of New York, and that Matthew C. Fleming is the Secretary thereof; that they have been duly authorized to execute and file the foregoing certificate by the

votes, cast in person or by proxy, of more than two-thirds of the members of record of the Corporation who were entitled to vote, and that such votes were cast at a meeting of the members called for that purpose upon like notice as that required for the annual meeting of the Corporation; that said meeting was held on the 9th day of April, 1935, at The Babies Hospital of the City of New York, Broadway and 167th Street, Borough of Manhattan, City and State of New York.

DEAN SAGE, *President*
MATTHEW C. FLEMING, *Secretary*

Sworn to before me this 29th day of April, 1935.

ARTHUR W. CLAUSEN
Notary Public, Queens County
Clerk's No. 249, Register's No. 206
New York Co. No. 130, Reg. No. 6C67
Bronx Co. No. 2, Reg. No. 2C36
My commission expires March 30, 1936.

(SEAL)

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STATE OF NEW YORK }
DEPARTMENT OF STATE } ss.:

I CERTIFY That I have compared the preceding copy with the original Certificate of Extension of Corporate Existence of The Babies Hospital of the City of New York, filed in this department on the 2nd day of May, 1935, and that such copy is a correct transcript therefrom and of the whole of such original.

WITNESS my hand and official seal of the Department of State at the City of Albany, this second day of May, one thousand nine hundred and thirty-five.

JAMES M. KELLY
Deputy Secretary of State.

(Seal of State)

No. 141887

STATE OF NEW YORK }
COUNTY OF NEW YORK } ss.:

I, ALBERT MARINELLI, Clerk of the said County and Clerk of the Supreme Court of said State for said County, Do Certify, That I have compared the preceding with the original Certificate of Extension of Corporate Existence of The Babies Hospital of the City of New York on file in my office, and that the same is a correct Transcript therefrom, and of the whole of such original.

Indorsed Filed. May 7, 1935.

In WITNESS WHEREOF, I hereunto subscribed my name and affixed my official seal, this 7th day of May 1935.

ALBERT MARINELLI
Clerk.

(SEAL)

CONSTITUTION

As Amended March 2, 1933

ARTICLE I.

NAME

This Society shall be known as "The Babies Hospital of the City of New York."

ARTICLE II.

OBJECTS

To provide medical and surgical aid and nursing for sick and convalescent babies.

To educate parents and nurses in the care of sick and convalescent babies.

To afford medical students the opportunity to acquire a practical knowledge of pediatrics.

To promote research in medical science.

ARTICLE III.

MEMBERS

The members of this Society are the Board of Managers, the active members of the Board of Women Managers and such other persons as shall from time to time be approved by a majority of members of the Board of Managers present at a stated meeting, and who shall have been nominated at a previous meeting by a Standing Committee appointed for that purpose by the Board.

ARTICLE IV.

MANAGERS

There shall be a Board of Managers who shall be the Directors of the corporation, consisting of 36 members, divided into four classes of 9 members each; and the places of the said classes shall be vacant respectively on the second Wednesday of April at the end of one, two, three and four years beginning with the year 1934, so that nine members shall be elected by the Society annually, by ballot, to hold their seats for four years.

Twelve members of the Board shall constitute a quorum.

The Board of Managers shall at all times be fully authorized to execute all powers of the Society over all the estate and property of the Society. To it shall be committed the care of the funds of the institution, authority to make by-laws, rules and regulations, and to alter and amend the same; to fill vacancies in their own body, choose the officers of the Society, appoint agents, assistants and tenants, and generally to transact the entire business of the Society.

ARTICLE V.

OFFICERS

The officers of the Society shall consist of a president, one or more vice-presidents, a treasurer, and secretary, who shall be elected annually by the Board of Managers from their own number and who shall also be officers of the said Board. In addition thereto, the Board may appoint one or more assistant treasurers and assistant secretaries, and such other agents as may be from time to time determined upon and define their powers.

ARTICLE VI.

In addition to the officers above named, there may be one or more honorary vice-presidents elected from time to time by the Board from its former members. They shall not be members of the Board of Managers but shall constitute an advisory board to assist and advise with the Board of Managers on Hospital matters.

ARTICLE VII.

MEETINGS OF THE BOARD

The Board of Managers shall hold stated meetings on the second Tuesday of each month excepting the months of July, August and September, and may hold adjourned meetings when necessary. Special meetings of the Board may be called by the President or, in case of his absence or inability to act, by a Vice-President, or on written requisition of five members of the Board of Managers; but when special meetings are called the time and place of meeting and the subject proposed to be considered, shall be notified to the members at least two days previous to the meeting, and no other subject shall be discussed or acted upon at such meetings.

ARTICLE VIII.

ANNUAL MEETING

A meeting of the members of the Society shall be held annually on such day after the expiration of the fiscal year as the Board of Managers may appoint.

Special meetings of the Society may be called at any time by the Board of Managers and shall be called by the Secretary upon the written request of the president, or a vice-president, or ten members of the Society, specifying the purpose of such call. No other business than that so specified shall be transacted at such meeting.

At any meeting of the Society nine members shall constitute a quorum.

ARTICLE IX.

MISCELLANEOUS

No manager or other officer shall receive, directly or indirectly, any salary, compensation or emolument from the Society, either as such officer or manager/or in any other capacity, unless authorized by the by-laws or by the concurring vote of two-thirds of all the managers. No manager or other officer shall be interested, directly or indirectly, in any contract relating to the operations conducted by the Society, nor in any contract for furnishing supplies thereto, unless authorized by the by-laws or by the concurring vote of two-thirds of the managers.

The Society shall not sell, mortgage or lease its real property unless authorized by the vote of at least two-thirds of the whole number of its Managers, provided that if there are 21 or more Managers the vote of a majority of the whole number shall be sufficient. No sale or mortgage other than a purchase money mortgage, of real property within the State, or lease thereof for more than five years, shall be made without leave of the Supreme Court in a judicial district in which some of the property is located. No indebtedness for any purpose whatever shall be incurred for more than one-third of the value of the property of the Society.

At the annual meeting of the Society the managers shall present a report verified by the President and Treasurer or by a majority of the managers showing the whole amount of real and personal property owned by the Society, where located and where and how invested; the amount and nature of the property acquired during the year immediately preceding the date of the report and the manner of the acquisition; the amount applied, appropriated or expended during the year immediately preceding such date, and the purposes, objects or persons to or for which such applications, appropriations or expenditures have been made; and the names and places of residence of the persons who have been admitted to membership in the Society during such year, which report shall be filed with the records of the Society and an abstract thereof entered in the minutes of the proceedings of the annual meeting.

ARTICLE X.

AMENDMENTS TO THE CONSTITUTION

Amendments to the Constitution shall be proposed in writing at a regular meeting of the Board of Managers, and may be acted on at the next regular meeting of the Board, or at a special meeting called for that purpose; and shall be adopted only on a concurrence of a majority of the members present, but the affirmative vote must not be less than eleven.

BY-LAWS

As Amended January 8, 1935

ARTICLE I.

RULES AND REGULATIONS

The Board of Managers shall prescribe rules and regulations respecting the management of the affairs of the Hospital. Such rules and regulations shall not be inconsistent with these By-Laws, and may be amended at any meeting of the Board of Managers by a majority of those present.

ARTICLE II.

PRESIDENT

The President shall preside at all meetings of the Board. He shall appoint all special Committees, unless otherwise ordered, and shall perform such other duties as may be required by the Constitution and By-Laws. He shall also be ex-officio a member of all committees.

ARTICLE III.

VICE-PRESIDENT

In the event of a vacancy of the office of President, or during his absence or inability to act, his duties and powers shall devolve upon the Vice-President who has been longest in office, and, in the event of his absence or inability to act, then upon the Vice-President next in seniority of service. Should no Vice-President be able to act, a President pro tem shall be chosen by the Board.

ARTICLE IV.

TREASURER

The Treasurer shall be charged with the custody of all papers and documents relating to the property of the Corporation, other than such as are mentioned in By-Law V, of all moneys belonging thereto, and of the seal. He shall keep an account in the name of the Corporation with an institution approved by the Board, and shall deposit therein all moneys immediately upon receiving them. He shall cause to be kept such accounts as may be necessary to show the receipts, expenditures, and financial condition of the Institution, or as may be required by the Finance Committee. These accounts shall be open at all suitable times to the inspection of the Managers. He shall pay no moneys without proper order, as is elsewhere provided.

ARTICLE V.

SAFE KEEPING OF SECURITIES

All bonds, stocks and other invested securities and evidences of value, shall be deposited for safe keeping with a trust company approved by the Board to be held for account of the Hospital and subject to the joint written order of the Treasurer and a member of the Finance Committee, or, in the absence of the Treasurer, of two members of the Finance Committee.

All transfers and assignments of any securities registered or standing in the name of the Hospital shall be executed under its seal by the President or the Vice-President together with the Treasurer or Secretary.

ARTICLE VI.

SECRETARY

The Secretary shall be the Recording and Corresponding Secretary and shall keep the minutes of the proceedings of the Board of Managers, and preserve such records and papers as do not pertain to the office of Treasurer. He shall also be ex-officio a member of the Executive Committee and shall keep minutes of said Committee. He shall notify members of all meetings of the Board of Managers at least two days before the meeting.

He shall notify members of their appointment on Committees, and generally perform such duties as usually pertain to the office.

He shall have charge of the correspondence of the Board, and shall prepare the Annual Report of the Managers and attend to its publication.

ARTICLE VII.

COMMITTEES

At the meeting in April, after filling the vacancies about to occur in their Board, the Managers shall elect an Executive Committee of eight or more members and Standing Committees of two or more members each, naming the Chairman and Vice-Chairman of each, as follows:

Standing Committees

Finance	Vanderbilt Clinic
Nominating	Dietary
Auditing	Social Service
Insurance and Pensions	Occupational Therapy
Convalescent	Engineering
School of Nursing	Laundry
House	Grounds

Board of Women Managers: There shall be a Committee known as the Board of Women Managers which shall make its own rules and assist in the general active work of the Hospital subject to the Board of Managers and the Executive Committee. Such Board may appoint a Crib Side Committee to assist in the general work of the Hospital, which Committee shall make its own rules and elect its own officers.

Visiting Committee: There may be a Visiting Committee, appointed from time to time by the President from among the members of the Board of Managers and/or the Board of Women Managers, whose duty it shall be to visit the Hospital and make recommendations and suggestions concerning its operation.

The members elected to these Committees shall hold office until the second Wednesday of the April succeeding their appointment, and thereafter until their successors are elected, unless otherwise ordered by the Board.

All members of the Executive Committee and the Chairman and Vice-Chairman of all Standing Committees shall be members of the Board of Managers; otherwise membership on Standing Committees shall not be limited to Board Members nor restricted by sex.

The Treasurer shall be a member of the Finance Committee. The Secretary shall be a member of the Nominating Committee. The Chairman of the Engineering Committee shall be ex-officio a member of the Laundry Committee.

The Board may from time to time appoint such other Committees as it may deem advisable. It may fill vacancies in and add to the membership of all Committees.

Each Committee shall have advisory supervision over that Department of the Hospital designated by its name, as well as such other duties, including that of inspection, as may be assigned to each from time to time by the Board of Managers or the Executive Committee.

Chairmen of Standing Committees whose duties involve inspection of any parts of the Hospital shall be responsible for having inspections made at such times and under such rules as they or the Board of Managers may from time to time prescribe and shall report the results of such inspections periodically at meetings of the Board.

Chairmen of Standing Committees may, for the purpose of assisting their Committees in their duties, particularly those involving inspection, nominate additional members of their respective Committees subject to appointment by the Board.

ARTICLE VIII.

EXECUTIVE COMMITTEE

The Executive Committee shall meet on the fourth Tuesday of each month and may hold special meetings when necessary or when called by the Chairman or two members of the Committee. Three members in attendance at any meeting shall constitute a quorum.

It may, subject to the approval and control of the Board of Managers, exercise all the functions of the Board when the latter is not in session and shall have such powers as are given it by these By-Laws and as may be delegated to it from time to time by the Board.

It shall decide all questions relating to the admission, rejection and discharge of patients in conformity with the directions of the Board of Managers.

ARTICLE IX.

FINANCE COMMITTEE

The Finance Committee shall consist of five or more Managers and shall have authority in its discretion to sell bonds, mortgages, stocks, and other securities belonging to the Hospital and to invest and reinvest the proceeds (together with any other funds of the Society available for investment) in such securities as it may deem wise.

ARTICLE X.

NOMINATING COMMITTEE

The Nominating Committee shall, in case a vacancy occurs in the Board of Managers, recommend to the Board the name of a Member of the Society to fill such vacancy and to it shall be referred the names of all persons suggested for such position or for Membership in the Society; but no report of the Committee shall be acted upon until the next subsequent meeting of the Board except with unanimous consent.

ARTICLE XI.

AUDITING COMMITTEE

The Auditing Committee shall, shortly after the close of each fiscal year, examine, check, and verify the bonds, stocks, mortgages, and other securities owned by the Hospital and shall also have the accounts of the Treasurer, Executive Vice-President, and Superintendent for the last fiscal year examined and audited by Certified Public Accountants. The Committee shall thereafter report to the Board the results of such examination with its recommendations.

ARTICLE XII.

MEDICAL BOARD, MEDICAL, SURGICAL AND LABORATORY SERVICES

The Board of Managers shall appoint a Director of the Pediatric Service and such other professional staff as shall be deemed necessary for the proper operation of the Hospital.

Such Director shall be responsible to the Board of Managers for the conduct of the medical service of the Hospital and shall apportion the work among the different members of the Medical Staff.

There shall be a Medical Board composed of such Director and the Attending Physicians and Surgeons of the Hospital. Other appointments to the Medical Board may be made by the Board of Managers.

The Board of Managers shall likewise appoint a House Staff consisting of as many members as the services of the Hospital may require, and at such times and for such terms of service as shall seem best to meet the needs of the Hospital.

The Board of Managers may likewise appoint a courtesy staff with such private patient pavilion facilities as may from time to time be determined upon.

The appointees, unless a different term be fixed by the Board, shall hold office durin the pleasure of the Board.

ARTICLE XIII.

EXECUTIVE STAFF

The Board of Managers may appoint an Executive Vice-President, a Superintendent and such Assistants as the Board may deem necessary for the service of the Hospital, whose services shall continue during the pleasure of the Board.

The Board of Managers may appoint a Director of the School of Nursing and such Assistants as may be necessary for such service, and such appointees shall hold office during the pleasure of the Board.

ARTICLE XIV.

ENDOWED BEDS

Gifts for the endowment of beds in the Hospital as memorials entitling the donor or his appointee to nominate patients to use and occupy them free of charge will be accepted in such amounts, on such conditions, and subject to such rules and regulations affecting the exercise of the right to nominate as the Board may from time to time prescribe.

ARTICLE XV.

FOUNDERS, PATRONS AND BENEFACTORS

A person contributing to the Society $5,000 or more at any one time shall become a Founder of the Society.

A person contributing to the Society $1,000 at any one time or $250 in one sum in each of five consecutive years shall become a Patron of the Society.

A person contributing $500 to the Society at any one time shall become a Benefactor of the Society.

ARTICLE XVI.

FISCAL YEAR

The fiscal year of the Society shall end on the 31st day of December of each year.

ARTICLE XVII.

SEAL

The Seal of the Society shall be circular in form with the words, "The Babies Hospital of the City of New York" and the figures "1887" on the circumference, the representation of a child's head and bust with the word "Inasmuch" directly beneath the center.

ARTICLE XVIII.

APPROPRIATIONS OF MONEY

Except in the cases provided for in By-Law IX, all appropriations of money shall be made by resolution of the Board of Managers or the Executive Committee. Orders for the amounts thus appropriated shall be drawn on the Treasurer and signed by two members of the Board of Managers (of whom the Treasurer shall not be one), and when properly endorsed shall be sufficient voucher for the Treasurer.

ARTICLE XIX.

COMPLAINTS, SUSPENSIONS OR DISCHARGES

Any Officer, Physician or Surgeon who shall so conduct himself as in the judgment of the Board of Managers to jeopardize the best interest of the Hospital may be discharged or suspended by a majority vote of the members present at any duly held meeting of the Board, provided, however, that no such discharge shall be effective unless the person complained of shall have been given an opportunity to present a defense before the Board or a Committee thereof.

ARTICLE XX.

ORDER OF BUSINESS

The order of business shall be as follows:

1. The roll shall be called, and the attending members noted.
2. The minutes of the preceding meeting shall be read, corrected if necessary, and approved.
3. Treasurer's Reports.
4. Reports of the Committees shall be called for, and action taken thereon.
5. Communications to the Board shall be received and considered.
6. Unfinished business.
7. New business.

ARTICLE XXI.

ALTERATIONS OR ADDITIONS

Any amendment to the By-Laws shall be proposed in writing at a regular meeting of the Board of Managers, and may be acted on at the next regular meeting of the Board, or at a special meeting called for that purpose. It shall be adopted only on an affirmative vote of a majority of those present. A copy of any proposed amendment shall be mailed to each member of the Board at least three days prior to the next meeting.

FORM OF BEQUEST

I give and bequeath to The Babies Hospital of the City of New York, incorporated by the Legislature of the State of New York in the year 1887, the sum of..... ..... Dollars, to be applied to the use and benefit of the said Hospital, under the direction of the Managers thereof.

FORM OF DEVISE

I give and devise to The Babies Hospital of the City of New York, incorporated by the Legislature of the State of New York in the year 1887, all that, etc. (describe the property) to be had and holden to the said The Babies Hospital of the City of New York, its successors and assigns, for the use and benefit of the said Hospital.

FORTY-EIGHTH

ANNUAL REPORT

OF

THE BABIES HOSPITAL

OF THE

CITY OF NEW YORK

FOR THE YEAR ENDED DECEMBER 31, 1936

INCORPORATED 1887

BROADWAY AND 167TH STREET

NEW YORK

FORTY-EIGHTH

ANNUAL REPORT

OF

THE BABIES HOSPITAL

OF THE

CITY OF NEW YORK

FOR THE YEAR ENDED DECEMBER 31, 1936

INCORPORATED 1887

BROADWAY AND 167TH STREET

NEW YORK

The Babies Hospital
Broadway at 167th Street

OFFICERS

President

Dean Sage

Vice-Presidents

William E. S. Griswold — William Hale Harkness

Carll Tucker

Secretary

Matthew C. Fleming
20 Exchange Place

Assistant Secretary

John W. Hornor
136 East 79th Street

Treasurer

Cornelius R. Agnew
82 Beaver Street

Managers

whose terms of office expire respectively in

1937

Thatcher M. Brown
Henry W. deForest
**William B. Osgood Field
William E. S. Griswold
G. Hermann Kinnicutt
David M. Look
Dunlevy Milbank
Carll Tucker

1938

John S. Burke
Robert W. Carle
Hugh J. Chisholm
Johnston deForest
Samuel H. Fisher
Matthew C. Fleming
Walter E. Hope
Robert A. Lovett
James B. Mabon

1939

Malcolm P. Aldrich
Artemus L. Gates
George Gibbs
Edward S. Harkness
John W. Hornor
Charles W. McAlpin
Duncan H. Read
James R. Sheffield
William Williams

1940

Cornelius R. Agnew
*Moreau Delano
John I. Downey
William Hale Harkness
William M. Kingsley
Dean Sage
F. Louis Slade
*William R. K. Taylor

Board meets second Tuesday of January, February, March, April, May, June, October, November and December

* Deceased.
** Resigned.

STANDING COMMITTEES

Executive

Cornelius R. Agnew
Malcolm P. Aldrich
Thatcher M. Brown
*Moreau Delano
William E. S. Griswold
William Hale Harkness
John W. Hornor
William M. Kingsley
G. Hermann Kinnicutt
Dunlevy Milbank
Carll Tucker

Regular meeting on fourth Tuesday of each month

Auditing

David M. Look
William Williams

Dietary

John W. Hornor
Artemus L. Gates
Edward S. Harkness
Duncan H. Read
Mrs. Henry C. Taylor

Engineering

George Gibbs
Artemus L. Gates

Finance

Robert A. Lovett
Malcolm P. Aldrich
Cornelius R. Agnew

Grounds

*William R. K. Taylor
*Moreau Delano
Hugh J. Chisholm
Mrs. William Robertson Coe
Mrs. G. Beekman Hoppin
William M. Kingsley
G. Hermann Kinnicutt
Mrs. Susan D. McKelvey
Mrs. Rufus L. Patterson
Mrs. William R. K. Taylor

House

F. Louis Slade
George Gibbs
Walter E. Hope
Charles W. McAlpin
Dunlevy Milbank

Insurance and Pensions

William E. S. Griswold
Johnston deForest
Cornelius R. Agnew
*William R. K. Taylor

* Deceased.

Intern

Robert W. Carle
Dunlevy Milbank
William Hale Harkness
John W. Hornor
William Williams

Laundry

Johnston deForest
Matthew C. Fleming
Hugh J. Chisholm
George Gibbs
*William R. K. Taylor
**Mrs. Roger Tuckerman

Nominating

Johnston deForest
Thatcher M. Brown
Cornelius R. Agnew
Matthew C. Fleming
John W. Hornor
G. Hermann Kinnicutt

Real Estate

Johnston deForest
John I. Downey
Cornelius R. Agnew

School of Nursing

G. Hermann Kinnicutt
*Moreau Delano
Mrs. Thatcher M. Brown
Miss Marie C. Byron
Mrs. Frederic F. deRham
Rustin McIntosh, M.D.
Walter W. Palmer, M.D.
Duncan H. Read
Mrs. E. T. H. Talmage, Jr.
**Miss Marguerite Wales
Benjamin P. Watson, M.D.
Allen O. Whipple, M.D.
Mrs. Staunton Williams

Vanderbilt Clinic

William Hale Harkness
**William B. Osgood Field
James B. Mabon
Mrs. Stafford McLean
Mrs. Samuel G. Ordway
William Williams

The President is ex officio a member of all committees.

The Executive Vice-President is ex officio a member of the Vanderbilt Clinic, House and School of Nursing Committees.

* Deceased.
** Resigned.

BOARD OF WOMEN MANAGERS

President

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Vice-Presidents

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Mrs. Carll Tucker

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Corresponding Secretary, Mrs. Wyllys R. Betts

Treasurer, Mrs. Stanley W. Burke

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Mrs. Ernest R. Adee
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Mrs. Frederick K. Barbour
Mrs. Frederic S. Battershall
Mrs. Wyllys R. Betts
Mrs. Thatcher M. Brown
Mrs. Stanley W. Burke
Mrs. Walter H. Close
Mrs. Charles J. Coulter
Mrs. James H. R. Cromwell
Mrs. Casimir deRham
Mrs. Frederic F. deRham
Mrs. Daniel A. Freeman
**Mrs. Amory L. Haskell
Mrs. Charles V. Hickox
Mrs. William Deering Howe
Miss Frances L. Howland
Mrs. William Walker Kennedy
Miss Katherine B. Lockwood
Mrs. Stafford McLean
Mrs. Manton B. Metcalf, Jr.
Mrs. Grover O'Neill
Mrs. Samuel G. Ordway
Mrs. George E. Parkinson
Mrs. James K. Norris
Mrs. Joseph R. Ramée
Mrs. Philip K. Rhinelander
Mrs. Morton L. Schwartz
Mrs. Raymond J. Schweizer
Mrs. Henry C. Taylor
Mrs. Carll Tucker
**Mrs. Roger Tuckerman
Mrs. Harold Van Tine
Mrs. Jerome P. Webster

Honorary Members

Mrs. McCoskry Butt
*Mrs. John B. Calvert
Mrs. Robert W. Chapin
Mrs. William K. Draper
*Miss Margerette H. Edgar
Miss Anna B. Evans
Mrs. Reuel B. Kimball
Mrs. Thomas E. Satterthwaite
Mrs. Theron G. Strong
*Mrs. W. Seward Webb

* Deceased.
** Resigned.

MEDICAL BOARD

Frederic H. Bartlett, M.D.
Edward J. Donovan, M.D.
John D. Kernan, M.D.
Alfred G. Langmann, M.D.
Rustin McIntosh, M.D.
Howard H. Mason, M.D.
J. Bentley Squier, M.D.
A. Ashley Weech, M.D.
Herbert B. Wilcox, M.D.

PEDIATRIC SERVICE

Director

Rustin McIntosh, M.D.

Attending Pediatricians

Frederic H. Bartlett, M.D.
Alfred G. Langmann, M.D.
Howard H. Mason, M.D.
A. Ashley Weech, M.D.
Herbert B. Wilcox, M.D.

Assistant Attending Pediatricians

John M. Brush, M.D.
John Caffey, M.D.
Howard R. Craig, M.D.
Leonard T. Davidson, M.D.
John T. Howell, Jr., M.D.
Charles A. Lang, M.D.
John D. Lyttle, M.D.
Donovan J. McCune, M.D.
Katharine K. Merritt, M.D.

Assistant Pediatricians

Hattie E. Alexander, M.D.
Harry S. Altman, M.D.
Robert W. Culbert, M.D.
Elvira Goettsch, M.D.
William S. Langford, M.D.
Mathilde Loth, M.D.
James M. Sturtevant, M.D.
Charles L. Wood, M.D.

Junior Assistant Pediatrician

Hilde Bruch, M.D.

Attending Dental Surgeon

Lewis R. Stowe, D.D.S.

Attending Neurologist

Walter O. Klingman, M.D.

Attending Neuropathologist

Abner Wolf, M.D.

SURGICAL SERVICE

Attending Surgeon

Edward J. Donovan, M.D.

Assistant Attending Surgeons

Elbert H. Caldwell, M.D.
George H. Humphreys, M.D.
William G. Heeks, M.D.
Louis M. Rousselot, M.D.
Frederick W. Solley, M.D.

Attending Anesthetist

George E. Burford, Jr., M.D.

Attending Oral Surgeons

Henry Sage Dunning, M.D., D.D.S.
Harold S. Vaughan, M.D., D.D.S.

Assistant Attending Oral Surgeons

Fred Squier Dunn, M.D., D.D.S.
Douglas B. Parker, M.D., D.D.S.

EAR, NOSE AND THROAT SERVICE

Attending Otolaryngologists

James W. Babcock, M.D.
George R. Brighton, M.D.
John D. Kernan, M.D.

Assistant Attending Otolaryngologists

George V. Browne, M.D.
Harry Neivert, M.D.
Arthur J. Cracovaner, M.D.
Page Northington, M.D.
Charles N. Harper, M.D.
Lee R. Pierce, M.D.

Assistant Otolaryngologists

Edwin B. Bilchick, M.D.
Arthur A. Kellnor, M.D.
Sylvester Daly, M.D.
Robert L. McCollom, M.D.
Feltz C. Davis, M.D.
George O'Kane, M.D.
DeGraaf Woodman, M.D.

CONSULTING STAFF

Anesthesia

T. Drysdale Buchanan, M.D.

Bacteriology

Frederick P. Gay, M.D. and Staff

Biological Chemistry

Hans T. Clarke, D.Sc. and Staff

Dermatology

J. Gardner Hopkins, M.D. and Staff

Medicine

Walter W. Palmer, M.D. and Staff

Neurology

Frederick Tilney, M.D. and Staff

Ophthalmology

John M. Wheeler, M.D. and Staff

Orthopedic Surgery

Benjamin P. Farrell, M.D. and Staff

Pathology

James W. Jobling, M.D. and Staff

Pediatrics

Charles G. Kerley, M.D.

Surgery

Allen O. Whipple, M.D. and Staff
William A. Downes, M.D.

Urology

J. Bentley Squier, M.D. and Staff

OUT-PATIENT DEPARTMENT

Attending Staff

Vanderbilt Clinic—Children

Chief of Clinic

Donovan J. McCune, M.D.

Assistant Chief of Clinic

Robert W. Culbert, M.D.

Attending Pediatricians

Mary Adams, M.D.
Hattie E. Alexander, M.D.
Harry S. Altman, M.D.
Frederic H. Bartlett, M.D.
Victoria C. A. Bergstrom, M.D.
John M. Brush, M.D.
John Caffey, M.D.
Sidney S. Chipman, M.D.
Howard R. Craig, M.D.
Belle B. Dale, M.D.
Leonard T. Davidson, M.D.
Elvira Goettsch, M.D.
John T. Howell, Jr., M.D.
Camille Kereszturi, M.D.
Walter O. Klingman, M.D.
Charles A. Lang, M.D.
William S. Langford, M.D.
Alfred G. Langmann, M.D.
Mathilde Loth, M.D.
John D. Lyttle, M.D.
Aildred A. MacDonald, M.D.
Howard H. Mason, M.D.
Katharine K. Merritt, M.D.
Kenneth M. Metcalf, M.D.
William B. Nevius, M.D.
W. Russell Smith, M.D.
James M. Sturtevant, M.D.
A. Ashley Weech, M.D.
Herbert B. Wilcox, M.D.
Frederick H. Wilke, M.D.
Charles L. Wood, M.D.

Assistant Attending Pediatricians

Ben Arbor, M.D.
Constance M. Barwise, M.D.
Harold C. Brinn, M.D.
Louise P. Brown, M.D.
Hilde Bruch, M.D.
Geoffrey W. Esty, M.D.
John R. Gilmour, M.D.
Louis Goldstein, M.D.
Elizabeth Goodman, M.D.
Jean Henderson, M.D.
Robert E. Jennings, M.D.
Henry W. Kaessler, M.D.
Margaret W. Lawrence, M.D.
Stephen D. Mills, M.D.
Alfred W. Pinkerton, M.D.
Donald R. Reed, M.D.
Gerald R. Schuman, M.D.
Morris Siegel, M.D.
Frank S. White, M.D.

Children's Surgical Clinic

Chief of Clinic

Louis M. Rousselot, M.D.

Attending Surgeons

Elbert H. Caldwell, M.D.
William G. Heeks, M.D.
George H. Humphreys, M.D.
Frederick W. Solley, M.D.

PATHOLOGICAL LABORATORY

Pathologist
Beryl H. Paige, M.D.

Assistant Pathologist
Dorothy H. Andersen, M.D.

Volunteer Assistant
John W. Hammond, M.D.

Technician
Helen G. Hendrickson

Secretary
Emma Nelson Lienau

CLINICAL PATHOLOGICAL AND BACTERIOLOGICAL LABORATORIES

Director of Bacteriology
Hattie E. Alexander, M.D.

Bacteriologist
Catherine L. Ellis, B.A.

Assistant Technician
Norma Thompson, B.A.

Volunteer Assistant Technician
Frances Crawford
(to Sept. 1, 1936)

Secretary
Henrietta Ward

Clinical Pathological Technicians
Ray Bennett
Lillian Brennan, B.A.
Ruth Hubbard
Grace Leidy, B.A.
Genevieve Savage, B.A.

CHEMICAL LABORATORY

Director
A. Ashley Weech, M.D.

Chemist
Warren M. Sperry, Ph.D.

Assistant Chemist
Elvira Goettsch, M.D.

Engaged in Chemical Research
Robert W. Culbert, M.D.
Donovan J. McCune, M.D.

Volunteer Research Chemist
Hilde Bruch, M.D.

Chemical Technicians
Caroline Beaumont, B.A.
(to Sept. 15, 1936)
Helen M. Dmitrieff, B.A.
(from Sept. 8, 1936)
Winifred Muller, B.A.
Grace E. Sly, B.S.
Vsevolod A. Stoyanoff
Zdenka Wolf, B.A.

Secretary
Jean P. Pindar, B.A.

ROENTGENOLOGY

Roentgenologist
John Caffey, M.D.

Nurse in Charge
Cecelia Duane Peck, R.N.

Technician
Edgar Watts

PHOTOGRAPHY

Photographer
Grace MacMullen, B.A.

Assistant
Margaret W. Haskins
(to May 30, 1936)
Mary E. Learned
(from Dec. 9, 1936)

ADMINISTRATIVE STAFF

John F. Bush, *Executive Vice-President*

Ruth Campbell, *Superintendent*

Winifred Kaltenbach, A.B., R.N., *Director of Nurses*

Mildred L. Stilwell, *Director of Social Service*

RESIDENT STAFF

Charles L. Wood, M.D. .....*Resident Physician* from July 1, 1933 to June 30, 1936

F. Howell Wright, M.D. .....*Resident Physician* from July 1, 1936
Assistant Resident Physician from July 1, 1935 to June 30, 1936

Daniel A. Wilcox, M.D. .....*Assistant Resident Physician* from July 1, 1936

B. Harry Porter, M.D. .....*Ear, Nose and Throat Resident* from October 1, 1935 to March 31, 1936

John Sloan Mikell, M.D. .....*Ear, Nose and Throat Resident* from April 1, 1936 to July 31, 1936

William J. Neidlinger, M.D. ...*Ear, Nose and Throat Resident* from August 1, 1936 to September 30, 1936

George Ricchiuti, M.D. .....*Ear, Nose and Throat Resident* from October 1, 1936

INTERN STAFF

Frederick B. Joy, M.D. .....from January 1, 1935 to June 16, 1936

Eleanor Steele Koch, M.D. .....from January 1, 1935 to June 30, 1936

Daniel A. Wilcox, M.D. .....from January 1, 1935 to June 30, 1936

Agnes Gibson Wilson, M.D. .....from January 1, 1935 to June 30, 1936

John Pierce Lambert, M.D. .....from July 1, 1935 to December 31, 1936

William R. Phillips, M.D. .....from July 1, 1935 to December 31, 1936

Virginia Barrett, M.D. .....from January 1, 1936

Oliver Wm. Hill, Jr., M.D. .....from January 1, 1936

Ralph V. Platou, M.D. .....from January 1, 1936

June B. Thomas, M.D. .....from January 1, 1936

Alfred L. Abrams, M.D. .....from July 1, 1936

Mary Ellen Heiss, M.D. .....from July 1, 1936

Martha K. Reese, M.D. .....from July 1, 1936

Wilson M. Wing, M.D. .....from July 1, 1936

IN MEMORIAM

WILLIAM R. K. TAYLOR

Manager 1933–1936

Died November 13, 1936

William R. K. Taylor died November 13, 1936 in The Presbyterian Hospital, for which he had labored so long and so well and which owes so much to his generosity and devotion. He became a member of the Board of Managers on March 2, 1933 and served in that capacity as faithfully as any man could serve up to the day of his death. He was endowed with wealth of high character and warm personal traits. If one were to choose that which most contributed to his usefulness in the community and to his value and delight as a friend, it would be his ideal of kindly service. He naturally and inevitably did what the standards of a Christian gentleman, a good citizen, and a loyal friend suggested. Outstanding among his many contributions to the Hospital and a fitting and lasting memorial to him is the Hospital Garden. This was a chief interest and pleasure in his life, and it is to his original initiative and continued devotion and support that we owe this unique feature of our Hospital. We have lost a co-worker and a friend whose place can never be filled.

By this minute the Board of Managers records its appreciation of the man, its deep sense of loss, and its sympathy with his family.

IN MEMORIAM

MOREAU DELANO

Manager 1933–1936

Died December 4, 1936

The Board of Managers of The Babies Hospital desire to record their intimate sense of loss in the death of Moreau Delano on December 4, 1936. He was elected a member of the Board of Managers in 1933. He remained a member of the Board and of the School of Nursing and Finance Committees until his death.

In his private capacity he was a constant giver of financial aid. Neither his family nor his closest friends knew the amount or the broad distribution of his generosities. Nor was his giving confined to money. His home, his time, his thought were ever at the disposition not only of his intimates but of all to whom, in his modest way, he felt he might give pleasure. Always, the recipient in some subtle way was made to feel that he, himself, was the benefactor.

He never sought popularity and would have scorned any concession of ideals to that end. Yet more than most he won and kept the devotion of those who knew him. He made no conscious effort to enlarge his circle of friends, but the circle kept on growing. His was a gentle, loyal and quietly friendly soul. His rare qualities were undimmed by a long illness, and the last difficult year strengthened and made more precious the picture of him held within our memories.

Report of the President

As another year at the Medical Center closes one is persuaded to evaluate the advantages and disadvantages accruing to the hospital through its move from Lexington Avenue.

In the old location financial resources were adequate for the support of the 75 beds for infants under three years of age, as well as for auxiliary services, including a summer home at Rumson. The work of the hospital was outstanding and its professional staff of high order. The move to the Center meant extraordinary changes in constitution and in aim. The alliance with Columbia constituted us a teaching-hospital with all the advantages and all the drawbacks which that implies. Principal among the latter is a distinct increase in operating cost per patient bed. Among the former is immediate contact with a general and other special hospitals and with a medical school. The one has contributed materially to the patients' welfare by giving access to facilities of every sort and nature and the other to education and research. Instances are: consultation and curative treatment in unusual cases which require specialized knowledge; opportunity to cooperate with the Neurological Institute in the study of normal child development; the development of study facilities through a much enlarged out-patient department, including a psychiatric clinic and a well-baby clinic; opportunity for the intern staff and also for infant nurses in training to gain experience with the new-born infant in Sloane Hospital for Women; and development of research in cooperation with the Medical School of Columbia University.

Weighed against these advantages the financial difficulties involved seem of not too great moment. The capacity of the hospital was increased from 3 private and no semi-private patients to 13 private and 13 semi-private patients and from 72 to 127 ward beds immediately upon the move to the Center. Through the opening of additional floors since that date, capacity has been increased to 14 private and 14 semi-private and 146 ward beds. The urological floor was opened in 1936 and is connected by bridge with Floor I (Squier Urological Clinic) of The Presbyterian Hospital so that a complete and connected urological service for all ages is provided.

These additions to the facilities of The Babies Hospital have naturally increased financial problems. The Board has felt, however, that a fully equipped pediatric service was an essential of the Medical Center and that it was a duty to provide it and to find ways and means of sup-

porting it. The Presbyterian has been most helpful in extending such financial assistance as was permitted it. A pediatric hospital must rely more on endowment than many other institutions. Reasons for this are found in lack of private patients, those which might become such being cared for at home except in the case of emergency or out-of-town visitors; and in failure to collect from ward patients but a small percentage of the daily charge, around 36% in The Babies Hospital, with a charge of $3.50 per day for ward patients as against around 45% in the Presbyterian with a charge of $4 per day for ward patients. It is likely that parents are unwilling to send their babies to a hospital until financial resources are exhausted. Be that as it may, operating income in the Babies is small and gifts and endowment income must be largely relied upon. To these considerations the Board is directing itself.

Through the unfailing generosity and farsightedness of Mr. Edward S. Harkness $1,200,000 has been added to the endowment during 1936, thus capitalizing an annual gift of $50,000 made by him theretofore. To him our grateful thanks are accorded as well as to the many others who have assisted us generously.

Fortunately for The Babies Hospital during the year 1936 we received not only a gift of $50,000 from Mr. Harkness but also income on his gift to endowment for a considerable part of the year. We ask our friends to remember this in considering the financial results for 1936 as compared with the outlook for 1937 when our income will be lower by at least $40,000.

The final deficit for the year after inventory adjustments, write-offs and reserves was $41,572.22. The budgeted deficit for 1937 is $75,000. We bespeak the aid of the public in providing this amount.

This report cannot be closed without an expression of grateful appreciation to the United Hospital Fund and to the many high-minded citizens who made the success of its drive possible. Our own Board of Women Managers rendered outstanding service in the drive. To our many other friends and contributors we express our earnest thanks.

Respectfully submitted,

Dean Sage
President

December 31, 1936

Report of the Director of Pediatric Service

I HAVE the honor of submitting the following report for the year ending December 31, 1936.

The organization of a pediatric urologic service constitutes the most far-reaching achievement of the year covered in this report. The structural changes involved in adapting the tenth floor of the hospital to this end were completed during the early autumn, so that it was possible formally to open the service on October 21st. With the close cooperation between urologic and pediatric professional staffs, now brought together in sharp focus in this area of their conjoint interests, and in view of the excellence of the technical equipment which the administration of the hospital has provided, I believe that we are in a position to afford every possible resource to young patients suffering from complaints referable to the genito-urinary system. As now remodeled, the tenth floor has a twelve-bed ward with adjoining solarium, six cribs for infants arranged two to a room, two isolation rooms, and five additional separate rooms for patients. The technical requirements for urologic study have been provided for by the installation of the newest type of short-exposure, shock-proof roentgen equipment, a specially designed cystoscopic table and numerous other items of the best available design. It is with great pleasure and with full appreciation of the importance of this project that I record here my acknowledgment of the generosity of the Board of Managers and of the interest and cooperation shown by Dr. Squier and his staff.

In order to free the tenth floor for the purpose described, it was necessary first to provide housing facilities outside the hospital for the nurses who for several years had been bivouacked in the wards and isolation rooms of the eleventh floor, and subsequently to repaint and refurnish so as to accommodate the private patient service one floor above its previous location. This move made it possible to institute certain important improvements in the equipment of the private service, notably in the enlargement of the floor space allotment for each bed in the south ward, in the rearrangement of the so-called "treatment room" and more particularly in the accommodations provided for the relatives and friends of patients. The decoration of the waiting rooms and individual rooms constitutes a happy tribute to the generosity and good taste of the Board of Women Managers, who undertook the task. Against these gains the professional staff had one minor loss to record, the complete evaporation of the pair of small rooms on the tenth floor, used

so often and so conveniently for office interviews, which disappeared in the move. However, during the course of the coming year this restriction will be more than offset by the installation of office facilities with far better appointments and in a more desirable location on the ground floor of the hospital. Among the net results of these changes in the utilization of hospital space are an increase in the total bed capacity from 154 to 174 beds, the reassignment to clinical use of a floor originally designed for patients but temporarily employed for housing personnel, and an increase in the efficiency of the plant.

In addition to the contribution already mentioned, the Board of Women Managers has been most generous in providing funds for the maintenance of the pediatric psychiatric clinic under Dr. Langford, for surgical assistance, for the purchase of breast milk, for transfusions, social service and special nursing assistance, and for many other purposes, for all of which I wish to express my most sincere thanks.

It is with deep regret that I record the death on April 11, 1936, of Dr. Arthur Baldwin Duel, who for many years had been consultant in otolaryngology to The Babies Hospital.

Dr. Elbert H. Caldwell resigned his position as assistant attending surgeon on June 1, 1936. Among the new appointments I should like to record that of Dr. T. Drysdale Buchanan as consultant in anesthesia, of Dr. George E. Burford as attending anesthetist, of Dr. Lewis R. Stowe as attending dental surgeon, of Dr. George H. Humphreys as assistant attending surgeon, and of Dr. Charles L. Wood as assistant pediatrician and chief of the hematology clinic of the pediatric division of Vanderbilt Clinic.

In last year's report an exchange of resident physicians with hospitals in other cities was mentioned. During the course of the past year Dr. Wilcox spent a month at the Children's Hospital in Boston, his place here being taken by Dr. Robert T. Moulton. During the autumn we entered on an experimental venture in the education of interns by establishing a course of weekly talks and demonstrations dealing in subjects of esoteric importance to the pediatrician, given in part by members of our own staff, in part by volunteers from the affiliated institutions of the Medical Center, all of whom have joined in contributing their part with the greatest generosity. The experience of an internship at The Babies Hospital should go a long way, I feel, toward equipping an applicant for successful registration as a specialist by the newly created American Board of Pediatrics. Thus far our experience in meeting the demands of this test has been highly satisfactory, but with the stiffening of the requirements which is bound to come and

which indeed we welcome heartily, it is obvious that much more than mere exposure to clinical pediatric experience is going to be demanded; and it is to this end, toward aiding the intern to clarify and systematize his newly acquired information, that this set of postgraduate exercises was set up. I shall watch its further development and its effect on the staff with especial interest, for it is my firm conviction that the standing of a hospital in the medical world can be accurately gauged by the intelligence and alertness of its interns.

During the past year a slight decline in the average daily census of patients has been felt, 109 to 104, for which no obvious explanation is at hand.

There have been twenty-one publications from the hospital in 1936.

Respectfully submitted,

RUSTIN MCINTOSH, M.D.
Director of Pediatric Service

December 31, 1936

IN MEMORIAM

MRS. JOHN B. CALVERT

BOARD OF WOMEN MANAGERS

MANAGER 1891–1933

HONORARY MANAGER 1933–1936

The Board of Women Managers of The Babies Hospital records with sorrow the death of Mrs. John B. Calvert on June 20, 1936.

Mrs. Calvert resigned from the Board in 1933, having completed forty-six years of service as a Manager and thirty-two years as Treasurer. Her connection with The Babies Hospital dated from its inception and her devotion and interest helped the infant institution through its early struggles and continued until its final stage of growth was reached in the move to its present building and its connection with the Columbia Medical Center.

Mrs. Calvert's record for service to the Hospital is unsurpassed in its annals. The memory of her interest and loyalty continued to animate those still on the Board who labored with her through those difficult years.

Report of the Board of Women Managers

On behalf of the Board of Women Managers, I beg to submit the following report for the year 1936.

The Board having joined the United Hospital Campaign in November 1935, and having been allotted by it sufficient funds to carry on its regular activities throughout the year, it was not necessary to give the usual benefit. Mrs. Frederic F. deRham for the second time served as group leader of the women workers of The Babies Hospital during the drive which has just terminated. There were four teams from the Board and the Cribside Social Service Committee under the chairmanships of Mrs. Wyllys R. Betts, Mrs. Charles J. Coulter, Mrs. Joseph Ramée, and Mrs. Harold Van Tine. The total amount raised by our group for the United Hospital Fund was $27,990.00.

We greatly regret the passing of one of our former members, Mrs. John B. Calvert.

During the year Mrs. Charles J. Coulter, Mrs. Manton B. Metcalf, Jr., and Mrs. George E. Parkinson were welcomed to the Board. The resignations of Mrs. Amory Haskell and Mrs. Roger Tuckerman were accepted with regret.

Mrs. Jerome P. Webster, as chairman of the Library Committee, reported that during the year 1936 five hundred and one children read 1,818 books. These books were distributed and collected every Tuesday and Friday afternoons by the Volunteer Librarians.

The Cribside Social Service and the School of Nursing reports will be found elsewhere in the Year Book.

The major interests of the Board during the year have been as follows:

1. The continuation of the five special funds, established by the Board and to which $1,000 was given in 1936:
   a. *Emergency Nursing Fund*—For special nursing of very sick ward patients.
   b. *Transfusion Fund*—Which is used when every moment is valuable and a paid donor is necessary as there is no time to find a volunteer or member of the child's family who would be suitable.
   c. *Breast Milk Fund*—For infants needing breast milk when this expense cannot be met by parents.
   d. *Patients' Cheer Fund*—To purchase occupational toys for ward children.
   e. *Nurses' Loan Fund*—(Used by Infant Nurses) To assist in an emergency during training or while awaiting a position after graduation. This fund is continually going out in small loans but it also is being paid back conscientiously by the nurses who have benefited by it.

2. The Christmas festivities for the children were planned by Miss Kaltenbach and the nurses; the shopping for toys was done by Mrs. Raymond Schweizer aud Mrs. Grover O'Neill; the dolls and materials for dressing them were donated by Mrs. Jerome P. Webster.
3. The continuation of a part-time salary in surgery.
4. The Cleft Palate Cases to which $1,000 was allocated.
5. The redecorating of the 11th floor was completed; the patients' rooms, reception rooms and corridors painted, new curtains and slip covers made, new rugs where they were needed and several pieces of furniture and electric light fixtures added; $2,000 was set aside for this purpose and through the special kindness and effort of Mrs. George E. Parkinson, these improvements were made at a minimum cost.
6. The Cribside Social Service Committee being in need of an extra trained social service worker in order to care for the tremendous iucrease in outside calls, the Board increased its gift to include this salary, also continuing as before the half-time salary of a secretary for record work.

The one entirely new interest of the Board has been the Pediatric Psychiatric Clinic under the direction of Dr. Langford. Since the Clinic opened in October, 1935, it has been under the sponsorship of the Commonwealth Fund, a sponsorship on a diminishing scale with the idea in mind that eventually the burden of the Clinic will be absorbed by the hospital; however, for the fiscal year ending June 30, 1937 the Women's Board has assumed the responsibility of $1,500 towards the maintenance of this Clinic.

The Board of Women Managers wish once more to thank the officers of the Fulton Trust Company for the use of their Committee Room for its downtown meetings. It also wishes to thank Dr. McIntosh, Miss Kaltenbach, Miss Campbell, and all the Staff of The Babies Hospital for their continued interest and service during the year.

Respectfully submitted,

CATHERINE B. HICKOX
Secretary

December 31, 1936

TREASURER'S REPORT OF THE BOARD OF WOMEN MANAGERS

January 1, 1936 to December 31, 1936

Receipts:		
Balance on hand January 1, 1936		$3,291.62
Received from United Hospital Fund		7,837.71
Dues from the Board of Women Managers		220.00
Donations:		
Mrs. Charles V. Hickox		1,000.00
Mrs. Walter H. Close		100.00
Mr. William A. Taylor		200.00
Total Receipts		$12,649.33
Disbursements:		
Social Service Thanksgiving and Christmas Baskets	$125.00	
Contribution towards investigative work in surgery conducted by the Director of the Pediatric Service	450.00	
To Cribside Social Service Committee, contribution towards salaries of social workers	2,500.00	
To Babies Hospital:		
Contribution to General Fund	1,000.00	
For furnishings for reception rooms, Infant Ward and Infants Nurses Rooms	1,907.43	
For Fund in Memory of Virginia Zachry (Breast Milk)	500.00	
For Emergency Nursing Fund	325.00	
For Patients Cheer Fund	175.00	
For Cleft Palate Fund	1,000.00	
For The Psychiatric Clinic	1,500.00	
For Christmas toys	104.14	
Total Disbursements		9,586.57
Balance on hand, January 1, 1937		$3,062.76

Respectfully submitted,

RUTH T. BURKE
Treasurer

Report of the Social Service Department

It is with pleasure that I submit the following report for the Social Service Department of The Babies Hospital for the year of 1936.

The gradual increase in the demands made upon the department continues. There were 211 children presenting problems to the Medical Staff who were referred to us by the hospital, and 189 children by the pediatric clinics of Vanderbilt Clinic. During the year, 1,198 patients requiring minor services came to our attention. Home investigation and continued supervision; preventorium, sanatorium, and convalescent care; the investigation and following of tuberculosis contacts; recreational guidance; special school placements; and necessary financial assistance with special diets, surgical equipment, and milk are among the services rendered.

It is with a great deal of satisfaction that I am able to report that during 1936, 1,237 visits were made to the homes of our children as against 839 in 1935. This has long been a need which we have been unable to meet because of a limited staff. It is only because of the additional worker's salary, which has been met by the Board of Women Managers, and the summer substitute worker made possible by the Cribside Social Service Committee, that this has been done. The department is also most grateful for the full-time services of two secretaries loaned us by local agencies.

In 1936 we were able to place 259 children for convalescent or camp care. This was done at a cost of $2,141.60—an expense which, with the exception of approximately $400.00 met by the patients' families, was defrayed by the Cribside Social Service Committee. The workers of the department have, in conjunction with this, continued the survey of the children's convalescent homes and camps begun in 1935. It is hoped that in the coming year it will be possible to extend this to some of the day nurseries and nursery schools in the community.

Clothing consisting chiefly of shoes for school children, winter underwear, and warm sweaters, from the Cribside Social Service Committee, and the Board of Women Managers; 20 quarts of milk daily from the Hearst Free Milk Fund for Babies; garments donated by the Workshop for the Blind, the Junior Emergency Relief Committee, and the New York Branch of the Needlework Guild; and Thanksgiving and Christmas relief from the pupils of Miss Hewitt's Classes constitute a few of the donations with which the workers have been able to ease the way for some of the families in whom we have become interested.

In addition to this, approximately 20 children convalescing at home, have been supplied with milk daily. Medicine and dressings costing $51.13 were furnished. Transportation for patients costing $51.29 was provided.

It is with full appreciation of the loyal support and cooperation given us in 1936, that I respectfully submit this report.

MILDRED L. STILWELL

Director, Social Service

December 31, 1936

Social Service Department

We gratefully acknowledge donations from the following:

Dr. Harry Altman
Mrs. Lesem Bach
Mrs. Frederick K. Barbour
Board of Women Managers of Babies Hospital
Bronx Girl Scouts
Mrs. B. Crawford
Children of the North Presbyterian Church
Cribside Social Service Committee
Mrs. Franklyn Cole
Mrs. Sonya Eisenmenger
Mrs. James T. Gilligan
Hearst Free Milk Fund
Mrs. Helen Hendrickson
Mrs. Allen Henry
Miss Margaret Hoguet
Mrs. John Huhn
Junior Council of Girl Scouts
Junior Emergency Relief Committee
Miss Winifred Kaltenbach
Dr. Mathilde Loth
Dr. John Lyttle
Mrs. Stafford McLean
Mrs. James Magie
New York Branch of the Needlework Guild of America
Mrs. Grover O'Neill
Occupational Therapy Department
Miss Margaret Paulding
Physical Education Department of American Women's Association
Pupils of Miss Hewitt's Classes
Mrs. Joseph Ramée
Mrs. Wadsworth Roemer
Miss Aurelia Scherck
Mrs. Robert D. Sterling
Mrs. William Whitney
Witness Circle of the North Presbyterian Church
Master Bertram Wollner
Miss Helen Wood
Workshop for the Blind
Miss Ethel Zabriskie

Report of the Cribside Social Service Committee

On behalf of the Cribside Social Service Committee I have the honor to submit the following report.

During 1936 the work of the Social Service Department has grown and we are pleased to have been able to meet the increased demands. Our additional income has allowed us to be of more help to the Social Service Department. We are grateful to the Board of Women Managers for their generous gift which enabled us to pay the salary of another social worker and half of the salary of a secretary. The money received from the United Hospital Fund has been of great assistance. We were able to send 259 children to convalescent homes and summer camps at an expense of $2,141.60; we supplied 403 families with milk and special food; clothing and financial relief were given to a number of families.

During the Summer we employed a substitute worker for the vacation period and on December first a new worker was added to our staff which now consists of our able director, Miss Stilwell and four workers, and two secretaries.

We had a splendid Christmas and Thanksgiving, and distributed fifty-five baskets, clothing and a quantity of toys.

The Sewing Class was a great success with 175 members and an average attendance each week of 80 members. Four hundred garments were made, some of which were given to the hospital and many distributed among the children of the Clinics. We greatly appreciate the kindness of the ladies who received the class in their homes.

The Nearly New Shop is still a material source of income to us and we wish to thank all those who sent us rummage. The Needlework Guild of which we are a member contributed 195 garments.

We are anticipating continuing our assistance to the Social Service Department this coming year.

Respectfully submitted,

Marie H. Ramée
Chairman
The Cribside Social Service Committee

December 31, 1936

THE CRIBSIDE SOCIAL SERVICE COMMITTEE

Chairman ..... Mrs. Joseph R. Ramée
Vice-Chairman ..... Mrs. James McCosh Magie
Secretary ..... Miss Ethel Zabriskie
Treasurer ..... Mrs. Robert D. Sterling

ACTIVE MEMBERS

Mrs. Daniel C. Adams
Mrs. Grace Lee Ballin
Mrs. Frederick K. Barbour
Mrs. Archibald Barrow
Mrs. Neal Dow Becker
Mrs. Charles W. Belt
Mrs. Stanley W. Burke
Mrs. Walter H. Close
Mrs. Sidney deKay
Mrs. Amory L. Haskell
Mrs. Henry Holt
Mrs. Leroy K. Howe
Mrs. Abbott T. Hutchinson
Mrs. Albert Kingsbury
Miss Hope Kingsley
Mrs. W. H. W. Knipe
Miss Margaret Lancaster
Miss Katharine B. Lockwood
Mrs. James McCosh Magie
Miss Mary St. John Mairs
Mrs. Manton B. Metcalf, Jr.
Mrs. Stafford McLean
Mrs. Joseph R. Ramée
Mrs. George H. Roberts
Mrs. H. B. Robie
Mrs. Robert D. Sterling
Mrs. Arthur H. Terry, Jr.
Mrs. Harold Van Tine
Mrs. M. Blair Wailes
Mrs. H. P. Williams
Mrs. W. Henry Williams
Miss Ethel Zabriskie

ASSOCIATE MEMBERS

Mrs. Henry G. Bartol
Mrs. William Braden
Miss Mary T. Bradley
Mrs. J. Arthur Brooks
Mrs. VanDevanter Crisp
Mrs. Robert L. Duane
*Mrs. Bernhard Hoffman
Mrs. Brewster Jennings
Mrs. Oliver G. Jennings
Mrs. Robert J. Lewis
Mrs. Joseph L. Myers
Mrs. Blanchard Mundy
Miss Elizabeth B. Oakley
Mrs. Samuel Riker
Mrs. Kenneth D. Robertson
Mrs. Fielding L. Taylor
Mrs. Edmund Q. Trowbridge

* Honorary Member.

REPORT OF THE TREASURER OF THE CRIBSIDE SOCIAL SERVICE COMMITTEE

January 1, 1936 to December 31, 1936

Receipts:	
Cash on hand and in banks January 1, 1936	$3,544.36
Cash in savings accounts January 1, 1936	5,234.86
Investments on hand January 1, 1936 (at par value)	4,000.00
Dues from Honorary Members	10.00
Dues from Active Members	217.00
Dues from Associate Members	40.00
Donations	137.20
From United Hospital Fund	4,906.17
From Board of Women Managers:	
Towards social service salaries	2,500.00
Towards Thanksgiving and Christmas expenses	125.00
Dividends from Nearly New Shop	1,400.00
Sewing Class Receipts	887.00
Profit on redemption of securities	40.00
Interest on Investments	200.00
Interest on savings account	139.22
Repayment by patients of advances and loans	430.00
From Babies Hospital:	
Income of Rumson Fund	840.43
For Milk for Babies	720.00
	$25,371.24
Disbursements:	
Relief, assistance, convalescent care and extras for patients	$3,048.94
Milk for Babies	653.01
Nearly New Shop Expenses	193.85
Sewing Class Expenses	101.27
Needlework Guild Expenses	66.00
Membership in Welfare Council	10.00
Salary—relief secretary	695.00
Premium on purchase of securities	84.40
Sundries	386.21
To Babies Hospital:	
Annual Support of Bed	500.00
Towards Social Service salaries	3,060.00
	$8,798.68
Cash on hand and in banks December 31, 1936	2,198.48
Cash in savings accounts December 31, 1936	7,374.08
Investments on hand December 31, 1936 (at par value)	7,000.00
	$25,371.24

Respectfully submitted,

RUTH L. STERLING

Treasurer

OFFICERS AND MEMBERS OF THE BOARD OF DIRECTORS OF THE BABIES HOSPITAL AND THEIR TERMS OF SERVICE*

Presidents

Mrs. Andrew H. Smith	1890–1891
Mrs. Alexander S. Webb	1891–1892
Mrs. Joseph T. Low	1892–1893
Joseph T. Low	1893–1894
Thomas E. Satterthwaite, M.D.	1894–1898
J. Hooker Hamersley	1899–1901
Oliver G. Jennings	1901–1906
William F. Havemeyer	1907–1908
John Sherman Hoyt	1908–1927
John I. Downey	1928–1933

Vice-Presidents

Mrs. Charles M. Fry	1890–1892
Mrs. Andrew H. Smith	1892–1893
J. Hooker Hamersley	1895–1898
Oliver G. Jennings	1899–1900
William F. Havemeyer	1902–1906
Oliver G. Jennings	1907–1933
Carll Tucker	1928–1933

Treasurers of Permanent Fund

William Fahnestock	1893–1894
Henry R. Kunhardt	1895–1913
Francis Louis Slade	1914–1933

Treasurers of Current Fund

Mrs. Thomas E. Satterthwaite	1889–1891
Mrs. Eben E. Olcott	1891–1896
Mrs. John B. Calvert	1897–1929
Duncan H. Read	1930–1933

Secretaries

Reuel B. Kimball, M.D.	1893–1894
B. Ogden Chisolm	1895–1921
Carll Tucker	1922–1927
John W. Hornor	1928–1933

* To 1933.

Served on Board of Directors

ADVISORY BOARD

William Fahnestock	1889–1892
Charles M. Fry	1889–1892
James A. Garland	1889–1892
Anson W. Hard	1889–1891
Robert Waller, Jr.	1889–1892

Directors

L. Emmett Holt, M.D.	1892–1924
Joseph T. Low	1892–1893
Mrs. Joseph T. Low	1892–1893
Mrs. Andrew H. Smith	1892–1896
Robert Waller, Jr.	1892–1893
William Fahnestock	1893–1896
James A. Garland	1893–1896
William F. Havemeyer	1893–1908
Mrs. John Hone	1893–1914
Reuel B. Kimball, M.D.	1893–1914
Thomas E. Satterthwaite, M.D.	1893–1905
A. Blair Thaw, M.D.	1893–1905
Frank Tilford	1893–1898
Mrs. Bryce Gray, Jr.	1894–1895
J. Hooker Hamersley	1894–1901
Henry R. Kunhardt	1894–1914
B. Ogden Chisolm	1895–1921
Mrs. John Jay Knox	1895–1917
Leon Marié	1895–1896
Matthew C. D. Borden	1896–1903
Mrs. Anna M. Beddall	1897–1902
Oliver G. Jennings	1897–1933
Edgar L. Marston	1897–1905
Alexander H. Stevens	1897–1898
Mrs. John B. Calvert	1898–1929
Felix M. Warburg	1899–1929
John Sherman Hoyt	1902–1933
Mrs. George R. Sheldon	1903–1908
James W. Lane	1904–1918
Walter B. James, M.D.	1906–1927
Francis Louis Slade	1908–
Mrs. Roswell Miller	1909–1924

James R. Sheffield	1909–1921
Carll Tucker	1915–
Theodore Hetzler	1916–1933
Nathaniel R. Norton, M.D.	1917–1933
Mrs. Lorenzo Daniels	1922–1924
E. Farrar Bateson	1922–1933
John I. Downey	1922–
Vanderbilt Webb	1924–1934
Mrs. Ernest R. Adee	1924–1933
Herbert B. Wilcox, M.D.	1925–1933
Mrs. Ira Barrows	1926–1928
William Darrach, M.D.	1928–1933
Michael Friedsam	1929–1931
John W. Hornor	1929–
Stafford McLean, M.D.	1929–1932
Duncan H. Read	1929–
Mrs. Henry C. Taylor	1929–1933
Hugh J. Chisholm	1929–
Francis P. Garvan	1929–1933
Mrs. Dexter Blagden	1930–1933
John S. Burke	1931–
Donald G. Price	1931–1933

Honorary Directors

William Fahnestock	1897–1901
James A. Garland	1897–1899
Mrs. Andrew H. Smith	1897–1901
Frank Tilford	1899–1901
Mrs. Roswell Miller	1925–1933
B. Ogden Chisolm	1925–1933

REPORT OF THE PATHOLOGICAL LABORATORY

January 1, 1936 to December 31, 1936

Total deaths	132
Autopsies	77
Percentage of deaths which came to autopsy	58.3
Surgical specimens	267
Examination of guinea-pigs for tuberculosis	191

BERYL H. PAIGE, M.D.

Pathologist

REPORT OF CLINICAL PATHOLOGY AND BACTERIOLOGY LABORATORIES

January 1, 1936 to December 31, 1936

Blood Examinations:	
Complete counts	4059
Platelet counts	247
Bleeding time	144
Coagulation time	233
Prothrombin	9
Fragility tests	16
Hetrophile agglutination tests	6
Matching and grouping	1699
Serology:	
Standard Kahn precipitation	1658
Presumptive Kahn precipitation	1658
Spinal fluid—Standard Kahn precipitation	75
Urine Examinations	6430
Concentration tests	75
P. S. P. tests	13
Tuberculin skin tests	1705

* * *

Abdominal fluid cultures	52
Abscess cultures	131
Appendix cultures	29
Blood for Agglutinations:	
B. Typhosus	116
B. Paratyphosus A, B and C	219
B. Dysenteriae	224
Br. Melitensis	28
Br. Abortus	33
Miscellaneous agglutinations	14
Blood cultures	622
Cerebrospinal fluid cultures	316
Chemical and cytological examination of cerebrospinal fluid	252

Ear and mastoid cultures	450
Eye cultures	24
Gland cultures	11
Nose and throat cultures for K. L.	2420
Nose, throat and mouth cultures for predominating organisms	779
Pleural fluid cultures	90
Precipitin tests and meningococcus agglutinations	116
Smears for miscellaneous examinations	1507
Smears for Vincent's organisms	23
Solutiou cultures	226
Sputum cultures	28
Stools for blood	460
Stools for culture	377
Stools for ova and parasites	135
Tubercle bacillus cultures	140
Tubercle bacillus smears:	
Abscess	14
Blood	2
Glands	16
Pleural fluid	20
Spinal fluid	28
Sputum	66
Stomach contents	92
Stool	26
Urine	16
Urine cultures	218
Vaginal cultures	36
Vaginal smears	1239
Wound cultures	73
Guinea pig inoculations for Tbc	102
Virulence tests	15
Pneumococcus typings	274
Miscellaneous examinations	135

HATTIE E. ALEXANDER, M.D.

Bacteriologist

REPORT OF THE CHEMICAL LABORATORY

January 1, 1936 to December 31, 1936

Whole Blood Examinations:

Non-protein nitrogen (224), uric acid (4), creatinine (28), sugar (routine 190, micro 12), glucose tolerance (routine 22, micro 15), galactose tolerance (micro 7), adrenalin glucose response (micro 2), hematocrit readings (8).

Total 512

Plasma:

Albumin (72), globulin (72), fibrin (44), non-protein nitrogen (2), chlorides (95), carbon-dioxide combining power (88).

Total 373

Serum:

Non-protein nitrogen (routine 104, Kjeldahl 219), creatine (4), creatinine (6), chlorides (93), sugar (15), calcium (336), inorganic phosphorus (285), total acid-soluble phosphorus (1), cholesterol (total 614, free 614), total protein (Kjeldahl 21), albumin (routine 142, Kjeldahl 199), globulin (routine 142, Kjeldahl 199), euglobulin (Kjeldahl 72), pseudoglobulin I (Kjeldahl 72), pseudoglobulin II (Kjeldahl 72), carbon-dioxide combining power (30), carbon-dioxide content (68), van den Bergh (47), bilirubin (83), sodium (17), total base (16), osmotic pressure (29), xanthoproteic test (2), carotin (4), acetone (8).

Total 3,514

Cerebrospinal Fluid (including lumbar, cisternal and ventricular fluids):

Sugar (295), chlorides (288), protein (274), van den Bergh (1), bilirubin (9), benzidine (2).

Total 869

Subdural Fluid:

Sugar (1), chlorides (1), protein (2), van den Bergh (1), bilirubin (3).

Total 8

Bulla Fluid:

Albumin (1), globulin (1).

Total 2

Edema Fluid (including ascitic and pleural fluids):

Non-protein nitrogen (Kjeldahl 5), total protein (routine 2, Kjeldahl 7), albumin (routine 1, Kjeldahl 2), globulin (routine 1, Kjeldahl 2), chlorides (3), carbon-dioxide content (1), van den Bergh (2), bilirubin (2).

Total 28

Urine:

Sugar (969), acetone (41), diacetic (95), urobilin (4), urea nitrogen (2), fermentation test (5), pH (routine 71, colorimetric 8), total protein (Kjeldahl 8), albumin (routine 10, Kjeldahl 1), globulin (Kjeldahl 1), lead (12), formaldehyde (1), diazo reaction (5), chlorides (1), calcium (1), phosphorus (1).

Total 1,236

Stool:

Bile (Gmelin's test 21), urobilin (1), water content (1).
Total 23

Gastric Contents:

Total acidity (10), free HCl (12), bile (2).
Total 24

Milk:

Lead (1), pH (91).
Total 92

Basal Metabolism:

Benedict-Roth (51), Haldane-Carpenter (11).
Total 62

The preceding tabulation, when compared with the report of last year, shows a considerable decrease (23 per cent) in the total number of analyses done for the hospital. However, the volume is still 8 per cent higher than that of 1934. The variation is probably a normal one since large increases or decreases in the analyses requested from the laboratory may depend on a relatively small group of patients. The clinical care of some diseases, for example, diabetes, demands constant laboratory control. The number of such patients admitted in a year exerts a heavy influence on the annual tabulation.

Of special interest in the above report is the inclusion of eleven basal metabolism measurements in infants by the Haldane-Carpenter method. Basal metabolism estimations at this age period have hitherto not been obtainable in this hospital. They have become possible through the development of apparatus which was designed chiefly for research purposes.

A. A. Weech, M.D.
Director

Report of the Pediatric Division of the Vanderbilt Clinic

It is a distinct pleasure to open the report of the Pediatric Division for the year 1936 with a word of thanks to the Department of Nursing for having provided the General Clinic with the services of an additional graduate nurse; also to the Superintendent of the Vanderbilt Clinic for having arranged to supply the Pediatric Division with part-time secretarial assistance in addition to that already available for routine correspondence. Miss Pauline Christie, a graduate of the School of Nursing, joined the clinic staff on October first; a part-time secretary will be available on January 1, 1937. Our nursing staff now consists of two graduate nurses in the morning and three in the afternoon; two infants' nurses are present both morning and afternoon. This augmentation of the nursing staff is the first step in the accomplishment of a program which aims to increase the operating efficiency of the General Clinic and to enhance the importance of the Clinic in the didactic curriculum of the student nurses. The first duties of the secretary will be to assist in abstracting and collating case records in an effort to develop a plan of systematic post-graduate instruction for the benefit of the physicians who serve in the Clinic.

The number of patients who visited the Pediatric General Clinic during 1936 was approximately the same as in 1935 (Table I). A slight increase of attendance occurred in the Pediatric Surgical Clinic and in the Special Clinics. The total number of visits to the Pediatric Division as a whole during 1936 was almost identical with the total for 1935.

A word of explanation is needed concerning the figures which relate to "Daily Average." To preserve uniformity with other analyses these figures, as they appear in Table I and Table II, have been computed from the total of "Working Days" which applies to the Vanderbilt Clinic as a whole. The Vanderbilt Clinic receives out-patients on five whole-days a week and also on Saturday mornings, excepting the Saturdays of June, July and August. The Pediatric General and Surgical Clinics are open during the afternoon alone on five days a week. With reference to the Vanderbilt Clinic as a whole the term "Working Day" is equivalent to "double-session," that is, a morning session and an afternoon session. Whereas the Vanderbilt Clinic held 272½ double-sessions during 1936, the Pediatric General and Surgical Clinics, since they do not operate on Saturday, held only 255 sessions; the Special Clinics, considered as a unit, held 294 sessions. Hence, in order to determine the "Daily Average" in a manner which reflects more accurately the "load" carried by the several pediatric units it is necessary

TABLE I

ANNUAL ATTENDANCE (TOTAL NUMBER OF VISITS) PEDIATRIC DIVISION OF THE VANDERBILT CLINIC

Years 1932-1936

	1932	*1933*	*1934*	*1935*	*1936*
MEDICAL UNITS					
General Clinic	19,995	20,642 (+3.2%)	24,187 (+17.1%)	22,541 (—6.8%)	21,895 (—3.2%)
Special Clinics	9,424	8,945 (—6.0%)	8,055 (—10.1%)	6,867 (—11.9%)	7,180 (+4.6%)
Total	29,419	29,587 (+0.6%)	32,242 (+8.9%)	29,408 (—8.8%)	29,075 (—1.3%)
Working Days*	269	269	270	271	272½
Daily Average:					
General	74.3	76.7	89.6	83.2	80.3
Special	35.0	33.2	29.8	25.3	26.4
Total	109.3	109.9	119.4	108.5	106.7
SURGICAL UNIT					
Pediatric Surgery	4,481	5,294	5,185	4,850	5,088
Working Days	261	269	270	271	272½
Daily Average	16.6	19.6	19.1	17.9	18.6
COMBINED ATTENDANCE					
Annual	33,900	34,882 (+2.9%)	37,400 (+7.4%)	35,258 (—5.7%)	34,163** (—0.3%)
Daily Average	125.9	129.6	138.5	130.2	125.3

The figures in parentheses refer to increase (+) or decrease (—) with reference to the preceding year.

* See text.

** This total is from our own records; the superintendent's figure is 35,275.

TABLE II

NEW APPLICANTS AND NEW PATIENTS: ALL UNITS OF THE PEDIATRIC SECTION OF VANDERBILT CLINIC

Years 1932-1936

	1932	*1933*	*1934*	*1935*	*1936*
New Applicants to Pediatric Admitting Unit	9,145	8,140 (—12.3%)	7,686 (—5.5%)	7,163 (—6.8%)	4,509 (—37.1%)
New Patients:					
1. Accepted directly by Admitting Unit for General Clinic.	3,184	2,560 (—19.8%)	2,259 (—11.8%)	1,644 (—27.2%)	1,250 (—23.9%)
2. Sloane Abnormal	245	293	261	304	310
3. Premature	43	56	41	49	58
4. Normal Infant	...	...	181	67	78
	3,472	2,909 (—16.2%)	2,742 (—5.7%)	2,064 (—24.7%)	1,696 (—17.8%)
5. New patients referred to Pediatrics for Consultation or General Work-up	786	1,204 (+53.5%)	1,600 (+33.0%)	1,905 (+19.1%)	1,748 (—8.2%)
Total New Patients	4,258	4,113 (—3.4%)	4,342 (—5.6%)	3,969 (—8.5%)	3,444 (—13.0%)
Proportion of New Patients acquired by Refer from other clinics	18.5%	29.3%	36.9%	48.0%	50.6%
Proportion of New Applicants accepted directly by Pediatric Admitting Unit	34.8%	31.5%	29.4%	22.9%	27.7%
New Patients per day (General Clinic)					
1. Accepted Directly	11.8	9.5	8.4	6.1	4.9
2. Accepted by Refer	2.9	4.5	5.9	7.0	6.9
Total	14.7	14.0	14.3	13.1	11.8

to add approximately 6 per cent to the tabulated figures in the case of the General and Surgical Clinics and to subtract 7 per cent from the figures which refer to the Special Clinics. Furthermore, it must be borne in mind that in the case of Pediatrics the "Working Day" is a single session, not a double-session.

The data which relate to total attendance fail to reflect an alarming decrease which has occurred in the number of new applicants for care in the Pediatric Clinic (Table II). The steady decline which has occurred in this category has been commented upon previously in the Annual Report of the Pediatric Division. The thirty-seven per cent decrease which occurred in 1936 in comparison with 1935 deserves careful attention. The actual and the potential results of this decline are numerous. We have already felt occasional embarrassment because of lack of enough new cases to satisfy the needs of the medical students who attend all sessions of the General Clinic during the Academic Year. A second consequence which we have sensed is the falling-off in the number of cases which possess unusual academic interest; this class of clinical material is peculiarly important to a teaching institution.

Objective information is lacking to explain the decrease of new candidates. The total of the New Applicants to the Pediatric Division includes nearly all patients under fourteen years of age who apply to the Vanderbilt Clinic for medical attention; this is true by virtue of the rule which directs that all infants and children pass through the Pediatric Admitting Unit before reaching other clinics. There is no reason to believe that this rule is ignored in any large number of instances,—in other words, that the decline is simply a matter of change in the mode of

TABLE III

NEW APPLICANTS AND NEW PATIENTS IN ALL UNITS OF THE VANDERBILT CLINIC EXCEPTING PEDIATRICS

	1932	*1933*	*1934*	*1935*	*1936*
New Applicants	53,193	51,867	54,646	49,706	48,166
		(—2.5%)	(+5.3%)	(—9.0%)	(—3.1%)
New Patients	29,737	28,085	24,308	22,146	17,567
		(—5.5%)	(—13.4%)	(—8.9%)	(—20.7%)
Accepted	55.9%	54.1%	44.5%	44.6%	36.5%

Figures in parentheses indicate increase (+) or decrease (—) with reference to the preceding year.

distributing new applicants. Table III demonstrates that a comparable decline has not occurred in the number of adult applicants. The phenomenon, then, is a selective one which involves only the patients within

the pediatric age period. Is it due to the operation of factors which, singly or in aggregate, have served to render the Pediatric Clinic unpopular, such as inefficiency, length of waiting time, or crowding? Or to excessive thoroughness and costliness of medical work-up, features which are appreciated in the presence of serious illness, but which are apt to impress the parents as tedious, irksome and extravagant in case of minor ailments? Has our policy governing the acceptance of new patients been so selective that parents hesitate to bring their children to us for fear of being rejected because of financial ineligibility? Finally, is the decline due to general improvement of economic circumstances which permits parents to call in a private physician when the child is sick, while they, the parents, continue to content themselves with clinic care? Our present information does not suffice to answer these questions. The matter deserves further study.

The administration has supplied the following interpretation:

"The fall in the total number of new applicants last year we have been informed was general throughout the larger institutions of the city. However, of the 4,445 new applicant children, 2,142 were either directly admitted or given future appointments for care. Of the deferred appointments about 30 per cent did not return. Of the remainder 1,933 were referred directly on application to other Vanderbilt Clinic departments for complaints directly relating to the specialties. These were not examined in the Pediatric Clinic. About 22 per cent, or the remainder, who were referred away, were either patients of other hospitals or of private physicians and were referred back to them. Although the number directly accepted for general pediatrics was only 28 per cent of the applicants, the remainder received attention within the Vanderbilt Clinic."

The decrease of new applicants, combined with a slight diminution in the number of patients referred to the Pediatric Clinic for consultation by other units of the Vanderbilt Clinic, caused a falling-off in the total number of new patients to a level 13 per cent under that of 1935. Fifty-one per cent of the new patients were derived by refer from other clinics; the remainder came to us from the New Applicants, of whom we accepted 28 per cent, and from the Sloane Hospital via the various Special Clinics maintained by the Pediatrics Division for the care of infants born in the Sloane Hospital.

The average number of new patients cared for daily by the General Clinic fell from 13.1 in 1935 to 11.8 in 1936. These figures refer to "Working Days" as defined above. The number of new patients per session is about 6 per cent greater.

The tabulation of laboratory examinations (Table IV) indicates the amount of attention bestowed upon diagnostic problems. The decline in the Number of Kahn tests and Schick tests expresses the combined effect of the decrease in new patients and of the fact that we have finally accomplished these examinations in the case of the majority of our regular patients.

TABLE IV

PARTIAL LIST OF SPECIAL DIAGNOSTIC EXAMINATIONS PERFORMED AT THE REQUEST OF THE PEDIATRIC DIVISION

	1932	*1933*	*1934*	*1935*	*1936*
Tuberculin tests (Mantoux)	1,000	1,550	3,348	3,387	3,182
Kahn tests	257	470	1,164	1,144	827
Schick tests	231	500	1,766	1,626	1,212
Blood counts	730	1,455	3,036	3,162	3,227
Platelet counts	...	...	43	43	23
Bleeding time	...	...	60	50	26
Clotting time	...	...	61	61	28
Urinalyses	1,503	2,033	3,437	3,221	3,004
Vaginal:					
Smears and Cultures	...	...	310	457	655
Examinations of Stools:					
(Chemical; Bacteriologic)	...	...	209	275	257
Nose and Throat Cultures	...	...	455	523	1,058
Blood Chemistry	92	47	298	350	507
Roentgen Examinations:					
General Clinic	784	818	1,537	1,383	1,428
Pediatric Tuberculosis	...	...	524	545	492
Research in Rickets	...	...	...	...	178
Total			2,016	1,928	2,098
Photographs	20	42	81	89	219

TABLE V

PROPHYLACTIC IMMUNIZATIONS

	1932	*1933*	*1934*	*1935*	*1936*
Vaccination (Smallpox)	390	485	856	779	588
Toxoid (Diphtheria)	500	427	1,050	986	638
Pertussis Vaccine	...	...	...	...	20

The same explanation holds for the decrease in the number of prophylactic immunizations administered during 1936 (Table V).

The use of photography for keeping records of patients has increased by more than 200 per cent over 1935; it is unnecessary to comment on the advantages of this method over that of verbal description.

An index of the therapeutic efforts of the Clinic is more difficult to arrive at than a measure of the diagnostic activities. The reports of the Social Service Department and of the Department of Physical Therapy supply evidence in this matter. Our dietitian, Miss Irene Waters, interviewed and instructed approximately 4,000 patients during 1936. However, it is quite impossible to express mathematically the quantity of that form of medical assistance which is the peculiar stock-in-trade of pediatrics, namely, the advice and counsel given by physicians concerning the care and rearing of children. The amount and quality of this benefit varies with the individual physician. Although it may be represented in terms such as, "Physicians' Hours Per Patient Per Session," that it can really be measured, except in terms of the satisfaction of the individual patient, is doubtful.

Table VI takes account only of the numerical features of the Special Clinics and does not attempt to describe the advantages which these units represent to the hospital or to the cause of investigation of disease.

TABLE VI

PATIENTS DESIGNATED AS "ACTIVE" IN THE CENSUS OF THE SPECIAL CLINICS ON DECEMBER 31

	1934	*1935*	*1936*
Pediatric Tuberculosis	257	263	139
Follow-up { Medical, Surgical, Sloane Abnormal }	250	310	324
Normal Infant	125	136	102
Cardiac	115	112	98
Premature	85	53	58
Allergy	75	77	85
Anemia	65	69	50
Epilepsy	45	45	52
Diabetes	15	18	12
Celiac	10	15	11
Psychiatry (Pediatric)	..	..	65
Physical Therapy (Pediatric)	..	40	46

From November 12th to December 11th, inclusive, Miss Waechter conducted a census of the patients in the General Clinic with regard to color. The total number of patients included in the study was 2,226; of this number 70.97 per cent (Standard Deviation ±4.40 per cent; Probable Error (Average) ±0.64 per cent) were white and 29.03 were black. Further investigations are planned to test the reliability of these figures and also to acquire more information concerning the economic status of our patients. Information of this character may be expected

to be useful in shaping our policy with reference to the acceptance of new patients.

Curiosity has existed for some time concerning the importance of the Out-Patient Department in maintaining the occupancy of beds in The Babies Hospital. Miss Campbell supplied the technical assistance for a study of this question, which was carried out during the months of March, April and May 1936. Credit was given to the Out-Patient Department for the admission of the patient if the patient was admitted directly on the advice of the Clinic, or if the circumstances attending the admission indicated clearly that the patient's choice of hospital was dictated by recent contact with the Pediatric Out-Patient Department. In all other cases credit for the admission was assigned to the private physician or to the social agency recommending the admission. The results of the study appear in Table VII (a) and (b). During the period embraced by the study the Out-Patient Department was responsible for about 60 per cent of the admissions to the Ward Services of The Babies Hospital.

TABLE VII

SOURCE OF PATIENTS ADMITTED TO THE WARD SERVICE OF THE BABIES HOSPITAL DURING MARCH, APRIL AND MAY, 1936

(a)

	Private Physician	*Out-Patient Department*
March	49%	51%
April	37%	63%
May	34%	66%
Average	40%	60%

(b)

Floor		
5	35%	65%
6	42%	58%
7	52%	48%
8	47%	53%
9	33%	67%
Average	42%	58%

The size and composition of the medical personnel has undergone no noteworthy change during the past year. The General Clinic is manned daily by approximately ten practicing physicians who receive no financial remuneration, four interns of The Babies Hospital, and, during the

school year, ten fourth-year students of the College of Physicians and Surgeons. Four additional physicians are present to supervise the work of the medical students. Approximately two-thirds of the attending physicians are pediatricians.

Dr. Mary Adams resigned her post in the Normal-Infant Clinic on September fourteenth; Dr. Belle Dale will take over this clinic soon after the first of the coming year. Dr. Frederick Wilke withdrew from the leadership of the Pediatric Anemia Clinic on July first; Dr. Charles L. Wood has assumed charge of this unit.

With the approval of Dr. McIntosh, the recommendation has been made that a new clinic be established for the purpose of studying and treating numerous disorders of metabolism which cannot be dealt with effectively in the General Clinic. This unit will get under way within the near future. It will be designated the "Pediatric Metabolism Clinic" and will be under the direction of Dr. Mathilde Loth.

The growing importance of the Pediatric Genito-Urinary Clinic has not been commented upon previously in these reports. This unit was organized in 1935 in order to facilitate the urological examination of infants and children and has been under the charge of Dr. John Rathbone, of Dr. Squier's Department, since the time of its organization. With the opening of the Urological Floor in The Babies Hospital, we now possess a well-coordinated unit for the expeditious investigation and treatment of diseases of the urinary tract in young subjects.

In closing this summary the author wishes to acknowledge his indebtedness to Miss Margaret Waechter, Head Nurse, and to Miss Clara Zelley, Assistant Head Nurse, who maintained the records which constitute the basis of the report; also to Dr. Hilde Bruch who assisted in compiling the data.

Respectfully submitted,

Donovan J. McCune, M.D.
Chief, Pediatric Clinic

December 31, 1936

Report of the Director of the School of Nursing

I HAVE the honor of submitting herewith the annual report of the Department of Nursing of The Babies Hospital for the year ending December 31, 1936.

Affiliating Students—The course for students who come to The Babies Hospital for their three months of pediatric experience has been slightly reorganized. Several lectures on normal growth and development of children have been added. The student now spends six days in the outpatient department instead of five half days. This is an improvement from the point of view of the students' instruction and experience and the service to the patients. Instruction in infant feeding is now given in laboratory periods with further experience in the formula room. With this method of instruction, the student has a better understanding of the varieties of infant feeding with which she might not have experience during one week in the formula room.

We sincerely regret that Dr. Wilcox felt that because of his added responsibilities as Director of the Research Study of Child Development, he would be unable to continue his lectures to the student nurses. The lectures formerly given by Dr. Wilcox have been taken over by Dr. Wood. We are fortunate in having Dr. Wood and Dr. McIntosh continue with their lectures.

The hospitals sending students to The Babies Hospital for their instruction in pediatrics are as follows:

Presbyterian Hospital, New York City	68
Ellis Hospital, Schenectady, New York	12
St. Luke's Hospital, Newburgh, New York	16
Vassar Brothers Hospital, Poughkeepsie, New York	12
House of the Good Samaritan, Watertown, New York	16
St. Peter's Hospital, Albany, New York	8
Memorial Hospital, Albany, New York	8
St. Elizabeth Hospital, Utica, New York	16
Benedictine Hospital, Kingston, New York	12
Graduate nurses from various States	19
Total students in year	187

Arrangements have been made for an affiliation with St. Francis Hospital in Poughkeepsie. This affiliation will start in June, 1937.

Infants Nurses—Plans have been completed for sending the Infants Nurses to Sloane Hospital for Women for six weeks' experience in the care of the newborn. We are very pleased to be able to offer this additional instruction to the students.

We continue to have more calls for these Infants Nurses than we are able to take care of. Invariably the graduates are placed immediately after their course is finished. Number of Infants Nurses placed during the year:

Permanent positions	54
Temporary positions	177

The following young women were given the hospital pin and diploma in the year of 1936:

Ethel M. Bennett
Marjorie B. Cady
Mildred E. Christensen
Miriam E. Fegley
Edna J. Gough
Theresa E. Horvath
Christina A. Jaques
Frances B. Kreeck
Kathryn Lamoreaux
Erna A. Meschke
Margaret Martin
Elsbeth A. Ruh
Aurelia Schenk
Helene Schnurle
Grace A. Strehla
Margaret I. Verge
Theodora F. Woy

On the twenty-third of October the final arrangements for opening the tenth floor of The Babies Hospital as the Children's Urological Service were completed. This important specialty can now be treated with the very best facilities known today. The nursing on this floor is taken care of by graduate nurses.

The eleventh floor which had been used for housing graduate nurses is now the floor for semi-private and private patients. A few constructional changes have greatly improved this service. The floor has been made pleasant for patients and visitors by the generous contribution of the Board of Women Managers who took complete responsibility for the interior decorating. The two sitting rooms are particularly attractive and have been in almost constant use with the increased activity of this floor.

I should like to take this opportunity of thanking the Board of Women Managers for the material expression of their interest in the work of the hospital. Their various Funds are a continual source of help, and the nursing department appreciates particularly the Patients' Cheer Fund and the Emergency Nursing Fund.

Christmas was again a very happy event for the children who were here at that time. We are indebted to the Board of Women Managers for their excellent selection and generous contribution of toys, to Mrs. Webster for her contribution of dolls, to the many friends who dressed

these dolls, and to the numbers of other good friends of the hospital who remember the children each year with toys or contributions of money.

In concluding I wish to thank the Medical and Administrative Departments for their help and cooperation. This cooperation aids us greatly in the two main objectives of the Nursing Department: the best possible nursing care for the patients, and the most effective teaching of pediatric nursing to the student nurses.

Respectfully submitted,

WINIFRED KALTENBACH
Director of Nurses

December 31, 1936

Report of the Director of the Department of Educational Therapy

In 1936 there was a decrease of 144 in the aggregate attendance and an increase of 5 individuals. The average daily attendance was 12, two less than in 1935 and the average length of stay 4 days. The longest stay in the department was 74 days.

Other statistics:

Aggregate attendance	3,138
Total number of individuals	702
Average monthly attendance	58

During the year 1936, 501 children read 1,818 books. These books were distributed and collected every Tuesday and Friday afternoons by the Volunteer Librarians.

In addition to the regular handwork activities of basketry, clay modeling, loom weaving, knitting, crocheting and painting, appropriate favors to be placed on the trays were made by the children for the various holidays.

During the year 1936, 273 children of school age, in the hospital for more than two weeks, received lessons from Miss Marjorie McGinnis, the visiting teacher from the Board of Education.

Eight groups of Affiliating Students each received one lecture on Recreational Therapy during the year. A course of ten lectures was given to the Infants Nurses on Child Development.

We wish to thank the following volunteers for reading aloud, playing games and otherwise entertaining the patients unable to leave the wards: The Misses Rose Durry, Barbara and Harriet Steele, Rosaire Bourdon, Catherine Riber, Estelle Kimless and Mrs. Alex. Benecke.

The Nursery School was assisted from January to March by Miss Winifred Brothwell, during April and May by Miss Sally Smith, by Miss Elizabeth Savage during October and Miss Virginia Trussel in December, student teachers from the Child Education Foundation. Miss Barbara Hitchings took charge of the department during July and August.

Respectfully submitted,

Geraldine McA. Webster
Director

December 31, 1936

CONDENSED STATEMENT OF FORTY-EIGHT YEARS' WORK

Year	*Patients Admitted*	*Hospital Days' Treatment*	*Average Stay In Days*	*Percentage of Deaths, All Ages*	*Out-Patient Department New Patients*	*Out-Patient Department Total Visits*
1889	214	4,393	20.5	26.6	....	....
1890	236	4,997	19.8	30.9	....	....
1900	386	10,942	27.8	37.6	1,000	4,754
1910	1,271	23,310	17.5	30.4	3,855	15,518
1920	1,586	16,548	10.1	23.5	4,410	16,034
1930	2,320	39,481	16.3	11.2	5,695	37,143
1931	2,152	35,266	15.6	9.9	6,399	36,174
1932	2,009	30,924	15.4	8.5	5,467	33,900
1933	2,324	35,225	14.7	6.6	5,424	34,882
1934	2,857	36,026	12.2	4.7	5,580	37,400
1935	3,207	39,795	12.1	4.7	4,899	35,258
1936	2,984	38,024	12.3	4.0	5,062	35,275
Total 48 Years	60,123	971,700			150,249	678,720

HOSPITAL CALENDAR

Meetings

Annual Board and Society, second Tuesday in April.

Board of Managers, second Tuesday of every month excepting the months of July, August and September.

Executive Committee, fourth Tuesday of every month.

Annual Meeting of the Board of Women Managers, second Tuesday in January.

Board of Women Managers, second Tuesday of every month, from October to May, inclusive.

Cribside Social Service Committee, regular monthly meetings from October to June.

Annual Meeting of Cribside Social Service Committee, in December.

GENERAL RULES

1. The beds of the Hospital are free to the needy poor. Others are charged according to their means.

2. Sick children up to 12 years of age are admitted, except those suffering from contagious diseases.

3. Applications for admission must be made at the Hospital during the day, from 9 to 5, although emergency cases are received at any time.

4. The Out-Patient Department, in the Vanderbilt Clinic of the Medical Center, is open daily throughout the year from 2 to 3 P. M., except on Saturdays, Sundays and holidays.

5. Visiting day for parents of ward patients is Wednesday or Thursday from 3 to 4 P. M.

6. Visitors to the Hospital are welcome any afternoon between 3 and 5.

BALANCE SHEET, DECEMBER

ASSETS

	1936	*1935*
HOSPITAL PROPERTIES AND EQUIPMENT (book value):		
New York City:		
Buildings	$1,643,463.18	$1,619,152.23
Furniture and equipment, and apparatus and instruments (less reserve for depreciation, created prior to April 1, 1933, $39,762.57)	161,894.21	154,849.50
Rumson, New Jersey—Land and buildings	23,952.10	23,952.10
Total hospital properties and equipment	$1,829,309.49	$1,797,953.83
INVESTMENTS AT BOOK VALUE:		
Bonds	$1,561,675.16	$1,009,230.41
Stocks	640,094.30	61,511.30
Real estate mortgages—Face amount	244,875.00	274,825.00
Participation in real estate	10,835.24	10,835.24
Total investments at book value	$2,457,479.70	$1,356,401.95
HOSPITAL'S INTEREST IN UNSETTLED ESTATES (nominal amount of $1.00 each)	$16.00	
CURRENT ASSETS:		
Cash	$289,869.68	$212,696.79
Accounts receivable:		
Patients (less reserve)	20,395.18	24,116.09
City custodians' salaries	1,200.00	1,200.00
Accrued interest and dividends receivable	28,445.94	18,128.98
Inventory of supplies	363.64	238.33
Total current assets	$340,274.44	$256,380.19
NOTE RECEIVABLE, Francis P. Garvan	$75,000.00	$75,000.00
DEFERRED CHARGES—		
UNEXPIRED INSURANCE PREMIUMS, ETC.	1,429.26	1,621.28
TOTAL	$4,703,508.89	$3,487,357.25

31, 1936 AND 1935

LIABILITIES	*1936*	*1935*
CAPITAL ACCOUNT—HOSPITAL PROPERTY AND EQUIPMENT	$1,829,309.49	$1,797,953.83
ENDOWMENT AND GENERAL FUND RESERVES:		
General Fund	$924,965.72	$957,071.17
Reuel B. Kimball Fund	57,737.58	57,737.58
Rumson Fund	20,469.78	20,469.78
Edward S. Harkness Educational and Scientific Fund	600,000.00	600,000.00
Edward S. Harkness Endowment Fund	1,199,775.00	
Total endowment and general fund reserves	$2,802,948.08	$1,635,278.53
OTHER FUND RESERVES:		
Fund for Cleft Palate Cases	$1,487.44	$1,869.09
Dr. Coakley Memorial Research Fund	265.12	265.12
Educational Therapy Fund	2,254.40	2,067.73
Emergency Nursing Fund	131.50	155.00
Garvan Chemical Fund	28,109.17	28,109.17
Nurses' Loan Fund	182.42	166.42
Laboratory Development Fund	2,216.54	1,858.97
Mental Hygiene and Child Guidance Fund	.04	.04
Edward S. Harkness Educational and Scientific Fund (income)	916.67	916.67
Dr. Lyttle Research Fund for Nephritis	60.01	161.85
Patients' Cheer Fund	72.76	
Pediatric-Psychiatric Clinic Fund	1,415.09	517.52
Rumson Fund (income)	747.36	840.43
Transfusion Fund	166.00	280.00
Fund in Memory of Virginia Zachry	133.64	129.25
Total other fund reserves	$38,158.16	$37,337.26
CURRENT LIABILITIES:		
Audited vouchers unpaid	$21,455.50	$15,270.19
Advances and overpayments by patients	381.95	242.45
Total current liabilities	$21,837.45	$15,512.64
RESERVES FOR REPLACEMENTS AND MAINTENANCE OF FURNITURE AND EQUIPMENT, AND APPARATUS AND INSTRUMENTS	$11,255.71	$1,274.99
TOTAL	$4,703,508.89	$3,487,357.25

NOTES: No provision has been made for depreciation of equipment since March 31, 1933, and no provision has been made for depreciation of buildings. Provision is made, however, by annual charges to operations for replacements and maintenance of furniture and equipment, and apparatus and instruments.

The above balance sheet does not include any liability for unpaid rent of the out-patient department or for general expenses paid by The Presbyterian Hospital.

Report of the Treasurer

STATEMENT OF CURRENT REVENUE

For the Years Ended December 31, 1936 and 1935

Hospital Earnings:	*1936*	*1935*
Board of private patients	$11,751.04	$14,196.40
Board of friends of patients	1,006.00	681.00
Board of semi-private patients	14,377.88	13,271.85
Board of ward patients (received from the City of New York 1936, $21,439.05; 1935, $27,322.25)	50,339.71	49,776.41
Special nurses	20,327.00	15,737.00
Operating room fees	4,247.00	4,405.00
Laboratory fees	6,611.00	4,964.90
Roentgen ray services	10,891.60	8,521.20
Transfusions	352.30	664.50
Out-patient department	10,594.70	10,126.65
Telephone service	380.23	149.45
Sale of supplies to patients	178.19	
Oxygen and helium treatment	648.75	
Nutrition fees	1,520.49	1,025.35
Refund of custodians' salaries	3,600.00	3,600.00
Miscellaneous	833.34	779.15
Total hospital earnings	$137,659.23	$127,898.86
Other Revenue or Income:		
Donations from individuals for current expenses	$70,267.71	$63,101.00
Donations from churches for current expenses	410.91	318.90
Donations for annual beds	2,350.00	2,250.00
Contributions to Urological Clinic	180.00	
Contribution toward expense of the Pediatric-Psychiatric Clinic	1,500.00	
From United Hospital Fund	15,082.40	7,764.23
Investment income for general purposes	64,042.45	38,926.21
Income from Trustees of Estate of Harry S. Black	1,003.75	1,721.62
Income from Estate of Andrew J. Garvey		134.98
Income from Estate of Rudolph J. Schaefer	47.02	354.41
Total other revenue or income	$154,884.24	$114,571.35
Total Appropriations of Income from Special Funds for Stated Purposes	$42,627.03	$39,019.12
Total Current Revenue	$335,170.50	$281,489.33
Excess of Current Expenses over Current Revenue Transferred to General Fund	41,572.22	63,562.11
Total	$376,742.72	$345,051.44

Note: Unrestricted legacies have been credited direct to general fund reserves.

STATEMENT OF CURRENT EXPENSES

For the Years Ended December 31, 1936 and 1935

	1936	*1935*
Administration Expenses:		
General executives and assistants:		
Salaries	$5,400.00	$5,400.00
Supplies	102.92	103.78
Admitting and information:		
Salaries	6,106.23	6,037.22
Supplies	154.98	178.17
Pensions and pension insurance	2,508.72	2,488.16
Insurance—fire, liability, etc.	1,776.89	1,404.84
Legal expense	504.25	541.78
Miscellaneous	4,188.67	4,181.27
Total administration expenses	$20,742.66	$20,335.22
Professional Care of Patients:		
Bedside care:		
Salaries:		
House staff	$2,049.96	$2,029.13
Nurses	22,588.94	20,807.03
Special nurses	17,473.00	13,392.00
Ward employees	2,205.32	1,574.18
Supplies	13,167.11	10,756.84
Cost of supplies sold to patients	3,175.72	768.29
Transfusions	695.95	810.50
School of nursing:		
Salaries	11,299.81	10,876.08
Supplies	594.70	436.10
Doctors' offices:		
Salary of secretary	1,495.18	1,422.50
Supplies	40.61	42.65
Operating room:		
Salaries	7,392.22	7,709.83
Supplies	2,112.72	2,325.97
Out-patient department:		
Salaries	13,459.07	12,955.73
Supplies	771.85	771.69
Pediatric-Psychiatric Clinic	750.00	
Social service:		
Salaries	6,260.51	5,944.68
Supplies	829.60	803.58
Laboratory service	32,079.96	32,079.96
Roentgen ray service:		
Salaries	7,878.36	7,076.36
Supplies	3,430.59	3,456.92
Oxygen treatment	110.56	35.75
Total professional care of patients	$149,861.74	$136,075.77

	1936	1935
House and Property Expenses:		
Custodians' salaries	$3,600.00	$3,600.00
Building maintenance and operation, including heat, electricity, gas, refrigeration and elevator service	32,552.09	36,412.58
Housekeeping service	18,149.74	19,404.12
Laundry service	22,115.01	21,312.87
Food and meal service	54,526.38	54,261.24
Protective service	781.98	732.97
Telephone and telegraph	3,944.28	3,897.55
Total house and property expenses	$135,669.48	$139,621.33
Provision for Replacements and Maintenance of Furniture and Equipment, and Apparatus and Instruments (1936, Including Special Provision of $10,082.84)	$27,841.81	$10,000.00
Current Expenses Met from Special Funds for Stated Purposes	$42,627.03	$39,019.12
Total Current Expenses	$376,742.72	$345,051.44

Notes: No provision has been made for depreciation of equipment since March 31, 1933, and no provision has been made for depreciation of buildings. Provision is made, however, by annual charges to operations for replacements and maintenance of furniture and equipment, and apparatus and instruments.

The above summary does not include charges for unpaid rent of the out-patient department or for general expenses paid by The Presbyterian Hospital.

ACCOUNTANTS' CERTIFICATE

The Babies Hospital of the City of New York:

We have made an examination of the balance sheet of The Babies Hospital of the City of New York as of December 31, 1936, and of the related statements of current revenue and expenses for the year 1936. In connection therewith, we made a review of the accounting methods and examined or tested accounting records of the Hospital and other supporting evidence. Our examination included verification of cash receipts, disbursements supported by approved vouchers, securities transactions and income from securities for the year, and cash balances and securities owned at the close of the year. We also made periodic reconcilements of bank balances and reviewed the allowances to patients, and accounts receivable written off.

In our opinion, based upon such examination, the accompanying balance sheet and related statements of current revenue and expenses, with the footnotes thereon, fairly present, in accordance with accepted principles of accounting, which principles have been consistently followed by the Hospital, its financial condition at December 31, 1936, and the results of its operations for the year ended that date.

Haskins & Sells,
Certified Public Accountants

New York, March 8, 1937

To the President and Board of Managers of The Babies Hospital:

Gentlemen:

We report that we have had the books and accounts of the Treasurer, the Executive Vice-President and the Superintendent of The Babies Hospital for the fiscal year ended December 31, 1936, examined and audited by Messrs. Haskins & Sells, Certified Public Accountants, and herewith submit, as a complete and satisfactory audit of said books and accounts, their certificate dated March 8, 1937, together with the accompanying balance sheet as of December 31, 1936, and statements of current revenue and expenses for the year, setting forth respectively the financial condition of the Hospital at that date and the results of its operations for the year 1936.

We have checked the securities and cash balances at December 31, 1936, as shown in the accompanying balance sheet with certified lists obtained from custodians of the securities and acknowledgments of bank balances obtained from the depositaries, and found them in agreement.

David M. Look
William Williams
Auditing Committee

Dated, New York, March 12, 1937

PURPOSE FOR WHICH INCOME OR PRINCIPAL OF RESERVE FUND IS USED

General Fund. It is intended to use the income toward the current expenses of the Hospital and to draw on the principal, when necessary, to meet expenditures not otherwise provided for.

Reuel B. Kimball Fund. The income is applied toward the current expenses of the Hospital, or that part thereof for the support of which the fund was donated.

Fund for Cleft Palate Cases. To help defray expenses in connection with cleft palate patients.

Dr. Coakley Memorial Research Fund. To be used for research and other special work under the direction of Dr. Kernan.

Educational Therapy Fund. To help defray expenses of the educational therapy treatment of patients.

Emergency Nursing Fund. To help defray the cost of special nursing for indigent ward patients.

Garvan Chemical Fund. To be used for laboratory research work.

Edward S. Harkness Educational and Scientific Fund. The income is used for the educational and scientific work of the Hospital in accordance with the agreement between the Hospital and Columbia University.

Edward S. Harkness Endowment Fund. The income is applied toward the current expenses of the Hospital.

Laboratory Development Fund. To cover unusual expenses incurred in connection with the educational and scientific development.

Mental Hygiene and Child Guidance Fund. To provide a fellowship in mental hygiene and child guidance.

Nurses' Loan Fund. To assist members of the Nursing Department.

Dr. Lyttle Research Fund for Nephritis. To be used for research and other special work under the direction of Dr. Lyttle.

Patients' Cheer Fund. To purchase occupational toys for ward children.

Pediatric-Psychiatric Clinic Fund. To provide for the establishment and maintenance of a Pediatric-Psychiatric Clinic.

Rumson Fund. The income is used to provide special relief under the direction of The Cribside Social Service Committee.

Transfusion Fund. To help defray the cost of blood transfusions for indigent ward patients.

Fund in Memory of Virginia Zachry. To be used for purchase of breast milk.

DONATIONS FROM INDIVIDUALS DURING 1936 FOR CURRENT EXPENSES

Adee, Mr. George T.	$10.00
Allen, Mr. George Marshall.	10.00
Alley, Mr. James C.	5.00
Anonymous	5,558.81
Auchincloss, Mrs. Hugh D.	50.00
Auchincloss, Mrs. Reginald G.	50.00
Bacon, Mrs. Francis McNeil.	5.00
Baldwin, Mrs. Alexander T.	25.00
Ballard, Mrs. Edward L.	25.00
Barron, Mr. George D.	5.00
Bartol, Mrs. Henry G.	10.00
Bartow, Mrs. Henry S.	10.00
Battershall, Mrs. Frederic S.	25.00
Bernheim, Dr. Alice	5.00
Bissell, Mrs. Louis Garner, "In Memory of John Bissell"	25.00
Black, Mr. James D.	10.00
Blair, Mr. J. Insley	10.00
Board of Women Managers.	1,000.00
Bonbright, Mr. Irving W.	50.00
Borden, Mr. Bertram H.	100.00
Brockner, Mrs. Arthur	3.00
Buckner, Mrs. Thomas A.	7.00
Burlingham, Mrs. Charles	25.00
Burras, Mrs. Howard K.	10.00
Butterworth, Mrs. George F.	5.00
Carnegie, Mrs. Andrew	100.00
Clarke, Mrs. Audley	5.00
Chisholm, Mr. Hugh J.	1,000.00
Cohen, Mr. Nathan D.	5.00
Cribside Committee	600.00
Curtiss, Miss Maude H.	25.00
Dakin, Mrs. Henry Drysdale.	10.00
Dana, Mrs. David T.	5.00
Dominick, Mr. George F., Jr.	25.00
Dommerich, Mrs. Louis W.	75.00
Douglas, Mr. Wm. Harris	5.00
Dows, Mrs. David	10.00
Dunham, Mrs. Edward K.	10.00
Duryea, Mrs. Walter B.	15.00
Edgar, Mrs. James A.	5.00
Ellsworth, Mrs. J. Magee	10.00
Emery, Mr. Dean	10.00
Evans, Miss Anna B.	25.00
Fincke, Mrs. Benjamin C.	5.00
Flagler, Mrs. Harry Harkness	$25.00
Frank, Mr. Joseph S.	10.00
French, Mrs. John	25.00
Friedsam Foundation, Inc., The	5,000.00
Fries, Dr. Harold H.	10.00
Gottheil, Mrs. Paul	10.00
Grossmaun, Mrs. Edward A.	5.00
Harkness, Mr. Edward S.	50,000.00
Haskell, Mrs. Amory L.	10.00
Haskins, Mrs. Edward W.	10.00
Hays, Mrs. David S.	5.00
Hoe, Mrs. Richard March	10.00
Hoffman, Miss Elizabeth M. and Mr. John E.	15.00
Howe, Mrs. Wm. Deering	300.00
James, Mrs. Walter B.	10.00
Jennings, Miss Annie B.	10.00
Jennings, Mrs. Walter	200.00
Keech, Mrs. Williams	50.00
Kelchner, Mrs. Wm. Wilson.	10.00
Knowlton, Mrs. Eben B.	10.00
Kornfeld, Mr. Alfred E.	5.00
Kress, Mr. Claude W.	2.00
Lapham, Mrs. Lewis H.	10.00
Lemelin, Mrs. Barton H.	1.00
Loring, Mrs. Isabella	5.00
Luquer, Mrs. Lea McI.	25.00
McCann, Mrs. Charles E. F.	500.00
McGlynn, Mrs. Frederick P.	10.00
McIntosh, Miss Marjorie	25.00
McIntosh, Dr. Rustin	131.90
McLean, Mrs. Stafford	1,000.00
Martin, Mr. William V.	5.00
Meier, Mr. Charles A.	2.00
Middleton & Company	10.00
Milbank, Mr. and Mrs. Jeremiah	100.00
Moore, Mrs. John Chandler	10.00
Morgan, Miss Caroline L.	50.00
Mortimer, Mr. Stanley	5.00
Murphy, Mrs. William D.	10.00
Newborg, Mr. Moses	10.00
Nichols, Mr. Acosta	5.00
Nichols, Mrs. William G.	5.00
Ogden, Miss Mary F.	5.00

Osborn, Mrs. Wm. Church...	$25.00
Plaut, Mr. Joseph	10.00
Read, Mrs. George Rowland.	5.00
Rhoades, Miss Nina	10.00
Rosenbaum, Mr. Solomon G. .	10.00
Rousmaniere, Mrs. John E. .	10.00
Runk, Mrs. Charles A.	5.00
Saxe, Mr. Sigmund	10.00
Scoville, Miss Grace	100.00
Scribner, Mrs. Charles	10.00
Seeley, Mrs. C. Barnum	20.00
Sillman, Mr. and Mrs. Louis	10.00
Sloan, Mr. Benson B.	5.00
Sloan, Mrs. Samuel	5.00
Sloane, Mrs. William	100.00
Spitzner, Mr. George W. ...	50.00
Strauss, Mr. Frederick	10.00
Stuyvesant, Miss Anne W. ..	25.00
Suydam, Mr. Walter L., Jr.	$20.00
Terry, Mr. Wyllys	100.00
Thacher, Mrs. Thomas D. ..	10.00
Trowbridge, Mr. James R. .	500.00
Tucker, Mr. and Mrs. Carll.	2,500.00
Tucker, Mrs. Samuel A.	5.00
Ulman, Mrs. Alice M.	3.00
Van Winkle, Mrs. A. S.	4.00
von Zedlitz, Mrs. Anna M. ..	20.00
Warren, Mrs. George Henry.	20.00
Weems, Mr. F. C.	3.00
White, Miss Caroline	10.00
Williams, Mrs. Laura C. ...	10.00
Winkhaus, Mrs. A. C.	2.00
Total donations from individuals during 1936 for current expenses	$70,267.71

DONATIONS FROM CHURCHES DURING 1936 FOR CURRENT EXPENSES

Fifth Avenue Presbyterian Church	$410.91
Total donations from churches during 1936 for current expenses ..	$410.91

DONATIONS DURING 1936 FOR ANNUAL BEDS

Anonymous	$250.00
Cribside Committee	500.00
Hewitt's, Miss, Classes	600.00
Phipps, Mrs. John S.	500.00
Valentine, Mrs. P. A.	500.00
Total donations during 1936 for annual beds	$2,350.00

DONATIONS AND OTHER ADDITIONS TO INVESTED FUNDS

DURING THE YEAR ENDED DECEMBER 31, 1936

General Fund:		
Donation:		
Shackford, Mrs. William M., for furnishing a crib in perpetuity in memory of Mrs. William T. Schley, given by her daughter, Olive Schley Shackford.....	$500.00	
Legacies:		
Estate of Carrie Guggenheim for one free bed.....	9,940.37	
Estate of Rudolph J. Schaefer Trust for Edmee Eloise Pryibil	146.87	
Hospital's Interest in Unsettled Estates (nominal amount of $1.00 each)	16.00	
Profit on redemption of securities	5,267.25	
		$15,870.49
Edward S. Harkness Endowment Fund:		
Harkness, Mr. Edward S.		1,199,775.00
Total donations and other additions to invested funds		$1,215,645.49

DONATIONS AND OTHER ADDITIONS TO OTHER THAN INVESTED FUNDS

During the Year Ended December 31, 1936

Fund for Cleft Palate Cases:		
The Board of Women Managers		$1,000.00
Educational Therapy Fund:		
Webster, Mrs. Jerome P.		2,000.00
Emergency Nursing Fund:		
The Board of Women Managers		325.00
Fund for Miscellaneous Purposes:		
The Board of Women Managers, for furnishings for Urological Department	$715.48	
The Board of Women Managers, for storm windows for Premature Nursery	58.00	
Roebling, Mrs. Ruth M., for donation toward cost of establishing Urological Service on 10th Floor	1,000.00	
		1,773.48
Edward S. Harkness Educational and Scientific Fund (income):		
Income from investments		30,000.00
Laboratory Development Fund:		
Fees received from private patients by doctors and donated for research purposes		1,472.53
Nurses' Loan Fund:		
Repayment of loans		16.00
Patients' Cheer Fund:		
The Board of Women Managers		73.96
Pediatric-Psychiatric Clinic Fund:		
The Commonwealth Fund		7,193.33
Rumson Fund (income):		
Income from investments		772.36
Fund in Memory of Virginia Zachry:		
Dulles, Mr. William W.	$10.00	
The Board of Women Managers	500.00	
		510.00
Total donations and other additions to other than invested funds		$45,136.66

Respectfully submitted,

Cornelius R. Agnew
Treasurer

GIFTS TOWARD SUPPORT OF BEDS

A donation of $500 supports a bed for one year and entitles the donor to name it for that period.

1907. Mrs. P. A. Valentine, known as the "Anderson Valentine Bed," for 30 years.

1911. Mrs. P. A. Valentine, known as the "Philip and Lester Armour Bed," for 26 years.

1911. Mrs. John S. Phipps, for 25 years.

1914. The Cribside Committee, for 23 years.

1925. Anonymous, in memory of Elizabeth Short Crawford, for 12 years.

1925. Miss Hewitt's Classes, the Senior School Bed, for 12 years.

1928. Miss Hewitt's Classes, the Junior School Bed, for 9 years.

CRIBS FURNISHED

Twenty-Five Dollars will furnish a crib for one year.

Two, furnished in perpetuity by gift in May, 1917, of $1,000 under the will of Mary Isabel Reese, widow of Brigadier-General Chauncey B. Reese, in memory of her only grandchildren, the little daughters of John and Sarah Brewerton Reese Jolly:

Sarah Brewerton Jolly, born Dec. 19, 1905; died Aug. 18, 1910.
Mary Courtenay Jolly, born Dec. 25, 1907; died March 25, 1914.

One, furnished in perpetuity by gift in March, 1936, of $500.00 by Mrs. William M. Shackford, in memory of Mrs. William T. Schley, given by her daughter, Olive Schley Shackford.

Three by Mrs. Louis W. Dommerich.

ENDOWED BEDS

In Perpetuity

1892-1894	One by the Cribside Committee, known as "Cradyl-Nyst."
1894	One by Miss Ellen James Evans.
1894-1916	One by Mrs. Henry G. Trevor.
Jan. 15, 1895	One by Mrs. Evan T. Walker.
Jan. 23, 1895	One by Mrs. Richard Arnold in memory of Georgiana Arnold.
April 13, 1897	One by Mr. and Mrs. Chas. M. Fry, known as the "Mr. and Mrs. Chas. M. Fry Bed."
April 27, 1897	One by Mrs. Geo. Kemp, "For the use and purposes of the Hospital."
March 1, 1898	One by Mrs. Oliver G. Jennings, known as the "Brewster Bed."
1899-1902	One in memory of John Sherman Hoyt, Jr., by Mr. and Mrs. John Sherman Hoyt.
1902-1903	One in memory of Grace Osborn, by Mr. and Mrs. W. E. Dodge.
1902-1903	One in memory of Clara W. Wertheim, by Henry P. Wertheim.
May 14, 1904	One in memory of George Arents Brown, by Mr. and Mrs. George Arents.
1904-1907	One by Estate of Mrs. Chas. Harvey Hartman.
March 15, 1905	One by Mrs. J. Henry Lane.
April 22, 1905	One by Mrs. Daniel S. Lamont, known as the "Julia Lamont Bed."
1900-1907	One by Mrs. Elizabeth Chamberlin Lockwood, in memory of Emily Beaver Chamberlin.
1908	One in memory of Elizabeth Marshall Butler, by Arthur W. Butler.
Jan. 18, 1910	One in memory of Kenneth M. Holt, by Dr. and Mrs. L. Emmett Holt.
July 19, 1910	One in memory of Peter Moller, by Edwin Clarence Moller.
Jan. 18, 1911	One by Emily A. Watson in memory of Wheeler Watson.
Dec., 1911	One in memory of David Bradley Martin, by Mrs. Bradley Martin.
Dec., 1912	One in loving memory of J. Bradley Cumings, endowed by his friends. "Greater love hath no man than this, that a man lay down his life for his friends."—*St. John 15: 13.*
1907-1913	One by the Cribside Committee.
May, 1914	One by Mrs. Andrew Carnegie in memory of Archibald Fraser Barrow.
June, 1914	One by Mrs. Robert W. Todd, known as the "Mabel Todd Bed."
May, 1916	One by Mr. and Mrs. John Chandler Moore in memory of Edward de Bébian Moore.
May, 1916	One by Mrs. John Hubbard in memory of Margaret Fahnestock.
Dec., 1916	One by Mrs. Clarence M. Hyde, known as the "Clara Mathewson Hyde Bed."
June, 1917	One by Harris Brisbane Dick, known as the "Harris Brisbane Dick Free Bed."
Oct., 1917	One by Mrs. Edward S. Harkness, known as the "Thomas Stillman Taylor Bed."
Dec., 1917	One by Mr. and Mrs. Walter A. Hirsch in memory of John Walter Hirsch.

July, 1919	One by Mr. and Mrs. Daniel Schnakenberg in memory of their daughter, Anna Kate Bartlett.
May, 1919	One by Mrs. John Jay Knox in memory of John Jay Knox.
May, 1919	One by Mrs. John Jay Knox in memory of Dr. Reuel B. Kimball.
Dec., 1920	One by Mrs. Andrew Carnegie, "A thankoffering for Louise Carnegie Miller."
Sept., 1921	One by the Estate of Jacob H. Schiff.
April, 1922	One by the Cribside Committee in memory of Sarah Elizabeth Williams.
June 14, 1922	One by Mr. and Mrs. Simon Guggenheim in memory of their son, John S. Guggenheim.
Jan. 22, 1923	One by Mr. and Mrs. Herman Armour Nichols "In loving memory of Marie Louise Nichols."
May 1, 1929	One by the Estate of Julia M. Stout.
Sept., 1930	One by Edith C. Thompson in memory of her mother, Mrs. Grace H. Thompson.
Nov., 1934	West End Collegiate Church.
Nov. 29, 1935	One by the Estate of Daniel Schnakenberg in memory of his children, Daniel Schnakenberg, Jr. and Marie Schnakenberg.
Sept. 14, 1936	One by the Estate of Carrie Guggenheim.

DONATIONS OF FLOWERS, BOOKS, TOYS AND MISCELLANEOUS ARTICLES

For the Twelve Months Ending December 31, 1936

Dr. M. Robert Altman
Mrs. Charles G. Anderson
Miss L. H. Barnard
Mrs. Wyllys R. Betts
Boy Scout Troop No. 730 of the Baptist Church, Wadsworth Avenue and 183rd Street
Mr. C. Cardasis
Mrs. Newcomb Cleaveland
Mrs. Cornelius G. Coakley
Miss Alice Cordes
Mrs. Charles J. Coulter
Mr. and Mrs. J. O. Creager
Cribside Social Service Committee
Mrs. Casimir deRham
Mrs. Robert DeVecchi
Mrs. James Francis Dickie
Mrs. J. W. Durkee
Mrs. Frank X. A. Eble
Employees of the Greenwich Savings Bank
Mrs. S. L. Fass
Mrs. Matthew W. Fleming
Mrs. M. C. Ford
Mrs. Vallere Foster
Mr. and Mrs. Francis P. Garvan
Dr. Walter Gile
Girl Scout Troop No. 7 of the Fort Washington Presbyterian Church
Mrs. Charles Hardy
Mrs. Charles V. Hickox
Miss F. L. Howard
Mrs. Myers Hoyt
Mr. Richard Isaac
Mr. Oliver G. Jennings
Mrs. W. B. Jourdan
Miss Tessa Kosta
Mrs. William Lind
Mrs. J. J. MacDonald
Mr. J. S. MacLeod
Mr. and Mrs. McGee
Mrs. A. McKenzie
Mrs. B. Meyers
New York Exchange for Women's Work
Mrs. H. L. O'Brien
Mrs. Grover O'Neill
Mrs. E. Pabor
Miss Anne Parsons
Mrs. E. Pellenberg
Master John Eugene Phipps
Mrs. John T. Pratt
Mrs. J. S. Rodgers
Mrs. Horace Reed
Dr. Thomas J. Roemer
Mr. James R. Sheffield
Mr. Edgar N. Smith
Mrs. R. Stebbins
Mrs. Charles Stern
Sunday School Class of the Zion Episcopal Church, Douglaston, Long Island
Mrs. Henry C. Taylor
Miss Christine Thompson
Mrs. Merrill Waide
Mrs. Jerome P. Webster

FORMER RESIDENT AND INTERN STAFF

1890–1936

Martha Wollstein	1890–July, 1935	Pathologist
Annette Lamphear	1891	Resident
Emily Lewi	1892	Resident
Mabel Cornish	1893	Resident
Emelyn L. Coolidge	1902	Resident
Dorothy M. Reed Mendenhall	1903–05	Resident
Louise Hutchensen	1904	Intern
*Elizabeth Finch	1905	Intern
Josephine Hemenway	Oct., 1905–Sept., 1911	Resident
Ida N. Laird	1906	Intern
Helen Hempstead	1907	Intern
Melvern L. Mallory	1907	Intern
Mary Beattie	Mar., 1907–Sept., 1907	Intern
Esther Leslie Jefferis	1908	Intern
Florence L. McKay	1908	Intern
Mabel L. Cobb	1909	Intern
Edith R. Hatch	1910	Intern
Viva B. Appleton	1910	Intern
Alan G. Brown	Sept., 1911–Jan., 1914	Resident
Mary Cleveland Harper	1911	Intern
Florence Child	1911	Intern
Augusta L. Rucker	1911	Intern
Dandridge P. West	Jan., 1912–Jan., 1913	Intern
Edward A. Morgan	Jan., 1912–Jan., 1913	Intern
F. Elmer Johnson	July, 1912–July, 1913	Intern
Henry E. Utter	Jan., 1913–Jan., 1914	Intern
Frank McLean	July, 1913–July, 1914	Intern
Harold K. Faber	July, 1913–July, 1914	Intern
John R. Ashe	Jan., 1914–July, 1914	Intern
Edward A. Morgan	Jan., 1914–Jan., 1916	Resident
A. E. Kuhlman	July, 1914–Jan., 1915	Intern
Charles B. Crawford	July, 1914–July, 1915	Intern
R. George McAlily	July, 1914–July, 1915	Intern
T. Crosson Clark	Jan., 1915–Apr., 1916	Intern
William H. Licht	July, 1915–Jan., 1916	Intern
Arthur Wight Benson	July, 1915–Jan., 1917	Intern
Hugh Chaplin	Dec., 1915–Jan., 1916	Intern
Hugh Chaplin	Jan., 1916–Apr., 1916	Resident
Douglas B. Leitch	Jan., 1916–Jan., 1917	Intern
T. Crosson Clark	Apr., 1916–Jan., 1917	Resident
Alfred Lee Loomis Bell	July, 1916–Jan., 1917	Intern
George B. Irving	July, 1916–July, 1917	Intern
Douglas B. Leitch	Jan., 1917–Jan., 1918	Resident
Charles A. Lang	Jan., 1917–Jan., 1918	Intern

* Deceased.

Herbert F. Jackson	Jan., 1917–Oct., 1917	.....	Intern
Charles A. Lang	Jan., 1918–Jan., 1919	Resident	.....
Alton Goldbloom	Jan., 1918–Jan., 1919	.....	Intern
Helmina Jeidell	Jan., 1918–July, 1919	.....	Intern
*Walter E. Paris	Apr., 1918–Sept., 1919	.....	Intern
Alton Goldbloom	Jan., 1919–Jan., 1920	Resident	.....
Harry A. Naumer	Jan., 1919–Jan., 1920	.....	Intern
Lewis Robbin	Jan., 1919–Jan., 1920	.....	Intern
*Ralph C. Spence	Apr., 1919–Sept., 1920	.....	Intern
Paul Webley Beaven	July, 1919–Jan., 1920	.....	Intern
Paul Webley Beaven	Jan., 1920–Jan., 1921	Resident	.....
Maurice T. Briggs	Jan., 1920–Jan., 1921	.....	Intern
Gordon Chown	Jan., 1920–May, 1920	.....	Intern
William E. Sinclair	May, 1920–Jan., 1921	.....	Intern
Virginia Murray Palmer	Sept., 1920–Sept., 1921	.....	Intern
William E. Sinclair	Jan., 1921–May, 1921	Resident	.....
*Kenneth Millan	Jan., 1921–Jan., 1922	.....	Intern
Jonathan P. Hadfield	Jan., 1921–May, 1921	.....	Intern
Jonathan P. Hadfield	May, 1921–Jan., 1922	Resident	.....
Howard Reid Craig	May, 1921–Jan., 1922	.....	Intern
L. Emmett Holt, Jr.	Sept., 1921–Sept., 1922	.....	Intern
Howard Reid Craig	Jan., 1922–July, 1922	Resident	.....
Rustin McIntosh	Jan., 1922–July, 1922	.....	Intern
George Bader	Jan., 1922–Jan., 1923	.....	Intern
H. Bruce Chown	Apr., 1922–Apr., 1923	.....	Intern
Rustin McIntosh	July, 1922–July, 1923	Resident	.....
Randolph G. Flood	July, 1922–Jan., 1923	.....	Intern
L. C. Victor du Busc	Oct., 1922–Jan., 1924	.....	Intern
John W. Whitbread	Jan., 1923–Oct., 1923	.....	Intern
Franklin George Beall	Jan., 1923–Oct., 1923	.....	Intern
Charles W. Martin	Apr., 1923–Sept., 1923	.....	Intern
H. Bruce Chown	July, 1923–Oct., 1923	Resident	.....
Aubrey B. MacLean	Sept., 1923–Apr., 1925	.....	Intern
Franklin George Beall	Oct., 1923–Jan., 1925	Resident	.....
Howard A. Gilmartin	Oct., 1923–Oct., 1924	.....	Intern
James M. Sturtevant	Oct., 1923–Oct., 1924	.....	Intern
Henry C. Bussiere	Jan., 1924–Jan., 1925	.....	Intern
John P. Caffey	July, 1924–July, 1925	.....	Intern
Lutfi Sa'di	Jan., 1925–July, 1925	.....	Intern
James M. Sturtevant	Jan., 1925–Jan., 1926	Resident	.....
Kenneth Blanchard	Jan., 1925–Jan., 1926	.....	Intern
Mathilde Loth	Apr., 1925–Apr., 1926	.....	Intern
I. Newton Kugelmass	July, 1925–July, 1926	.....	Intern
Kenneth D. Nichol	July, 1925–Oct., 1925	.....	Intern
Gordon Oliver Matthews	Oct., 1925–Oct., 1926	.....	Intern
Kenneth D. Nichol	Jan., 1926–July, 1927	Resident	.....
Andrew E. Amick	Apr., 1926–Apr., 1927	.....	Intern
John Bernard Ahouse	July, 1926–July, 1927	.....	Intern
Aubrey Kent Geddes	July, 1926–Jan., 1927	.....	Intern

* Deceased.

Jerome C. Chapman	Oct., 1926–Oct., 1927	.....	Intern
Grace Linklater Stone	Jan., 1927–Jan., 1928	.....	Intern
Wilfred S. Fitzpatrick	Apr., 1927–Jan., 1928	.....	Intern
Aubrey Kent Geddes	July, 1927–Jan., 1928	Resident	.....
David William Whaley	July, 1927–July, 1928	.....	Intern
Mary R. Eleston	Oct., 1927–Oct., 1928	.....	Intern
Wilfred S. Fitzpatrick	Jan., 1928–July, 1928	Resident	.....
John Mitchell Brush	Jan., 1928–July, 1928	.....	Intern
Charles E. Robert Parker	Apr., 1928–Apr., 1929	.....	Intern
John Mitchell Brush	July, 1928–Jan., 1929	Resident	.....
Aildred A. MacDonald	July, 1928–Jan., 1929	.....	Intern
Sidney T. Doubilet	July, 1928–Jan., 1929	.....	Intern
Robert Gardner Reynolds	Oct., 1928–Oct., 1929	.....	Intern
Aildred A. MacDonald	Jan., 1929–Jan., 1930	Resident	.....
Thomas P. Cunningham	Jan., 1929–Jan., 1930	.....	Intern
Frederick Henry Wilke	Jan., 1929–Jan., 1930	.....	Intern
John F. Abraham	July, 1929–June, 1930	.....	Intern
Clement P. Cobb	July, 1929–July, 1930	Assistant Resident	.....
William J. Heeks	July, 1929–July, 1930	Assistant Surgical	.....
Hugh Wellmeier	July, 1929–July, 1930	.....	Intern
Henry Holden Wheaton	July, 1929–Jan., 1931	.....	Intern
Amos U. Christie	Oct., 1929–Oct., 1930	.....	Intern
Emily Gardner	Oct., 1929–Jan., 1931	.....	Intern
David W. Sherwood	Oct., 1929–Apr., 1930	Assistant Resident	.....
Arthur F. Ackerman	Jan., 1930–Apr., 1931	.....	Intern
Robert W. Culbert	Jan., 1930–Oct., 1931	.....	Intern
Katharine Gray Dodge	July, 1930–Oct., 1931	.....	Intern
Alice Potter	July, 1930–Oct., 1931	.....	Intern
Sidney S. Chipman	July, 1930–July, 1931	.....	Intern
Donovan J. McCune	July, 1930–July, 1933	Resident	.....
David Charles Roberts	Sept., 1930–Apr., 1931	.....	Intern
John Langdon	Oct., 1930–Jan., 1932	.....	Intern
Pierce D. Knott	Jan., 1931–Jan., 1932	.....	Intern
Felice M. Begg	Jan., 1931–Apr., 1932	.....	Intern
Sidney S. Chipman	July, 1931–Apr., 1932	Assistant Resident	.....
Norman A. Pokorny	July, 1931–July, 1932	.....	Intern
Russell B. Scobie	July, 1931–July, 1932	.....	Intern
Mary Adams	Oct., 1931–Oct., 1932	.....	Intern
Hattie E. Alexander	Oct., 1931–Oct., 1932	.....	Intern
Charles Bradley	Oct., 1931–Oct., 1932	.....	Intern
Belle B. Dale	Oct., 1931–Oct., 1932	.....	Intern
Norman T. Crane	Jan., 1932–Jan., 1933	.....	Intern
Henry W. Kaessler	Jan., 1932–Jan., 1933	.....	Intern
Rhoda M. Mickey	Apr., 1932–July, 1933	.....	Intern
John R. Gilmour	July, 1932–July, 1933	.....	Intern
George Malley	July, 1932–July, 1933	.....	Intern
Charles L. Wood	July, 1932–July, 1933	Assistant Resident	.....
Merl E. Fisk	Oct., 1932–Jan., 1934	.....	Intern
William B. Nevius	Oct., 1932–Oct., 1933	.....	Intern
C. Louise Powers	Oct., 1932–Oct., 1933	.....	Intern

Hugh C. Thompson, Jr.	Oct., 1932–Oct., 1933	.....	Intern
Richard L. Day	Jan., 1933–Jan., 1934	.....	Intern
Alfred Wayland Pinkerton	Apr., 1933–Apr., 1934	.....	Intern
John Harry Ebbs	July, 1933–July, 1934	..Assistant Resident	.....
Geoffrey W. Esty	July, 1933–July, 1934	.....	Intern
George C. Glass, Jr.	July, 1933–July, 1934	.....	Intern
Edith C. Robinson	July, 1933–July, 1934	.....	Intern
Bragg C. Cammack	Oct., 1933–Jan., 1934	Ear, Nose & Throat Resident	
William L. Langford	Oct., 1933–Oct., 1934	.....	Intern
Kenneth W. A. McLeod	Oct., 1933–Oct., 1934	.....	Intern
Patrick J. Maloney	Oct., 1933–Jan., 1935	.....	Intern
Ben Norton Greenberg	Jan., 1934–Apr., 1934	Ear, Nose & Throat Resident	
Stephen Brown	Jan., 1934–July, 1935	.....	Intern
Hugh Francis Leahy	Jan., 1934–July, 1935	.....	Intern
Arthur Kellnor	Apr., 1934–Oct., 1934	Ear, Nose & Throat Resident	
Mamie Shaw	May, 1934–July, 1935	.....	Intern
Luther L. McDougal, Jr.	July, 1934–Dec., 1934	.....	Intern
Lilian Adele Boker	July, 1934–Jan., 1936	.....	Intern
Joseph George Cutler	July, 1934–Jan., 1936	.....	Intern
Margaret Holden Jones	July, 1934–Jan., 1936	.....	Intern
Hugh C. Thompson	Oct., 1934–Feb., 1935	Ear, Nose & Throat Resident	
George Hunter O'Kane	Apr., 1935–Oct., 1935	Ear, Nose & Throat Resident	

In the Matter of the Organization
and Incorporation of
THE BABIES HOSPITAL OF THE CITY
OF NEW YORK

WHEREAS, application has been made to the State Board of Charities for its approval of the organization and incorporation of the Babies Hospital of the City of New York, and

WHEREAS, on due inquiry and investigation, it appears to said board, desirable and proper, that the said institution shall be so established and incorporated.

NOW THEREFORE, in pursuance of, and in conformity with the provisions of Chapter 446, of the Laws of the State of New York passed May 18th, 1883, the said State Board of Charities hereby certifies that it approves of the organization and incorporation of the said The Babies Hospital of the City of New York, its certificate of incorporation of which is hereunto annexed.

IN WITNESS WHEREOF, the said Board have this September 6th, 1887, caused these presents to be subscribed by its officers and its official seal hereunto affixed.

(Seal) J. H. Van Antwerp, *Vice-President.*

Attest, James O. Fanning,
Assistant Secretary.

CERTIFICATE OF INCORPORATION

We, the undersigned, Jeannie T. Smith, Isabella B. Satterthwaite, Julia G. McNutt, Sarah J. McNutt and Isabella M. Banks, persons of full age and citizens of the United States and a majority of whom are citizens and residents of the State of New York, do by these presents, pursuant to, and in conformity with the act of the Legislature of the State of New York, passed on the 12th day of April, eighteen hundred and forty-eight, entitled "An Act for the incorporation of benevolent, charitable, scientific and missionary societies" and the several acts of the said Legislature amendatory thereof and supplemental thereto, associate ourselves together and form a society under the name and the style of "The Babies Hospital of the City of New York" by which name and title the said society shall be known in law and we further state that

FIRST. The object of the society is to provide medical and surgical aid and nursing for sick babies.

SECOND. The number of directors to manage such society shall be five.

THIRD. The names of the directors of such society for the first year of its existence shall be Jeannie T. Smith, Isabella B. Satterthwaite, Sarah J. McNutt, Julia G. McNutt, and Isabella M. Banks.

FOURTH. The term of existence of such society shall be fifty years from the date of these presents.

FIFTH. The place of business and the principal office of said society shall be located in the City and County of New York.

WITNESS our hands this 23rd day of June, A.D., 1887.
In the presence of

William E. Fay,

Jeannie T. Smith,
Isabella B. Satterthwaite,
Sarah J. McNutt,
Julia G. McNutt,
Isabella M. Banks.

STATE OF NEW YORK
CITY AND COUNTY OF NEW YORK } ss.:

On this twenty-third day of June, one thousand, eight hundred and eighty-seven, before me personally came Isabella B. Satterthwaite, Sarah J. McNutt, Julia G. McNutt and Isabella M. Banks, to me known to be four of the individuals described in and who executed the foregoing instrument and severally acknowledged to me that they executed the same.

WILLIAM E. FAY,
Notary Public,
(SEAL) New York County.

STATE OF NEW YORK
CITY AND COUNTY OF NEW YORK } ss.:

On this 6th day of July, 1887, before me personally came Jeannie T. Smith, known to me to be one of the individuals described in, and who executed the foregoing instrument and duly acknowledged to me that she executed the same.

WILLIAM E. FAY,
Notary Public,
(SEAL) New York County.

I approve of the within certificate of incorporation, September 10, 1887.

C. DONOHUE, J.

ENDORSED.—Certificate of Incorporation of The Babies Hospital of the City of New York.

STATE OF NEW YORK
OFFICE OF SECRETARY OF STATE } ss.:
Filed and Recorded September 14, 1887

DIEDRICH WILLERS,
Deputy Secretary of State.

We, the undersigned, Directors of The Babies Hospital of the City of New York, a corporation organized pursuant to and in conformity with an act of the Legislature of the State of New York, passed on the 12th day of April in the year one thousand eight hundred and forty-eight, entitled "An act for the incorporation of Benevolent, Charitable, Scientific and Missionary Societies," and the several acts of the said Legislature amendatory thereof and supplemental thereto, do hereby certify that at an annual meeting of the Corporation of The Babies Hospital of the City of New York, held on the 11th day of January, in the year one thousand eight hundred and ninety-eight, it was by a majority vote determined to change the number of directors of the said The Babies Hospital of the City of New York from five (5) to fifteen (15), so that thereafter the number of directors of the said The Babies Hospital of the City of New York, should be fifteen (15).
Dated, January 11, 1898.

THOMAS E. SATTERTHWAITE,
H. R. KUNHARDT,
L. EMMETT HOLT,
R. B. KIMBALL,
CAROLINE E. L. KNOX.

State of New York,
County of New York } ss:

On this 22nd day of November, 1898, before me came Thomas E. Satterthwaite, Henry R. Kunhardt, L. Emmett Holt, Reuel B. Kimball and Caroline E. L. Knox, to me known to be the individuals described in and who executed the within instrument, and severally acknowledged to me that they executed the same.

E. V. THORNALL,
Notary Public, New York County.

CERTIFICATE OF INCREASE IN THE NUMBER OF DIRECTORS
of
THE BABIES HOSPITAL OF THE CITY OF NEW YORK

Pursuant to Section Thirty of the Membership Corporations Law

We, the undersigned, being respectively the President and the Secretary of The Babies Hospital of the City of New York, do hereby certify as follows:

1. The name of the corporation is The Babies Hospital of the City of New York.

2. The corporation was originally incorporated as "The Babies Hospital of the City of New York," by duly executed Certificate of Incorporation dated June 23, 1887, approved by the State Board of Charities September 6, 1887, approved by Mr. Justice Donohue of the Supreme Court of the State of New York, September 10, 1887, and duly filed and recorded in the office of the Secretary of State of New York on September 14, 1887, pursuant to, and in conformity with the Act of the Legislature of the State of New York, passed on the 12th day of April, 1848, entitled "An Act for the Incorporation of Benevolent, Charitable, Scientific and Missionary Societies" and the several acts of the said Legislature, amendatory thereof and supplemental thereto.

3. The number of directors authorized by section Second of said Certificate of Incorporation was five (5). The number of directors was increased as of January 11, 1898, to fifteen (15). The number of directors was further increased as of February 21, 1929, to twenty-one (21). The number of directors was further increased as of February 10, 1932, to twenty-four (24).

The number of directors is to be increased to thirty-six (36).

IN WITNESS WHEREOF, we have made and subscribed this certificate in duplicate this 2nd day of March, 1933.

John I. Downey, *President.*
J. W. Hornor, *Secretary.*

STATE OF NEW YORK }
COUNTY OF NEW YORK } ss.:

On this 2nd day of March, 1933, before me personally came John I. Downey and J. W. Hornor, to me known and known to me to be the persons described in and who executed the foregoing certificate, and severally duly acknowledged to me that they executed the same.

J. T. Kenny,
Notary Public, New York County,
Clerk's No. 361, Register's No. 3-K-493,
Commission expires March 30, 1933.

(Seal)

STATE OF NEW YORK }
COUNTY OF NEW YORK } ss.:

John I. Downey and J. W. Hornor being severally duly sworn, do depose and say, and each for himself deposes and says, that he, the said John I. Downey is the President of The Babies Hospital of the City of New York, and he, the said J. W. Hornor is the Secretary thereof; that they have been authorized to execute and file the foregoing certificate by the votes, cast in person or by proxy, by a majority of all of the members of record of the corporation entitled to vote on an increase in the number of directors, and that such votes were cast at a special meeting of the members held at the Babies Hospital, Broadway and 167th Street, City, County and State of New York, on the 2nd day of March, 1933, at 4.00 o'clock in the afternoon, upon notice pursuant to Section 43 of the Membership Corporations Law.

John I. Downey
J. W. Hornor

Subscribed and sworn to before me this 2nd day of March, 1933.

J. T. Kenny,
Notary Public, New York County
Clerk's No. 361, Register's No. 3-K-493
Commission expires March 30, 1933.

(Seal)

STATE OF NEW YORK
DEPARTMENT OF STATE } ss.:

I CERTIFY that I have compared the preceding copy with the original Certificate to increase the number of Directors of The Babies Hospital of the City of New York, filed in this department on the 9th day of March, 1933, and that such copy is a correct transcript therefrom and of the whole of such original.

WITNESS my hand and the official seal of the Department of State at the City of Albany, this ninth day of March, one thousand nine hundred and thirty-three.

FRANK S. SHARP
Deputy Secretary of State.

(Seal of the State of New York, Department of State)

CERTIFICATE OF EXTENSION OF CORPORATE EXISTENCE
of
THE BABIES HOSPITAL OF THE CITY OF NEW YORK

Pursuant to Section Forty-five of the General Corporation Law

WE, the undersigned, being respectively the President and the Secretary of The Babies Hospital of the City of New York, do hereby certify as follows:

1. The name of the Corporation is The Babies Hospital of the City of New York.

2. The Corporation was origiually incorporated as "The Babies Hospital of the City of New York" by duly executed certificate of incorporation dated June 23, 1887, approved by Mr. Justice Donohue of the Supreme Court of the State of New York, September 10, 1887, and duly filed and recorded in the office of the Secretary of State of the State of New York on September 14, 1887, pursuant to and in conformity with the act of the Legislature of the State of New York passed on the 12th day of April, 1848 entitled "An Act for the Incorporation of Benevolent, Charitable, Scientific and Missionary Societies" and the several acts of the said Legislature amendatory thereof and supplemental thereto.

3. The term of existence of The Babies Hospital of the City of New York, as specified in Section Fourth of said certificate of incorporation, was fifty years from the date of the certificate of incorporation, namely, June 23, 1887, and the term of existence will expire on the 22nd day of June, 1937.

4. The duration of the Corporation shall be perpetual.

IN WITNESS WHEREOF, we have made and subscribed this certificate in duplicate this 29th day of April, 1935.

DEAN SAGE, *President*
MATTHEW C. FLEMING, *Secretary*

STATE OF NEW YORK
COUNTY OF NEW YORK } ss.:

On this 29th day of April, 1935, before me personally came DEAN SAGE and MATTHEW C. FLEMING, to me known and known to me to be the persons described in and who executed the foregoing certificate and have severally duly acknowledged to me that they executed the same.

ARTHUR W. CLAUSEN
Notary Public, Queen's County,
Clerk's No. 249, Register's No. 206
New York Co. No. 130, Reg. No. 6C67
(SEAL) Bronx Co. No. 2, Reg. No. 2C36
My commission expires March 30, 1936.

STATE OF NEW YORK }
COUNTY OF NEW YORK } ss.:

DEAN SAGE and MATTHEW C. FLEMING, being severally sworn, depose and say, and each for himself deposes and says, that DEAN SAGE is the President of The Babies Hospital of the City of New York, and that MATTHEW C. FLEMING is the Secretary thereof; that they have been duly authorized to execute and file the foregoing certificate by the votes, cast in person or by proxy, of more than two-thirds of the members of record of the Corporation who were entitled to vote, and that such votes were cast at a meeting of the members called for that purpose upon like notice as that required for the annual meeting of the Corporation; that said meeting was held on the 9th day of April, 1935, at The Babies Hospital of the City of New York, Broadway and 167th Street, Borough of Manhattan, City and State of New York.

DEAN SAGE, *President*
MATTHEW C. FLEMING, *Secretary*

Sworn to before me this 29th day of April, 1935.

ARTHUR W. CLAUSEN
Notary Public, Queens County
Clerk's No. 249, Register's No. 206
New York Co. No. 130, Reg. No. 6C67
Bronx Co. No. 2, Reg. No. 2C36
My Commission expires March 30, 1936.

(SEAL)

2717

STATE OF NEW YORK }
DEPARTMENT OF STATE } ss.:

I CERTIFY That I have compared the preceding copy with the original Certificate of Extension of Corporate Existence of The Babies Hospital of the City of New York, filed in this department on the 2nd day of May, 1935, and that such copy is a correct transcript therefrom and of the whole of such original.

WITNESS my hand and official seal of the Department of State at the City of Albany, this second day of May, one thousand nine hundred and thirty-five.

JAMES M. KELLY
Deputy Secretary of State.

(Seal of State)

No. 141887

STATE OF NEW YORK }
COUNTY OF NEW YORK } ss.:

I, ALBERT MARINELLI, Clerk of the said County and Clerk of the Supreme Court of said State for said County, Do Certify, That I have compared the preceding with the original Certificate of Extension of Corporate Existence of The Babies Hospital of the City of New York on file in my office, and that the same is a correct Transcript therefrom, and of the whole of such original.

Indorsed Filed. May 7, 1935.

In WITNESS WHEREOF, I hereunto subscribed my name and affixed my official seal, this 7th day of May 1935.

ALBERT MARINELLI
Clerk.

(SEAL)

CONSTITUTION

As Amended March 2, 1933

ARTICLE I

NAME

This Society shall be known as "The Babies Hospital of the City of New York."

ARTICLE II

OBJECTS

To provide medical and surgical aid and nursing for sick and convalescent babies.

To educate parents and nurses in the care of sick and convalescent babies.

To afford medical students the opportunity to acquire a practical knowledge of pediatrics.

To promote research in medical science.

ARTICLE III

MEMBERS

The members of this Society are the Board of Managers, the active members of the Board of Women Managers and such other persons as shall from time to time be approved by a majority of members of the Board of Managers present at a stated meeting, and who shall have been nominated at a previous meeting by a Standing Committee appointed for that purpose by the Board.

ARTICLE IV

MANAGERS

There shall be a Board of Managers who shall be the Directors of the corporation, consisting of 36 members, divided into four classes of 9 members each; and the places of the said classes shall be vacant respectively on the second Wednesday of April at the end of one, two, three and four years beginning with the year 1934, so that nine members shall be elected by the Society annually, by ballot, to hold their seats for four years.

Twelve members of the Board shall constitute a quorum.

The Board of Managers shall at all times be fully authorized to execute all powers of the Society over all the estate and property of the Society. To it shall be committed the care of the funds of the institution, authority to make by-laws, rules and regulations, and to alter and amend the same; to fill vacancies in their own body, choose the officers of the Society, appoint agents, assistants and tenants, and generally to transact the entire business of the Society.

ARTICLE V

OFFICERS

The officers of the Society shall consist of a president, one or more vice-presidents, a treasurer, and secretary, who shall be elected annually by the Board of Managers from their own number and who shall also be officers of the said Board. In addition thereto, the Board may appoint one or more assistant treasurers and assistant secretaries, and such other agents as may be from time to time determined upon and define their powers.

ARTICLE VI

In addition to the officers above named, there may be one or more honorary vice-presidents elected from time to time by the Board from its former members. They shall not be members of the Board of Managers but shall constitute an advisory board to assist and advise with the Board of Managers on Hospital matters.

ARTICLE VII

MEETINGS OF THE BOARD

The Board of Managers shall hold stated meetings on the second Tuesday of each month excepting the months of July, August and September, and may hold adjourned meetings when necessary. Special meetings of the Board may be called by the President or, in case of his absence or inability to act, by a Vice-President, or on written requisition of five members of the Board of Managers; but when special meetings are called the time and place of meeting and the subject proposed to be considered, shall be notified to the members at least two days previous to the meeting, and no other subject shall be discussed or acted upon at such meetings.

ARTICLE VIII

ANNUAL MEETING

A meeting of the members of the Society shall be held annually on such day after the expiration of the fiscal year as the Board of Managers may appoint.

Special meetings of the Society may be called at any time by the Board of Managers and shall be called by the Secretary upon the written request of the President, or a Vice-president, or ten members of the Society, specifying the purpose of such call. No other business than that so specified shall be transacted at such meeting.

At any meeting of the Society nine members shall constitute a quorum.

ARTICLE IX

MISCELLANEOUS

No manager or other officer shall receive, directly or indirectly, any salary, compensation or emolument from the Society, either as such officer or manager/or in any other capacity, unless authorized by the by-laws or by the concurring vote of two-thirds of all the managers. No manager or other officer shall be interested, directly or indirectly, in any contract relating to the operations conducted by the Society, nor in any contract for furnishing supplies thereto, unless authorized by the by-laws or by the concurring vote of two-thirds of the managers.

The Society shall not sell, mortgage or lease its real property unless authorized by the vote of at least two-thirds of the whole number of its Managers, provided that if there are 21 or more Managers the vote of a majority of the whole number shall be sufficient. No sale or mortgage other than a purchase money mortgage, of real property within the State, or lease thereof for more than five years, shall be made without leave of the Supreme Court in a judicial district in which some of the property is located. No indebtedness for any purpose whatever shall be incurred for more than one-third of the value of the property of the Society.

At the annual meeting of the Society the managers shall present a report verified by the President and Treasurer or by a majority of the managers showing the whole amount of real and personal property owned by the Society, where located and where and how invested; the amount and nature of the property acquired during the year immediately preceding the date of the report and the manner of the acquisition; the amount applied, appropriated or expended during the year immediately preceding such date, and the purposes, objects or persons to or for which such applications, appropriations or expenditures have been made; and the names and places of residence of the persons who have been admitted to membership in the Society during such year, which report shall be filed with the records of the Society and an abstract thereof entered in the minutes of the proceedings of the annual meeting.

ARTICLE X

AMENDMENTS TO THE CONSTITUTION

Amendments to the Constitution shall be proposed in writing at a regular meeting of the Board of Managers, and may be acted on at the next regular meeting of the Board, or at a special meeting called for that purpose; and shall be adopted only on a concurrence of a majority of the members present, but the affirmative vote must not be less than eleven.

BY-LAWS

As Amended January 8, 1935

ARTICLE I

RULES AND REGULATIONS

The Board of Managers shall prescribe rules and regulations respecting the management of the affairs of the Hospital. Such rules and regulations shall not be inconsistent with these By-Laws, and may be amended at any meeting of the Board of Managers by a majority of those present.

ARTICLE II

PRESIDENT

The President shall preside at all meetings of the Board. He shall appoint all special Committees, unless otherwise ordered, and shall perform such other duties as may be required by the Constitution and By-Laws. He shall also be ex officio a member of all committees.

ARTICLE III

VICE-PRESIDENT

In the event of a vacancy of the office of President, or during his absence or inability to act, his duties and powers shall devolve upon the Vice-President who has been longest in office, and, in the event of his absence or inability to act, then upon the Vice-President next in seniority of service. Should no Vice-President be able to act, a President pro tem shall be chosen by the Board.

ARTICLE IV

TREASURER

The Treasurer shall be charged with the custody of all papers and documents relating to the property of the Corporation, other than such as are mentioned in By-Law V, of all moneys belonging thereto, and of the seal. He shall keep an account in the name of the Corporation with an institution approved by the Board, and shall deposit therein all moneys immediately upon receiving them. He shall cause to be kept such accounts as may be necessary to show the receipts, expenditures, and financial condition of the Institution, or as may be required by the Finance Committee. These accounts shall be open at all suitable times to the inspection of the Managers. He shall pay no moneys without proper order, as is elsewhere provided.

ARTICLE V

SAFE KEEPING OF SECURITIES

All bonds, stocks and other invested securities and evidences of value, shall be deposited for safe keeping with a trust company approved by the Board to be held for account of the Hospital and subject to the joint written order of the Treasurer and a member of the Finance Committee, or, in the absence of the Treasurer, of two members of the Finance Committee.

All transfers and assignments of any securities registered or standing in the name of the Hospital shall be executed under its seal by the President or the Vice-President together with the Treasurer or Secretary.

ARTICLE VI

SECRETARY

The Secretary shall be the Recording and Corresponding Secretary and shall keep the minutes of the proceedings of the Board of Managers, and preserve such records and papers as do not pertain to the office of Treasurer. He shall also be ex officio a member of the Executive Committee and shall keep minutes of said Committee.

He shall notify members of all meetings of the Board of Managers at least two days before the meeting. He shall notify members of their appointment on Committees, and generally perform such duties as usually pertain to the office.

He shall have charge of the correspondence of the Board, and shall prepare the Annual Report of the Managers and attend to its publication.

ARTICLE VII

COMMITTEES

At the meeting in April, after filling the vacancies about to occur in their Board, the Managers shall elect an Executive Committee of eight or more members and Standing Committees of two or more members each, naming the Chairman and Vice-Chairman of each, as follows:

Standing Committees

Finance	Vanderbilt Clinic
Nominating	Dietary
Auditing	Social Service
Insurance and Pensions	Occupational Therapy
Convalescent	Engineering
School of Nursing	Laundry
House	Grounds

Board of Women Managers: There shall be a Committee known as the Board of Women Managers which shall make its own rules and assist in the general active work of the Hospital subject to the Board of Managers and the Executive Committee. Such Board may appoint a Crib Side Committee to assist in the general work of the Hospital, which Committee shall make its own rules and elect its own officers.

Visiting Committee: There may be a Visiting Committee, appointed from time to time by the President from among the members of the Board of Managers and/or the Board of Women Managers, whose duty it shall be to visit the Hospital and make recommendations and suggestions concerning its operation.

The members elected to these Committees shall hold office until the second Wednesday of the April succeeding their appointment, and thereafter until their successors are elected, unless otherwise ordered by the Board.

All members of the Executive Committee and the Chairman and Vice-Chairman of all Standing Committees shall be members of the Board of Managers; otherwise membership on Standing Committees shall not be limited to Board Members nor restricted by sex.

The Treasurer shall be a member of the Finance Committee. The Secretary shall be a member of the Nominating Committee. The Chairman of the Engineering Committee shall be ex officio a member of the Laundry Committee.

The Board may from time to time appoint such other Committees as it may deem advisable. It may fill vacancies in and add to the membership of all Committees.

Each Committee shall have advisory supervision over that Department of the Hospital designated by its name, as well as such other duties, including that of inspection, as may be assigned to each from time to time by the Board of Managers or the Executive Committee.

Chairmen of Standing Committees whose duties involve inspection of any parts of the Hospital shall be responsible for having inspections made at such times and under such rules as they or the Board of Managers may from time to time prescribe and shall report the results of such inspections periodically at meetings of the Board.

Chairmen of Standing Committees may, for the purpose of assisting their Committees in their duties, particularly those involving inspection, nominate additional members of their respective Committees subject to appointment by the Board.

ARTICLE VIII

EXECUTIVE COMMITTEE

The Executive Committee shall meet on the fourth Tuesday of each month and may hold special meetings when necessary or when called by the Chairman or two

members of the Committee. Three members in attendance at any meeting shall constitute a quorum.

It may, subject to the approval and control of the Board of Managers, exercise all the functions of the Board when the latter is not in session and shall have such powers as are given it by these By-Laws and as may be delegated to it from time to time by the Board.

It shall decide all questions relating to the admission, rejection and discharge of patients in conformity with the directions of the Board of Managers.

ARTICLE IX

FINANCE COMMITTEE

The Finance Committee shall consist of five or more Managers and shall have authority in its discretion to sell bonds, mortgages, stocks, and other securities belonging to the Hospital and to invest and reinvest the proceeds (together with any other funds of the Society available for investment) in such securities as it may deem wise.

ARTICLE X

NOMINATING COMMITTEE

The Nominating Committee shall, in case a vacancy occurs in the Board of Managers, recommend to the Board the name of a Member of the Society to fill such vacancy and to it shall be referred the names of all persons suggested for such position or for Membership in the Society; but no report of the Committee shall be acted upon until the next subsequent meeting of the Board except with unanimous consent.

ARTICLE XI

AUDITING COMMITTEE

The Auditing Committee shall, shortly after the close of each fiscal year, examine, check, and verify the bonds, stocks, mortgages, and other securities owned by the Hospital and shall also have the accounts of the Treasurer, Executive Vice-President, and Superintendent for the last fiscal year examined and audited by Certified Public Accountants. The Committee shall thereafter report to the Board the results of such examination with its recommendations.

ARTICLE XII

MEDICAL BOARD, MEDICAL, SURGICAL AND LABORATORY SERVICES

The Board of Managers shall appoint a Director of the Pediatric Service and such other professional staff as shall be deemed necessary for the proper operation of the Hospital.

Such Director shall be responsible to the Board of Managers for the conduct of the medical service of the Hospital and shall apportion the work among the different members of the Medical Staff.

There shall be a Medical Board composed of such Director and the Attending Physicians and Surgeons of the Hospital. Other appointments to the Medical Board may be made by the Board of Managers.

The Board of Managers shall likewise appoint a House Staff consisting of as many members as the services of the Hospital may require, and at such times and for such terms of service as shall seem best to meet the needs of the Hospital.

The Board of Managers may likewise appoint a courtesy staff with such private patient pavilion facilities as may from time to time be determined upon.

The appointees, unless a different term be fixed by the Board, shall hold office during the pleasure of the Board.

ARTICLE XIII

EXECUTIVE STAFF

The Board of Managers may appoint an Executive Vice-President, a Superintendent and such Assistants as the Board may deem necessary for the service of the Hospital, whose services shall continue during the pleasure of the Board.

The Board of Managers may appoint a Director of the School of Nursing and such Assistants as may be necessary for such service, and such appointees shall hold office during the pleasure of the Board.

ARTICLE XIV

ENDOWED BEDS

Gifts for the endowment of beds in the Hospital as memorials entitling the donor or his appointee to nominate patients to use and occupy them free of charge will be accepted in such amounts, on such conditions, and subject to such rules and regulations affecting the exercise of the right to nominate as the Board may from time to time prescribe.

ARTICLE XV

FOUNDERS, PATRONS AND BENEFACTORS

A person contributing to the Society $5,000 or more at any one time shall become a Founder of the Society.

A person contributing to the Society $1,000 at any one time or $250 in one sum in each of five consecutive years shall become a Patron of the Society.

A person contributing $500 to the Society at any one time shall become a Benefactor of the Society.

ARTICLE XVI

FISCAL YEAR

The fiscal year of the Society shall end on the 31st day of December of each year.

ARTICLE XVII

SEAL

The Seal of the Society shall be circular in form with the words, "The Babies Hospital of the City of New York" and the figures "1887" on the circumference, the representation of a child's head and bust with the word "Inasmuch" directly beneath the center.

ARTICLE XVIII

APPROPRIATIONS OF MONEY

Except in the cases provided for in By-Law IX, all appropriations of money shall be made by resolution of the Board of Managers or the Executive Committee. Orders for the amounts thus appropriated shall be drawn on the Treasurer and signed by two members of the Board of Managers (of whom the Treasurer shall not be one), and when properly endorsed shall be sufficient voucher for the Treasurer.

ARTICLE XIX

COMPLAINTS, SUSPENSIONS OR DISCHARGES

Any Officer, Physician or Surgeon who shall so conduct himself as in the judgment of the Board of Managers to jeopardize the best interest of the Hospital may be discharged or suspended by a majority vote of the members present at any duly held meeting of the Board, provided, however, that no such discharge shall be effective unless the person complained of shall have been given an opportunity to present a defense before the Board or a Committee thereof.

ARTICLE XX

ORDER OF BUSINESS

The order of business shall be as follows:

1. The roll shall be called, and the attending members noted.
2. The minutes of the preceding meeting shall be read, corrected if necessary, and approved.
3. Treasurer's Reports.
4. Reports of the Committees shall be called for, and action taken thereon.
5. Communications to the Board shall be received and considered.
6. Unfinished business.
7. New business.

ARTICLE XXI

ALTERATIONS OR ADDITIONS

Any amendment to the By-Laws shall be proposed in writing at a regular meeting of the Board of Managers, and may be acted on at the next regular meeting of the Board, or at a special meeting called for that purpose. It shall be adopted only on an affirmative vote of a majority of those present. A copy of any proposed amendment shall be mailed to each member of the Board at least three days prior to the next meeting.

FORM OF BEQUEST

I give and bequeath to The Babies Hospital of the City of New York, incorporated by the Legislature of the State of New York in the year 1887, the sum of..... Dollars, to be applied to the use and benefit of the said Hospital, under the direction of the Managers thereof.

FORM OF DEVISE

I give and devise to The Babies Hospital of the City of New York, incorporated by the Legislature of the State of New York in the year 1887, all that, etc. (describe the property) to be had and holden to the said The Babies Hospital of the City of New York, its successors and assigns, for the use and benefit of the said Hospital.

FORTY-NINTH

ANNUAL REPORT

OF

THE BABIES HOSPITAL

OF THE

CITY OF NEW YORK

FOR THE YEAR ENDED DECEMBER 31, 1937

INCORPORATED 1887

BROADWAY AND 167TH STREET

NEW YORK

MEDICAL LIBRARY COLUMBIA UNIVERSITY,
COLLEGE OF PHYSICIANS AND SURGEONS
630 WEST 168TH STREET
NEW YORK

FORTY-NINTH

ANNUAL REPORT

OF

THE BABIES HOSPITAL

OF THE

CITY OF NEW YORK

FOR THE YEAR ENDED DECEMBER 31, 1937

INCORPORATED 1887

BROADWAY AND 167TH STREET

NEW YORK

The Babies Hospital
Broadway at 167th Street

OFFICERS

President

Dean Sage

Vice-Presidents

William E. S. Griswold — William Hale Harkness

Carll Tucker

Secretary

Matthew C. Fleming
20 Exchange Place

Assistant Secretary

John W. Hornor
136 East 79th Street

Treasurer

Cornelius R. Agnew
82 Beaver Street

Managers

whose terms of office expire respectively in

1938

John S. Burke
Robert W. Carle
Hugh J. Chisholm
Johnston deForest
Samuel H. Fisher
Matthew C. Fleming
Walter E. Hope
Robert A. Lovett
James B. Mabon

1939

Malcolm P. Aldrich
Artemus L. Gates
George Gibbs
Edward S. Harkness
John W. Hornor
Charles W. McAlpin
Duncan H. Read
James R. Sheffield
William Williams

1940

Cornelius R. Agnew
*Charles P. Cooper
*Mrs. Henry P. Davison
John I. Downey
William Hale Harkness
William M. Kingsley
Dean Sage
F. Louis Slade
*Benjamin Strong

1941

*Charles E. Adams
Thatcher M. Brown
Henry W. deForest
William E. S. Griswold
G. Hermann Kinnicutt
David M. Look
Dunlevy Milbank
*Floyd B. Odlum
Carll Tucker

Board meets second Tuesday of January, February, March, April, May, June, October, November and December

* Elected January 11, 1938.

STANDING COMMITTEES

Executive

*Charles E. Adams
Cornelius R. Agnew
Malcolm P. Aldrich
Thatcher M. Brown
Johnston deForest
Artemus L. Gates
William E. S. Griswold
William Hale Harkness
John W. Hornor
William M. Kingsley
G. Hermann Kinnicutt
Dunlevy Milbank
Carll Tucker

Regular meeting on fourth Tuesday of each month

Auditing

David M. Look
William Williams

Dietary

John W. Hornor
Artemus L. Gates
Edward S. Harkness
Duncan H. Read
Mrs. Henry C. Taylor

Engineering

George Gibbs
Artemus L. Gates

Finance

Robert A. Lovett
Malcolm P. Aldrich
Cornelius R. Agnew

Grounds

G. Hermann Kinnicutt
Carll Tucker
Mrs. William R. K. Taylor
Executive Chairman
Hugh J. Chisholm
Mrs. William Robertson Coe
Mrs. Edwin O. Holter
Mrs. G. Beekman Hoppin
William M. Kingsley
Mrs. Susan D. McKelvey
Mrs. Rufus L. Patterson

House

F. Louis Slade
George Gibbs
Walter E. Hope
Charles W. McAlpin
Dunlevy Milbank

Insurance and Pensions

William E. S. Griswold
Johnston deForest
Cornelius R. Agnew

* Elected January 11, 1938.

STANDING COMMITTEES *(Continued)*

Intern

Robert W. Carle
Dunlevy Milbank
William Hale Harkness
John W. Hornor
William Williams

Laundry

Johnston deForest
Matthew C. Fleming
Hugh J. Chisholm
George Gibbs

Nominating

Johnston deForest
Thatcher M. Brown
Cornelius R. Agnew
Matthew C. Fleming
John W. Hornor
G. Hermann Kinnicutt

Nursing

G. Hermann Kinnicutt
Dean Sage
Mrs. Thatcher M. Brown
Miss Marie C. Byron
Mrs. Frederic F. deRham
Rustin McIntosh, M.D.
Walter W. Palmer, M.D.
Mrs. E. T. H. Talmage, Jr.
Benjamin P. Watson, M.D.
Allen O. Whipple, M.D.
Mrs. Staunton Williams

Real Estate

Johnston deForest
John I. Downey
Cornelius R. Agnew

Vanderbilt Clinic

William Hale Harkness
Duncan H. Read
James B. Mabon
Mrs. Stafford McLean
Mrs. Samuel G. Ordway
William Williams

The President is ex officio a member of all committees.

The Executive Vice-President is ex officio a member of the Vanderbilt Clinic, House and Nursing Committees.

The first named member of each committee is its Chairman and the second named is Vice-Chairman. This applies to all committees except the Executive Committee whose officers are identical with the Board of Managers.

BOARD OF WOMEN MANAGERS

President

Mrs. Henry C. Taylor

Vice-Presidents

Mrs. Frederic F. deRham
Mrs. Carll Tucker

Recording Secretary, Mrs. Charles V. Hickox

Corresponding Secretary, Mrs. Wyllys R. Betts

Treasurer, Mrs. Stanley W. Burke

Active Members

Mrs. Paul Abbott
Mrs. Ernest R. Adee
Mrs. Henry M. Alexander
Mrs. Frederick K. Barbour
Mrs. Frederic S. Battershall
Mrs. Anson McC. Beard
Mrs. Wyllys R. Betts
Mrs. Thatcher M. Brown
Mrs. Stanley W. Burke
Mrs. Walter H. Close
Mrs. Charles J. Coulter
Mrs. James H. R. Cromwell
Mrs. Casimir deRham
Mrs. Frederic F. deRham
Mrs. David Dows
Mrs. Daniel A. Freeman
Mrs. Charles V. Hickox
Mrs. William Deering Howe
Miss Frances L. Howland
Mrs. William Walker Kennedy
Miss Katherine B. Lockwood
Mrs. Stafford McLean
Mrs. Manton B. Metcalf, Jr.
Mrs. James K. Norris
Mrs. Grover O'Neill
Mrs. Samuel G. Ordway
Mrs. George E. Parkinson
Mrs. Joseph R. Ramée
Mrs. Philip K. Rhinelander
Mrs. John M. Schiff
Mrs. Morton L. Schwartz
Mrs. Henry C. Taylor
Mrs. Daniel G. Tenney
Mrs. Carll Tucker
Mrs. Harold Van Tine
Mrs. Jerome P. Webster

Honorary Members

Mrs. McCoskry Butt
Mrs. Robert W. Chapin
Mrs. William K. Draper
Miss Anna B. Evans
Mrs. Reuel B. Kimball
Mrs. Roswell Miller
Mrs. Thomas E. Satterthwaite
Mrs. Theron G. Strong

MEDICAL BOARD

Frederic H. Bartlett, M.D.
Edward J. Donovan, M.D.
John D. Kernan, M.D.
Alfred G. Langmann, M.D.
Rustin McIntosh, M.D.
Howard H. Mason, M.D.
J. Bentley Squier, M.D.
A. Ashley Weech, M.D.
Herbert B. Wilcox, M.D.

PEDIATRIC SERVICE

Director

Rustin McIntosh, M.D.

Attending Pediatricians

Frederic H. Bartlett, M.D.
Alfred G. Langmann, M.D.
Howard H. Mason, M.D.
A. Ashley Weech, M.D.
Herbert B. Wilcox, M.D.

Assistant Attending Pediatricians

John M. Brush, M.D.
John Caffey, M.D.
Howard R. Craig, M.D.
Leonard T. Davidson, M.D.
John T. Howell, Jr., M.D.
Charles A. Lang, M.D.
John D. Lyttle, M.D.
Donovan J. McCune, M.D.
Katharine K. Merritt, M.D.

Assistant Pediatricians

Hattie E. Alexander, M.D.
Harry S. Altman, M.D.
Robert W. Culbert, M.D.
Elvira Goettsch, M.D.
William S. Langford, M.D.
Mathilde Loth, M.D.
James M. Sturtevant, M.D.
Charles L. Wood, M.D.

Junior Assistant Pediatrician

Hilde Bruch, M.D.

Attending Dental Surgeon

Lewis R. Stowe, D.D.S.

Attending Neurologist

Walter O. Klingman, M.D.

Attending Neuropathologist

Abner Wolf, M.D.

SURGICAL SERVICE

Attending Surgeon

Edward J. Donovan, M.D.

Assistant Attending Surgeons

William G. Heeks, M.D.
George H. Humphreys, M.D.
Louis M. Rousselot, M.D.
Frederick W. Solley, M.D.

Attending Anesthetist

George E. Burford, Jr., M.D.

Attending Oral Surgeons

Henry Sage Dunning, M.D., D.D.S.
Harold S. Vaughan, M.D., D.D.S.

Assistant Attending Oral Surgeons

Fred Squier Dunn, M.D., D.D.S.
Douglas B. Parker, M.D., D.D.S.

EAR, NOSE AND THROAT SERVICE

Attending Otolaryngologists

James W. Babcock, M.D.
George R. Brighton, M.D.
John D. Kernan, M.D.

Assistant Attending Otolaryngologists

George V. Browne, M.D.
Arthur J. Cracovaner, M.D.
Harry Neivert, M.D.
Page Northington, M.D.
Lee R. Pierce, M.D.

Assistant Otolaryngologists

Edwin B. Bilchick, M.D.
Sylvester Daly, M.D.
Feltz C. Davis, M.D.
Arthur A. Kellnor, M.D.
Robert L. McCollom, M.D.
George O'Kane, M.D.
DeGraaf Woodman, M.D.

UROLOGICAL SERVICE

Attending Urologist

J. Bentley Squier, M.D.

Associate Attending Urologist

George F. Cahill, M.D.

Assistant Attending Urologists

George R. Fish, M.D.

Harold H. Gile, M.D.

Assistant Urologists

Leonard A. Hallock, M.D.

Meyer M. Melicow, M.D.

John H. Rathbone, M.D.

John N. Robinson, M.D.

CONSULTING STAFF

Anesthesia

T. Drysdale Buchanan, M.D.

Bacteriology

Frederick P. Gay, M.D. and Staff

Biological Chemistry

Hans T. Clarke, D.Sc. and Staff

Dermatology

J. Gardner Hopkins, M.D. and Staff

Medicine

Walter W. Palmer, M.D. and Staff

Neurology

Frederick Tilney, M.D. and Staff

Ophthalmology

John M. Wheeler, M.D. and Staff

Orthopedic Surgery

Benjamin P. Farrell, M.D. and Staff

Pathology

James W. Jobling, M.D. and Staff

Pediatrics

Charles G. Kerley, M.D.

Surgery

Allen O. Whipple, M.D. and Staff
William A. Downes, M.D.

OUT-PATIENT DEPARTMENT

Attending Staff

Vanderbilt Clinic—Children
Chief of Clinic

Donovan J. McCune, M.D.

Assistant Chief of Clinic

Robert W. Culbert, M.D.

Attending Pediatricians

Mary Adams, M.D.
Hattie E. Alexander, M.D.
Harry S. Altman, M.D.
Frederic H. Bartlett, M.D.
Victoria C. A. Bergstrom, M.D.
John M. Brush, M.D.
Louise P. Brown, M.D.
John Caffey, M.D.
Sidney S. Chipman, M.D.
Howard R. Craig, M.D.
Belle B. Dale, M.D.
Leonard T. Davidson, M.D.
John R. Gilmour, M.D.
Elvira Goettsch, M.D.
John T. Howell, Jr., M.D.
Robert E. Jennings, M.D.
Camille Kereszturi, M.D.
Walter O. Klingman, M.D.
Charles A. Lang, M.D.
William S. Langford, M.D.
Alfred G. Langmann, M.D.
Mathilde Loth, M.D.
John D. Lyttle, M.D.
Aildred A. MacDonald, M.D.
Howard H. Mason, M.D.
Katharine K. Merritt, M.D.
Kenneth M. Metcalf, M.D.
William B. Nevius, M.D.
W. Russell Smith, M.D.
James M. Sturtevant, M.D.
A. Ashley Weech, M.D.
Daniel A. Wilcox, M.D.
Herbert B. Wilcox, M.D.
Charles L. Wood, M.D.

Assistant Attending Pediatricians

Harold C. Brinn, M.D.
Hilde Bruch, M.D.
Richard L. Day, M.D.
TenEyck Elmendorf, M.D.
Geoffrey W. Esty, M.D.
Peter Gaetano, M.D.
Louis Goldstein, M.D.
Jean Henderson, M.D.
Henry W. Kaessler, M.D.
Margaret W. Lawrence, M.D.
Jessie Marshall, M.D.
Stephen D. Mills, M.D.
Donald R. Reed, M.D.
Gerald R. Schuman, M.D.
Morris Siegel, M.D.
Valentina P. Wasson, M.D.
Frank S. White, M.D.

Children's Surgical Clinic
Chief of Clinic
Louis M. Rousselot, M.D.

Attending Surgeons

William G. Heeks, M.D.
George H. Humphreys, M.D.
Frederick W. Solley, M.D.

PATHOLOGICAL LABORATORY

Pathologist
Beryl H. Paige, M.D.

Assistant Pathologist
Dorothy H. Andersen, M.D.

Volunteer Assistant
John W. Hammond, M.D.

Technician
Helen G. Hendrickson

Secretary
Dorothea B. Jones

CLINICAL PATHOLOGICAL AND BACTERIOLOGICAL LABORATORIES

Director of Bacteriology
Hattie E. Alexander, M.D.

Bacteriologist
Catherine L. Ellis, B.A.

Assistant Technician
Genevieve Savage, B.A.

Secretary
Henrietta Ward

Clinical Pathological Technicians

Ray Bennett
Margaret Curran
(from Sept. 1, 1937)
Ruth Hubbard
(to Sept. 1, 1937)
Grace Leidy, B.A.
Marion Smith, B.A.
Josephine Van Ness, B.A.

CHEMICAL LABORATORY

Director
A. Ashley Weech, M.D.

Chemist
Warren M. Sperry, Ph.D.

Assistant Chemist
Elvira Goettsch, M.D.

Engaged in Chemical Research
Robert W. Culbert, M.D.
Donovan J. McCune, M.D.

Volunteer Research Chemist
Hilde Bruch, M.D.

Chemical Technicians
Helen M. Dmitrieff, B.A.
(to Sept. 8, 1937)
Ruth C. Harris, B.A.
(from Sept. 7, 1937)
Winifred Muller, B.A.
Grace E. Sly, B.S.
Vsevolod A. Stoyanoff
Zdenka Wolf, B.A.

Secretary
Jean P. Pindar, B.A.

ROENTGENOLOGY

Roentgenologist
John Caffey, M.D.

Nurse in Charge
Cecelia Duane Peck, R.N.

Technician
Edgar Watts

PHOTOGRAPHY

Photographer
Grace MacMullen, B.A.

Assistant
Mary E. Learned

House Staff of The Babies Hospital, 1937

ADMINISTRATIVE STAFF

John F. Bush ..... *Executive Vice-President*
Ruth Campbell ..... *Superintendent*
Winifred Kaltenbach, A.B., R.N. ..... *Director of Nursing*
Mildred L. Stilwell ..... *Director of Social Service*

RESIDENT STAFF

F. Howell Wright, M.D. ..... Resident Physician from July 1, 1936
Daniel A. Wilcox, M.D. ..... Assistant Resident Physician from July 1, 1936 to June 30, 1937
Ralph V. Platou, M.D. ..... Assistant Resident Physician from July 1, 1937
George Ricchiuti, M.D. ..... Ear, Nose and Throat Resident from October 1, 1936 to March 31, 1937
William J. Neidlinger, M.D. .. Ear, Nose and Throat Resident from April 1, 1937 to April 30, 1937
Vahram Y. Kasabach, M.D. ... Ear, Nose and Throat Resident from May 1, 1937 to June 30, 1937
George E. Bradford, M.D. ..... Ear, Nose and Throat Resident from July 1, 1937

INTERN STAFF

Virginia Barrett, M.D. ..... from January 1, 1936 to June 30, 1937
Oliver Wm. Hill, Jr., M.D. ... from January 1, 1936 to June 30, 1937
Ralph V. Platou, M.D. ..... from January 1, 1936 to June 30, 1937
June B. Thomas, M.D. ..... from January 1, 1936 to June 30, 1937
Alfred L. Abrams, M.D. ..... from July 1, 1936 to December 31, 1937
Mary Ellen Heiss, M.D. ..... from July 1, 1936 to December 31, 1937
Martha K. Reese, M.D. ..... from July 1, 1936 to December 31, 1937
Wilson M. Wing, M.D. ..... from July 1, 1936 to December 31, 1937
Gilbert M. Jorgensen, M.D. ... from January 1, 1937
James H. Maroney, M.D. ..... from January 1, 1937
Lawrence C. Bachmann, M.D. . from July 1, 1937
Walter L. Mitchell, Jr., M.D. . from July 1, 1937
Edward R. Schlesinger, M.D. . from July 1, 1937
Robert G. Shirley, M.D. ..... from July 1, 1937

Report of the President

THE Babies Hospital constitutes the Pediatric Department of the Medical Center in the same sense that The Presbyterian Hospital includes the departments of General Medicine, General Surgery, Ophthalmology, Laryngology and Fracture, and that Sloane Hospital for Women constitutes the department of Obstetrics and Gynecology, Squier Urological Clinic the department of Urology, and Vanderbilt Clinic the general Out-Patient Clinic for all services. The interrelation of all in a complete unit entails common interests and obligations and what concerns one necessarily directly or indirectly affects all. Accordingly, reference is made to the President's Report for the year 1937 to be found in the Annual Report of the Presbyterian and other named hospitals for matters of general importance in the life of The Babies Hospital.

To the reports of heads of departments and of the Board of Women Managers contained in this volume reference is made for a study of concerns of interest and importance particularly pertaining to the growth and progress of The Babies Hospital.

It would be difficult to overestimate the value of the work done by the Board of Women Managers and its committees. The Cribside Social Service Committee functions in cooperation with this Board. The Nursery School and Educational Therapy, the library and recreational facilities fall within the jurisdiction of the Board of Women Managers. They have organized most efficiently for the United Hospital Drive and in the campaign of 1937 ranked third among the women's committees in the amount of funds raised ($35,354.50), yielding only to the committees representing New York Hospital and Lenox Hill Neighborhood Association. It is believed that the value of women's boards to the successful operation of hospitals is so outstanding that they must continue to grow in importance and in responsibilities assumed.

There are matters of urgent import requiring early attention. The fourth floor of the building, originally designed for isolation, has been necessarily used for other purposes. The Psychiatric Clinic of the Out-Patient Department is housed therein as is also the Normal Child Development Clinic. As funds are available other quarters should be provided for these clinics and the floor released and converted into wards and rooms for contagious cases. Without this provision the hospital remains incomplete for the purposes to which it was dedicated.

During the year the Babies operated at 67.2 per cent capacity, wards at 69.8 per cent, semi-private at 73.6 per cent and private at 33.9 per cent.

Taking into consideration that no proper cases are excluded because of lack of ability to pay, it would appear that our capacity is adequate for that part of the City of New York serviced by us. There is, however, room for adjustment as between departments. Surgery needs more beds which perhaps can be found in less utilized services.

It is encouraging to find that more public interest is developing in cleft palate cases, as evidenced by the increased funds made available for this purpose.

Returning graduates of the staff celebrated the fiftieth anniversary of The Babies Hospital on October 9, 1937. They were addressed by President Butler and entertained at a tea given in the hospital dining room.

Financial problems are always with us and their pressure is perhaps healthy. However, an increase of at least $2,000,000 in endowment is requisite to even give elbow room. Total expense for the year, after inventory adjustments, was $358,220.99 and income from all sources was $280,949.48, leaving a net deficit of $77,271.51. It was necessary to again request The Presbyterian Hospital to carry certain charges such as cost of use of Vanderbilt Clinic space and care of sick personnel. Faced with a continuing decline in general business, the prospects for better financial results from 1938 operations have vanished. The budgeted deficit for the new year is $68,000, including provision for the eight-hour day for graduate nurses. It is doubtful whether we can keep within this estimated deficit, and certain that we will not do so if the depression continues through the year. Legacies paid during the year amounted to $122,510.75.

To the host of associates and friends who have given so generously of their means, and their time and their interest, we acknowledge a debt that cannot be liquidated.

Respectfully submitted,

Dean Sage
President

December 31, 1937

Report of the Director of Pediatric Service

I HAVE the honor of submitting the following report for the year ending December 31, 1937.

The census of hospital patients, which was discussed in some detail in the 1935 report, has on the whole shown a satisfactory upward trend, with an average daily total of 114.6 patients for the year past. The percentage occupancy of the different services exhibits unimportant fluctuations in the utilization of the ward service, taking each year as a unit, over the past four years; on the other hand, it is gratifying to report a steady and appreciable increase in the percentage occupancy of the private and semi-private services over the same interval. In the semi-private patient class, the average occupancy of beds for the four years 1934 to 1937, inclusive, has been 42, 53, 65 and 68 per cent; for the private service the figures are 19, 24, 27 and 34 per cent. During three days in June the private service was filled to capacity. The semi-private service was occupied to capacity or more on thirty-eight days throughout the year, with a peak load of 19 patients or 136 per cent of book capacity on the 13th of May. In times of such extra demand we have been forced to borrow space from the private service. The hospital as a whole housed 147 patients on the 20th of March, the top figure in our whole experience. Since it is impossible, except by means of broadly applied measures of public as well as individual health, to iron out the seasonal fluctuations in the incidence of disease requiring the hospitalization of infants and children, the hospital may well feel satisfied that it has been able thus to meet these unusual demands when they have arisen, without loss of efficiency and without relaxation of our standards of care for each individual patient.

In a hospital of this type, due attention must be given at all times to the hazards that necessarily accompany and at times threaten to offset the advantages of bringing any considerable number of patients together under one roof. Variations in the technic of prevention of the spread of infections among patients and between staff and patients are tried out from time to time as planned experiments in epidemiology. For example, an improved type of cubicle partition was installed in small wards on the 9th floor in 1935 and soon demonstrated its effectiveness. On the basis of this experience, the installation of partitions of this kind in place of the existing equipment on the 7th and 8th floors was recommended and was carried out during the past summer. A full evaluation of results is not yet possible, but there is already good indication that the change has been profitable. Along the same lines, the wearing of

gauze face-masks was prescribed for all adults, including parents and other visitors, coming into close proximity with patients. The most easily demonstrable result of this measure is a significant reduction in the number of acute respiratory infections contracted by the nursing staff since this policy went into effect.

A survey of teaching hospitals in the United States, carried out some time ago but only recently reported, placed The Babies Hospital in the leading category (first decile) both in regard to equipment and organization. While I realize as keenly as anyone that we must constantly strive for improvement, avoiding complacency, I feel that this judgment of an impartial referee is worthy of record and gives occasion to voice our thanks to all those who, whether by tangible gift or by service, have contributed to this achievement.

The loyalty of former members of the intern and attending staffs has been demonstrated on many occasions, and a desire has from time to time been expressed for the establishment of an alumni association and the setting up of machinery for holding annual reunions. Following the last convocation of alumni, when a dinner was given in honor of Dr. Martha Wollstein, it was determined to set the ball in motion; accordingly, a committee of alumni was formed with Dr. F. Elmer Johnson as chairman for the purpose of organizing an alumni association and preparing a suitable celebration of the fiftieth anniversary of the incorporation of the hospital, which occurred in the autumn of 1887. A highly interesting and comprehensive exhibit of memorabilia was assembled by Dr. George B. Bader and displayed in the Board Room. On a Saturday afternoon in early October former members of the hospital staff gathered from all over the country and Canada for this celebration, the program of which included a series of short clinical presentations and talks on research projects by members of the present staff; an address by Dr. Nicholas Murray Butler, President of Columbia University, who was introduced by Mr. William Hale Harkness, representing the Board of Managers; a tea given by the hospital in the staff dining room; and a dinner at the Roosevelt, at which three general epochs of the hospital's life were depicted in witty reminiscence by Dr. Josephine Kenyon, Dr. Alton Goldbloom of Montreal, and Dr. Weech. To the many friends of the hospital who contributed to the outstanding success of this celebration and who are too numerous for me to attempt to enumerate individually, I should like here to express my sincere thanks. It would be impossible to devise a more significant gauge of the esteem and affection in which the hospital is held by those who know it best, than the enthusiasm which they brought to a focus on the occasion of this commemorative celebration.

Early in December the hospital was host to the Society for Research in Child Development at its regional meeting, which was attended by about one hundred and sixty participants.

It is a pleasure to acknowledge the continuing support of the Board of Women Managers, during the past year, of the Pediatric Psychiatric Clinic, and of a salary in assistance of our surgical work, and also for their contribution toward a part-time social service worker for the Pediatric Tuberculosis Clinic, for which I express warm thanks. We have also to acknowledge with gratitude gifts from Mr. Arthur B. Borden, from Mead Johnson & Company, from E. R. Squibb & Sons, and from the Borden Milk Company, for support of research projects in therapeutics.

There have been twenty-seven publications from the hospital in 1937.

Respectfully submitted,

RUSTIN MCINTOSH, M.D.
Director of Pediatric Service

December 31, 1937

Report of the Board of Women Managers

On behalf of the Board of Women Managers I beg to submit the following report for the year 1937.

This year, as in the two preceding, the Board and the Cribside Social Service Committee have received sufficient funds from the United Hospital Campaign to carry on their various activities. During the drive Mrs. Frederic F. deRham served as Group Leader, her captains being Mrs. Casimir deRham, Miss Hope Kingsley, Mrs. Joseph R. Ramée, and Mrs. Daniel G. Tenney. Their combined teams raised $35,354.50.

The major interests of the Board have not varied from the year before. Again it gave the Social Service $2,500 for a full-time worker and half-time secretary for record work. The cleft palate cases received $1,000 while the part-time salary for surgery, which has been carried by the Board for several years, received its last check, as this expense has now been taken over by the hospital. Because of this it has now become possible to sponsor a new and interesting work in experimental nephritis which is being carried on by Dr. John D. Lyttle. The Pediatric Psychiatric Clinic (Behavior Research) under Dr. Langford was maintained through the Commonwealth Fund and an additional $1,500 from our Board. In the neighborhood of $700 was spent throughout the year for equipment such as croup kettles, fracture cradles, oxygen tents and necessary furnishings. The General Fund of The Babies Hospital, for running expenses, received $1,000.

This year the Nurses' Loan Fund was separated from our special funds as it has proved itself self-supporting and only in an unusual emergency would we be called on for financial aid. Therefore, there are now four special funds which are being financed by the Board:

1. *Transfusion Fund*—Which is used when every moment is valuable and a paid donor is necessary and there is not sufficient time to find a volunteer or member of the child's family who would be suitable.
2. *Breast Milk Fund*—For infants needing breast milk when this expense cannot be met by parents.
3. *Emergency Nursing Fund*—For very sick ward patients whose life depends on individual care which cannot be given except by a special nurse.
4. *Patients' Cheer Fund*—To purchase toys and occupational games for the children in the wards. This fund has received over $200 this year from outside sources, so Miss Kaltenbach has been able to do a great deal more than formerly. An occasional party for the Infants Nurses in training has been given and has certainly added to their cheer.

The sum of $1,136.43 has been expended during the year from these four funds which have now proved themselves invaluable. It is the

Board's earnest hope that those interested in the funds, or any one particular fund, may wish to make a contribution, large or small, thereby lessening the Board's responsibility and allowing it eventually to undertake responsibilities in some new enterprise which would be of equal importance to the hospital.

Mrs. Jerome P. Webster, as chairman of the Library Committee, reported that during the year 1937 three hundred and sixty-four children read 1,193 books. Due to the fact that the volunteer service was so irregular, a new system has been started whereby each Infants Nurse will have three weeks' experience in handling, repairing, distributing books on the wards, and in all ways become accustomed to caring for a library.

Both Thanksgiving and Christmas baskets were sent out by the Cribside Social Service. The annual dues of $10 from each Board member are used to cover the cost of these, as well as the Christmas parties for the children which are annually planned and arranged by Miss Kaltenbach. Mrs. Grover O'Neill did the shopping for the Christmas toys and Mrs. Jerome P. Webster again gave the dolls and the material for the doll clothes. These dolls are dressed by nurses, members of The Babies Hospital staff and many friends of the hospital.

The Cribside Social Service report, the Treasurer's report and the report of the School of Nursing will be found in detail elsewhere in the Year Book.

Mrs. John M. Schiff, Mrs. Daniel G. Tenney, and Mrs. Anson McCook Beard were three newly elected members welcomed to the Board during the year.

The Board of Women Managers wishes to thank the officers of the Fulton Trust Company for their continued kindness in allowing it the use of their Committee Room for downtown meetings and also thanks Dr. McIntosh, Miss Kaltenbach, Miss Campbell, and all the Staff of The Babies Hospital for their devoted interest and service throughout the year.

Respectfully submitted,

CATHERINE B. HICKOX
Recording Secretary

December 31, 1937

REPORT OF THE TREASURER OF THE BOARD OF WOMEN MANAGERS

JANUARY 1, 1937 TO DECEMBER 31, 1937

Receipts:		
Balance on hand January 1, 1937		$3,062.76
Received from United Hospital Fund		5,412.24
Dues from The Board of Women Managers		245.50
Donations:		
Mrs. Walter Close		200.00
Total Receipts		$8,920.50
Disbursements:		
Social Service Thanksgiving Baskets and Christmas Toys	$125.00	
Contribution toward investigative work in surgery conducted by Director of the Pediatric Service	450.00	
To Cribside Social Service Committee:		
Contribution toward salaries of social workers	2,500.00	
To Babies Hospital:		
Contribution to General Fund	1,000.00	
For Emergency Nursing Fund	150.00	
For Transfusion Fund	100.00	
For Fund in Memory of Virginia Zachry	650.00	
For Patients' Cheer Fund	100.00	
For Cleft Palate Fund	1,000.00	
For the Psychiatric Clinic	1,500.00	
For Special Worker in Tuberculosis Clinic	75.00	
For Experimental Work in Nephritis	100.00	
For Decorations, Furniture and Equipment	691.97	
Total Disbursements		$8,441.97
Balance on hand, January 1, 1938		$ 478.53

Respectfully submitted,

RUTH T. BURKE

Treasurer

Report of the Social Service Department

I HAVE the honor of submitting the following report for the Social Service Department of The Babies Hospital for the year of 1937.

The increase in the use of this department as shown by the reports of each succeeding year has been sustained. Our figures show an intake increase of 29 per cent. We are pleased not only because there has been an increase in the number of cases referred, but also because the type of service requested indicates a more thoughtful use of the department.

In February of 1937 the departmental staff was increased by one worker, Miss Kathryn Danahee. Half of this salary expense has been met by the Cribside Social Service Committee, which also made possible the services of an additional worker, Miss Janet Schubert, from July to October, and additional secretarial assistance on several occasions.

Beginning October 11, 1937, the New York School of Social Work placed a student with the department for field supervision. This responsibility could not have been assumed were it not for the additions to the case work staff.

A special study of the health and social factors of 100 families with children under the supervision of the Pediatric Tuberculosis Clinic was undertaken. This we feel will be particularly helpful in the selection of future cases to be taken up for intensive care.

The investigation of convalescent homes, day nurseries, and other community resources which was begun in 1936, has been continued. It is our feeling that the time spent on this survey is well repaid.

Full-time work of one worker in the Cardiac Clinic for the first time has been very nearly approached.

Inasmuch as many of the referrals made to us were for study of some aspect of home care, our field visits were perceptibly increased. There were 1,983 visits made to homes, and in addition 374 visits were made for medical follow-up purposes.

During the year 295 children were placed for convalescent care. A small proportion of these were placements made for camp care for therapeutic reasons. The cost of this service amounted to $2,015.72, of which $310.87 was met by the patients' families.

We are most indebted and grateful to the Cribside Social Service Committee and the Board of Women Managers for their unfailing support and interest.

Respectfully submitted,

MILDRED L. STILWELL
Director, Social Service

December 31, 1937

Report of the Cribside Social Service Committee

On behalf of the Cribside Social Service Committee, I have the honor of submitting the following report.

During 1937 the work of the Social Service Department has increased both in the hospital and clinics, and it is a satisfaction to the Committee to have been able to meet the requests made for assistance in supplementing salaries, convalescent care, food and clothing.

During the year 295 children were sent for convalescent and camp care, 531 families received milk and food and 294 families were given clothing.

We took great pleasure in distributing 77 Thanksgiving and Christmas baskets, also clothing and toys. The sewing class continues to be a real success, both financially and in the amount of work done—500 garments were made and distributed. Our efforts in the Nearly New Shop show us a satisfactory return.

The Committee voted to assist the hospital in the expense of remodeling the Social Service office so as to give greater privacy for interviewing and provide a more adequate lighting system. Four desks were also purchased for the staff.

We wish to thank the Board of Women Managers for their generous support and interest during the year. We also express our gratitude to those ladies who received the sewing class in their homes, the Hearst Free Milk Fund, the pupils of Miss Hewitt's Classes, and our many friends who have helped us with gifts of clothing, toys and money.

It is with deep regret that we report the resignation of Mrs. Robert D. Sterling as Treasurer. Mrs. Sterling has served the Committee with faithful devotion as Treasurer for twenty-three years. Miss Zabriskie has resigned as Secretary after five years of service. Mrs. Frederick K. Barbour and Miss Hope Kingsley have been elected as Treasurer and Secretary.

We are particularly fortunate in having Miss Stilwell direct the department so successfully. The staff of four workers and two secretaries are to be congratulated on their excellent work during the year. The members of the Committee are looking forward with pleasure to cooperating with the Social Service Department.

Respectfully submitted,

Marie H. Ramée
Chairman
The Cribside Social Service Committee

December 31, 1937

THE CRIBSIDE SOCIAL SERVICE COMMITTEE

Chairman ..... Mrs. Joseph R. Ramée
Vice-Chairman ..... Mrs. James McCosh Magie
Secretary ..... Miss Ethel Zabriskie
Treasurer ..... Mrs. Robert D. Sterling

ACTIVE MEMBERS

Mrs. Daniel C. Adams
Mrs. G. Lee Ballin
Mrs. Frederick K. Barbour
Mrs. Archibald Barrow
Mrs. Neal Dow Becker
Mrs. Charles W. Belt
Mrs. Paul Stilwell Brinsmade
Mrs. Stanley W. Burke
Mrs. Walter H. Close
Mrs. Sidney deKay
Miss Marjorie Farson
Mrs. Rodney Farson
Mrs. Leo C. Fennally
Mrs. Henry Holt
Miss Helen Hope
Mrs. Leroy K. Howe
Mrs. Abbott T. Hutchinson
Mrs. Albert Kingsbury
Miss Hope Kingsley
Mrs. W. H. W. Knipe
Miss Margaret Lancaster
Miss Katherine B. Lockwood
Mrs. James McCosh Magie
Miss Mary St. John Mairs
Mrs. Manton B. Metcalf, Jr.
Mrs. Stafford McLean
Miss Dorothy Mills
Mrs. William D. Northrop
Mrs. Joseph R. Ramée
Mrs. George H. Roberts
Mrs. H. B. Robie
Mrs. Edward Sterling
Mrs. Robert D. Sterling
Mrs. Arthur H. Terry, Jr.
Mrs. Harold Van Tine
Mrs. M. Blair Wailes
Mrs. Earle K. Williams
Mrs. H. P. Williams
Mrs. W. Henry Williams
Miss Ethel Zabriskie

ASSOCIATE MEMBERS

Mrs. Henry G. Bartol
Miss Mary T. Bradley
Mrs. J. Arthur Brooks
*Mrs. Bernhard Hoffman
Mrs. Oliver G. Jennings
Mrs. Darwin P. Kingsley
Mrs. Blanchard Mundy
Miss Elizabeth B. Oakley
Mrs. Samuel Riker
Mrs. Fielding L. Taylor
Mrs. Edmund Q. Trowbridge

* Honorary Member.

REPORT OF THE TREASURER OF THE CRIBSIDE SOCIAL SERVICE COMMITTEE

JANUARY 1, 1937 TO DECEMBER 31, 1937

Receipts:	
Cash on hand and in banks January 1, 1937	$2,198.48
Cash in savings accounts January 1, 1937	7,374.08
Investments on hand January 1, 1937 (at par value)	7,000.00
Dues from Honorary Members	10.00
Dues from Active Members	169.50
Dues from Associate Members	50.00
Donations	5.00
From United Hospital Fund	5,000.00
From Board of Women Managers:	
Toward Social Service salaries	2,500.00
Toward Thanksgiving and Christmas expenses	150.00
Dividends from Nearly New Shop	1,928.17
Sewing Class Receipts	1,017.50
Profit on redemption of securities	100.00
Interest on Investments	198.40
Interest on savings account	81.00
Repayment by patients of advances and loans	334.92
From Babies Hospital:	
Income of Rumson Fund	747.36
For Milk for Babies	720.00
	$29,584.41
Disbursements:	
Relief, assistance, convalescent care and extras for patients	$3,388.72
Milk for Babies	901.95
Nearly New Shop Expenses	270.66
Sewing Class Expenses	158.60
Needlework Guild Expenses	62.00
Insurance on automobile used for Social Service	249.58
Membership in Welfare Council	10.00
Salary—relief secretary	268.16
Premium on purchase of securities	6.25
Sundries	344.19
To Babies Hospital:	
Annual Support of Bed	500.00
Toward Social Service salaries	5,347.49
Toward cost of Social Service Department structural changes and equipment	532.00
	$12,039.60
Cash on hand and in bank December 31, 1937	3,089.73
Cash in savings accounts December 31, 1937	7,455.08
Investments on hand December 31, 1937 (at par value)	7,000.00
	$29,584.41

Respectfully submitted,

RUTH L. STERLING
Treasurer

REPORT OF THE PATHOLOGICAL LABORATORY

January 1, 1937 to December 31, 1937

Total deaths	122
Autopsies	70
Percentage of deaths which came to autopsy	57.4
Surgical specimens	205

BERYL H. PAIGE, M.D.
Pathologist

REPORT OF CLINICAL PATHOLOGY AND BACTERIOLOGY LABORATORIES

Blood Examinations:	
Complete counts	5,030
Platelet counts	239
Bleeding time	165
Coagulation time	167
Prothrombin	12
Fragility tests	23
Heterophile agglutination tests	10
Matching and grouping	1,739
Serology:	
Standard Kahn precipitation	1,917
Presumptive Kahn precipitation	1,285
Spinal fluid—Standard Kahn precipitation	41
Urine Examinations	7,574
Concentration tests	45
P. S. P. tests	7
Tuberculin skin tests	1,836

* * *

Abdominal fluid cultures	61
Abscess cultures	204
Appendix cultures	14
Blood for Agglutinations:	
B. Aertrycke	43
B. Enteritidis	40
B. Typhosus	70
B. Paratyphosus A, B, and C	226
B. Dysenteriae	234
Br. Melitensis	44
Br. Abortus	35
Miscellaneous agglutinations	24
Blood cultures	890

Cerebrospinal fluid cultures	218
Chemical and cytological examination of cerebrospinal fluid	187
Ear and mastoid cultures	798
Eye cultures	30
Gland cultures	13
Nose and throat cultures for K. L.	1,000
Nose, throat and mouth cultures for predominating organisms	1,768
Pleural fluid cultures	123
Precipitin tests and meningococcus agglutinations	25
Smears for miscellaneous examinations	2,057
Smears for Vincent's organisms	33
Solution cultures	173
Sputum cultures	65
Stools for blood	451
Stools for culture	421
Stools for ova and parasites	145
Tubercle bacillus cultures	211
Tubercle bacillus smears:	
Glands	10
Pleural fluid	18
Spinal fluid	20
Sputum	46
Stomach contents	76
Stool	8
Urine	2
Miscellaneous	19
Urine cultures	280
Vaginal cultures	35
Vaginal smears	682
Wound cultures	101
Guinea pig inoculations for Tbc	3
Virulence tests	8
Pneumococcus typings	509
Miscellaneous examinations	74

HATTIE E. ALEXANDER, M.D.
Bacteriologist

REPORT OF THE CHEMICAL LABORATORY

January 1, 1937 to December 31, 1937

Whole Blood Examinations:

Non-protein nitrogen (473), urea nitrogen (225), uric acid (4), creatinine (19), chlorides (1), sugar (routine 208, micro 1), glucose tolerance (routine 30, micro 24), galactose tolerance (micro 12), sulfhemoglobin (5), methemoglobin (8), hematocrit readings (30).

Total 1,040

Plasma:

Albumin (102), globulin (102), total protein (1), fibrin (26), non-protein nitrogen (1), creatinine (2), chlorides (130), carbon-dioxide combining power (200), phosphorus (1), van den Bergh (1), bilirubin (3), acetone (14).

Total 583

Serum:

Non-protein nitrogen (routine 12, Kjeldahl 172), creatinine (5), chlorides (26), sugar (2), calcium (168), inorganic phosphorus (153), cholesterol (total 784, free 784), total protein (Kjeldahl 1), albumin (routine 23, Kjeldahl 180), globulin (routine 23, Kjeldahl 180), euglobulin (Kjeldahl 60), pseudoglobulin I (Kjeldahl 60), pseudoglobulin II (Kjeldahl 60), carbon-dioxide combining power (9), carbon-dioxide content (16), base chlorides (1), van den Bergh (52), bilirubin (65), osmotic pressure (10), carotin (2), acetone (1).

Total 2,849

Cerebrospinal Fluid (including cisternal and ventricular fluids):

Sugar (179), chlorides (179), protein (162), bilirubin (2).

Total 522

Subdural Fluid:

Protein (2), van den Bergh (2), bilirubin (2).

Total 6

Edema Fluid (including ascitic and pleural fluids):

Non-protein nitrogen (Kjeldahl 1), protein (routine 3, Kjeldahl 2), calcium (1), phosphorus (1), cholesterol (total 1, free 1), sulfhemoglobin (1).

Total 11

Urine:

Sugar (1,158), acetone (428), diacetic (125), fermentation test (5), urobilin (16), bile (Gmelin's test 3), pH (173), lead (11), creatine (80), creatinine (80), pentose (1), osazone (3), sodium (7), ammonia nitrogen (1), diazo reaction (1), organic acids (2), sulfhemoglobin (1), methemoglobin (1).

Total 2,096

Stool:

Bile (Gmelin's test 16), dry weight (4), total lipid (4), free fatty acids (4), combined fatty acids (1), unsaponifiable (1).

Total 30

Gastric Contents:

Total acidity (12), free HCl (16).

Total 28

Vomitus:

Total acidity (3), free HCl (3), bile (2).

Total 8

Tooth Scrapings:

Cholesterol (total 1, free 1).

Total 2

Basal Metabolism:

Benedict-Roth (45), Haldane-Carpenter (82).

Total 127

Unclassified:

Benzoic acid liver function test (6), Congo red test (3), Xylose clearance test (1).

Total 10

The tabulation of the total number of analyses done for the hospital shows an increase of 8 per cent over last year; it is lower by 16 per cent than the high level reached in 1935. The variations appear to be within normal limits.

In previous reports attention has been called to various items which represent service rendered to the patient which have been obtainable only through the close correlation of hospital and university research facilities. Among such items in the present report are: galactose tolerance tests, total and free cholesterol, Kjeldahl measurement of the serum proteins, osmotic pressure of serum, benzoic acid tests of liver function, and basal metabolism estimations by the Haldane-Carpenter method.

A. A. Weech, M.D.
Director

Report of the Pediatric Division of the Vanderbilt Clinic

THE figures that relate to attendance of patients in the Pediatric General Clinic during the year 1937 indicate an increase of eleven per cent over the previous year. A comparable increase occurred in the number of visits made to the Pediatric Surgical Clinic (Table I). In keeping with previous practice, the computations relating to "Daily Average" are based on a total of 271 "Working Days," a figure which refers to the Vanderbilt Clinic as a whole, but which does not describe correctly the number of sessions of the individual subdivisions. The Pediatric General Clinic and the Pediatric Surgical Clinic were in session on 253 afternoons during the year and the Special Clinics, considered as a group, were in session on 289 mornings during the year. Hence, the correct figures for "Average Daily Attendance" in the Medical and Surgical units are 6.5 per cent higher than those recorded in Table I and the correct estimate for the Special Clinics is 6.5 per cent lower than the recorded figure.

For the first time in several years there is evidence to suggest that the sharp annual decline in the number of new applicants has assumed less disturbing proportions (Table II). The decrease during 1937 constituted only 2.5 per cent of the number of applicants during 1936, whereas during 1936 a falling-off was recorded which amounted to 39.2 per cent of the total for the preceding year. In Table III analogous data relating to the adult applicants are introduced for comparison.

Attention is directed to the fact that certain corrections have been made in the statistics for 1936 in Table II. The number of new applicants which was recorded in the last Annual Report was found to be erroneous. Serious errors were also detected in the category entitled "New Patients Accepted Directly by the Admitting Unit for the General Clinic." The compilation previously published included only those applicants who received medical attention on the day of application; it failed to include a large number of patients who were accepted for treatment on the day they applied but whose visit to the physician was deferred to a later date. To members of this group "Deferred Appointments" were given. It is our experience that only a small fraction of these appointments is broken. The method of tabulation that is employed in the current report assumes that all patients in this category kept their appointments. The practical correctness of this assumption has been confirmed by suitable checks.

Recognition of this error brings to light the fact that we have been accepting directly into the General Clinic a considerably larger propor-

TABLE I

ANNUAL ATTENDANCE (TOTAL NUMBER OF VISITS) PEDIATRIC DIVISION OF THE VANDERBILT CLINIC

Years 1932-1937

	1932	*1933*	*1934*	*1935*	*1936*	*1937*
MEDICAL UNITS						
General Clinic	19,995	20,642 (+3.2%)	24,187 (+17.1%)	22,541 (—6.8%)	21,895 (—3.2%)	24,366 (+11.3%)
Special Clinics	9,424	8,945 (—6.0%)	8,055 (—10.1%)	6,867 (—11.9%)	7,180 (+4.6%)	7,235 (+0.8%)
Total	29,419	29,587 (+0.6%)	32,242 (+8.9%)	29,408 (—8.8%)	29,075 (—1.3%)	31,601 (+8.0%)
Working Days	269	269	270	271	272½	271
Daily Average:						
General	74.3	76.7	89.6	83.2	80.3	89.9
Special	35.0	33.2	29.8	25.3	26.4	26.7
Total	109.3	109.9	119.4	108.5	106.7	116.6
SURGICAL UNIT						
Pediatric Surgery	4,481	5,294	5,185	4,850	5,088	5,009
Working Days	261	269	270	271	272½	271
Daily Average	16.6	19.6	19.1	17.9	18.6	18.5
COMBINED ATTENDANCE						
Annual	33,900	34,882 (+2.9%)	37,400 (+7.4%)	35,258 (—5.7%)	34,163 (—0.3%)	36,610 (+7.2%)
Daily Average	125.9	129.6	138.5	130.2	125.3	135.1

The figures in parentheses refer to increase (+) or decrease (—) with reference to the preceding year.

TABLE II

NEW APPLICANTS AND NEW PATIENTS: MEDICAL UNITS OF THE PEDIATRIC SECTION OF VANDERBILT CLINIC

Years 1932-1937

	1932	*1933*	*1934*	*1935*	*1936*	*1937*
New Applicants to Pediatric Admitting Unit	9,145	8,140 (—12.3%)	7,686 (—5.5%)	7,163 (—6.8%)	4,358 (—39.2%)	4,251 (—2.5%)
New Patients:						
1. Accepted directly by Admitting Unit for General Clinic:						
a. On day of application	3,184	2,560	2,259	1,644	1,250	907
b. Deferred appointments					673	720
					1,923 (+17.0%)	1,627 (—15.4%)
		(—19.8%)	(—11.8%)	(—27.2%)		
2. Sloane Abnormal	245	293	261	304	310	225
3. Premature	43	56	41	49	58	19
4. Normal Infant	....	....	181	67	78	42
	3,472	2,909 (—16.2%)	2,742 (—5.7%)	2,064 (—24.7%)	2,369 (+12.9%)	1,913 (—19.3%)
5. New patients referred to Pediatrics for Consultation or General Work-up	786	1,204	1,600	1,905	1,748	903
Total New Patients	4,258	4,113 (—3.4%)	4,342 (—5.6%)	3,969 (—8.5%)	4,117 (+3.7%)	2,816 (—31.6%)
Proportion of New Patients acquired by Refer from other Clinics	18.5%	29.3%	36.9%	48.0%	42.5%	32.1%
Proportion of New Applicants accepted directly by Pediatric Admitting Unit	34.8%	31.5%	29.4%	22.9%	46.7%	57.8%
New Patients per day (General Clinic)						
1. Accepted Directly	11.8	9.5	8.4	6.1	7.1	6.0
2. Accepted by Refer	2.9	4.5	5.9	7.0	6.4	3.3
Total	14.7	14.0	14.3	13.1	13.5	9.3

tion of the new applicants than we were previously aware of. This is a distinctly gratifying bit of information. According to the revised figures, the Pediatric Division accepts directly into the General Clinic about half of the number of applicants. Table III supplies comparative data relating to the acceptance of patients in those divisions of the Vanderbilt Clinic which care for adult patients. Table IV describes the disposal that was made of the applicants to the Pediatric Admitting Unit during the last two years.

TABLE III

NEW APPLICANTS AND NEW PATIENTS IN ALL UNITS OF THE VANDERBILT CLINIC EXCEPTING PEDIATRICS

	1932	*1933*	*1934*	*1935*	*1936*	*1937*
New Applicants	53,193	51,867 (—2.5%)	54,646 (+5.3%)	49,706 (—9.0%)	48,166 (—3.1%)	45,933 (—4.6%)
New Patients	29,737	28,085 (—5.5%)	24,308 (—13.4%)	22,146 (—8.9%)	17,567 (—20.7%)	18,072 (+2.8%)
Accepted ...	55.9%	54.1%	44.5%	44.6%	36.5%	39.3%

TABLE IV

DISPOSAL OF NEW APPLICANTS TO PEDIATRIC ADMITTING UNIT

	Applicants	*Accepted into Pediatric Clinic*	*Referred to other Divisions of Vanderbilt Clinic*	*Admitted Directly to Hospital*	*Referred out of Vanderbilt Clinic*
1936	4,358	1,923 (44.1%)	1,366 (31.3%)	160 (3.7%)	909 (20.9%)
1937	4,251	1,627 (38.3%)	1,314 (30.9%)	180 (4.2%)	1,130 (26.6%)

These records indicate that nearly seventy per cent of juvenile applicants to the Vanderbilt Clinic are accepted either directly into the Pediatric Division or into The Babies Hospital, or are referred to the admitting units of other divisions of the clinic. Our own records do not indicate what disposal is generally made of these patients in the other admitting units. Many are accepted; some are denied admission for various reasons.

Referring to the category of Table II entitled "New Patients Referred to Pediatrics for Consultation or General Work-up," we are at a loss to explain the decrease from 1,748 in 1936 to 903 in 1937. Part of this decrease is probably due to a change in the method of classifying patients. However, inasmuch as the decline in this category implies a

sharp decrease in the total number of new patients, it should have produced a sensible effect in the character of the day's work of the General Clinic. Such an effect has not been recognized.

A study concerning the color of our patients, supplementing the one made last year, was conducted by Miss Waechter from April 1 to April 30, inclusive. Of 2,314 patients, 72.84 per cent were white and 27.16 per cent were black; of 2,226 patients surveyed during November and December, 1936, 70.97 per cent were white and 29.03 per cent were black.

Special comment is not required concerning the tabulation of Diagnostic Examinations and Prophylactic Immunizations which appears in Tables V and VI.

TABLE V

PARTIAL LIST OF SPECIAL DIAGNOSTIC EXAMINATIONS PERFORMED AT THE REQUEST OF THE PEDIATRIC DIVISION

	1932	*1933*	*1934*	*1935*	*1936*	*1937*
Tuberculin tests (Mantoux)	1,000	1,550	3,348	3,387	3,182	3,311
Kahn tests	257	470	1,164	1,144	827	926
Schick tests	231	500	1,766	1,626	1,212	1,517
Blood counts	730	1,455	3,036	3,162	3,227	3,640
Platelet counts	...	...	43	43	23	149
Bleeding time	...	...	60	50	26	73
Clotting time	...	...	61	61	28	85
Fragility tests	...	...	...	...	...	8
Heterophile Agglutination tests	...	...	...	...	...	3
Urinalyses	1,503	2,033	3,437	3,221	3,004	3,119
Vaginal:						
Smears and Cultures	...	...	310	457	655	654
Examinations of Stools:						
(Chemical, Bacteriologic)	...	...	209	275	257	264
Nose and Throat Cultures	...	...	455	523	1,058	1,061
Blood Chemistry	92	47	298	350	507	492
Roentgen Examinations:						
General Clinic	784	818	1,537	1,383	1,428	1,474
Pediatric Tuberculosis	...	...	524	545	492	518
Research in Rickets	...	...	...	...	178	...
Research in Milk Products	...	...	...	...	...	129
Total			2,061	1,928	2,098	2,121
Photographs	20	42	81	89	219	167

TABLE VI

PROPHYLACTIC IMMUNIZATIONS

	1932	*1933*	*1934*	*1935*	*1936*	*1937*
Vaccination (Smallpox)	390	485	856	779	588	532
Toxoid (Diphtheria)	500	427	1,050	986	638	626
Pertussis Vaccine	...	...	...	...	20	90

TABLE VII

PATIENTS DESIGNATED AS "ACTIVE" IN THE CENSUS OF THE SPECIAL CLINICS ON DECEMBER 31

		1934	*1935*	*1936*	*1937*
Pediatric Tuberculosis		257	263	139	245
Follow-up	Medical	250	310	324	50
	Surgical				232
	Sloane Abnormal				70
Normal Infant		125	136	102	100
Cardiac		115	112	98	110
Premature		85	53	58	60
Allergy		75	77	85	..
Anemia		65	69	50	80
Epilepsy		45	45	52	45
Diabetes		15	18	12	17
Celiac		10	15	11	10
Psychiatry (Pediatric)		..	..	65	55
Physical Therapy (Pediatric)		..	40	46	61

The census of the Special Clinics (Table VII) fails to do full justice to the manifold importance of these units. Individually and collectively, they supply a type of continuous expert medical care such as cannot be procured in the rush and haste of the General Clinic. In addition, they serve to hold together groups of patients which have been assembled slowly and laboriously over periods of years; hence, they provide opportunities for studying the course of and the prognosis for certain of the diseases of childhood which cannot be comprehended in brief periods of observation. The three Follow-up Clinics are authorized to accept patients without regard to the considerations which regulate admission to the other units of the Pediatric Division. This privilege makes it possible to retain in the Follow-up Clinic patients who would otherwise be ineligible for care in the Vanderbilt Clinic. Discrimination must necessarily be displayed in the exercise of this privilege. However, it would be of distinct didactic profit to increase the size of the Medical Follow-up Clinic.

During the course of the past year Dr. Bruch and Dr. Day have been engaged in a study of obesity in children. With the assistance of a grant of funds from the Borden Company, Dr. Dale has commenced an investigation of two special preparations of cow's milk designed for use in infant feeding. Dr. Alfred Abrams plans to embark upon an inquiry into the emotional aspects of enuresis in children. Aided by funds supplied by Mead Johnson & Company, Dr. Altman with the assistance of Dr. Boker has continued his clinical trial of the prophylactic effect of vaccination against whooping cough.

For a number of years the Pediatric Allergy Clinic has operated under disadvantages due to dearth of adequate equipment for skin testing and

also to lack of necessary laboratory support. Inasmuch as the Allergy Clinic of the Department of Internal Medicine is adequately equipped in these respects, it has been deemed advisable to discontinue our clinic and to transfer our patients to the medical unit. In recording this step an expression of appreciation is due to Dr. Victoria Bergstrom for her patient and faithful leadership of this clinic under exceptionally trying circumstances.

In the routine activities of the General Clinic two problems recur with great frequency which our present knowledge and facilities do not permit us to deal with adequately. The first of these is infection of the external genital tract in girls, and the second is flat-foot, a common complaint in both sexes. Until comparatively recent times it was held, more or less correctly, that vaginitis in children was predominantly gonococcal in origin and, hence, highly transmissible. For this reason, girls harboring vaginal infection have regularly been excluded from the General Clinics of institutions such as ours and have been treated in segregated special units. For a number of years the Pediatric Division has had no special unit of this character; it has been our policy to refer patients with gonorrheal vaginitis to municipal hospitals for treatment. During this period of time it has become increasingly evident that a change is occurring in the character of these infections. At the present time a comparatively small per cent of them are gonococcal; the majority are due to other organisms. For these and for other reasons, it appears to be desirable that a study of vaginitis be made. Such a study will require the institution of a Special Clinic, the purchase of some comparatively expensive equipment and the provision of suitable bacteriologic assistance. One of the members of the staff of the General Clinic, who is well qualified to execute such an investigation, has expressed willingness to undertake it if the necessary equipment and support can be procured.

In closing this report, the author wishes to bring up for discussion the question of the desirability of raising the age limit for the Pediatric Division. In conformity with a widely accepted definition of the upper age limit of Pediatrics as a specialty, the Pediatric Division does not treat boys who have passed their thirteenth birthday nor girls who have reached puberty. A discussion of the historical origin of this definition, although relevant, is not essential to the matter under consideration. From a purely administrative point of view its feasibility can be supported by numerous excellent arguments. Doubtless the rule works well in private practice where its application can be modified to suit the peculiarities of the individual case. The rule is, however, somewhat arbitrary in character, inasmuch as it directs a change of physician at

the commencement of a period of life during which the child is most vulnerable from several points of view. It is at this time that many of the physical and emotional disturbances which have originated earlier in childhood reach their most critical phases. To be transferred from one medical group to another at this time is equivalent to changing horses while crossing the stream and is in many cases inadvisable. Furthermore, common experience justifies the observation that physicians who deal principally with the diseases of adult life are often either not keenly interested in the problems of the adolescent child, or feel themselves ill-fitted to deal with these problems which frequently resemble more closely those of Pediatrics than those of Internal Medicine. These and other considerations suggest that the transfer from Pediatrics to Adult Medicine would be accomplished more logically at the end of, rather than at the beginning of, puberty. Whether the change is feasible is another matter. An alteration of policy in this regard could hardly be made in the Out-Patient Department unless a corresponding change was made in the policy of The Babies Hospital. Such a change is beset with difficulties which may be difficult or impossible to cope with.

Finally, the author wishes to express grateful acknowledgment of the indefatigable services of Miss Waechter, the Head Nurse, without which the operation of the clinic would be hopelessly crippled; also of the energetic labors of Mrs. McCoy, the assistant Head Nurse, whose efficient management of the Treatment Room is a perennial marvel of skill and endurance.

Respectfully submitted,

Donovan J. McCune, M.D.
Chief, Pediatric Clinic

December 31, 1937

Report of the Director of Nursing

I HAVE the honor of submitting herewith the annual report of the Department of Nursing of The Babies Hospital for the year ending December 31, 1937.

In June of this year Miss Florence McKenna, who came to The Babies Hospital as Night Director just before the move to the Medical Center, and Miss Hannah Quinn, who had been Assistant Night Director for seven years, resigned. Both Miss McKenna and Miss Quinn served the hospital well during its reorganization period and we are grateful for their contribution to the Department of Nursing. We have not filled these positions as such because we feel that after eight and one-half years our organization for teaching, and our general policies have become sufficiently stable to initiate a rotation of services for the head nurses and assistant head nurses. This plan gives to the graduate nurses an opportunity to become better acquainted with all branches of pediatrics. The advantage to the students should be a more consistent and uniform type of teaching in the different services.

An eight-hour day for graduate nurses has for some time been advocated by nursing organizations and under discussion in the State Legislature. The nursing service at The Babies Hospital is being organized to meet such a program for the general duty nurses. As these nurses have been on a nine-hour day, and nine-and-one-half-hour night, there will be a loss in hours of nursing care which will have to be made up by additional nurses. We expect to complete the arrangements to meet the eight-hour schedule by the first of April.

For a number of years plans have been under way for an affiliation between the School of Nursing of the Presbyterian Hospital and the School of Medicine of Columbia University. A Professor of Nursing was appointed in November, 1935. In July of this year further appointments to the faculty were made. Three members of the staff of The Babies Hospital received appointments. The Director of Nursing was appointed part-time Assistant Professor, Miss Alice Wright and Miss Helen Wood were appointed Instructors of Nursing in the School of Medicine. We feel that we are fortunate in our teaching program for the affiliating students in that we have had for many years and continue to have the same excellent lecturers and instructors. Miss Wright and Miss Wood have been Instructors for seven and five years respectively, and Dr. McIntosh and Dr. Wood continue to give their lectures.

During 1937 we received requests for affiliations in pediatrics from several schools. We could not comply with all these requests for two

reasons. Satisfactory experience is available only to a limited number of students, and housing facilities are limited. The number of affiliating students here at one time is now fifty-two, an increase of three students. The following hospitals sent students to The Babies Hospital for their instruction in pediatrics during 1937:

Presbyterian Hospital, New York, New York	74
Ellis Hospital, Schenectady, New York	12
St. Luke's Hospital, Newburgh, New York	16
Vassar Brothers Hospital, Poughkeepsie, New York	12
House of the Good Samaritan, Watertown, New York	16
St. Peter's Hospital, Albany, New York	12
Memorial Hospital, Albany, New York	6
St. Elizabeth's Hospital, Utica, New York	16
Benedictine Hospital, Kingston, New York	12
St. Francis Hospital, Poughkeepsie, New York	11
Holyoke Hospital, Holyoke, Massachusetts	3
Cooley-Dickinson Hospital, Northampton, Massachusetts	3
Graduate Affiliates	7
Total Students in Year	200

We have been thoroughly satisfied with the experience the Infants Nurses have received at Sloane Hospital since January, 1937. This six weeks' period of instruction in the care of the newborn is a very popular part of the course.

Report of the Infants Nurses Registry:

Infants Nurses placed in permanent positions	51
Infants Nurses placed in temporary positions	226

These figures show a decrease of three permanent positions and an increase of forty-nine temporary positions as compared with 1936.

The following Infants Nurses received their pins and diplomas during 1937:

Helen Adam
Louise A. Anderson
Bernadina J. Berekemeyer
Mildred Costelow
Margaret V. Doyle
Marguerite Foster
Yvonne R. Franco
Dorothy Franks
Edna M. Hay
Gertrude M. Hall
Vivian Kosiba
Margaret M. McGuire
Constance Penabare
Frances Prell
Jane Lee Sink

As I review the year, I am again impressed with the cooperation the nursing department has received from the Board of Women Managers.

Their interest is always stimulating and their visits to the hospital and helpful suggestions appreciated. The funds which are kept replenished by the Board are of continual benefit to the patients. The Cheer Fund is well named since it is responsible for the more cheerful atmosphere one finds when convalescent children are happily occupied with suitable playthings and recreational activities. Christmas was particularly happy this year because in addition to the generous gift of toys contributed by the Board, the now annual contribution of beautifully dressed dolls, and many fine gifts from friends of the hospital, we received a generous check from Princess Torlonia. Some of this donation was used for additional Christmas gifts and the remainder was added to the Patients' Cheer Fund. The nurses on the staff are also appreciative of the interest of the Board in them and have enjoyed using the tickets sent by various members for theatres, concerts and operas.

In concluding this report, I wish to acknowledge with gratitude the assistance we have received from the Medical and Administrative Departments. Their cooperation has contributed in no small measure to whatever success we may have had in our care of the patients and instruction of students in the Nursing of Children.

Respectfully submitted,

WINIFRED KALTENBACH
Director of Nursing

December 31, 1937

Report of the Director of the Department of Educational Therapy

In 1937 there was an increase of 617 in the aggregate attendance and an increase of 83 individuals. The average daily attendance was 15, three more than in 1936, and the average length of stay 3 days. The longest stay in the department was 193 days.

Other statistics:

Aggregate attendance	3,755
Total number of individuals	785
Average monthly attendance	65

During the year 1937, 464 children read 1,393 books. Due to the fact that the volunteer service was so irregular, a new system has been started whereby each Infants Nurse will have three weeks' experience in handling, repairing, distributing, and in all ways caring for a library.

In addition to the regular handwork activities of basketry, clay modeling, loom weaving, knitting, crocheting, and painting, appropriate favors to be placed on the trays were made by the children for the various holidays.

During the year 1937, 270 children of school age in the hospital for more than two weeks received lessons from Miss Marjorie McGinnis, the visiting teacher from the Board of Education.

Eight groups of Affiliating Students each received one lecture on Recreational Therapy during the year. A course of ten lectures was given to the Infants Nurses on Child Development.

We wish to thank the following volunteers for reading aloud, playing games and otherwise entertaining the patients unable to leave the wards: The Misses Barbara Steele, Ruth Raynor, Natalie Knowles, Helen Van Ness, Doris Fleck, Natalie May, Mrs. Alex. Benecke and Mrs. Robert Jones.

The Nursery School was assisted in January and March by Miss Molly Allinson, during April and May by Miss Sally Sergeant, by Miss Eleanor Shorey from September through November, and by Miss Julia Booth in December, student teachers from the Child Education Foundation. Miss Barbara Hitchings took charge of the department during July and August.

Respectfully submitted,

Geraldine McA. Webster
Director

December 31, 1937

CONDENSED STATEMENT OF FORTY-NINE YEARS' WORK

Year	*Patients Admitted*	*Hospital Days' Treatment*	*Average Stay In Days*	*Percentage of Deaths, All Ages*	*Out-Patient Department*	
					New Patients	*Total Visits*
1889	214	4,393	20.5	26.6	....	....
1890	236	4,997	19.8	30.9	....	....
1900	386	10,942	27.8	37.6	1,000	4,754
1910	1,271	23,310	17.5	30.4	3,855	15,518
1920	1,586	16,548	10.1	23.5	4,410	16,034
1930	2,320	39,481	16.3	11.2	5,695	37,143
1931	2,152	35,266	15.6	9.9	6,399	36,174
1932	2,009	30,924	15.4	8.5	5,467	33,900
1933	2,324	35,225	14.7	6.6	5,424	34,882
1934	2,857	36,026	12.2	4.7	5,580	37,400
1935	3,207	39,795	12.1	4.7	4,899	35,258
1936	2,984	38,024	12.3	4.0	5,062	35,275
1937	3,082	41,843	13.1	3.8	5,387	36,610
Total 49 years	63,205	1,013,543			155,636	715,330

HOSPITAL CALENDAR

Meetings

Annual Board and Society, second Tuesday in April.

Board of Managers, second Tuesday of every month excepting the months of July, August and September.

Executive Committee, fourth Tuesday of every month.

Annual Meeting of the Board of Women Managers, second Tuesday in January.

Board of Women Managers, second Tuesday of every month, from October to May, inclusive.

Cribside Social Service Committee, regular monthly meetings from October to June.

Annual Meeting of Cribside Social Service Committee, in December.

GENERAL RULES

1. The beds of the Hospital are free to the needy poor. Others are charged according to their means.

2. Sick children up to 12 years of age are admitted, except those suffering from contagious diseases.

3. Applications for admission must be made at the Hospital during the day, from 9 to 5, although emergency cases are received at any time.

4. The Out-Patient Department, in the Vanderbilt Clinic of the Medical Center, is open daily throughout the year from 2 to 3 P. M., except on Saturdays, Sundays and holidays.

5. Visiting day for parents of ward patients is Wednesday or Thursday from 3 to 4 P. M.

6. Visitors to the Hospital are welcome any afternoon between 3 and 5.

BALANCE SHEET, DECEMBER

ASSETS

	1937	*1936*
HOSPITAL PROPERTIES AND EQUIPMENT AT BOOK VALUE:		
New York City:		
Buildings	$1,661,634.33	$1,643,463.18
Furniture and equipment, and apparatus and instruments (less reserve for depreciation, created prior to April 1, 1933, $39,762.57)	165,977.94	161,894.21
Rumson, New Jersey—Land and buildings	23,952.10	23,952.10
Total hospital properties and equipment at book value	$1,851,564.37	$1,829,309.49
INVESTMENTS AT BOOK VALUE:		
Bonds (approximate market quotation value—1937, $1,328,268.75)	$1,582,157.66	$1,561,675.16
Stocks (approximate market quotation value—1937, $609,545.08)	748,145.63	640,094.30
Real estate mortgages—Face amount	244,325.00	244,875.00
Participation in real estate		10,835.24
Total investments at book value	$2,574,628.29	$2,457,479.70
HOSPITAL'S INTEREST IN UNSETTLED ESTATES (nominal amount of $1.00 each)	$16.00	$16.00
CURRENT ASSETS:		
Cash	$231,602.27	$289,869.68
Accounts receivable:		
Patients (less reserve—1937, $800.00)	24,201.45	20,395.18
City custodians' salaries	1,200.00	1,200.00
Accrued interest and dividends receivable	30,712.83	28,445.94
Inventory of supplies	462.40	363.64
Total current assets	$288,178.95	$340,274.44
NOTE RECEIVABLE, Estate of Francis P. Garvan	$75,000.00	$75,000.00
DEFERRED CHARGES—		
UNEXPIRED INSURANCE PREMIUMS, ETC.	$1,370.57	$1,429.26
Total	$4,790,758.18	$4,703,508.89

31, 1937 AND 1936

LIABILITIES

	1937	*1936*
CAPITAL ACCOUNT—HOSPITAL PROPERTY AND EQUIPMENT	$1,851,564.37	$1,829,309.49
ENDOWMENT AND GENERAL FUND RESERVES:		
General Fund	$954,020.68	$924,965.72
Edward S. Harkness Educational and Scientific Fund	600,000.00	600,000.00
Edward S. Harkness Endowment Fund	1,199,775.00	1,199,775.00
Reuel B. Kimball Fund	57,737.58	57,737.58
R. Bleecker Rathbone Fund	15,000.00	
Rumson Fund	20,469.78	20,469.78
Total endowment and general fund reserves	$2,847,003.04	$2,802,948.08
OTHER FUND RESERVES:		
The Borden Pneumonia Fund	$2,021.88	$
Fund for Cleft Palate Cases	10,059.79	1,487.44
Dr. Coakley Memorial Research Fund	265.12	265.12
Educational Therapy Fund	2,198.15	2,254.40
Emergency Nursing Fund	1.00	131.50
Garvan Chemical Fund	28,109.17	28,109.17
Edward S. Harkness Educational and Scientific Fund (income)	916.67	916.67
Laboratory Development Fund	2,653.35	2,216.54
Dr. Lyttle Research Fund for Nephritis	148.36	60.01
Mental Hygiene and Child Guidance Fund		.04
Nurses' Loan Fund	127.42	182.42
Patients' Cheer Fund	261.38	72.76
Pediatric-Psychiatric Clinic Fund	968.08	1,415.09
Rumson Fund (income)	785.78	747.36
Transfusion Fund	207.50	166.00
Fund in Memory of Virginia Zachry	149.59	133.64
Total other fund reserves	$48,873.24	$38,158.16
CURRENT LIABILITIES:		
Audited vouchers payable	$21,576.60	$21,455.50
Advances and overpayments by patients	500.20	381.95
Total current liabilities	$22,076.80	$21,837.45
RESERVES FOR REPLACEMENTS AND MAINTENANCE OF FURNITURE AND EQUIPMENT, AND APPARATUS AND INSTRUMENTS	$21,240.73	$11,255.71
Total	$4,790,758.18	$4,703,508.89

NOTES: No provision has been made for depreciation of buildings. Provision is made by annual charges to operations for replacements and maintenance of furniture and equipment, and apparatus and instruments.

The above balance sheet does not include any liability to The Presbyterian Hospital for rent of the out-patient department or for general expenses which it has paid for account of The Babies Hospital.

Report of the Treasurer

STATEMENT OF CURRENT REVENUE

For the Years Ended December 31, 1937 and 1936

	1937	*1936*
Hospital Earnings:		
Board of private patients	$14,973.05	$11,751.04
Board of friends of patients	1,068.00	1,006.00
Board of semi-private patients	19,380.44	14,377.88
Board of ward patients (received from the City of New York 1937, $20,146.70; 1936, $21,439.05)	56,468.81	50,339.71
Special nurses	26,214.00	20,327.00
Operating room fees	5,606.30	4,247.00
Laboratory fees	6,331.73	6,611.00
Roentgen ray services	12,808.22	10,891.60
Transfusions	708.50	352.30
Out-patient department	11,022.91	10,594.70
Telephone service	258.32	380.23
Sale of supplies to patients	427.09	178.19
Oxygen and helium treatment	905.32	648.75
Nutrition fees	1,931.65	1,520.49
Refund of custodians' salaries	3,600.00	3,600.00
Miscellaneous	789.23	833.34
Total hospital earnings	$162,493.57	$137,659.23
Other Revenue or Income:		
Donations from individuals for current expenses	$14,550.00	$70,267.71
Donations from churches for current expenses	343.12	410.91
Donations for annual beds	1,650.00	2,350.00
Contributions to Urological Clinic		180.00
Contribution toward expense of the Pediatric-Psychiatric Clinic	1,500.00	1,500.00
From United Hospital Fund	13,558.52	15,082.40
Investment income for general purposes	84,931.67	64,042.45
Investment income from Fund for Pediatric Purposes maintained by The Presbyterian Hospital	1,806.23	
Income from Trustees of Estate of Harry S. Black		1,003.75
Income from Estate of Andrew J. Garvey	103.80	
Income from Estate of Rudolph J. Schaefer	12.57	47.02
Total other revenue or income	$118,455.91	$154,884.24
Total Appropriations of Income from Special Funds for Stated Purposes	$43,895.89	$42,627.03
Total Current Revenue	$324,845.37	$335,170.50
Excess of Current Expenses over Current Revenue Transferred to General Fund	77,271.51	41,572.22
Total	$402,116.88	$376,742.72

Note: Unrestricted legacies have been credited direct to general fund reserves.

Report of the Treasurer

STATEMENT OF CURRENT EXPENSES

For the Years Ended December 31, 1937 and 1936

	1937	*1936*
Administration Expenses:		
General executives and assistants:		
Salaries	$5,568.42	$5,400.00
Supplies	92.74	102.92
Admitting and information:		
Salaries	6,156.00	6,106.23
Supplies	193.57	154.98
Pensions and pension insurance	2,230.26	2,508.72
Insurance—fire, liability, etc.	1,704.68	1,776.89
Legal expense	510.60	504.25
Miscellaneous	4,242.36	4,188.67
Total administration expenses	$20,698.63	$20,742.66
Professional Care of Patients:		
Bedside Care:		
Salaries:		
House staff	$2,883.26	$2,049.96
Nurses	28,387.54	22,588.94
Special nurses	21,643.00	17,473.00
Ward employees	4,216.92	2,205.32
Supplies	14,221.29	13,167.11
Cost of supplies sold to patients	4,348.90	3,175.72
Transfusions	684.50	695.95
School of nursing:		
Salaries	11,691.94	11,299.81
Supplies	767.50	594.70
Doctors' offices:		
Salary of secretaries	2,473.05	1,495.18
Supplies	86.11	40.61
Operating room:		
Salaries	8,155.12	7,392.22
Supplies	2,362.88	2,112.72
Out-patient department:		
Salaries	14,647.73	13,459.07
Supplies	830.41	771.85
Pediatric-Psychiatric Clinic	2,750.00	750.00
Social service:		
Salaries	7,618.71	6,260.51
Supplies	883.90	829.60
Laboratory service	32,044.71	32,079.96
Roentgen ray service:		
Salaries	8,476.55	7,878.36
Supplies	4,147.25	3,430.59
Oxygen treatment	779.20	110.56
Total professional care of patients	$174,100.47	$149,861.74

	1937	1936
House and Property Expenses:		
Custodians' salaries	$3,600.00	$3,600.00
Building maintenance and operation, including heat, electricity, gas, refrigeration and elevator service	32,642.75	32,552.09
Housekeeping service	18,647.41	18,149.74
Laundry service	23,385.36	22,115.01
Food and meal service	59,848.09	54,526.38
Protective service	768.30	781.98
Telephone and telegraph	4,242.96	3,944.28
Total house and property expenses	$143,134.87	$135,669.48
Provision for Replacements and Maintenance of Furniture and Equipment, and Apparatus and Instruments	$20,287.02	$27,841.81
Current Expenses Met from Special Funds for Stated Purposes	$43,895.89	$42,627.03
Total Current Expenses	$402,116.88	$376,742.72

Notes: No provision has been made for depreciation of buildings. Provision is made by annual charges to operations for replacements and maintenance of furniture and equipment, and apparatus and instruments.

The above summary does not include charges for unpaid rent of the out-patient department or for general expenses paid by The Presbyterian Hospital.

REPORT OF THE AUDITING COMMITTEE

To the President and Board of Managers of the Babies Hospital:

Gentlemen:

We report that we have had the books and accounts of the Treasurer, the Executive Vice-President and the Superintendent of The Babies Hospital for the fiscal year ended December 31, 1937, examined and audited by Messrs. Haskins & Sells, Certified Public Accountants, and herewith submit, as a complete and satisfactory audit of said books and accounts, their certificate dated March 7, 1938, together with the accompanying balance sheet as of December 31, 1937, and statements of current revenue and expenses for the year, setting forth respectively the financial condition of the Hospital at that date and the results of its operations for the year 1937.

We have checked the securities and cash balances at December 31, 1937, as shown in the accompanying balance sheet with certified lists obtained from custodians of the securities and acknowledgments of bank balances obtained from the depositaries, and found them in agreement.

David M. Look
William Williams
Auditing Committee

Dated, New York, March 15, 1938

ACCOUNTANTS' CERTIFICATE

The Babies Hospital of the City of New York:

We have made an examination of the balance sheet of The Babies Hospital of the City of New York as of December 31, 1937, and of the related statements of current revenue and expenses for the year 1937. In connection therewith, we made a review of the accounting methods and examined or tested accounting records of the Hospital and other supporting evidence. Our examination included verification of cash receipts, disbursements supported by approved vouchers, securities transactions and income from securities for the year, and cash balances and securities owned at the close of the year. We also made periodic reconcilements of bank balances and reviewed the allowances to patients, and accounts receivable written off.

In our opinion, based upon such examination, the accompanying balance sheet and related statements of current revenue and expenses, with the footnotes thereon, fairly present, in accordance with accepted principles of accounting, which principles have been consistently followed by the Hospital, its financial condition at December 31, 1937, and the results of its operations for the year ended that date.

Haskins & Sells,
Certified Public Accountants

New York, March 7, 1938

PURPOSE FOR WHICH INCOME OR PRINCIPLE OF RESERVE FUND IS USED

General Fund. It is intended to use the income toward the current expenses of the Hospital and to draw on the principal, when necessary, to meet expenditures not otherwise provided for.

Reuel B. Kimball Fund. The income is applied toward the current expenses of the Hospital, or that part thereof for the support of which the fund was donated.

The Borden Pneumonia Fund. For research work in pneumonia.

Fund for Cleft Palate Cases. To help defray expenses in connection with cleft palate patients.

Dr. Coakley Memorial Research Fund. To be used for research and other special work under the direction of Dr. Kernan.

Educational Therapy Fund. To help defray expenses of the educational therapy treatment of patients.

Emergency Nursing Fund. To help defray the cost of special nursing for indigent ward patients.

Garvan Chemical Fund. To be used for laboratory research work.

Edward S. Harkness Educational and Scientific Fund. The income is used for the educational and scientific work of the Hospital in accordance with the agreement between the Hospital and Columbia University.

Edward S. Harkness Endowment Fund. The income is applied toward the current expenses of the Hospital.

Laboratory Development Fund. To cover unusual expenses incurred in connection with the educational and scientific development.

Mental Hygiene and Child Guidance Fund. To provide a fellowship in mental hygiene and child guidance.

Nurses' Loan Fund. To assist members of the Nursing Department.

Dr. Lyttle Research Fund for Nephritis. To be used for research and other special work under the direction of Dr. Lyttle.

Patients' Cheer Fund. To purchase occupational toys for ward children.

Pediatric-Psychiatric Clinic Fund. To provide for the establishment and maintenance of a Pediatric-Psychiatric Clinic.

R. Bleecker Rathbone Fund. The income is applied toward the current expenses of the Hospital, or that part thereof for the support of which the fund was donated.

Rumson Fund. The income is used to provide special relief under the direction of The Cribside Social Service Committee.

Transfusion Fund. To help defray the cost of blood transfusions for indigent ward patients.

Fund in Memory of Virginia Zachry. To be used for purchase of breast milk.

DONATIONS FROM INDIVIDUALS DURING 1937 FOR CURRENT EXPENSES

Adee, Mr. George T.	$15.00
Alley, Mr. James C.	5.00
Anonymous	30.00
Auchincloss, Mrs. Hugh D.	50.00
Baar, Mrs. Felicie F.	3.00
Bacon, Mrs. Francis McNeil	5.00
Baldwin, Mrs. Alexander T.	25.00
Ballard, Mrs. Edward L.	25.00
Barron, Mr. George D.	5.00
Bartow, Mrs. Henry S.	20.00
Belgard, Messrs. Ben & Isaac	1.00
Blair, Mr. and Mrs. J. Insley	35.00
Blagden, Mrs. Dexter	50.00
Board of Women Managers	1,000.00
Bonbright, Mr. Irving W.	25.00
Borden, Mary Owen Memorial Foundation	100.00
Bridges, Mr. Robert	5.00
Burlingham, Mrs. Charles	25.00
Burras, Mrs. Howard K.	10.00
Butler, Mrs. Nicholas Murray	100.00
Butterworth, Mrs. George F.	10.00
Carnegie, Mrs. Andrew	100.00
Clark, Mrs. John B.	3.00
Chisholm, Mr. Hugh J.	1,000.00
Cohen, Mr. Nathan D.	5.00
Colt, Mrs. Richard C.	5.00
Cribside Committee	600.00
Croxall, Miss Catherine	5.00
Curtiss, Miss Maude H.	25.00
Dakin, Mrs. Henry Drysdale	10.00
Dana, Mrs. David T.	5.00
Dearborn, Mr. D. B.	10.00
Dommerich, Mrs. Louis W.	75.00
Douglas, Mr. Wm. Harris	5.00
Drakenfeld, Mrs. B. Ferdinand	5.00
Draper, Mrs. Wm. K.	5.00
Edgar, Mrs. James A.	5.00
Ellsworth, Mrs. J. Magee	10.00
Fincke, Mrs. Benjamin C.	5.00
Flagler, Mrs. Harry Harkness	25.00
Frank, Mr. Joseph S.	10.00
French, Mrs. John	25.00
Friedsam Foundation, Inc., The	5,000.00
Fries, Dr. Harold H.	10.00
Gottheil, Mrs. Paul	$10.00
Grossmann, Mrs. Edward A.	5.00
Haskell, Mrs. Amory L.	50.00
Hayman, Mrs. D.	2.00
Hoe, Mrs. Richard March	10.00
Honour, Mr. Henderson	25.00
Howe, Mrs. Wm. Deering	200.00
In Memory of Mrs. J. Sinclair Armstrong	20.00
James, Mrs. Arthur Curtiss	10.00
James, Mrs. Walter B.	10.00
Jennings, Mrs. Walter	200.00
Kelchner, Mrs. Wm. Wilson	10.00
Kerr, Mr. Harrison D.	5.00
Kornfeld, Mr. Alfred E.	5.00
Kress, Mr. Claude W.	2.00
Lapham, Mrs. Lewis H.	10.00
LeBoutillier, Mrs. G. H. T.	10.00
Lew, Mrs. Yui Shee	5.00
Lipman, Mr. Walter L.	2.00
Lippmann, Mr. George	10.00
Loring, Mrs. Isabella	5.00
McCann, Mrs. Charles E. F.	500.00
McGlynn, Mrs. Frederick P.	10.00
McLean, Mrs. Stafford	1,000.00
Marshall, Mr. M. Lee	10.00
Martin, Mr. William V.	10.00
Meier, Mr. Charles A.	2.00
Merrill, Mr. Charles E.	25.00
Middleton & Company, Ltd.	10.00
Milbank, Mr. and Mrs. Jeremiah	100.00
Moore, Mrs. John Chandler	10.00
Morgan, Miss Caroline L.	50.00
Murphy, Mrs. William D.	10.00
Nichols, Mr. Acosta	5.00
Nichols, Mrs. William G.	5.00
Ogden, Miss Mary F.	5.00
Osborn, Mrs. Wm. Church	25.00
Perkins, Mrs. George W.	100.00
Rattenbury, Miss Dorsa	3.00
Read, Mrs. George Rowland	5.00
Rhoades, Miss Nina	10.00
Rickerson, Mrs. E. C.	2.00
Rosenbaum, Mr. Solomon G.	10.00
Runk, Mrs. Charles A.	5.00

Saxe, Mr. Sigmund	$10.00
Scoville, Miss Grace	100.00
Scribner, Mrs. Charles	10.00
Seeley, Mrs. C. Barnum	20.00
Sibley, Mrs. Hiram W.	10.00
Sillman, Mr. and Mrs. Louis	10.00
Sloan, Mr. Benson B.	5.00
Sloan, Mrs. Samuel	5.00
Sloane, Mrs. William	100.00
Spitzner, Mr. George W.	50.00
Stehlin, Mrs. Joseph	2.00
Strauss, Mr. Frederick	10.00
Stuyvesant, Miss Anne W.	25.00
Suydam, Mr. Walter L., Jr.	20.00
Terry, Mr. Wyllys	$100.00
Thacher, Mrs. Thomas D.	10.00
Trowbridge, Mr. James R.	500.00
Tucker, Mr. and Mrs. Carll.	2,500.00
Tucker, Mrs. Samuel A.	5.00
Weems, Mr. F. C.	3.00
White, Mr. A. N.	25.00
Wurman, Mrs. I.	5.00
Zabriskie, Miss Ethel	15.00
Total donations from individuals during 1937 for current expenses.	$14,550.00

DONATIONS FROM CHURCHES DURING 1937 FOR CURRENT EXPENSES

Fifth Avenue Presbyterian Church	$343.12
Total donations from churches during 1937 for current expenses	$343.12

DONATIONS DURING 1937 FOR ANNUAL BEDS

Anonymous	$250.00
Cribside Committee	500.00
Hewitt's, Miss, Classes	400.00
Valentine, Mrs. P. A.	500.00
Total donations during 1937 for annual beds	$1,650.00

LEGACIES AND DONATIONS CREDITED TO INVESTED FUNDS

DURING THE YEAR ENDED DECEMBER 31, 1937

General Fund:		
Legacies:		
Estate of Daniel Bacon	$5,000.00	
Estate of Ellen King	27.00	
Estate of Rudolph J. Schaefer	72.15	
Estate of Rudolph J. Schaefer Trust for Edmee Eloise Pryibil	461.60	
Estate of Gertrude S. Thomas	100,000.00	
		$105,560.75
Partly Endowed Bed Fund:		
Estate of Mary Mairs Calvert, for endowment of a bed in memory of Dr. L. Emmett Holt		1,950.00
R. Bleecker Rathbone Fund:		
Estate of R. Bleecker Rathbone		15,000.00
Total legacies and donations credited to invested funds		$122,510.75

Report of the Treasurer

LEGACIES AND DONATIONS CREDITED TO OTHER THAN INVESTED FUNDS

During the Year Ended December 31, 1937

The Borden Pneumonia Fund:		
Borden, Mr. Arthur B.		$2,021.88
Fund for Cleft Palate Cases:		
The Board of Women Managers	$1,000.00	
Carle, Mr. Robert W.	300.00	
Gates, Mr. Artemus L.	50.00	
Harkness, Mr. William Hale	100.00	
Hornor, Mr. John W.	100.00	
Lovett, Mr. Robert A.	25.00	
Milbank, Mr. Dunlevy	100.00	
Read, Mr. Duncan H.	100.00	
Sage, Mr. Dean	100.00	
Schiff, Mrs. John M.	5,000.00	
Voice of Experience Foundation Fund	3,200.00	
Welch, Mr. Francis W.	100.00	
Williams, Mr. William	50.00	
		10,225.00
Educational Therapy Fund:		
Webster, Mrs. Jerome P.		2,000.00
Emergency Nursing Fund:		
The Board of Women Managers		150.00
Fund for Miscellaneous Purposes:		
The Board of Women Managers, for donation toward support of Surgical Work	$450.00	
The Board of Woman Managers, for furnishings for the 11th Floor	136.00	
The Board of Women Managers, for furnishings and equipment for Nursing Floors	352.94	
The Cribside Social Service Committee, donation toward cost of changes in the Social Service Department	400.00	
		1,338.94
Laboratory Development Fund:		
Lawrence, Mr. and Mrs. Blake L.	$500.00	
Fees received from private patients by doctors and donated for research purposes	1,757.26	
		2,257.26
Dr. Lyttle Research Fund for Nephritis:		
The Board of Women Managers		100.00
Patients' Cheer Fund:		
The Board of Women Managers	$100.00	
Carnegie, Mrs. Andrew	50.00	
Lawrence, Mrs. Blake	100.00	
Torlonia, Princess Elsie	175.00	
Tuckerman, Mrs. Roger	2.50	
Webster, Mrs. Jerome P.	50.00	
White, Mr. A. N.	25.00	
		502.50
Pediatric-Psychiatric Clinic Fund:		
The Commonwealth Fund		5,818.55
Transfusion Fund:		
The Board of Women Managers		100.00
Fund in Memory of Virginia Zachry:		
The Board of Women Managers		650.00
Total legacies and donations credited to other than invested funds		$25,164.13

Respectfully submitted,
Cornelius R. Agnew
Treasurer

GIFTS TOWARD SUPPORT OF BEDS

A donation of $500 supports a bed for one year and entitles the donor to name it for that period.

1907. Mrs. P. A. Valentine, known as the "Anderson Valentine Bed," for 31 years.

1911. Mrs. P. A. Valentine, known as the "Philip and Lester Armour Bed," for 27 years.

1914. The Cribside Committee, for 24 years.

1925. Anonymous, in memory of Elizabeth Short Crawford, for 13 years.

1925. Miss Hewitt's Classes, the Senior School Bed, for 13 years.

1928. Miss Hewitt's Classes, the Junior School Bed, for 10 years.

CRIBS FURNISHED

Twenty-Five Dollars will furnish a crib for one year.

Two, furnished in perpetuity by gift in May, 1917, of $1,000 under the will of Mary Isabel Reese, widow of Brigadier-General Chauncey B. Reese, in memory of her only grandchildren, the little daughters of John and Sarah Brewerton Reese Jolly:

Sarah Brewerton Jolly, born Dec. 19, 1905; died Aug. 18, 1910.

Mary Courtenay Jolly, born Dec. 25, 1907; died March 25, 1914.

One, furnished in perpetuity by gift in March, 1936, of $500.00 by Mrs. William M. Shackford, in memory of Mrs. William T. Schley, given by her daughter, Olive Schley Shackford.

Three by Mrs. Louis W. Dommerich.

ENDOWED BEDS

(1) A gift of $10,000 shall entitle the donor to nominate a patient to use and occupy one bed in the common wards of the Hospital free of charge (except for special service) for not more than ninety days in any one year. When, however, the donor is an individual a gift of $5,000 or $3,000 shall entitle the donor to nominate a patient to use and occupy one bed in the common wards of the Hospital free of charge, as above, for not more than forty-five and twenty-five days in any one year respectively.

The donor may at the time of making the gift appoint to another in his stead such right to nominate, provided the appointee is acceptable to the Hospital.

Such right to nominate may be exercised only:—

(a) During the life of the person having the right to nominate, if such right is in an individual.

(b) For a period of fifteen years, if such right is in a Corporation, Society or Association.

(2) Endowed bed privileges are subject to all rules and regulations governing the admission, treatment, and discharge of patients.

(3) The Board of Managers may in their discretion, under special circumstances, accept gifts for the endowment of beds on such other terms and conditions as they may deem best calculated to promote the objects for which the Hospital was established and is maintained.

1892-1894	One by the Cribside Committee, known as "Cradyl-Nyst."
1894	One by Miss Ellen James Evans.
1894-1916	One by Mrs. Henry G. Trevor.
Jan. 15, 1895	One by Mrs. Evan T. Walker.
Jan. 23, 1895	One by Mrs. Richard Arnold in memory of Georgiana Arnold.
April 13, 1897	One by Mr. and Mrs. Chas. M. Fry, known as the "Mr. and Mrs. Chas. M. Fry Bed."
April 27, 1897	One by Mrs. Geo. Kemp, "For the use and purposes of the Hospital."
March 1, 1898	One by Mrs. Oliver G. Jennings, known as the "Brewster Bed."
1899-1902	One in memory of John Sherman Hoyt, Jr., by Mr. and Mrs. John Sherman Hoyt.
1902-1903	One in memory of Grace Osborn, by Mr. and Mrs. W. E. Dodge.
1902-1903	One in memory of Clara W. Wertheim, by Henry P. Wertheim.
May 14, 1904	One in memory of George Arents Brown, by Mr. and Mrs. George Arents.
1904-1907	One by Estate of Mrs. Chas. Harvey Hartman.
March 15, 1905	One by Mrs. J. Henry Lane.
April 22, 1905	One by Mrs. Daniel S. Lamont, known as the "Julia Lamont Bed."
1900-1907	One by Mrs. Elizabeth Chamberlin Lockwood in memory of Emily Beaver Chamberlin.

1908	One in memory of Elizabeth Marshall Butler, by Arthur W. Butler.
Jan. 18, 1910	One in memory of Kenneth M. Holt, by Dr. and Mrs. L. Emmett Holt.
July 19, 1910	One in memory of Peter Moller, by Edwin Clarence Moller.
Jan. 18, 1911	One by Emily A. Watson in memory of Wheeler Watson.
Dec., 1911	One in memory of David Bradley Martin, by Mrs. Bradley Martin.
Dec., 1912	One in loving memory of J. Bradley Cumings, endowed by his friends. "Greater love hath no man than this, that a man lay down his life for his friends."—*St. John 15: 13.*
1907-1913	One by the Cribside Committee.
May, 1914	One by Mrs. Andrew Carnegie in memory of Archibald Fraser Barrow.
June, 1914	One by Mrs. Robert W. Todd, known as the "Mabel Todd Bed."
May, 1916	One by Mr. and Mrs. John Chandler Moore in memory of Edward de Bébian Moore.
May, 1916	One by Mrs. John Hubbard in memory of Margaret Fahnestock.
Dec., 1916	One by Mrs. Clarence M. Hyde, known as the "Clara Mathewson Hyde Bed."
June, 1917	One by Harris Brisbane Dick, known as the "Harris Brisbane Dick Free Bed."
Oct., 1917	One by Mrs. Edward S. Harkness, known as the "Thomas Stillman Taylor Bed."
Dec., 1917	One by Mr. and Mrs. Walter A. Hirsch in memory of John Walter Hirsch.
July, 1919	One by Mr. and Mrs. Daniel Schnakenberg in memory of their daughter, Anna Kate Bartlett.
May, 1919	One by Mrs. John Jay Knox in memory of John Jay Knox.
May, 1919	One by Mrs. John Jay Knox in memory of Dr. Reuel B. Kimball.
Dec., 1920	One by Mrs. Andrew Carnegie, "A thank offering for Louise Carnegie Miller."
Sept., 1921	One by the Estate of Jacob H. Schiff.
April, 1922	One by the Cribside Committee in memory of Sarah Elizabeth Williams.
June 14, 1922	One by Mr. and Mrs. Simon Guggenheim in memory of their son, John S. Guggenheim.
Jan. 22, 1923	One by Mr. and Mrs. Herman Armour Nichols "In loving memory of Marie Louise Nichols."
May 1, 1929	One by the Estate of Julia M. Stout.
Sept., 1930	One by Edith C. Thompson in memory of her mother, Mrs. Grace H. Thompson.
Nov., 1934	West End Collegiate Church.
Nov. 29, 1935	One by the Estate of Daniel Schnakenberg in memory of his children, Daniel Schnakenberg, Jr. and Marie Schnakenberg.
Sept. 14, 1936	One by the Estate of Carrie Guggenheim.

DONATIONS OF FLOWERS, BOOKS, TOYS AND MISCELLANEOUS ARTICLES

For the Twelve Months Ending December 31, 1937

Miss Julia Abbott
Mrs. Daniel Adams
Mrs. Ernest R. Adee
American Red Cross
Anonymous
Master Willard Baldwin
Mrs. Frederick K. Barbour
Mrs. Archibald Barrow
Miss Marilee Becker
Mrs. Wyllys R. Betts
Mrs. Charles Billar
Board of Women Managers of The Babies Hospital
Mr. H. A. Burrell
Chapel of the Intercession
Mrs. Edward Franklyn Cole
Mr. and Mrs. J. O. Creager
Cribside Social Service Committee of The Babies Hospital
Miss Hortense Dennis
Miss Ortencia L. Dennis
Mrs. Casimir deRham
Mrs. V. Dessar
Master Bobbie and Miss Lolly De Vecchi
Mrs. James W. Durkee
Mrs. Charles Ferguson
Master David Fleming
Mrs. William Fleming
Floating Hospital of St. John's Guild
Mrs. Harold Forest
Mrs. Vernam Foster
Miss Doris Fredericks
Mrs. Francis P. Garvan
Master Harold H. Gile, Jr.
Girl Scouts, Bronx Troop No. 28
Girl Scouts, Manhattan Troop No. 219
Girl Scouts, New Milford, Connecticut
Mrs. Benjamin Guggenheim
Miss Lois Hardenburgh
Mr. Charles Hardy
Mrs. Markham Harris
Mrs. James S. Hemingway
Mrs. Helen Hendrickson
Miss Anne Hertz
Mrs. Leroy K. Howe
Mr. Richard Isaac
Mrs. Andrew Jackson
Miss Miriam Josephson
Junior Emergency Relief Society of New York City
Junior Red Cross of Coldspring Harbor, Long Island
Miss Winifred Kaltenbach
Mr. E. B. Kline
Mrs. A. Knox
Miss Tessa Kosta
Mrs. Estelle Ward Leask
Mrs. William Lind
Master Charles Lipton
Dr. Mathilde Loth
Mrs. Margaret Lyons
Mrs. James McCosh Magie
Mrs. Olney B. Mairs
Mrs. Margolius
Mrs. Manton B. Metcalf, Jr.
Miss Vivian Miller
Mr. Arthur Murray
Mr. J. S. MacLeod and Associates
Needlework Guild of America, New York City Branch
Occupational Therapy Department of The Presbyterian Hospital
Master Robert Olney
Mrs. M. S. Orange

DONATIONS OF FLOWERS, BOOKS, TOYS AND MISCELLANEOUS ARTICLES *(Continued)*

For the Twelve Months Ending December 31, 1937

Mrs. E. Pabor
Pupils of Miss Hewitt's Classes
Mrs. Joseph R. Ramée
Riverside Church
Mrs. H. M. Rodgers
Miss Carole Roodenberg
Masters Hamilton and William Schrauff
Mrs. William Schrauff
F. A. O. Schwarz
Miss Helen Louise Sneden
Miss C. M. Spencer
Mrs. William Spiegelberg
Mrs. Robert D. Sterling
Mrs. Vadja Stoyanoff
Sunday School Class of The North Presbyterian Church
Mrs. E. Sutor
Mrs. Henry C. Taylor
Mrs. Carll Tucker
Mrs. Harold S. Van Tine
Miss Esther Varela
Master Peter Wagner
Mrs. Jacob Ward
Mrs. P. J. Ward
Mrs. Jerome P. Webster
Mrs. Earl K. Williams
Miss Helen Wood
Miss Ethel Zabriskie

OFFICERS AND MEMBERS OF THE BOARD OF DIRECTORS OF THE BABIES HOSPITAL AND THEIR TERMS OF SERVICE*

Presidents

Mrs. Andrew H. Smith	1890–1891
Mrs. Alexander S. Webb	1891–1892
Mrs. Joseph T. Low	1892–1893
Joseph T. Low	1893–1894
Thomas E. Satterthwaite, M.D.	1894–1898
J. Hooker Hamersley	1899–1901
Oliver G. Jennings	1901–1906
William F. Havemeyer	1907–1908
John Sherman Hoyt	1908–1927
John I. Downey	1928–1933

Vice-Presidents

Mrs. Charles M. Fry	1890–1892
Mrs. Andrew H. Smith	1892–1893
J. Hooker Hamersley	1895–1898
Oliver G. Jennings	1899–1900
William F. Havemeyer	1902–1906
Oliver G. Jennings	1907–1933
Carll Tucker	1928–1933

Treasurers of Permanent Fund

William Fahnestock	1893–1894
Henry R. Kunhardt	1895–1913
Francis Louis Slade	1914–1933

Treasurers of Current Fund

Mrs. Thomas E. Satterthwaite	1889–1891
Mrs. Eben E. Olcott	1891–1896
Mrs. John B. Calvert	1897–1929
Duncan H. Read	1930–1933

Secretaries

Reuel B. Kimball, M.D.	1893–1894
B. Ogden Chisolm	1895–1921
Carll Tucker	1922–1927
John W. Hornor	1928–1933

* To 1933.

Served on Board of Directors

ADVISORY BOARD

William Fahnestock	1889–1892
Charles M. Fry	1889–1892
James A. Garland	1889–1892
Anson W. Hard	1889–1891
Robert Waller, Jr.	1889–1892

Directors

L. Emmett Holt, M.D.	1892–1924
Joseph T. Low	1892–1893
Mrs. Joseph T. Low	1892–1893
Mrs. Andrew H. Smith	1892–1896
Robert Waller, Jr.	1892–1893
William Fahnestock	1893–1896
James A. Garland	1893–1896
William F. Havemeyer	1893–1908
Mrs. John Hone	1893–1914
Reuel B. Kimball, M.D.	1893–1914
Thomas E. Satterthwaite, M.D.	1893–1905
A. Blair Thaw, M.D.	1893–1905
Frank Tilford	1893–1898
Mrs. Bryce Gray, Jr.	1894–1895
J. Hooker Hamersley	1894–1901
Henry R. Kunhardt	1894–1914
B. Ogden Chisolm	1895–1921
Mrs. John Jay Knox	1895–1917
Leon Marié	1895–1896
Matthew C. D. Borden	1896–1903
Mrs. Anna M. Beddall	1897–1902
Oliver G. Jennings	1897–1933
Edgar L. Marston	1897–1905
Alexander H. Stevens	1897–1898
Mrs. John B. Calvert	1898–1929
Felix M. Warburg	1899–1929
John Sherman Hoyt	1902–1933
Mrs. George R. Sheldon	1903–1908
James W. Lane	1904–1918
Walter B. James, M.D.	1906–1927
Francis Louis Slade	1908–
Mrs. Roswell Miller	1909–1924

James R. Sheffield	1909–1921
Carll Tucker	1915–
Theodore Hetzler	1916–1933
Nathaniel R. Norton, M.D.	1917–1933
Mrs. Lorenzo Daniels	1922–1924
E. Farrar Bateson	1922–1933
John I. Downey	1922–
Vanderbilt Webb	1924–1934
Mrs. Ernest R. Adee	1924–1933
Herbert B. Wilcox, M.D.	1925–1933
Mrs. Ira Barrows	1926–1928
William Darrach, M.D.	1928–1933
Michael Friedsam	1929–1931
John W. Hornor	1929–
Stafford McLean, M.D.	1929–1932
Duncan H. Read	1929–
Mrs. Henry C. Taylor	1929–1933
Hugh J. Chisholm	1929–
Francis P. Garvan	1929–1933
Mrs. Dexter Blagden	1930–1933
John S. Burke	1931–
Donald G. Price	1931–1933

Honorary Directors

William Fahnestock	1897–1901
James A. Garland	1897–1899
Mrs. Andrew H. Smith	1897–1901
Frank Tilford	1899–1901
Mrs. Roswell Miller	1925–1933
B. Ogden Chisolm	1925–1933

FORMER RESIDENT AND INTERN STAFF

1890–1936

Martha Wollstein	1890–July, 1935	Pathologist
Annette Lamphear	1891	Resident
Emily Lewi	1892	Resident
Mabel Cornish	1893	Resident
Emelyn L. Coolidge	1902	Resident
Dorothy M. Reed Mendenhall	1903–05	Resident
Louise Hutchensen	1904	Intern
*Elizabeth Finch	1905	Intern
Josephine Hemenway	Oct., 1905–Sept., 1911	Resident
Ida N. Laird	1906	Intern
Helen Hempstead	1907	Intern
Melvern L. Mallory	1907	Intern
Mary Beattie	Mar., 1907–Sept., 1907	Intern
Esther Leslie Jefferis	1908	Intern
Florence L. McKay	1908	Intern
Mabel L. Cobb	1909	Intern
Edith R. Hatch	1910	Intern
Viva B. Appleton	1910	Intern
Alan G. Brown	Sept., 1911–Jan., 1914	Resident
Mary Cleveland Harper	1911	Intern
Florence Child	1911	Intern
Augusta L. Rucker	1911	Intern
Dandridge P. West	Jan., 1912–Jan., 1913	Intern
Edward A. Morgan	Jan., 1912–Jan., 1913	Intern
F. Elmer Johnson	July, 1912–July, 1913	Intern
Henry E. Utter	Jan., 1913–Jan., 1914	Intern
Frank McLean	July, 1913–July, 1914	Intern
Harold K. Faber	July, 1913–July, 1914	Intern
John R. Ashe	Jan., 1914–July, 1914	Intern
Edward A. Morgan	Jan., 1914–Jan., 1916	Resident
A. E. Kuhlman	July, 1914–Jan., 1915	Intern
Charles B. Crawford	July, 1914–July, 1915	Intern
R. George McAlily	July, 1914–July, 1915	Intern
T. Crosson Clark	Jan., 1915–Apr., 1916	Intern
William H. Licht	July, 1915–Jan., 1916	Intern
Arthur Wight Benson	July, 1915–Jan., 1917	Intern
Hugh Chaplin	Dec., 1915–Jan., 1916	Intern
Hugh Chaplin	Jan., 1916–Apr., 1916	Resident
Douglas B. Leitch	Jan., 1916–Jan., 1917	Intern
T. Crosson Clark	Apr., 1916–Jan., 1917	Resident
Alfred Lee Loomis Bell	July, 1916–Jan., 1917	Intern
George B. Irving	July, 1916–July, 1917	Intern
Douglas B. Leitch	Jan., 1917–Jan., 1918	Resident
Charles A. Lang	Jan., 1917–Jan., 1918	Intern

* Deceased.

Herbert F. Jackson	Jan., 1917–Oct., 1917		Intern
Charles A. Lang	Jan., 1918–Jan., 1919	Resident	
Alton Goldbloom	Jan., 1918–Jan., 1919		Intern
Helmina Jeidell	Jan., 1918–July, 1919		Intern
*Walter E. Paris	Apr., 1918–Sept., 1919		Intern
Alton Goldbloom	Jan., 1919–Jan., 1920	Resident	
Harry A. Naumer	Jan., 1919–Jan., 1920		Intern
Lewis Robbin	Jan., 1919–Jan., 1920		Intern
*Ralph C. Spence	Apr., 1919–Sept., 1920		Intern
Paul Webley Beaven	July, 1919–Jan., 1920		Intern
Paul Webley Beaven	Jan., 1920–Jan., 1921	Resident	
Maurice T. Briggs	Jan., 1920–Jan., 1921		Intern
Gordon Chown	Jan., 1920–May, 1920		Intern
William E. Sinclair	May, 1920–Jan., 1921		Intern
Virginia Murray Palmer	Sept., 1920–Sept., 1921		Intern
William E. Sinclair	Jan., 1921–May, 1921	Resident	
*Kenneth Millan	Jan., 1921–Jan., 1922		Intern
Jonathan P. Hadfield	Jan., 1921–May, 1921		Intern
Jonathan P. Hadfield	May, 1921–Jan., 1922	Resident	
Howard Reid Craig	May, 1921–Jan., 1922		Intern
L. Emmett Holt, Jr.	Sept., 1921–Sept., 1922		Intern
Howard Reid Craig	Jan., 1922–July, 1922	Resident	
Rustin McIntosh	Jan., 1922–July, 1922		Intern
George Bader	Jan., 1922–Jan., 1923		Intern
H. Bruce Chown	Apr., 1922–Apr., 1923		Intern
Rustin McIntosh	July, 1922–July, 1923	Resident	
Randolph G. Flood	July, 1922–Jan., 1923		Intern
L. C. Victor du Busc	Oct., 1922–Jan., 1924		Intern
John W. Whitbread	Jan., 1923–Oct., 1923		Intern
Franklin George Beall	Jan., 1923–Oct., 1923		Intern
Charles W. Martin	Apr., 1923–Sept., 1923		Intern
H. Bruce Chown	July, 1923–Oct., 1923	Resident	
Aubrey B. MacLean	Sept., 1923–Apr., 1925		Intern
Franklin George Beall	Oct., 1923–Jan., 1925	Resident	
Howard A. Gilmartin	Oct., 1923–Oct., 1924		Intern
James M. Sturtevant	Oct., 1923–Oct., 1924		Intern
Henry C. Bussiere	Jan., 1924–Jan., 1925		Intern
John P. Caffey	July, 1924–July, 1925		Intern
Lutfi Sa'di	Jan., 1925–July, 1925		Intern
James M. Sturtevant	Jan., 1925–Jan., 1926	Resident	
Kenneth Blanchard	Jan., 1925–Jan., 1926		Intern
Mathilde Loth	Apr., 1925–Apr., 1926		Intern
I. Newton Kugelmass	July, 1925–July, 1926		Intern
Kenneth D. Nichol	July, 1925–Oct., 1925		Intern
Gordon Oliver Matthews	Oct., 1925–Oct., 1926		Intern
Kenneth D. Nichol	Jan., 1926–July, 1927	Resident	
Andrew E. Amick	Apr., 1926–Apr., 1927		Intern
John Bernard Ahouse	July, 1926–July, 1927		Intern
Aubrey Kent Geddes	July, 1926–Jan., 1927		Intern

* Deceased.

Jerome C. Chapman	Oct., 1926–Oct., 1927		Intern
Grace Linklater Stone	Jan., 1927–Jan., 1928		Intern
Wilfred S. Fitzpatrick	Apr., 1927–Jan., 1928		Intern
Aubrey Kent Geddes	July, 1927–Jan., 1928	Resident	
David William Whaley	July, 1927–July, 1928		Intern
Mary R. Eleston	Oct., 1927–Oct., 1928		Intern
Wilfred S. Fitzpatrick	Jan., 1928–July, 1928	Resident	
John Mitchell Brush	Jan., 1928–July, 1928		Intern
Charles E. Robert Parker	Apr., 1928–Apr., 1929		Intern
John Mitchell Brush	July, 1928–Jan., 1929	Resident	
Aildred A. MacDonald	July, 1928–Jan., 1929		Intern
Sidney T. Doubilet	July, 1928–Jan., 1929		Intern
Robert Gardner Reynolds	Oct., 1928–Oct., 1929		Intern
Aildred A. MacDonald	Jan., 1929–Jan., 1930	Resident	
Thomas P. Cunningham	Jan., 1929–Jan., 1930		Intern
Frederick Henry Wilke	Jan., 1929–Jan., 1930		Intern
John F. Abraham	July, 1929–June, 1930		Intern
Clement P. Cobb	July, 1929–July, 1930	Assistant Resident	
William J. Heeks	July, 1929–July, 1930	Assistant Surgical	
Hugh Wellmeier	July, 1929–July, 1930		Intern
Henry Holden Wheaton	July, 1929–Jan., 1931		Intern
Amos U. Christie	Oct., 1929–Oct., 1930		Intern
Emily Gardner	Oct., 1929–Jan., 1931		Intern
David W. Sherwood	Oct., 1929–Apr., 1930	Assistant Resident	
Arthur F. Ackerman	Jan., 1930–Apr., 1931		Intern
Robert W. Culbert	Jan., 1930–Oct., 1931		Intern
Katharine Gray Dodge	July, 1930–Oct., 1931		Intern
Alice Potter	July, 1930–Oct., 1931		Intern
Sidney S. Chipman	July, 1930–July, 1931		Intern
Donovan J. McCune	July, 1930–July, 1933	Resident	
David Charles Roberts	Sept., 1930–Apr., 1931		Intern
John Langdon	Oct., 1930–Jan., 1932		Intern
Pierce D. Knott	Jan., 1931–Jan., 1932		Intern
Felice M. Begg	Jan., 1931–Apr., 1932		Intern
Sidney S. Chipman	July, 1931–Apr., 1932	Assistant Resident	
Norman A. Pokorny	July, 1931–July, 1932		Intern
Russell B. Scobie	July, 1931–July, 1932		Intern
Mary Adams	Oct., 1931–Oct., 1932		Intern
Hattie E. Alexander	Oct., 1931–Oct., 1932		Intern
Charles Bradley	Oct., 1931–Oct., 1932		Intern
Belle B. Dale	Oct., 1931–Oct., 1932		Intern
Norman T. Crane	Jan., 1932–Jan., 1933		Intern
Henry W. Kaessler	Jan., 1932–Jan., 1933		Intern
Rhoda M. Mickey	Apr., 1932–July, 1933		Intern
John R. Gilmour	July, 1932–July, 1933		Intern
George Malley	July, 1932–July, 1933		Intern
Charles L. Wood	July, 1932–July, 1933	Assistant Resident	
Merl E. Fisk	Oct., 1932–Jan., 1934		Intern
William B. Nevius	Oct., 1932–Oct., 1933		Intern
C. Louise Powers	Oct., 1932–Oct., 1933		Intern

Hugh C. Thompson, Jr.	Oct., 1932–Oct., 1933	.....	Intern
Richard L. Day	Jan., 1933–Jan., 1934	.....	Intern
Alfred Wayland Pinkerton	Apr., 1933–Apr., 1934	.....	Intern
John Harry Ebbs	July, 1933–July, 1934	..Assistant Resident	.....
Geoffrey W. Esty	July, 1933–July, 1934	.....	Intern
George C. Glass, Jr.	July, 1933–July, 1934	.....	Intern
Edith C. Robinson	July, 1933–July, 1934	.....	Intern
Charles L. Wood	July, 1933–July, 1936	..... Resident	.....
Bragg C. Cammack	Oct., 1933–Jan., 1934	Ear, Nose & Throat Resident	
William L. Langford	Oct., 1933–Oct., 1934	.....	Intern
Kenneth W. A. McLeod	Oct., 1933–Oct., 1934	.....	Intern
Patrick J. Maloney	Oct., 1933–Jan., 1935	.....	Intern
Ben Norton Greenberg	Jan., 1934–Apr., 1934	Ear, Nose & Throat Resident	
Stephen Brown	Jan., 1934–July, 1935	.....	Intern
Hugh Francis Leahy	Jan., 1934–July, 1935	.....	Intern
Arthur Kellnor	Apr., 1934–Oct., 1934	Ear, Nose & Throat Resident	
Mamie Shaw	May, 1934–July, 1935	.....	Intern
Luther L. McDougal, Jr.	July, 1934–Dec., 1934	.....	Intern
Lilian Adele Boker	July, 1934–Jan., 1936	.....	Intern
Joseph George Cutler	July, 1934–Jan., 1936	.....	Intern
Margaret Holden Jones	July, 1934–Jan., 1936	.....	Intern
Hugh C. Thompson	Oct., 1934–Feb., 1935	Ear, Nose & Throat Resident	
Frederick B. Joy	Jan., 1935–July, 1936	.....	Intern
Eleanor Steele Koch	Jan., 1935–July, 1936	.....	Intern
Daniel A. Wilcox	Jan., 1935–July, 1936	.....	Intern
Agnes Gibson Wilson	Jan., 1935–July, 1936	.....	Intern
George Hunter O'Kane	Apr., 1935–Oct., 1935	Ear, Nose & Throat Resident	
John Pierce Lambert	July, 1935–Jan., 1937	.....	Intern
William R. Phillips	July, 1935–Jan., 1937	.....	Intern
B. Harry Porter	Oct., 1935–Apr., 1936	Ear, Nose & Throat Resident	
John Sloan Mikell	Apr., 1936–Aug., 1936	Ear, Nose & Throat Resident	
William J. Neidlinger	Aug., 1936–Oct., 1936	Ear, Nose & Throat Resident	

IN THE MATTER OF THE ORGANIZATION
AND INCORPORATION OF
THE BABIES HOSPITAL OF THE CITY
OF NEW YORK

WHEREAS, application has been made to the State Board of Charities for its approval of the organization and incorporation of the Babies Hospital of the City of New York, and

WHEREAS, on due inquiry and investigation, it appears to said board, desirable and proper, that the said institution shall be so established and incorporated.

NOW THEREFORE, in pursuance of, and in conformity with the provisions of Chapter 446, of the Laws of the State of New York passed May 18th, 1883, the said State Board of Charities hereby certifies that it approves of the organization and incorporation of the said The Babies Hospital of the City of New York, its certificate of incorporation of which is hereunto annexed.

IN WITNESS WHEREOF, the said Board have this September 6th, 1887, caused these presents to be subscribed by its officers and its official seal hereunto affixed.

(SEAL) J. H. VAN ANTWERP, *Vice-President.*
Attest, JAMES O. FANNING,
Assistant Secretary.

CERTIFICATE OF INCORPORATION

We, the undersigned, Jeannie T. Smith, Isabella B. Satterthwaite, Julia G. McNutt, Sarah J. McNutt and Isabella M. Banks, persons of full age and citizens of the United States and a majority of whom are citizens and residents of the State of New York, do by these presents, pursuant to, and in conformity with the act of the Legislature of the State of New York, passed on the 12th day of April, eighteen hundred and forty-eight, entitled "An Act for the incorporation of benevolent, charitable, scientific and missionary societies" and the several acts of the said Legislature amendatory thereof and supplemental thereto, associate ourselves together and form a society under the name and the style of "The Babies Hospital of the City of New York" by which name and title the said society shall be known in law and we further state that

FIRST. The object of the society is to provide medical and surgical aid and nursing for sick babies.

SECOND. The number of directors to manage such society shall be five.

THIRD. The names of the directors of such society for the first year of its existence shall be Jeannie T. Smith, Isabella B. Satterthwaite, Sarah J. McNutt, Julia G. McNutt, and Isabella M. Banks.

FOURTH. The term of existence of such society shall be fifty years from the date of these presents.

FIFTH. The place of business and the principal office of said society shall be located in the City and County of New York.

WITNESS our hands this 23rd day of June, A.D., 1887.
In the presence of

WILLIAM E. FAY,

JEANNIE T. SMITH,
ISABELLA B. SATTERTHWAITE,
SARAH J. MCNUTT,
JULIA G. MCNUTT,
ISABELLA M. BANKS.

STATE OF NEW YORK
CITY AND COUNTY OF NEW YORK } ss.:

On this twenty-third day of June, one thousand, eight hundred and eighty-seven, before me personally came Isabella B. Satterthwaite, Sarah J. McNutt, Julia G. McNutt and Isabella M. Banks, to me known to be four of the individuals described in and who executed the foregoing instrument and severally acknowledged to me that they executed the same.

WILLIAM E. FAY,
Notary Public,
(SEAL) New York County.

STATE OF NEW YORK
CITY AND COUNTY OF NEW YORK } ss.:

On this 6th of July, 1887, before me personally came Jeannie T. Smith, known to me to be one of the individuals described in, and who executed the foregoing instrument and duly acknowledged to me that she executed the same.

WILLIAM E. FAY,
Notary Public,
(SEAL) New York County.

I approve of the within certificate of incorporation, September 10, 1887.

C. DONOHUE, J.

ENDORSED.—Certificate of Incorporation of The Babies Hospital of the City of New York.

STATE OF NEW YORK
OFFICE OF SECRETARY OF STATE
Filed and Recorded September 14, 1887 } ss.:

DIEDRICH WILLERS,
Deputy Secretary of State.

We, the undersigned, Directors of The Babies Hospital of the City of New York, a corporation organized pursuant to and in conformity with an act of the Legislature of the State of New York, passed on the 12th day of April in the year one thousand eight hundred and forty-eight, entitled "An act for the incorporation of Benevolent, Charitable, Scientific and Missionary Societies," and the several acts of the said Legislature amendatory thereof and supplemental thereto, do hereby certify that at an annual meeting of the Corporation of The Babies Hospital of the City of New York, held on the 11th day of January, in the year one thousand eight hundred and ninety-eight, it was by a majority vote determined to change the number of directors of the said The Babies Hospital of the City of New York from five (5) to fifteen (15), so that thereafter the number of directors of the said The Babies Hospital of the City of New York, should be fifteen (15).

Dated, January 11, 1898.

THOMAS E. SATTERTHWAITE,
H. R. KUNHARDT,
L. EMMETT HOLT,
R. B. KIMBALL,
CAROLINE E. L. KNOX.

State of New York,
County of New York } ss.:

On this 22nd day of November, 1898, before me came Thomas E. Satterthwaite, Henry R. Kunhardt, L. Emmett Holt, Reuel B. Kimball and Caroline E. L. Knox, to me known to be the individuals described in and who executed the within instrument, and severally acknowledged to me that they executed the same.

E. V. THORNALL,
Notary Public, New York County.

CERTIFICATE OF INCREASE IN THE NUMBER OF DIRECTORS

of

THE BABIES HOSPITAL OF THE CITY OF NEW YORK

Pursuant to Section Thirty of the Membership Corporations Law

We, the undersigned, being respectively the President and the Secretary of The Babies Hospital of the City of New York, do hereby certify as follows:

1. The name of the corporation is The Babies Hospital of the City of New York.

2. The corporation was originally incorporated as "The Babies Hospital of the City of New York," by duly executed Certificate of Incorporation dated June 23, 1887, approved by the State Board of Charities September 6, 1887, approved by Mr. Justice Donohue of the Supreme Court of the State of New York, September 10, 1887, and duly filed and recorded in the office of the Secretary of State of New York on September 14, 1887, pursuant to, and in conformity with the Act of the Legislature of the State of New York, passed on the 12th day of April, 1848, entitled "An Act for the Incorporation of Benevolent, Charitable, Scientific and Missionary Societies" and the several acts of the said Legislature, amendatory thereof and supplemental thereto.

3. The number of directors authorized by section Second of said Certificate of Incorporation was five (5). The number of directors was increased as of January 11, 1898, to fifteen (15). The number of directors was further increased as of February 21, 1929, to twenty-one (21). The number of directors was further increased as of February 10, 1932, to twenty-four (24).

The number of directors is to be increased to thirty-six (36).

IN WITNESS WHEREOF, we have made and subscribed this certificate in duplicate this 2nd day of March, 1933.

JOHN I. DOWNEY, *President.*
J. W. HORNOR, *Secretary.*

STATE OF NEW YORK }
COUNTY OF NEW YORK } ss.:

On this 2nd day of March, 1933, before me personally came JOHN I. DOWNEY and J. W. HORNOR, to me known and known to me to be the persons described in and who executed the foregoing certificate, and severally duly acknowledged to me that they executed the same.

J. T. KENNY,
Notary Public, New York County,
Clerk's No. 361, Register's No. 3-K-493,
Commission expires March 30, 1933.

(SEAL)

STATE OF NEW YORK }
COUNTY OF NEW YORK } ss.:

JOHN I. DOWNEY and J. W. HORNOR being severally duly sworn, do depose and say, and each for himself deposes and says, that he, the said John I. Downey is the President of The Babies Hospital of the City of New York, and he, the said J. W. Hornor is the Secretary thereof; that they have been authorized to execute and file the foregoing certificate by the votes, cast in person or by proxy, by a majority of all of the members of record of the corporation entitled to vote on an increase in the number of directors, and that such votes were cast at a special meeting of the members held at the Babies Hospital, Broadway and 167th Street, City, County and State of New York, on the 2nd day of March, 1933, at 4.00 o'clock in the afternoon, upon notice pursuant to Section 43 of the Membership Corporations Law.

JOHN I. DOWNEY
J. W. HORNOR

Subscribed and sworn to before me this 2nd day of March, 1933.

J. T. KENNY,
Notary Public, New York County
Clerk's No. 361, Register's No. 3-K-493
Commission expires March 30, 1933.

(SEAL)

STATE OF NEW YORK }
DEPARTMENT OF STATE } ss.:

I CERTIFY that I have compared the preceding copy with the original Certificate to increase the number of Directors of The Babies Hospital of the City of New York, filed in this department on the 9th day of March, 1933, and that such copy is a correct transcript therefrom and of the whole of such original.

WITNESS my hand and the official seal of the Department of State at the City of Albany, this ninth day of March, one thousand nine hundred and thirty-three.

FRANK S. SHARP
Deputy Secretary of State.

(Seal of the State of New York, Department of State)

CERTIFICATE OF EXTENSION OF CORPORATE EXISTENCE

of

THE BABIES HOSPITAL OF THE CITY OF NEW YORK

Pursuant to Section Forty-five of the General Corporation Law

WE, the undersigned, being respectively the President and the Secretary of The Babies Hospital of the City of New York, do hereby certify as follows:

1. The name of the Corporation is The Babies Hospital of the City of New York.

2. The Corporation was originally incorporated as "The Babies Hospital of the City of New York" by duly executed certificate of incorporation dated June 23, 1887, approved by Mr. Justice Donohue of the Supreme Court of the State of New York, September 10, 1887, and duly filed and recorded in the office of the Secretary of State of the State of New York on September 14, 1887, pursuant to and in conformity with the act of the Legislature of the State of New York passed on the 12th day of April, 1848 entitled "An Act for the Incorporation of Benevolent, Charitable, Scientific and Missionary Societies" and the several acts of the said Legislature amendatory thereof and supplemental thereto.

3. The term of existence of The Babies Hospital of the City of New York, as specified in Section Fourth of said certificate of incorporation, was fifty years from the date of the certificate of incorporation, namely, June 23, 1887, and the term of existence will expire on the 22nd day of June, 1937.

4. The duration of the Corporation shall be perpetual.

IN WITNESS WHEREOF, we have made and subscribed this certificate in duplicate this 29th day of April, 1935.

DEAN SAGE, *President*
MATTHEW C. FLEMING, *Secretary*

STATE OF NEW YORK }
COUNTY OF NEW YORK } ss.:

On this 29th day of April, 1935, before me personally came DEAN SAGE and MATTHEW C. FLEMING, to me known and known to me to be the persons described in and who executed the foregoing certificate and have severally duly acknowledged to me that they executed the same.

ARTHUR W. CLAUSEN
Notary Public, Queen's County,
Clerk's No. 249, Register's No. 206
New York Co. No. 130, Reg. No. 6C67
Bronx Co. No. 2, Reg. No. 2C36
My commission expires March 30, 1936.

(SEAL)

STATE OF NEW YORK }
COUNTY OF NEW YORK } ss.:

DEAN SAGE and MATTHEW C. FLEMING, being severally sworn, depose and say, and each for himself deposes and says, that DEAN SAGE is the President of The Babies Hospital of the City of New York, and that MATTHEW C. FLEMING is the Secretary

thereof; that they have been duly authorized to execute and file the foregoing certificate by the votes, cast in person or by proxy, of more than two-thirds of the members of record of the Corporation who were entitled to vote, and that such votes were cast at a meeting of the members called for that purpose upon like notice as that required for the annual meeting of the Corporation; that said meeting was held on the 9th day of April, 1935, at The Babies Hospital of the City of New York, Broadway and 167th Street, Borough of Manhattan, City and State of New York.

DEAN SAGE, *President*
MATTHEW C. FLEMING, *Secretary*

Sworn to before me this 29th day of April, 1935.
ARTHUR W. CLAUSEN
Notary Public, Queens County
Clerk's No. 249, Register's No. 206
New York Co. No. 130, Reg. No. 6C67
Bronx Co. No. 2, Reg. No. 2C36
My commission expires March 30, 1936.
(SEAL)

STATE OF NEW YORK }
DEPARTMENT OF STATE } ss.: 2717

I CERTIFY That I have compared the preceding copy with the original Certificate of Extension of Corporate Existence of The Babies Hospital of the City of New York, filed in this department on the 2nd day of May, 1935, and that such copy is a correct transcript therefrom and of the whole of such original.

WITNESS my hand and official seal of the Department of State at the City of Albany, this second day of May, one thousand nine hundred and thirty-five.

JAMES M. KELLY
Deputy Secretary of State.

(Seal of State)

No. 141887

STATE OF NEW YORK }
COUNTY OF NEW YORK } ss.:

I, ALBERT MARINELLI, Clerk of the said County and Clerk of the Supreme Court of said State for said County, Do Certify, That I have compared the preceding with the original Certificate of Extension of Corporate Existence of The Babies Hospital of the City of New York on file in my office, and that the same is a correct Transcript therefrom, and of the whole of such original.
Indorsed Filed. May 7, 1935.

In WITNESS WHEREOF, I hereunto subscribed my name and affixed my official seal, this 7th day of May, 1935.

ALBERT MARINELLI
Clerk.

(SEAL)

CONSTITUTION

As Amended March 2, 1933

ARTICLE I

NAME

This Society shall be known as "The Babies Hospital of the City of New York."

ARTICLE II

OBJECTS

To provide medical and surgical aid and nursing for sick and convalescent babies.

To educate parents and nurses in the care of sick and convalescent babies.

To afford medical students the opportunity to acquire a practical knowledge of pediatrics.

To promote research in medical science.

ARTICLE III

MEMBERS

The members of this Society are the Board of Managers, the active members of the Board of Women Managers and such other persons as shall from time to time be approved by a majority of members of the Board of Managers present at a stated meeting, and who shall have been nominated at a previous meeting by a Standing Committee appointed for that purpose by the Board.

ARTICLE IV

MANAGERS

There shall be a Board of Managers who shall be the Directors of the corporation, consisting of 36 members, divided into four classes of 9 members each; and the places of the said classes shall be vacant respectively on the second Wednesday of April at the end of one, two, three and four years beginning with the year 1934, so that nine members shall be elected by the Society annually, by ballot, to hold their seats for four years.

Twelve members of the Board shall constitute a quorum.

The Board of Managers shall at all times be fully authorized to execute all powers of the Society over all the estate and property of the Society. To it shall be committed the care of the funds of the institution, authority to make by-laws, rules and regulations, and to alter and amend the same; to fill vacancies in their own body, choose the officers of the Society, appoint agents, assistants and tenants, and generally to transact the entire business of the Society.

ARTICLE V

OFFICERS

The officers of the Society shall consist of a president, one or more vice-presidents, a treasurer, and secretary, who shall be elected annually by the Board of Managers from their own number and who shall also be officers of the said Board. In addition thereto, the Board may appoint one or more assistant treasurers and assistant secretaries, and such other agents as may be from time to time determined upon and define their powers.

ARTICLE VI

In addition to the officers above named, there may be one or more honorary vice-presidents elected from time to time by the Board from its former members. They shall not be members of the Board of Managers but shall constitute an advisory board to assist and advise with the Board of Managers on Hospital matters.

ARTICLE VII

MEETINGS OF THE BOARD

The Board of Managers shall hold stated meetings on the second Tuesday of each month excepting the months of July, August and September, and may hold adjourned meetings when necessary. Special meetings of the Board may be called by the President or, in case of his absence or inability to act, by a Vice-President, or on written requisition of five members of the Board of Managers; but when special meetings are called the time and place of meeting and the subject proposed to be considered, shall be notified to the members at least two days previous to the meeting, and no other subject shall be discussed or acted upon at such meetings.

ARTICLE VIII

ANNUAL MEETING

A meeting of the members of the Society shall be held annually on such day after the expiration of the fiscal year as the Board of Managers may appoint.

Special meetings of the Society may be called at any time by the Board of Managers and shall be called by the Secretary upon the written request of the President, or a Vice-president, or ten members of the Society, specifying the purpose of such call. No other business than that so specified shall be transacted at such meeting.

At any meeting of the Society nine members shall constitute a quorum.

ARTICLE IX

MISCELLANEOUS

No manager or other officer shall receive, directly or indirectly, any salary, compensation or emolument from the Society, either as such officer or manager/or in any other capacity, unless authorized by the by-laws or by the concurring vote of two-thirds of all the managers. No manager or other officer shall be interested, directly or indirectly, in any contract relating to the operations conducted by the Society, nor in any contract for furnishing supplies thereto, unless authorized by the by-laws or by the concurring vote of two-thirds of the managers.

The Society shall not sell, mortgage or lease its real property unless authorized by the vote of at least two-thirds of the whole number of its Managers, provided that if there are 21 or more Managers the vote of a majority of the whole number shall be sufficient. No sale or mortgage other than a purchase money mortgage, of real property within the State, or lease thereof for more than five years, shall be made without leave of the Supreme Court in a judicial district in which some of the property is located. No indebtedness for any purpose whatever shall be incurred for more than one-third of the value of the property of the Society.

At the annual meeting of the Society the managers shall present a report verified by the President and Treasurer or by a majority of the managers showing the whole amount of real and personal property owned by the Society, where located and where and how invested; the amount and nature of the property acquired during the year immediately preceding the date of the report and the manner of the acquisition; the amount applied, appropriated or expended during the year immediately preceding such date, and the purposes, objects or persons to or for which such applications, appropriations or expenditures have been made; and the names and places of residence of the persons who have been admitted to membership in the Society during such year, which report shall be filed with the records of the Society and an abstract thereof entered in the minutes of the proceedings of the annual meeting.

ARTICLE X

AMENDMENTS TO THE CONSTITUTION

Amendments to the Constitution shall be proposed in writing at a regular meeting of the Board of Managers, and may be acted on at the next regular meeting of the Board, or at a special meeting called for that purpose; and shall be adopted only on a concurrence of a majority of the members present, but the affirmative vote must not be less than eleven.

BY-LAWS

As Amended January 8, 1935

ARTICLE I

RULES AND REGULATIONS

The Board of Managers shall prescribe rules and regulations respectiug the management of the affairs of the Hospital. Such rules and regulations shall not be inconsistent with these By-Laws, and may be amended at any meeting of the Board of Managers by a majority of those present.

ARTICLE II

PRESIDENT

The President shall preside at all meetings of the Board. He shall appoint all special Committees, unless otherwise ordered, and shall perform such other duties as may be required by the Constitution and By-Laws. He shall also be ex officio a member of all committees.

ARTICLE III

VICE-PRESIDENT

In the event of a vacancy of the office of President, or during his absence or inability to act, his duties and powers shall devolve upon the Vice-President who has been longest in office, and, in the event of his absence or inability to act, then upon the Vice-President next in seniority of service. Should no Vice-President be able to act, a President pro tem shall be chosen by the Board.

ARTICLE IV

TREASURER

The Treasurer shall be charged with the custody of all papers and documents relating to the property of the Corporation, other than such as are mentioned in By-Law V, of all moneys belonging thereto, and of the seal. He shall keep an account in the name of the Corporation with an institution approved by the Board, and shall deposit therein all moneys immediately upon receiving them. He shall cause to be kept such accounts as may be necessary to show the receipts, expenditures, and financial condition of the Institution, or as may be required by the Finance Committee. These accounts shall be open at all suitable times to the inspection of the Managers. He shall pay no moneys without proper order, as is elsewhere provided.

ARTICLE V

SAFE KEEPING OF SECURITIES

All bonds, stocks and other invested securities and evidences of value, shall be deposited for safe keeping with a trust company approved by the Board to be held for account of the Hospital and subject to the joint written order of the Treasurer and a member of the Finance Committee, or, in the absence of the Treasurer, of two members of the Finance Committee.

All transfers and assignments of any securities registered or standing in the name of the Hospital shall be executed under its seal by the President or the Vice-President together with the Treasurer or Secretary.

ARTICLE VI

SECRETARY

The Secretary shall be the Recording and Corresponding Secretary and shall keep the minutes of the proceedings of the Board of Managers, and preserve such records and papers as do not pertain to the office of Treasurer. He shall also be ex officio a member of the Executive Committee and shall keep minutes of said Committee.

He shall notify members of all meetings of the Board of Managers at least two days before the meeting. He shall notify members of their appointment on Committees, and generally perform such duties as usually pertain to the office.

He shall have charge of the correspondence of the Board, and shall prepare the Annual Report of the Managers and attend to its publication.

ARTICLE VII

COMMITTEES

At the meeting in April, after filling the vacancies about to occur in their Board, the Managers shall elect an Executive Committee of eight or more members and Standing Committees of two or more members each, naming the Chairman and Vice-Chairman of each, as follows:

Standing Committees

Finance	Vanderbilt Clinic
Nominating	Dietary
Auditing	Social Service
Insurance and Pensions	Occupational Therapy
Convalescent	Engineering
School of Nursing	Laundry
House	Grounds

Board of Women Managers: There shall be a Committee known as the Board of Women Managers which shall make its own rules and assist in the general active work of the Hospital subject to the Board of Managers and the Executive Committee. Such Board may appoint a Crib Side Committee to assist in the general work of the Hospital, which Committee shall make its own rules and elect its own officers.

Visiting Committee: There may be a Visiting Committee, appointed from time to time by the President from among the members of the Board of Managers and/or the Board of Women Managers, whose duty it shall be to visit the Hospital and make recommendations and suggestions concerning its operation.

The members elected to these Committees shall hold office until the second Wednesday of the April succeeding their appointment, and thereafter until their successors are elected, unless otherwise ordered by the Board.

All members of the Executive Committee and the Chairman and Vice-Chairman of all Standing Committees shall be members of the Board of Managers; otherwise membership on Standing Committees shall not be limited to Board Members nor restricted by sex.

The Treasurer shall be a member of the Finance Committee. The Secretary shall be a member of the Nominating Committee. The Chairman of the Engineering Committee shall be ex officio a member of the Laundry Committee.

The Board may from time to time appoint such other Committees as it may deem advisable. It may fill vacancies in and add to the membership of all Committees.

Each Committee shall have advisory supervision over that Department of the Hospital designated by its name, as well as such other duties, including that of inspection, as may be assigned to each from time to time by the Board of Managers or the Executive Committee.

Chairmen of Standing Committees whose duties involve inspection of any parts of the Hospital shall be responsible for having inspections made at such times and under such rules as they or the Board of Managers may from time to time prescribe and shall report the results of such inspections periodically at meetings of the Board.

Chairmen of Standing Committees may, for the purpose of assisting their Committees in their duties, particularly those involving inspection, nominate additional members of their respective Committees subject to appointment by the Board.

ARTICLE VIII

EXECUTIVE COMMITTEE

The Executive Committee shall meet on the fourth Tuesday of each month and may hold special meetings when necessary or when called by the Chairman or two

members of the Committee. Three members in attendance at any meeting shall constitute a quorum.

It may, subject to the approval and control of the Board of Managers, exercise all the functions of the Board when the latter is not in session and shall have such powers as are given it by these By-Laws and as may be delegated to it from time to time by the Board.

It shall decide all questions relating to the admission, rejection and discharge of patients in conformity with the directions of the Board of Managers.

ARTICLE IX

FINANCE COMMITTEE

The Finance Committee shall consist of five or more Managers and shall have authority in its discretion to sell bonds, mortgages, stocks, and other securities belonging to the Hospital and to invest and reinvest the proceeds (together with any other funds of the Society available for investment) in such securities as it may deem wise.

ARTICLE X

NOMINATING COMMITTEE

The Nominating Committee shall, in case a vacancy occurs in the Board of Managers, recommend to the Board the name of a Member of the Society to fill such vacancy and to it shall be referred the names of all persons suggested for such position or for Membership in the Society; but no report of the Committee shall be acted upon until the next subsequent meeting of the Board except with unanimous consent.

ARTICLE XI

AUDITING COMMITTEE

The Auditing Committee shall, shortly after the close of each fiscal year, examine, check, and verify the bonds, stocks, mortgages, and other securities owned by the Hospital and shall also have the accounts of the Treasurer, Executive Vice-President, and Superintendent for the last fiscal year examined and audited by Certified Public Accountants. The Committee shall thereafter report to the Board the results of such examination with its recommendations.

ARTICLE XII

MEDICAL BOARD, MEDICAL, SURGICAL AND LABORATORY SERVICES

The Board of Managers shall appoint a Director of the Pediatric Service and such other professional staff as shall be deemed necessary for the proper operation of the Hospital.

Such Director shall be responsible to the Board of Managers for the conduct of the medical service of the Hospital and shall apportion the work among the different members of the Medical Staff.

There shall be a Medical Board composed of such Director and the Attending Physicians and Surgeons of the Hospital. Other appointments to the Medical Board may be made by the Board of Managers.

The Board of Managers shall likewise appoint a House Staff consisting of as many members as the services of the Hospital may require, and at such times and for such terms of service as shall seem best to meet the needs of the Hospital.

The Board of Managers may likewise appoint a courtesy staff with such private patient pavilion facilities as may from time to time be determined upon.

The appointees, unless a different term be fixed by the Board, shall hold office during the pleasure of the Board.

ARTICLE XIII

EXECUTIVE STAFF

The Board of Managers may appoint an Executive Vice-President, a Superintendent and such Assistants as the Board may deem necessary for the service of the Hospital, whose services shall continue during the pleasure of the Board.

The Board of Managers may appoint a Director of the School of Nursing and such Assistants as may be necessary for such service, and such appointees shall hold office during the pleasure of the Board.

ARTICLE XIV

ENDOWED BEDS

Gifts for the endowment of beds in the Hospital as memorials entitling the donor or his appointee to nominate patients to use and occupy them free of charge will be accepted in such amounts, on such conditions, and subject to such rules and regulations affecting the exercise of the right to nominate as the Board may from time to time prescribe.

ARTICLE XV

FOUNDERS, PATRONS AND BENEFACTORS

A person contributing to the Society $5,000 or more at any one time shall become a Founder of the Society.

A person contributing to the Society $1,000 at any one time or $250 in one sum in each of five consecutive years shall become a Patron of the Society.

A person contributing $500 to the Society at any one time shall become a Benefactor of the Society.

ARTICLE XVI

FISCAL YEAR

The fiscal year of the Society shall end on the 31st day of December of each year.

ARTICLE XVII

SEAL

The Seal of the Society shall be circular in form with the words, "The Babies Hospital of the City of New York" and the figures "1887" on the circumference, the representation of a child's head and bust with the word "Inasmuch" directly beneath the center.

ARTICLE XVIII

APPROPRIATIONS OF MONEY

Except in the cases provided for in By-Law IX, all appropriations of money shall be made by resolution of the Board of Managers or the Executive Committee. Orders for the amounts thus appropriated shall be drawn on the Treasurer and signed by two members of the Board of Managers (of whom the Treasurer shall not be one), and when properly endorsed shall be sufficient voucher for the Treasurer.

ARTICLE XIX

COMPLAINTS, SUSPENSIONS OR DISCHARGES

Any Officer, Physician or Surgeon who shall so conduct himself as in the judgment of the Board of Managers to jeopardize the best interest of the Hospital may be discharged or suspended by a majority vote of the members present at any duly held meeting of the Board, provided, however, that no such discharge shall be effective unless the person complained of shall have been given an opportunity to present a defense before the Board or a Committee thereof.

ARTICLE XX

ORDER OF BUSINESS

The order of business shall be as follows:

1. The roll shall be called, and the attending members noted.
2. The minutes of the preceding meeting shall be read, corrected if necessary, and approved.
3. Treasurer's Reports.
4. Reports of the Committees shall be called for, and action taken thereon.
5. Communications to the Board shall be received and considered.
6. Unfinished business.
7. New business.

ARTICLE XXI

ALTERATIONS OR ADDITIONS

Any amendment to the By-Laws shall be proposed in writing at a regular meeting of the Board of Managers, and may be acted on at the next regular meeting of the Board, or at a special meeting called for that purpose. It shall be adopted only on an affirmative vote of a majority of those present. A copy of any proposed amendment shall be mailed to each member of the Board at least three days prior to the next meeting.

FORM OF BEQUEST

I give and bequeath to The Babies Hospital of the City of New York, incorporated by the Legislature of the State of New York in the year 1887, the sum of..... Dollars, to be applied to the use and benefit of the said Hospital, under the direction of the Managers thereof.

FORM OF DEVISE

I give and devise to The Babies Hospital of the City of New York, incorporated by the Legislature of the State of New York in the year 1887, all that, etc. (describe the property) to be had and holden to the said The Babies Hospital of the City of New York, its successors and assigns, for the use and benefit of the said Hospital.

FIFTIETH

ANNUAL REPORT

OF

THE BABIES HOSPITAL

OF THE

CITY OF NEW YORK

FOR THE YEAR ENDED DECEMBER 31, 1938

INCORPORATED 1887

BROADWAY AND 167TH STREET

NEW YORK

MEDICAL LIBRARY COLUMBIA UNIVERSITY
COLLEGE OF PHYSICIANS AND SURGEONS
630 WEST 168th STREET
NEW YORK

FIFTIETH

ANNUAL REPORT

OF

THE BABIES HOSPITAL

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CITY OF NEW YORK

FOR THE YEAR ENDED DECEMBER 31, 1938

INCORPORATED 1887

BROADWAY AND 167TH STREET

NEW YORK

The Babies Hospital
Broadway at 167th Street

OFFICERS

President

DEAN SAGE

Vice-Presidents

WILLIAM E. S. GRISWOLD
WILLIAM HALE HARKNESS
CARLL TUCKER

Secretary

MATTHEW C. FLEMING
20 Exchange Place

Assistant Secretary

JOHN W. HORNOR
136 East 79th Street

Treasurer

CORNELIUS R. AGNEW
82 Beaver Street

Assistant Treasurer

BENJAMIN STRONG
45 Wall Street

Managers

whose terms of office expire respectively in

1939

MALCOLM P. ALDRICH
ARTEMUS L. GATES
GEORGE GIBBS
EDWARD S. HARKNESS
JOHN W. HORNOR
*MRS. YALE KNEELAND
**CHARLES W. MCALPIN
DUNCAN H. READ
***JAMES R. SHEFFIELD
WILLIAM WILLIAMS

1940

CORNELIUS R. AGNEW
CHARLES P. COOPER
MRS. HENRY P. DAVISON
JOHN I. DOWNEY
WILLIAM HALE HARKNESS
WILLIAM M. KINGSLEY
DEAN SAGE
F. LOUIS SLADE
BENJAMIN STRONG

1941

CHARLES E. ADAMS
THATCHER M. BROWN
***HENRY W. DEFOREST
WILLIAM E. S. GRISWOLD
G. HERMANN KINNICUTT
DAVID M. LOOK
DUNLEVY MILBANK
**FLOYD B. ODLUM
*MRS. HENRY C. TAYLOR
CARLL TUCKER

1942

JOHN S. BURKE
ROBERT W. CARLE
HUGH J. CHISHOLM
JOHNSTON DEFOREST
SAMUEL H. FISHER
MATTHEW C. FLEMING
WALTER E. HOPE
ROBERT A. LOVETT
JAMES B. MABON

Board meets second Tuesday of January, February, March, April, May, June, October, November and December

* Elected January 10, 1939
** Resigned
*** Deceased

STANDING COMMITTEES

Executive

Charles E. Adams
Cornelius R. Agnew
Malcolm P. Aldrich
Thatcher M. Brown
Johnston deForest
Artemus L. Gates
William E. S. Griswold
William Hale Harkness
John W. Hornor
William M. Kingsley
G. Hermann Kinnicutt
Dunlevy Milbank
Carll Tucker

Regular meeting on fourth Tuesday of each month

Auditing

David M. Look
William Williams

Dietary

John W. Hornor
Artemus L. Gates
Edward S. Harkness
Duncan H. Read
Benjamin Strong
Mrs. Henry C. Taylor

Engineering

George Gibbs
Artemus L. Gates

Finance

Robert A. Lovett
Malcolm P. Aldrich
Cornelius R. Agnew

Grounds

Carll Tucker
Hugh J. Chisholm
Mrs. William R. K. Taylor
Executive Chairman
*Mrs. Edward S. Harkness
Mrs. Edwin O. Holter
Mrs. G. Beekman Hoppin
William M. Kingsley
G. Hermann Kinnicutt
*Mrs. Albert R. Lamb

House

F. Louis Slade
George Gibbs
Charles E. Adams
Walter E. Hope
Dunlevy Milbank

Insurance and Pensions

William E. S. Griswold
Cornelius R. Agnew
Charles P. Cooper
Johnston deForest

* Elected January 24, 1939

STANDING COMMITTEES *(Continued)*

Intern

Robert W. Carle
William Hale Harkness
Dunlevy Milbank
John W. Hornor
William Williams

Laundry

Johnston deForest
Hugh J. Chisholm
Matthew C. Fleming
George Gibbs

Nominating

Johnston deForest
Matthew C. Fleming
Thatcher M. Brown
John W. Hornor
Cornelius R. Agnew
G. Hermann Kinnicutt

Nursing

G. Hermann Kinnicutt
Rustin McIntosh, M.D.
Dean Sage
Walter W. Palmer, M.D.
Mrs. Thatcher M. Brown
Mrs. E. T. H. Talmage, Jr.
Miss Marie C. Byron
Benjamin P. Watson, M.D.
Mrs. Henry P. Davison
Allen O. Whipple, M.D.
Mrs. Frederic F. deRham
Mrs. Staunton Williams

Real Estate

Johnston deForest
John I. Downey
Cornelius R. Agnew

Vanderbilt Clinic

William Hale Harkness
James B. Mabon
Duncan H. Read
Mrs. Stafford McLean
Charles E. Adams
Mrs. Samuel G. Ordway
William Williams

The President is ex officio a member of all committees.

The Executive Vice-President is ex officio a member of the Vanderbilt Clinic, House and Nursing Committees.

The first named member of each committee is its Chairman and the second named is Vice-Chairman. This applies to all committees except the Executive Committee whose officers are identical with the Board of Managers.

BOARD OF WOMEN MANAGERS

Honorary President

Mrs. Ernest R. Adee

President

Mrs. Henry C. Taylor

Vice-Presidents

Mrs. Frederic F. deRham
Mrs. Carll Tucker

Recording Secretary, Mrs. John M. Schiff

Corresponding Secretary, Mrs. Wyllys R. Betts

Treasurer, Mrs. Grover O'Neill

Active Members

Mrs. Ernest R. Adee
Mrs. Henry M. Alexander
Mrs. H. Adams Ashforth
Mrs. David E. Austen
Mrs. Frederick K. Barbour
Mrs. Frederic S. Battershall
Mrs. Anson McC. Beard
Mrs. Wyllys R. Betts
Mrs. Thatcher M. Brown
Mrs. Stanley W. Burke
Mrs. Walter H. Close
*Mrs. Charles J. Coulter
Mrs. James H. R. Cromwell
Mrs. Casimir deRham
Mrs. Frederic F. deRham
Mrs. David Dows
Mrs. Daniel A. Freeman
Mrs. Charles V. Hickox
Mrs. William Deering Howe
Mrs. William Walker Kennedy
Miss Katherine B. Lockwood
Mrs. Stafford McLean
Mrs. Manton B. Metcalf, Jr.
Mrs. Rodman B. Montgomery
Mrs. James K. Norris
Mrs. Grover O'Neill
Mrs. Samuel G. Ordway
Mrs. George E. Parkinson
Mrs. Joseph R. Ramée
Mrs. Fortune Peter Ryan
Mrs. John M. Schiff
Mrs. Morton L. Schwartz
Mrs. Henry C. Taylor
Mrs. Daniel G. Tenney
Mrs. Carll Tucker
Mrs. Duncan Van Norden
Mrs. Harold Van Tine
Mrs. James P. Vogel
**Mrs. Jerome P. Webster

Honorary Members

Mrs. McCoskry Butt
**Mrs. Robert W. Chapin
Mrs. William K. Draper
Miss Anna B. Evans
Mrs. Paul Harrison
Miss Frances L. Howland
Mrs. Roswell Miller
Mrs. Thomas E. Satterthwaite
Mrs. Theron G. Strong

* Resigned
** Deceased

MEDICAL BOARD

Frederic H. Bartlett, M.D.
Edward J. Donovan, M.D.
John D. Kernan, M.D.
Alfred G. Langmann, M.D.
Rustin McIntosh, M.D.
Howard H. Mason, M.D.
J. Bentley Squier, M.D.
A. Ashley Weech, M.D.
Herbert B. Wilcox, M.D.

PEDIATRIC SERVICE

Director

Rustin McIntosh, M.D.

Attending Pediatricians

Frederic H. Bartlett, M.D.
Alfred G. Langmann, M.D.
Howard H. Mason, M.D.
A. Ashley Weech, M.D.
Herbert B. Wilcox, M.D.

Assistant Attending Pediatricians

John M. Brush, M.D.
Hattie E. Alexander, M.D.
John Caffey, M.D.
Howard R. Craig, M.D.
Leonard T. Davidson, M.D.
John T. Howell, Jr., M.D.
Charles A. Lang, M.D.
John D. Lyttle, M.D.
Donovan J. McCune, M.D.
Katharine K. Merritt, M.D.

Assistant Pediatricians

Harry S. Altman, M.D.
Robert W. Culbert, M.D.
Elvira Goettsch, M.D.
William S. Langford, M.D.
Mathilde Loth, M.D.
James M. Sturtevant, M.D.
Charles L. Wood, M.D.

Junior Assistant Pediatrician

Hilde Bruch, M.D.

Attending Dental Surgeon

Lewis R. Stowe, D.D.S.

Attending Neurologist

Walter O. Klingman, M.D.

Attending Neuropathologist

Abner Wolf, M.D.

SURGICAL SERVICE

Attending Surgeon

Edward J. Donovan, M.D.

Assistant Attending Surgeons

William G. Heeks, M.D.
George H. Humphreys, M.D.
Louis M. Rousselot, M.D.
Frederick W. Solley, M.D.

Attending Anesthetist

George E. Burford, Jr., M.D.

Attending Oral Surgeons

Henry Sage Dunning, M.D., D.D.S.
Harold S. Vaughan, M.D., D.D.S.

Assistant Attending Oral Surgeons

Fred Squier Dunn, M.D., D.D.S.
Douglas B. Parker, M.D., D.D.S.

EAR, NOSE AND THROAT SERVICE

Attending Otolaryngologists

James W. Babcock, M.D.
George R. Brighton, M.D.
John D. Kernan, M.D.

Assistant Attending Otolaryngologists

George V. Browne, M.D.
Arthur J. Cracovaner, M.D.
Harry Neivert, M.D.
Page Northington, M.D.
Lee R. Pierce, M.D.

Assistant Otolaryngologists

Daniel C. Baker, M.D.
Edwin B. Bilchick, M.D.
Sylvester Daly, M.D.
Feltz C. Davis, M.D.
Arthur A. Kellnor, M.D.
Robert L. McCollom, M.D.
George O'Kane, M.D.
DeGraaf Woodman, M.D.

UROLOGICAL SERVICE

Attending Urologist

J. Bentley Squier, M.D.

Associate Attending Urologists

George F. Cahill, M.D.

George R. Fish, M.D.

Assistant Attending Urologists

Harold H. Gile, M.D.

John H. Rathbone, M.D.

Assistant Urologists

Leonard A. Hallock, M.D.

Meyer M. Melicow, M.D.

John N. Robinson, M.D.

CONSULTING STAFF

Anesthesia

T. Drysdale Buchanan, M.D.

Bacteriology

Frederick P. Gay, M.D. and Staff

Biological Chemistry

Hans T. Clarke, D.Sc. and Staff

Dermatology

J. Gardner Hopkins, M.D. and Staff

Medicine

Walter W. Palmer, M.D. and Staff

Neurology

* Frederick Tilney, M.D. and Staff

Ophthalmology

* John M. Wheeler, M.D. and Staff

* Deceased

Orthopedic Surgery

Benjamin P. Farrell, M.D. and Staff

Pathology

James W. Jobling, M.D. and Staff

Pediatrics

Charles G. Kerley, M.D.

Surgery

Allen O. Whipple, M.D. and Staff
William A. Downes, M.D.

OUT-PATIENT DEPARTMENT

Attending Staff

Vanderbilt Clinic—Children
Chief of Clinic

Donovan J. McCune, M.D.

Assistant Chief of Clinic

Robert W. Culbert, M.D.

Attending Pediatricians

Mary Adams, M.D.
Hattie E. Alexander, M.D.
Harry S. Altman, M.D.
Frederic H. Bartlett, M.D.
Victoria C. A. Bergstrom, M.D.
Louise P. Brown, M.D.
John M. Brush, M.D.
John Caffey, M.D.
Sidney S. Chipman, M.D.
Howard R. Craig, M.D.
Belle B. Dale, M.D.
Leonard T. Davidson, M.D.
John R. Gilmour, M.D.
Elvira Goettsch, M.D.
John T. Howell, Jr., M.D.
Robert E. Jennings, M.D.
Camille Kereszturi, M.D.
Walter O. Klingman, M.D.
Charles A. Lang, M.D.
William S. Langford, M.D.
Alfred G. Langmann, M.D.
Mathilde Loth, M.D.
John D. Lyttle, M.D.
Aildred A. Macdonald, M.D.
Howard H. Mason, M.D.
Katharine K. Merritt, M.D.
Kenneth M. Metcalf, M.D.
William B. Nevius, M.D.
W. Russell Smith, M.D.
James M. Sturtevant, M.D.
A. Ashley Weech, M.D.
Daniel A. Wilcox, M.D.
Herbert B. Wilcox, M.D.
Charles L. Wood, M.D.

Assistant Attending Pediatricians

Lilian Boker, M.D.
Harold C. Brinn, M.D.
Hilde Bruch, M.D.
Richard L. Day, M.D.
TenEyck Elmendorf, M.D.
Geoffrey W. Esty, M.D.
Peter Gaetano, M.D.
Albert Griesbach, M.D.
Louis Goldstein, M.D.
Grace C. Hardy, M.D.
Frederic S. Huntington, M.D.
Henry W. Kaessler, M.D.
Margaret W. Lawrence, M.D.
Stephen D. Mills, M.D.
Veronica O'Brien, M.D.
Donald R. Reed, M.D.
Gerald R. Schuman, M.D.
Morris Siegel, M.D.
Henry Vollmer, M.D.
Frank S. White, M.D.

PATHOLOGICAL LABORATORY

Pathologist

Beryl H. Paige, M.D.

Assistant Pathologist

Dorothy H. Andersen, M.D.

Technician

Helen G. Hendrickson

Secretary

Otilie M. Hala

CLINICAL PATHOLOGICAL AND BACTERIOLOGICAL LABORATORIES

Director of Bacteriology

Hattie E. Alexander, M.D.

Bacteriologist

Catherine L. Ellis, B.A.

Assistant Technicians

Florence Geraghty, B.A.
Winifred Redman, B.A.

Secretary

Elsie Neumann

Clinical Pathological Technicians

Ray Bennett
Margaret Curran
Grace Leidy, B.A.
Marion Smith, B.A.
Josephine Van Ness, B.A.

CHEMICAL LABORATORY

Director

A. Ashley Weech, M.D.

Chemist

Warren M. Sperry, Ph.D.
(to July 1, 1938)

Assistant Chemist

Elvira Goettsch, M.D.

Engaged in Chemical Research

Robert W. Culbert, M.D.

Donovan J. McCune, M.D.

Chemical Technicians

Ruth E. Graver, B.A.
(from Dec. 12, 1938)

Ruth C. Harris, B.A.

Winifred Muller, B.A.

Grace E. Sly, B.S.

Vsevolod A. Stoyanoff
(to July 1, 1938)

Zdenka Wolf, B.A.

Secretary

Jean P. Pindar, B.A.

ROENTGENOLOGY

Roentgenologist

John Caffey, M.D.

Nurse in Charge

Cecelia Duane Peck, R.N.

Technician

Edgar Watts

PHOTOGRAPHY

Photographer

Grace MacMullen, B.A.

Assistant

Mary E. Learned

House Staff of The Babies Hospital, 1938

ADMINISTRATIVE STAFF

John F. Bush ..... *Executive Vice-President*
Ruth Campbell ..... *Superintendent*
Winifred Kaltenbach, A.B., R.N. ..... *Director of Nursing*
Mildred L. Stilwell ..... *Director of Social Service*

RESIDENT STAFF

F. Howell Wright, M.D. ..... Resident Physician from July 1, 1936 to June 30, 1938
Gilbert M. Jorgensen, M.D. ... Resident Physician from July 1, 1938
Ralph V. Platou, M.D. ..... Assistant Resident Physician from July 1, 1937 to June 30, 1938
Richard G. Hodges, M.D. ..... Assistant Resident Physician from July 1, 1938
George E. Bradford, M.D. ..... Ear, Nose and Throat Resident from July 1, 1937 to March 31, 1938
Vahram Y. Kasabach, M.D. ... Ear, Nose and Throat Resident from April 1, 1938 to September 30, 1938
William L. Barton, M.D. ..... Ear, Nose and Throat Resident from October 1, 1938

INTERN STAFF

Gilbert M. Jorgensen, M. D. .. from January 1, 1937 to June 30, 1938
James H. Maroney, M.D. ..... from January 1, 1937 to June 30, 1938
Lawrence C. Bachmann, M.D. . from July 1, 1937 to December 31, 1938
Walter L. Mitchell, Jr., M.D. . from July 1, 1937 to December 31, 1938
Edward R. Schlesinger, M.D. .. from July 1, 1937 to December 31, 1938
Robert G. Shirley, M.D. ..... from July 1, 1937 to December 31, 1938
Francis W. Alter, Jr., M.D. ... from January 1, 1938
S. Gorham Babson, Jr., M.D. .. from January 1, 1938
Frank Albert Disney, M.D. ... from January 1, 1938
Jean Wells, M.D. ..... from January 1, 1938
Henry S. Christian, M.D. ..... from July 1, 1938
Weston M. Kelsey, Jr., M.D. .. from July 1, 1938

Report to the Board of Managers

As was mentioned in the Report of the President for 1937, The Babies Hospital constitutes the Pediatric Department of the Medical Center, all units of which are interrelated, and reference is made to the President's Report for 1938, appearing in the Annual Report of The Presbyterian Hospital in the City of New York, The Sloane Hospital for Women and the Vanderbilt Clinic, for matters of general interest pertaining to The Babies Hospital.

Reference is also made to the reports of the Director of Pediatrics, of the Board of Women Managers, of the Cribside Social Service Committee and of the Directors of Nursing, Social Service and Educational Therapy.

The interest in the hospital of the members of the Board of Women Managers and of the Cribside Social Service Committee and their contribution to the smooth functioning not only of those departments directly within their jurisdiction but also of the institution as a whole remain oustanding. They also were of great service in their work for the United Hospital Fund Campaign for 1938, in which they raised $51,504, a substantial increase over the amount of funds their committee raised the year before. They reached 98 per cent of their quota and ranked second among all the women's committees in the amount of funds raised.

The Babies Hospital as a whole, in 1938, operated at 65.6 per cent of capacity. Wards operated at 68.4 per cent, semi-private at 82.4 per cent and private at 23.4 per cent. Total attendance exceeded that of 1937 but the daily average was somewhat lower, indicating a slight leveling off in the seasonal curves of high and low occupancy. In considering these figures, it should be borne in mind that no hospital can operate at a theoretical 100 per cent of capacity. Between one day's census and the next, there is some overlapping, as new patients are admitted and old ones discharged. A convenient rule of thumb is that a hospital is considered full for all practical purposes when it is operating at 80 per cent of capacity. Even then, some services will be overcrowded while others have vacant beds. The semi-private service is growing constantly. Frequently during the year, all semi-private beds were full and space had to be found elsewhere in the hospital for the over-flow of semi-private patients. None, of course, were turned away for that reason. It is likely that, with the continued growth of the Associated Hospital Service, this situation will become still more acute. The question of a possible rearrangement of space to provide more room for semi-private patients is being studied.

Financially, the operation of The Babies Hospital, as usual, reflected the economic condition of the community. Gross hospital earnings fell off about 6 per cent from 1937. The percentage of allowances to gross hospital earnings increased in almost every department, with the result that net hospital earnings showed a substantial decrease as compared with the year before. Similarly, our endowment, never adequate, yielded a lower rate of return than previously, with the result that the deficit for the year was $83,461.77. It would have been greater if it had not been possible to effect a reduction in operating expenses. The staff are to be congratulated and thanked for their efforts in this direction.

In the spring, the Board of Women Managers and the Cribside Social Service Committee celebrated the fiftieth anniversary of the opening of The Babies Hospital by entertaining the friends of the hospital at tea and affording them an opportunity to inspect the hospital.

The fund for cleft palate cases, mentioned in the Report of the President for 1937, continues to have a popular appeal and received gratifying support from the general public and friends of the hospital, as well as from the Board of Women Managers.

It would be futile at this time to prognosticate about prospects for 1939. As has been pointed out, hospital earnings seem to move up or down with the fortunes of the community it serves. The staff continues to watch expenses as closely as is compatible with giving the best possible service.

Grateful acknowledgment is made to the staff, the personnel and the many friends of The Babies Hospital who have continued to give it their loyal and generous support.

Respectfully submitted,

William Hale Harkness
Vice-President

December 31, 1938

Report of the Director of Pediatric Service

I HAVE the honor of submitting the following report for the year ending December 31, 1938.

In spite of the fact that the year was marked by a notably low morbidity among the child population of the city and that the figure for infant mortality was the smallest in the records of the metropolitan health bureau, the census of patients fell off only slightly from that of the previous year, the average for the period being 106.4 per day or a 65.6 per cent occupancy of hospital beds. To some extent the seasonal irregularities of the curve of occupancy, which are inevitable in a pediatric service, were smoothed out. Our semi-private service continues to experience an increasing demand: its average utilization for the year was 72 per cent, and on 53 days it was filled to capacity or more, the overflow being taken care of by borrowing space from the private service.

With great regret I report the resignations of Dr. Frederick W. Solley from the surgical service and of Dr. Warren M. Sperry as chemist to the hospital. Dr. Sperry has accepted the directorship of the chemical laboratory of the New York State Psychiatric Institute. Dr. Hattie E. Alexander has been promoted from Assistant Pediatrician to Assistant Attending Pediatrician. Since the first of July, Dr. Robert W. Culbert has been on leave of absence, to permit him to engage in studies of child welfare under the auspices of the New York City Department of Health.

The hospital was greatly honored by the invitation extended to Dr. Weech to give one of the Harvey lectures at the New York Academy of Medicine; on November 17th he spoke on "The Significance of the Albumin Fraction of Serum." Drs. Alexander, Caffey, Day, McCune and Wolf provided the program of the October meeting of the Philadelphia Pediatric Society. The staff gave clinics for The Babies Hospital Alumni Association and for a meeting of the American College of Surgeons.

To numerous benefactors I acknowledge grateful thanks for their support of investigative projects carried out both in the laboratories and in the wards of the hospital: To the Board of Women Managers and to the Commonwealth Fund for their contributions to the Pediatric Psychiatric Clinic; to numerous friends of Dr. Katharine Merritt for technical assistance in studying neonatal jaundice; to Mrs. Brooks Emeny and to the Board of Women Managers for support of Dr. Lyttle's work in nephritis; to the Josiah Macy, Jr., Foundation for the promulgation of Dr. Hilde Bruch's investigation of obesity; to the Borden

Company for help in an experimental control of nutritional anemia; to the Lederle Laboratories for a generous gift of tuberculin patch test material; to the Parke Davis Company for assistance in Dr. Altman's study of the prophylaxis of whooping cough; to Merck and Company for liberal supplies of sulfapyridine; to E. R. Squibb and Sons for antipneumococcal sera and for cooperation in the production of an anti-influenzal serum. Out of these and other investigations have come seventeen publications during the year.

Respectfully submitted,

RUSTIN MCINTOSH, M.D.
Director of Pediatric Service

December 31, 1938

In Memoriam

MRS. JEROME P. WEBSTER

Board of Women Managers

Manager 1934-1938

On October 30, 1938, Geraldine McAlpin Webster, a Manager of this Hospital since 1934, died. Since 1930 she had been an active member of the Hospital Staff.

It was through Mrs. Webster's study that the Educational Therapy Department was founded, of which she was still Director at the time of her death. She gave her full time and strength to this wonderful work which could never have been accomplished had it not been for her devotion and intelligent leadership.

Mrs. Webster will always be remembered with affection and admiration by those with whom she came in contact. We wish to record upon the minutes this tribute to her memory.

Report of the Board of Women Managers

On behalf of the Board of Women Managers I beg to submit the following report for the year 1938.

The Board has carried out its usual activities. The Cribside Social Service Committee and the Nursing Committee reports will be found elsewhere in the annual report.

No benefit was given this year as the Board again joined the United Hospital Campaign. The amount allotted in 1938 was $8,100, which was sufficient to carry on the regular activities throughout the year. Mrs. Morton Schwartz served as Group Leader with Mrs. Charles V. Hickox, Mrs. James McCosh Magie, Mrs. Joseph R. Ramée and Mrs. Casimir deRham as team captains. The amount raised by this group was $51,504.

The major interests of the Board during the year have been as follows:

1. Continuing the salary of one full-time worker and one part-time worker in the Social Service Department.
2. Giving Thanksgiving and Christmas baskets, and toys.
3. Visiting the hospital and making monthly reports by two members of the Board; these visits bringing many helpful suggestions from both the staff and Board members.
4. Continuation of the four funds, namely:

   Emergency Nursing Fund
   Transfusion Fund
   Patients' Cheer Fund
   Breast Milk Fund

5. Contributions to the Pediatric Psychiatric Clinic for Experimental Work in Nephritis, for the purchase of some much desired equipment and furniture and for the inception of the Interns' Loan Fund.

The members of the Board were very enthusiastic over the meetings held at the hospital at which Dr. McIntosh would present one or two interesting patients, giving their histories. Meetings were also held at the Fulton Trust Company at Madison Avenue and 78th Street.

A very nice Tea and inspection of the hospital was held in May, commemorating the fiftieth anniversary of the hospital at which several of the Board members officiated.

It is with great regret that the death of Mrs. Jerome P. Webster must be recorded. Mrs. Webster started the educational therapy work and was its loyal leader until her death.

It is with pleasure that we welcome Miss Frances Howland as an honorary member and Mrs. David E. Austen, Mrs. H. Adams Ashforth, Mrs.

Rodman B. Montgomery, Mrs. Fortune Peter Ryan, Mrs. Duncan Van Norden and Mrs. James P. Vogel as regular members. We regret the resignation of Mrs. Charles Coulter.

The Board of Women Managers wishes to thank the officers of the Fulton Trust Company for their continued kindness in allowing it the use of their Committee Room for downtown meetings, and also thanks Dr. McIntosh, Miss Kaltenbach, Miss Campbell and all the Staff of The Babies Hospital for their devoted interest and service throughout the year.

Respectfully submitted,

EDITH SCHIFF
Recording Secretary

December 31, 1938

REPORT OF THE TREASURER OF THE BOARD OF WOMEN MANAGERS

JANUARY 1, 1938 TO DECEMBER 31, 1938

Receipts:		
Balance on hand January 1, 1938		$478.53
Received from United Hospital Fund		8,100.00
Dues from The Board of Women Managers		220.00
Donations:		
Mrs. Walter Close		100.00
Mrs. F. S. Battershall		50.00
Mrs. W. Deering Howe		200.00
Total Receipts		$9,148.53
Disbursements:		
Social Service and Christmas Toys	$52.34	
To Cribside Social Service Committee:		
Contribution toward salaries of social workers and Thanksgiving baskets	2,500.00	
To Babies Hospital:		
Contribution to General Fund	1,000.00	
For Emergency Nursing Fund	200.00	
For Transfusion Fund	100.00	
For Fund in Memory of Virginia Zachry	600.00	
For Patients' Cheer Fund	100.00	
For Cleft Palate Fund	500.00	
For Nurses' Loan Fund	100.00	
For Combination Oxygen Chamber and Incubator	500.00	
For the Psychiatric Clinic	2,000.00	
For Experimental Work in Nephritis	500.00	
For Decorations, Furniture and Medical Equipment	599.91	
Total Disbursements		$8,752.25
Balance on hand, January 1, 1939		$396.28

Respectfully submitted,
CATHARINE P. O'NEILL
Treasurer

Report of the Social Service Department

I HAVE the honor of submitting the following report for the Social Service Department of The Babies Hospital for the year 1938.

During the past year 279 children have been referred to this department for intensive study; 201 old contacts have been reviewed; and the families of 1,434 children have come to this department for a less intensive service. We find that on December 31, 1938, we have 242 families under our surveillance—an increase of approximately 17 per cent over last year.

During 1938 we have tried to estimate a number of various services, which although they account for much of the workers' time, have heretofore gone unrecorded. Since February 1, 1938, 207 such services have been given. Routines necessary for the securing of special diets from the Home Relief Bureau offices, referrals to and the securing of reports from local Visiting Nurse Associations, referrals for nursery school, boarding home, and special school care constitute some of these services rendered.

There were 2,311 visits made in the field during the past year by our workers. These visits were made to the child's home, to his school, and to agencies interested in his family's welfare when our contact with them seemed indicated and necessary. There were 258 home visits made for the purpose of medical follow-up.

Miss Kathryn Danahee has been conducting a rather intensive survey of the health and social factors of all children admitted to the Pediatric Enuresis Clinic. During 1938, there were 24 such studies made.

We were fortunate in being able to place 297 children for convalescent and camp care. For much of this, as well as for the costs of special appliances, medicines, and other special needs, we are indebted to the Cribside Committee of The Babies Hospital. We are most grateful to them, and to the Board of Women Managers for the unfailing support and interest which they always give us.

Respectfully submitted,

MILDRED L. STILWELL
Director, Social Service

December 31, 1938

Report of the Cribside Social Service Committee

On behalf of the Cribside Social Service Committee, I have the honor of submitting the following report.

The Social Service Department has achieved good results in their efforts to assist the hospital and clinics during the year 1938. The Cribside Committee was delighted to participate in this work by supplementing salaries, and by giving the financial assistance necessary for convalescent care, food, and relief.

It is a pleasure to report that we were able to send 297 children away for convalescent and camp care, and we provided milk for 546 families; also clothing for 341 families.

We have given emergency financial relief to 80 families and supplied blankets to 35 families. Experience has shown us that many families need clothing at Thanksgiving and Christmas time. Therefore, we included garments and toys in our baskets to 58 families.

The Lenten Sewing Class is still a considerable source of support both financially and in the number of garments made. There was an average attendance of seventy-five members at each meeting of the class.

The Nearly New Shop is also a material help. Mrs. G. L. Ballin has devoted much of her time to directing the efforts of the Cribside at the shop.

We are very grateful for the continued interest and generous support of the Board of Women Managers. We also wish to express our thanks to the ladies who so kindly received the Sewing Class.

The Committee is indebted to the Hearst Free Milk Fund, the pupils of Miss Hewitt's Classes, and to many friends who have assisted us with gifts of food, clothing, money and toys.

We regret that Mrs. James McCosh Magie, after three years of devoted service as vice-chairman, feels that she cannot any longer assume this responsibility. We also regret that Mrs. Frederick K. Barbour cannot continue as treasurer.

It is a pleasure to welcome Mrs. Manton M. Metcalf, Jr., as vice-chairman and Miss Dorothy Mills as treasurer.

The Committee is particularly fortunate that Miss Mildred Stilwell is still directing the department so efficiently.

It is a pleasure to report that we had no changes in our staff. Miss Mosher, Miss Vrooman, Miss Danahee, Miss Schubert and our two secre-

taries, Miss Lynch and Miss Albert, have worked faithfully for the department.

The Committee is anticipating the pleasure of helping the department in 1939.

Respectfully submitted,

MARIE H. RAMÉE
Chairman
The Cribside Social Service Committee

December 31, 1938

THE CRIBSIDE SOCIAL SERVICE COMMITTEE

Chairman ..... Mrs. Joseph R. Ramée
Vice-Chairman ..... Mrs. James McCosh Magie
Secretary ..... Miss Hope Kingsley
Treasurer ..... Mrs. Frederick K. Barbour

ACTIVE MEMBERS

Mrs. Daniel C. Adams
Mrs. David E. Austen
Mrs. Grace Lee Ballin
Mrs. Frederick K. Barbour
Mrs. Archibald Barrow
Mrs. Neal Dow Becker
Mrs. Charles W. Belt
Mrs. Paul Stilwell Brinsmade
Mrs. Sidney deKay
Miss Marjorie Farson
Mrs. Leo C. Fennally
Mrs. Henry Holt
Mrs. Herman Hoops
Mrs. Leroy K. Howe
Mrs. Abbott T. Hutchinson
Mrs. Albert Kingsbury
Miss Hope Kingsley
Mrs. W. H. W. Knipe
Miss Margaret Lancaster
Miss Katherine B. Lockwood
Mrs. James McCosh Magie
Miss Mary St. John Mairs
Mrs. Manton B. Metcalf, Jr.
Mrs. Stafford McLean
Miss Dorothy Mills
Mrs. William B. Northrop
Mrs. Joseph R. Ramée
Mrs. John L. Riker
Mrs. H. B. Robie
Mrs. Robert D. Sterling
Mrs. Arthur Terry, Jr.
Mrs. Harold Van Tine
Mrs. George O. Walbridge
Mrs. H. P. Williams
Mrs. Earl K. Williams
Miss Ethel Zabriskie

ASSOCIATE MEMBERS

Mrs. Henry G. Bartol
Miss Mary T. Bradley
Mrs. J. Arthur Brooks
Mrs. Walter H. Close
Mrs. Oliver G. Jennings
Mrs. Darwin P. Kingsley
Mrs. Blanchard Mundy
Miss Elizabeth B. Oakey
Mrs. Samuel Riker
Mrs. George Roberts
Mrs. Fielding L. Taylor
Mrs. Edmund Q. Trowbridge
Mrs. W. Henry Williams

REPORT OF THE TREASURER OF THE CRIBSIDE SOCIAL SERVICE COMMITTEE

JANUARY 1, 1938 TO DECEMBER 31, 1938

Receipts:	
Cash on hand and in banks January 1, 1938	$3,089.73
Cash in savings accounts January 1, 1938	7,455.08
Investments on hand January 1, 1938 (at par value)	7,000.00
Dues from Active Members	410.00
Dues from Associate Members	40.00
Donations	10.00
From United Hospital Fund	3,500.00
From Board of Women Managers:	
Toward Social Service salaries	2,500.00
Dividends from Nearly New Shop	2,341.13
Sewing Class Receipts	875.00
Interest on Investments	342.50
Interest on savings account	145.91
Repayment by patients of advances and loans	533.61
From Babies Hospital:	
Income of Rumson Fund	785.78
For Milk for Babies	720.00
	$29,748.74
Disbursements:	
Relief, assistance, convalescent care and extras for patients	$4,137.50
Milk for Babies	1,282.50
Nearly New Shop Expenses	206.75
Sewing Class Expenses	117.00
Needlework Guild Expenses	131.00
Insurance on automobile used for Social Service	103.07
Membership in Welfare Council	10.00
Salary—relief secretary	514.41
Sundries	373.54
To Babies Hospital:	
Annual Support of Bed	500.00
Toward Social Service salaries	6,372.48
	$13,748.25
Cash on hand and in bank December 31, 1938	1,399.50
Cash in savings accounts December 31, 1938	7,600.99
Investments on hand December 31, 1938 (at par value)	7,000.00
	$29,748.74

Respectfully submitted,

HELEN C. BARBOUR

Treasurer

REPORT OF THE PATHOLOGICAL LABORATORY

January 1, 1938 to December 31, 1938

Total deaths	95
Autopsies	47
Percentage of deaths which came to autopsy	49.4
Surgical specimens	233

BERYL H. PAIGE, M.D.
Pathologist

REPORT OF CLINICAL PATHOLOGY AND BACTERIOLOGY LABORATORIES

January 1, 1938 to December 31, 1938

Blood Examinations:	
Complete counts	5,618
Platelet counts	213
Bleeding time	192
Coagulation time	193
Prothrombin	0
Fragility tests	22
Hetrophile agglutination tests	7
Matching and grouping	1,343
Serology:	
Standard Kahn precipitation (discontinued in July)	972
Presumptive Kahn precipitation (discontinued in July)	0
Spinal fluid—Standard Kahn precipitation (discontinued in July)	17
Kline tests	120
Urine Examinations	6,975
Concentration tests	36
P. S. P. tests	15
Tuberculin skin tests	1,824

* * *

Abdominal fluid cultures	55
Abscess cultures	173
Appendix cultures	23
Blood for Agglutinations:	
B. aertrycke	50
B. enteritidis	42
B. typhosus	111
B. paratyphosus A, B, and C	253
B. dysenteriae	263
Br. melitensis	104
Br. abortus	96
Blood cultures	761
Cerebrospinal fluid cultures	235

Chemical and cytological examination of cerebrospinal fluid	168
Ear and mastoid cultures	599
Eye cultures	45
Gland cultures	10
Nose and throat cultures for C. diphtheriae	476
Nose, throat and mouth cultures for predominating organisms	2,810
Pleural fluid cultures	119
Precipitin tests and meningococcus agglutinations	4
Smears for miscellaneous examinations	1,978
Smears for Vincent's organisms	41
Solution cultures	174
Sputum cultures	87
Stools for blood	497
Stools for culture	449
Stools for ova and parasites	112
Tubercle bacillus cultures	142
Tubercle bacillus smears:	
Blood	12
Glands	8
Pleural fluid	12
Spinal fluid	14
Sputum	77
Stomach contents	98
Stool	0
Urine	18
Miscellaneous	20
Urine cultures	316
Vaginal cultures	64
Vaginal smears	843
Wound cultures	157
Guinea pig inoculations for Tbc	6
Virulence tests	4
Pneumococcus typings	1,386
Miscellaneous cultures	128

HATTIE E. ALEXANDER, M.D.
Bacteriologist

REPORT OF THE CHEMICAL LABORATORY

January 1, 1938 to December 31, 1938

Whole Blood Examinations:

Non-protein nitrogen (582), urea nitrogen (268), urea clearance (88), creatinine (14), sugar (routine 205, micro 31), glucose tolerance (routine 36, micro 35), galactose tolerance (micro 4), levulose tolerance (micro 3), insulin tolerance (micro 1), adrenalin test (micro 1), uric acid (3), methemoglobin (1), sulfhemoglobin (1), hematocrit readings (36).

Total 1,309

Plasma:

Albumin (98), globulin (98), fibrin (3), chlorides (54), carbon dioxide combining power (155), acetone (18), phosphorus (1), ascorbic acid (4), non-protein nitrogen (1).

Total 432

Serum:

Non-protein nitrogen (routine 77, Kjeldahl 88), total protein (Kjeldahl 24), albumin (routine 40, Kjeldahl 145), globulin (routine 40, Kjeldahl 142), euglobulin (Kjeldahl 9), pseudoglobulin I (Kjeldahl 9), pseudoglobulin II (Kjeldahl 9), creatinine (1), calcium (226), phosphorus (228), phosphatase (32), cholesterol (total 571, free 571), chlorides (79), carbon-dioxide content (62), carbon dioxide combining power (3), Van den Bergh (52), bilirubin (routine 70, quant. direct 10, quant. indirect 9), carotin (6), osmotic pressure (98), base bicarbonate (2).

Total 2,603

Cerebrospinal Fluid (including ventricular fluid):

Sugar (167), chlorides (156), proteins (169), bilirubin (routine 4, quant. direct 1, quant. indirect 1, quant. total 2), benzidine (1), Pandy's test (1), pH (1).

Total 503

Edema Fluid (including ascitic and pleural fluids):

Non-protein nitrogen (Kjeldahl 2), total protein (routine 3, Kjeldahl 2, specific gravity 1), bilirubin (routine 1, quant. direct 2, quant. indirect 2).

Total 13

Ovarian Cyst Fluid:

Bilirubin (quant. total 1).

Total 1

Urine:

Sugar (1,560), acetone (572), diacetic (194), fermentation test (4), diazo reaction (1), urobilin (15), bile (Gmelin's test 4), bilirubin (quant. direct 1, quant. indirect 1, quant. total 1), pH (6), creatinine (total 112, preformed 112), lead (1), organic acids (80), ketones (3), ascorbic acid (16), ammonia (3), total nitrogen (5), Bence-Jones protein (1), calcium (2), phosphorus (1), chlorides (1), uric acid (1).

Total 2,697

Stool:

Bile (Gmelin's test 15).

Total 15

Gastric Contents:

Total acidity (19), free HCl (19).

Total 38

Vomitus:

Bile (Gmelin's test 3), free HCl (1).

Total 4

Stomach Washings:

Phosphorus (2).

Total 2

Duodenal Drainage:

Bilirubin (quant. total 3).

Total 3

Basal Metabolism:

Benedict-Roth (63), Haldane-Carpenter (27).

Total 90

Unclassified:

Benzoic acid liver function test (3), Congo red test (3).

Total 6

The total number of analyses done for the hospital is 5 per cent greater this year than last; it is lower by 11 per cent than the high level reached in 1935. Several individual items merit comment. During 1937 there were 173 reports concerning the hydrogen ion concentration, pH, in urine; during 1938 there were only 6. The decrease reflects a trend in medical therapy since infections of the urinary tract are now being handled effectively with sulphanilamide, a drug which obviates the necessity for controlling hydrogen ion concentration in the urine. The 1938 report lists for the first time determinations of ascorbic acid in plasma, measurements of the enzyme phosphatase in serum, quantitative estimations of direct and indirect bilirubin, and the urea clearance test of renal function. Until the middle of 1938 determinations of total and free cholesterol in serum were performed in one of the research laboratories of the division; the closing of this laboratory on July 1st necessitated placement of this work in the routine laboratory. The transfer was made possible by the development within the laboratory of new photoelectric apparatus to facilitate measurement of the cholesterol color.

The records show 628 of these analyses for the first 6 months of 1938 and 514 for the second 6 months.

A problem which confronts the laboratory at this time and for which a satisfactory solution has not yet been found may be stated briefly. In the past improvements in various technical procedures as well as new technics have been examined in the various research laboratories before being introduced as routine methods for handling hospital work. New methods must often be studied for many months before they can be applied safely to routine work. The past few years have seen the development of an unusually large number of new technical procedures which could be used to advantage in the hospital. This is particularly true of methods for appraising nutritional status. These methods cannot be used until means have been found for subjecting each of them to critical preparatory study. Only a portion of this labor can be accepted in the research laboratories if their prime purpose of investigation is to continue. It may become desirable to organize a special division of the routine laboratory where such problems can be undertaken.

It is fitting in this place to take cognizance of the loss by the laboratory of its chemist, Dr. Warren M. Sperry, and his technical assistant, Mr. Vsevolod A. Stoyanoff. Dr. Sperry began his association with the laboratory on January 1, 1930, and Mr. Stoyanoff joined the group on February 15, 1931. Both have rendered years of devoted service to developing methods and studying problems connected with disordered lipid metabolism in children. Dr. Sperry and Mr. Stoyanoff have both joined the staff of the Psychiatric Institute. It is a pleasure to wish them happiness and success in their new field of endeavor.

A. A. Weech, M.D.
Director

TABLE I

ANNUAL ATTENDANCE (TOTAL NUMBER OF VISITS) PEDIATRIC DIVISION OF THE VANDERBILT CLINIC

Years 1934-1938

	1934	*1935*	*1936*	*1937*	*1938*
	MEDICAL UNITS				
General Clinic	24,187 (+17.1%)	22,541 (—6.8%)	21,895 (—3.2%)	24,366 (+11.3%)	26,034 (+6.9%)
Special Clinics	8,055 (—10.1%)	6,867 (—11.9%)	7,180 (+4.6%)	7,235 (+0.8%)	8,104 (+12.0%)
Total	32,242 (+8.9%)	29,408 (—8.8%)	29,075 (—1.3%)	31,601 (+8.0%)	34,138 (+8.0%)
Working Days*	270	271	272½	271	271
Daily Average:					
General	89.6	83.2	80.3	89.9	96.1
Special	29.8	25.3	26.4	26.7	29.9
Total	119.4	108.5	106.7	116.6	126.0
	SURGICAL UNIT				
Pediatric Surgery*	5,185	4,850	5,088	5,009	4,683
Working Days	270	271	272½	271	271
Daily Average	19.1	17.9	18.6	18.5	17.3
	COMBINED ATTENDANCE				
Annual	37,400 (+7.4%)	35,258 (—5.7%)	34,163 (—0.3%)	36,610 (+7.2%)	38,821 (+6.0%)
Daily Average	138.5	130.2	125.3	135.1	143.3

The figures in parentheses refer to increase (+) or decrease (—) with reference to the preceding year.

* Add approximately 6.5% to figure for General Clinic and Pediatric Surgery; Subtract 6.5% from figure for special clinics to determine the mean number of patients per session. See Annual Reports for 1936 and 1937.

TABLE II

NEW APPLICANTS AND NEW PATIENTS: MEDICAL UNITS OF THE PEDIATRIC SECTION OF THE VANDERBILT CLINIC

Years 1934-1938

	1934	*1935*	*1936*	*1937*	*1938*
New Applicants to Pediatric Admitting Unit	7,686 (—5.5%)	7,163 (—6.8%)	4,358 (—39.2%)	4,251 (—2.5%)	4,502 (+5.9%)
New Patients:					
1. Accepted directly by Admitting Unit for General Clinic:					
a. On day of application	2,259	1,644	1,250	907	1,168
b. Deferred appointments			673	720	
			1,923	1,627	
	(—11.8%)	(—27.2%)	(+17.0%)	(—15.4%)	(—28.2%)
2. Sloane Abnormal	261	304	310	225	328
3. Premature	41	49	58	19	37
4. Normal Infant	181	67	78	42	104
	2,742 (—5.7%)	2,064 (—24.7%)	2,369 (+12.9%)	1,913 (—19.3%)	1,637 (—14.4%)
5. New patients referred to Pediatrics for Consultation or General Work-up	1,600	1,905	1,748	903	1,938
Total New Patients	4,342 (—5.6%)	3,969 (—8.5%)	4,117 (+3.7%)	2,816 (—31.6%)	3,575 (+27.0%)
Proportion of New Patients acquired by Refer from other Clinics	36.9%	48.0%	42.5%	32.1%	54.2%
Proportion of New Applicants accepted directly by Pediatric Admitting Unit	29.4%	22.9%	46.7%	57.8%	32.2%
New Patients per day (General Clinic)					
1. Accepted Directly	8.4	6.1	7.1	6.0	4.3
2. Accepted by Refer	5.9	7.0	6.4	3.3	7.2
Total	14.3	13.1	13.5	9.3	11.5

Report of the Pediatric Division of the Vanderbilt Clinic

THE year 1938 saw a small increase in the number of patients who made their first application for treatment in the Pediatric Division of the Vanderbilt Clinic (Table II). The rapid decline in the number of new applicants that commenced at least as far back as 1932 diminished in rate in 1937. The six per cent increase during 1938 suggests that an equilibrium has been reached in the neighborhood of 4,000 to 4,500 new applicants per annum. Inasmuch as between 20 and 30 per cent of these applicants are referred out from the Medical Center for care (Table IV), the casual reviewer might conclude that no dearth of new patients exists. However, the great majority of the 20 to 30 per cent who are refused care are entirely ineligible because of economic, social or geographic reasons. This explanation is intended to clarify the statement that the Pediatric Clinic accepts nearly all of the patients who fall within our definition of eligibility. Comparative dearth of new applicants causes us to accept a considerably larger proportion of applicants than do the other divisions of the Vanderbilt Clinic (Table III).

TABLE III

NEW APPLICANTS AND NEW PATIENTS IN ALL UNITS OF THE VANDERBILT CLINIC EXCEPTING PEDIATRICS

	1934	*1935*	*1936*	*1937*	*1938*
New Applicants ..	54,646 (+5.3%)	49,706 (—9.0%)	48,166 (—3.1%)	45,933 (—4.6%)	42,564 (—7.3%)
New Patients	24,308 (—13.4%)	22,146 (—8.9%)	17,567 (—20.7%)	18,072 (+2.8%)	16,327 (—9.7%)
Accepted	44.5%	44.6%	36.5%	39.3%	38.4%

TABLE IV

DISPOSAL OF NEW APPLICANTS TO PEDIATRIC ADMITTING UNIT

	1936	*1937*	*1938*
New Applicants	4,358	4,251	4,502
Accepted by Pediatric Clinic	1,923 (44.1%)	1,627 (38.3%)	1,844 (40.9%)
Referred to Other Divisions of Vanderbilt Clinic	1,366 (31.3%)	1,314 (30.9%)	1,339 (29.8%)
Admitted Directly to Hospital	160 (3.7%)	180 (4.2%)	132 (2.9%)
Referred out of Vanderbilt Clinic	909 (20.9%)	1,130 (26.6%)	1,187 (26.4%)

The requirement of teaching interns and medical students and the obligation of enlarging the medical experience of the Attending Staff, make it desirable to attract a larger number of new applicants in order

that a more varied set of medical problems may be presented for our selective consideration. It is the impression of the author of this report that the number of patients who come to us at the suggestion of physicians, school authorities and the public social organizations is increasing and that the number who come of their own initiative is diminishing. The corollary of this statement is that many patients presenting special types of problems are not advised to seek pediatric counsel but are referred directly to hospitals or out-patient departments devoted to the care of the particular problem that the patient presents. These remarks apply with particular force to children with diseases of the skeleton and nervous system and those suffering from alleged disturbances of function of the glands of internal secretion. The efficiency of this mode of approach is entirely specious and frequently leads to excessive preoccupation with one system of the body while the child as a whole receives scant consideration. Active development of our "Special Diagnostic Service" might be expected to increase our supply of instructive clinical material and at the same time offer the opportunity for thorough diagnostic work-up to individuals who cannot afford this type of examination in private hands. Patients are accepted for this service only when referred by a private physician; to him both the patient and a summary of the case are sent at the end of the examination.

The remarkable increase in Category 5 of Table II, "Patients Referred for Consultation," is best explained on the basis of changes in methods of accounting.

The constancy of the figures relating to attendance in the Pediatric General Clinic, the Special Clinics and in the Pediatric Surgical Clinic is an expression of the fact that the Pediatric Division as a whole is working at full capacity.

In keeping with custom, Tables V and VI are inserted in order to provide a laconic description of the character and amount of our diagnostic investigations and our prophylactic activities. The number of patients who currently attend the Special Clinics supplies an index of the amount of formal clinical investigation that is being carried out.

The study of vaginitis which was referred to in last year's report is in the process of organization under the direction of Dr. Grace Hardy. Drs. Altman and Boker are continuing their inquiry into the prophylactic effect of pertussis vaccine. Dr. Dale's investigation of special preparations of cow's milk for infant feeding that was financed by the Borden Company has just been brought to a close.

We continue to enjoy a gratifying number of offers of service from physicians resident in New York and in the surrounding region. At the

TABLE V

PARTIAL LIST OF SPECIAL DIAGNOSTIC EXAMINATIONS PERFORMED AT THE REQUEST OF THE PEDIATRIC DIVISION

	1934	*1935*	*1936*	*1937*	*1938*
Tuberculin tests (Mantoux)	3,348	3,387	3,182	3,311	3,410
Kahn tests	1,164	1,144	827	926	442
Kline tests	...	...	...	...	328
Schick tests	1,766	1,626	1,212	1,517	1,688
Blood counts	3,036	3,162	3,227	3,640	4,319
Platelet counts	43	43	23	149	50
Bleeding time	60	50	26	73	163
Clotting time	61	61	28	85	184
Fragility tests	...	...	...	8	2
Heterophile Agglutination tests	...	...	...	3	1
E.S.R.	...	...	...	...	1,325
Urinalyses	3,437	3,221	3,004	3,119	3,135
Vaginal smears and cultures	310	457	655	654	900
Examinations of stools:					
(Chemical, Bacteriologic)	209	275	257	264	192
Nose and Throat cultures	455	523	1,058	1,061	1,554
Blood chemistry	298	350	507	492	384
Roentgen Examinations:					
General Clinic	1,537	1,383	1,428	1,474	1,690
Pediatric Tuberculosis	524	545	492	518	634
Research in Rickets	...	...	178	...	...
Research in Milk Products	...	...	...	129	345
Total	2,061	1,928	2,098	2,121	2,669
Photographs	81	89	219	167	131

TABLE VI

PROPHYLACTIC IMMUNIZATIONS

	1934	*1935*	*1936*	*1937*	*1938*
Vaccination (Smallpox)	856	779	588	523	539
Toxoid (Diphtheria)	1,050	986	638	626	677
Pertussis Vaccine	...	...	20	90	62

TABLE VII

PATIENTS DESIGNATED AS "ACTIVE" IN THE CENSUS OF THE SPECIAL CLINICS ON DECEMBER 31

	1934	*1935*	*1936*	*1937*	*1938*
Pediatric Tuberculosis	257	263	139	245	319
Follow-up: Medical	250	310	324	50	56
Follow-up: Surgical				232	237
Follow-up: Sloane Abnormal				70	66
Normal Infant	125	136	102	100	181
Cardiac	115	112	98	110	126
Premature	85	53	58	60	70
Allergy	75	77	85	...	...
Anemia	65	69	50	80	40
Epilepsy	45	45	52	45	51
Diabetes	15	18	12	17	14
Celiac	10	15	11	10	12
Psychiatry (Pediatric)	...	...	65	55	56
Physical Therapy (Pediatric)	...	40	46	61	46
Nephritis	...	...	...	...	85
Metabolism	...	...	...	...	36

present time our medical personnel consists of 69 physicians, 24 allocated to the teaching staff and 45 to the various clinics. Of the General Clinic Staff approximately 80 per cent are pediatricians; the remainder engage in general practice.

During the temporary absence of Dr. Culbert, Dr. Goettsch is acting in the rôle of Assistant Chief-of-Clinic.

It is a source of satisfaction to record that concessions have been obtained in the matter of the age limit for admission to the out-patient department and to the hospital. We are now permitted to accept into the clinic patients up to fifteen years of age; out-patients who have been followed over considerable periods of time will be accepted into the hospital up to the same age, provided that suitable accommodations can be found for them on the wards at the time the admission is contemplated. It is understood that both privileges are to be exercised with discrimination.

Thanks are due to Miss Waechter, the Head Nurse of the Pediatric Out-Patient Department, and to Mrs. McCoy, the Assistant Head Nurse, for compiling many of the records that appear in the accompanying tables.

Respectfully submitted,

Donovan J. McCune, M.D.
Chief, Pediatric Clinic

December 31, 1938

Report of the Director of Nursing

I HAVE the honor of submitting herewith the annual report of the Department of Nursing of The Babies Hospital for the year ending December 31, 1938.

The following resignations have occurred during the year necessitating a number of changes in the nursing department: Miss Ruth Abernethy, Miss Evelyn Sager, and Miss Emma Kaiser, headnurses, on the staff for eight, seven, and two and one-half years respectively; two assistant headnurses; and eleven general duty nurses. The reasons for these resignations were varied. Marriage claimed four; advanced positions in other hospitals, five; the public health field, two; private nursing, three; and two left for reasons of health. These vacancies were filled by nurses already on the staff, by young graduates from our affiliating schools, and in two instances by graduates from children's hospitals.

The eight-hour day for general duty nurses went into effect on April first. Day nurses are free a half day every Sunday, a half day one week, and a whole day the alternating week. Relief nurses are on duty from two-thirty to eleven and night nurses from eleven to seven, for six days of the week. To make up the deficit in nursing hours created by this change, it was necessary to add three general duty nurses to the previously established number of sixteen.

There have been only slight changes in the course given to the affiliating students. We have been fortunate in being able to continue with the same able instructors. The number of students sent to The Babies Hospital for the course in pediatrics is as follows:

Presbyterian Hospital, New York, New York	73
Ellis Hospital, Schenectady, New York	12
St. Luke's Hospital, Newburgh, New York	16
Vassar Brothers Hospital, Poughkeepsie, New York	12
House of the Good Samaritan, Watertown, New York	16
St. Peter's Hospital, Albany, New York	12
Memorial Hospital, Albany, New York	8
St. Elizabeths Hospital, Utica, New York	24
Benedictine Hospital, Kingston, New York	11
St. Francis Hospital, Poughkeepsie, New York	8
Holyoke Hospital, Holyoke, Massachusetts	12
Cooley Dickinson Hospital, Northampton, Massachusetts	10
Graduate Affiliates	5
Total Students in Year	219

The Babies Hospital sustained a great loss in the death of Mrs. Jerome P. Webster in November. Her contribution to and development of the

Educational Therapy Department are well known and will always be gratefully appreciated. We are happy to be assured that this important work is to be continued. This has been made possible through the interest and generous donation of the Board of Women Managers.

Forty-nine years ago the Board of Women Managers made a very important contribution to the welfare of children. In 1889, under the direction of Mrs. Robert W. Chapin, the Training School for Nursery Maids was started. The purpose of this school, as stated in the early reports, was, ". . . to furnish systematic training to girls who desire to go out to service to care for infants and young children." At this time it is fitting that we review briefly the work of the school and consider future plans for the education of women who are to be entrusted with the guidance of infants and young children.

The Training School for Infants Nurses, the name used since 1892, has continued without interruption. The number of graduates has varied from nine to forty-seven in a year and now totals one thousand two hundred and ninety-one. At times the infants nurses, under the supervision of graduate nurses, were responsible for all the nursing care given in the hospital. At other times they shared this responsibility with postgraduate and undergraduate affiliating students. This first school became the pattern for many similar schools all over the country as more children's hospitals were built. The objectives of the course remain unchanged. The content has been adjusted to meet a better and more scientific understanding of the needs of infants and young children. The status of the infants nurse has fluctuated with the changing economic conditions, labor problems, and living conditions. The constant in the picture is the element of human relations and as one reads the old reports one may well ask the question, "Is this 1889 or 1938?" Such questions as the nurse's time off duty in the home, her salary, the place in which she will have her meals, and whether or not she will be called by her first or last name, are discussed. There are references to the satisfaction and dissatisfaction expressed by employers. But at all times one is impressed with the fact that this course for infants nurses is a desirable contribution to the community. Years of intensive study of the child by pediatricians and psychologists would seem to substantiate this conclusion.

Fifty years after this first school for the training of infants nurses was started, we face a real problem. As children's hospitals, orphanages and shelters have increased in number, schools have been started, not always in response to community needs but often because an institution could in this way secure cheap labor. There is no standard for or supervision of these schools or their graduates who flood the public market as trained children's nurses. It is to be hoped that in the near

future there will be some grading and supervision of such schools. A beginning has been made by a committee composed of representatives from five of the largest schools in the City. It is possible that the new Nurse Practice Act, which requires that all who nurse for hire be licensed, will make it necessary to clarify the status of the women variously known as infants nurses, nursery maids, or nursery nurses. Thus we may be able to bring about a more uniform standard of education for these young women who are an important environmental factor in the development of many children of the future generations.

This report would be incomplete without an expression of my gratitude for the continued cooperation with the Nursing Department, of the Administrative Department, Medical Staff, and the Board of Women Managers.

The following infants nurses received their pins and diplomas during 1938:

Janet Conklin
Mae Doran
Kathryn A. George
Anna A. Hume
Marjorie J. Kerrick
Norma R. Kroehler
Martha Monahan
Ruth E. Neuhausser
Margaret M. Nicosia
Arlie I. Richard
Maureen J. Ryan
Margaret R. Sherwin
Mildren L. Stewart
Sarah E. Tremble
M. Joy Weir

Report of the Infants Nurses' Registry:

Infants nurses placed in permanent positions	46
Infants nurses placed in temporary positions	269

These figures show a decrease of 5 permanent positions and an increase of 43 temporary positions as compared with 1937.

Respectfully submitted,

WINIFRED KALTENBACH
Director of Nursing

December 31, 1938

Report of the Department of Educational Therapy

In 1938 there was an increase of 679 in the aggregate attendance and an increase of 127 individuals over the preceding year. The average daily attendance was 18, six more than in 1936 and three more than in 1937, and the average length of stay four days. The longest stay in the department was 161 days.

Other statistics:	*1938*	*1937*
Aggregate attendance	4,434	3,755
Total number of individuals	912	785

During the year 1938, 579 children read 1,640 books. The system, started in 1937 whereby each infants nurse had three weeks' experience in caring for a library, was continued. This proved more satisfactory than the irregular volunteer service of the previous years.

In addition to the regular handwork activities of basketry, clay modeling, loom weaving, knitting, crocheting and painting, appropriate favors to be placed on the trays were made by the children for the various holidays.

During the year 1938, 247 children of school age in the hospital for more than two weeks received lessons from Miss Marjorie McGinnis, the visiting teacher from the Board of Education.

Eight groups of affiliating students each received one lecture on Educational Therapy during the year.

We wish to thank the following volunteers for reading aloud, playing games and otherwise entertaining the patients unable to leave the wards: The Misses Carol Braner, Jane Miller, Ruth Alexander, Mary Harris, Katherine Smith, Dorothy Ralston, Eileen Kidde, Helen Van Ness, Mary Zabriskie, Mrs. Charles Newman and Mrs. J. H. Roseberry.

The Nursery School was assisted from February through May by Miss Natalie Barnett, from September through November by Miss Harriet Talcott and Miss Margeret Walne, and by Miss Maxine Young in December, student teachers of the Child Education Foundation. Miss Barbara Hitchings took charge of the department during July and August.

Through the generosity of the late Mrs. Jerome P. Webster, Mrs. Natalie Barnett Konheim came as a full-time assistant on September 6, 1938, for the purpose of adding recreational work on the wards. During her first four months, 297 children, an average of 77 children a month, received instruction in school work, handwork and games. Story telling also was made a part of her regular program.

Respectfully submitted,

Isabel Gibson Sked

December 31, 1938 *Director*

CONDENSED STATEMENT OF FIFTY YEARS' WORK

Year	*Patients Admitted*	*Hospital Days' Treatment*	*Average Stay In Days*	*Percentage of Deaths, All Ages*	*Out-Patient Department*	
					New Patients	*Total Visits*
1889	214	4,393	20.5	26.6	....	....
1890	236	4,997	19.8	30.9	....	....
1900	386	10,942	27.8	37.6	1,000	4,754
1910	1,271	23,310	17.5	30.4	3,855	15,518
1920	1,586	16,548	10.1	23.5	4,410	16,034
1930	2,320	39,481	16.3	11.2	5,695	37,143
1931	2,152	35,266	15.6	9.9	6,399	36,174
1932	2,009	30,924	15.4	8.5	5,467	33,900
1933	2,324	35,225	14.7	6.6	5,424	34,882
1934	2,857	36,026	12.2	4.7	5,580	37,400
1935	3,207	39,795	12.1	4.7	4,899	35,258
1936	2,984	38,024	12.3	4.0	5,062	35,275
1937	3.082	41,843	13.1	3.8	3,857	36,610
1938	3,248	38,859	11.6	2.8	4,773	38,821
Total 50 years	66,453	1,052,402			158,879	754,151

HOSPITAL CALENDAR

Meetings

Annual Board and Society, second Tuesday in April.

Board of Managers, second Tuesday of every month excepting the months of July, August and September.

Executive Committee, fourth Tuesday of every month.

Annual Meeting of the Board of Women Managers, second Tuesday in January.

Board of Women Managers, second Tuesday of every month, from October to May, inclusive.

Cribside Social Service Committee, regular monthly meetings from October to June.

Annual Meeting of Cribside Social Service Committee, in December.

GENERAL RULES

1. The beds of the Hospital are free to the needy poor. Others are charged according to their means.

2. Sick children up to 12 years of age are admitted, except those suffering from contagious diseases.

3. Applications for admission must be made at the Hospital during the day, from 9 to 5, although emergency cases are received at any time.

4. The Out-Patient Department, in the Vanderbilt Clinic of the Medical Center, is open daily throughout the year from 2 to 3 P. M., except on Saturdays, Sundays and holidays.

5. Visiting day for parents of ward patients is Wednesday or Thursday, and Sunday from 3 to 4 P. M.

6. Visitors to the Hospital are welcome any afternoon between 3 and 5.

BALANCE SHEET, DECEMBER

ASSETS

	1938	*1937*
HOSPITAL PROPERTIES AND EQUIPMENT AT BOOK VALUE:		
New York City:		
Buildings	$1,667,049.19	$1,661,634.33
Furniture and equipment, and apparatus and instruments (less reserve for depreciation, created prior to April 1, 1933, $39,762.57)	168,070.02	165,977.94
Rumson, New Jersey—land and buildings	23,952.10	23,952.10
Total hospital properties and equipment at book value	$1,859,071.31	$1,851,564.37
INVESTMENTS AT BOOK VALUE:		
Bonds (approximate market quotation value—1938, $1,318,680.00)	$1,643,238.46	$1,582,157.66
Stocks (approximate market quotation value—1938, $657,026.92)	753,577.47	748,145.63
Real estate mortgages—face amount	146,000.00	244,325.00
Real estate	50,862.68	
Total investments at book value	$2,593,678.61	$2,574,628.29
HOSPITAL'S INTEREST IN UNSETTLED ESTATES (at nominal amount of $1.00 each)	$ 18.00	$ 16.00
CURRENT ASSETS:		
Cash	$ 150,191.78	$ 231,602.27
Accounts receivable:		
Patients (less reserve—1938, $800.00)	21,217.58	24,201.45
City custodians' salaries	1,190.32	1,200.00
Accrued interest and dividends receivable	27,867.65	30,712.83
Inventory of supplies	783.35	462.40
Total current assets	$ 201,250.68	$ 288,178.95
NOTE RECEIVABLE, Estate of Francis P. Garvan	$ 75,000.00	$ 75,000.00
DEFERRED CHARGE—Unexpired insurance premiums	$ 1,363.38	$ 1,370.57
TOTAL	$4,730,381.98	$4,790,758.18

31, 1938 AND 1937

LIABILITIES

	1938	*1937*
CAPITAL ACCOUNT—Hospital Property and Equipment	$1,859,071.31	$1,851,564.37
ENDOWMENT AND GENERAL FUND RESERVES:		
General Fund	$ 880,668.29	$ 954,020.68
Edward S. Harkness Educational and Scientific Fund	600,000.00	600,000.00
Edward S. Harkness Endowment Fund	1,199,775.00	1,199,775.00
Reuel B. Kimball Fund	57,737.58	57,737.58
R. Bleecker Rathbone Fund	15,000.00	15,000.00
Rumson Fund	20,469.78	20,469.78
Total endowment and general fund reserves	$2,773,650.65	$2,847,003.04
OTHER FUND RESERVES:		
The Borden Pneumonia Fund	$ 1,051.07	$ 2,021.88
Fund for Cleft Palate Cases	12,080.69	10,059.79
Dr. Coakley Memorial Research Fund	265.12	265.12
Educational Therapy Fund	2,711.22	2,198.15
Emergency Nursing Fund	175.50	1.00
Garvan Chemical Fund	28,109.17	28,109.17
Edward S. Harkness Educational and Scientific Fund (income)	916.67	916.67
Internes' Loan Fund	700.00	
Laboratory Development Fund	4,044.74	2,653.35
Dr. Lyttle Research Fund for Nephritis	543.36	148.36
Nurses' Loan Fund	141.42	127.42
Patients' Cheer Fund	147.12	261.38
Pediatric-Psychiatric Clinic Fund	1,648.47	968.08
Rumson Fund (income)	720.04	785.78
Transfusion Fund	156.20	207.50
Fund in Memory of Virginia Zachary	333.79	149.59
Total other fund reserves	$ 53,744.58	$ 48,873.24
CURRENT LIABILITIES:		
Accounts payable, etc.	$ 16,686.01	$ 21,576.60
Advances and overpayments by patients	309.39	500.20
Total current liabilities	$ 16,995.40	$ 22,076.80
RESERVE FOR REPLACEMENTS AND MAINTENANCE OF FURNITURE AND EQUIPMENT, AND OF APPARATUS AND INSTRUMENTS	$ 23,082.86	$ 21,240.73
ADVANCE CONTRIBUTION FROM UNITED HOSPITAL FUND	$ 3,837.18	
TOTAL	$4,730,381.98	$4,790,758.18

NOTES: No provision has been made for depreciation of buildings. Provision is made annually by charges to operations for replacements and maintenance of furniture and equipment, and of apparatus and instruments.

The above balance sheet does not include any liability to Presbyterian Hospital for rent of the out-patient department or for general expenses which it has paid for account of Babies Hospital.

Report of the Treasurer

STATEMENT OF CURRENT REVENUE

For the Years Ended December 31, 1938 and 1937

	1938	*1937*
Hospital Earnings:		
Board of private patients	$ 10,975.64	$ 14,973.05
Board of friends of patients	521.25	1,068.00
Board of semi-private patients	19,986.99	19,380.44
Board of ward patients (received from the City of New York 1938, $17,673.85; 1937, $20,146.70)	48,956.24	56,468.81
Special nurses	17,164.75	26,214.00
Operating room fees	5,368.47	5,606.30
Laboratory fees	5,861.12	6,331.73
Roentgen ray service	11,914.06	12,808.22
Transfusions	315.75	708.50
Out-patient department	11,518.92	11,022.91
Telephone service	178.88	258.32
Sale of supplies to patients	453.09	427.09
Oxygen and helium treatment		905.32
Nutrition fees	1,526.29	1,931.65
Refund of custodians' salaries	3,590.32	3,600.00
Miscellaneous	736.62	789.23
Total hospital earnings	$139,068.39	$162,493.57
Other Revenue or Income:		
Donations from individuals for current expenses	$ 14,178.00	$ 14,550.00
Donations from churches for current expenses	391.80	343.12
Donations for annual beds	1,750.00	1,650.00
Contribution toward expense of the Pediatric-Psychiatric Clinic		1,500.00
From United Hospital Fund	12,790.56	13,558.52
Investment income for general purposes (1938, representing investment income of $79,978.79, less $1,433.75 net loss from real estate operations, etc.)	78,545.04	84,931.67
Investment income from Fund for Pediatric Purposes maintained by The Presbyterian Hospital	4,571.13	1,806.23
Income from Trustees of Estate of Harry S. Black	4,528.53	
Income from Estate of Andrew J. Garvey		103.80
Income from Estate of Rudolph J. Schaefer		12.57
Total other revenue or income	$116,755.06	$118,455.91
Total Appropriations of Income from Special Funds for Stated Purposes	$ 45,248.24	$ 43,895.89
Total Current Revenue	$301,071.69	$324,845.37
Excess of Current Expenses over Current Revenue Transferred to General Fund	83,461.77	77,271.51
Total	$384,533.46	$402,116.88

Note: Unrestricted legacies have been credited direct to general fund reserves.

STATEMENT OF CURRENT EXPENSES

For the Years Ended December 31, 1938 and 1937

	1938	*1937*
ADMINISTRATION EXPENSES:		
General executives and assistants:		
Salaries	$ 5,372.23	$ 5,568.42
Supplies	104.39	92.74
Admitting and information:		
Salaries	6,097.02	6,156.00
Supplies	203.96	193.57
Pensions and pension insurance	2,697.47	2,230.26
Insurance-fire, liability, etc.	2,028.15	1,704.68
Legal expense	504.96	510.60
Miscellaneous	5,512.00	4,242.36
Total administration expenses	$ 22,520.18	$ 20,698.63
PROFESSIONAL CARE OF PATIENTS:		
Bedside Care:		
Salaries:		
House staff	$ 3,049.92	$ 2,883.26
Nurses	31,009.13	28,387.54
Special nurses	14,440.00	21,643.00
Ward employees	4,301.83	4,216.92
Supplies	12,512.94	14,221.29
Cost of supplies sold to patients	3,509.73	4,348.90
Transfusions	460.75	684.50
School of nursing:		
Salaries	11,229.80	11,691.94
Supplies	477.59	767.50
Doctors' offices:		
Salary of secretaries	2,887.93	2,473.05
Supplies	91.65	86.11
Operating room:		
Salaries	8,311.88	8,155.12
Supplies	1,985.39	2,362.88
Out-patient department:		
Salaries	16,167.80	14,647.73
Supplies	701.46	830.41
Pediatric-Psychiatric Clinic	3,836.84	2,750.00
Social service:		
Salaries	6,773.92	7,618.71
Supplies	872.48	883.90
Laboratory service	32,111.96	32,044.71
Roentgen ray service:		
Salaries	8,380.57	8,476.55
Supplies	4,600.73	4,147.25
Oxygen and helium treatments	253.85	779.20
Total professional care of patients	$167,968.15	$174,100.47

	1938	1937
House and Property Expenses:		
Custodians' salaries	$ 3,590.32	$ 3,600.00
Building maintenance and operation, including heat, electricity, gas, refrigeration and elevator service	33,085.27	32,642.75
Housekeeping service	20,779.02	18,647.41
Laundry service	20,185.85	23,385.36
Food and meal service	56,252.59	59,848.09
Protective service	736.26	768.30
Telephone and telegraph	4,167.58	4,242.96
Total house and property expenses	$138,796.89	$143,134.87
Provision for Replacements and Maintenance of Furniture and Equipment, and of Apparatus and Instruments	$ 10,000.00	$ 20,287.02
Current Expenses Met from Special Funds for Stated Purposes	$ 45,248.24	$ 43,895.89
Total Current Expenses	$384,533.46	$402,116.88

Notes: No provision has been made for depreciation of buildings. Provision is made annually by charges to operations for replacements and maintenance of furniture and equipment, and of apparatus and instruments.

The above summary does not include charges for unpaid rent of the out-patient department or for general expenses paid by Presbyterian Hospital.

REPORT OF THE AUDITING COMMITTEE

To the President and Board of Managers of the Babies Hospital:

Gentlemen:

We report that we have had the books and accounts of the Treasurer, the Executive Vice-President and the Superintendent of The Babies Hospital for the fiscal year ended December 31, 1938, examined and audited by Messrs. Haskius & Sells, Certified Public Accountants, and herewith submit, as a complete and satisfactory audit of said books and accounts, their certificate dated April 10, 1939, together with the accompanying balance sheet as of December 31, 1938, and statements of current revenue and expenses for the year, setting forth respectively the financial condition of the Hospital at that date and the results of its operations for the year 1938.

We have checked the securities and cash balances at December 31, 1938, as shown in the accompanying balance sheet with certified lists obtained from custodians of the securities and acknowledgments of bank balances obtained from the depositaries, and found them in agreement.

David M. Look
William Williams
Auditing Committee

Dated, New York, May 8, 1939

ACCOUNTANTS' CERTIFICATE

The Babies Hospital of the City of New York:

We have made an examination of the balance sheet of The Babies Hospital of the City of New York as of December 31, 1938, and of the related statements of current revenue and expenses for the year 1938. In connection therewith, we made a review of the accounting methods and examined or tested accounting records of the Hospital and other supporting evidence. Our examination included verification of cash receipts, disbursements supported by approved vouchers, securities transactions and income from securities for the year, and cash balances and securities owned at the close of the year. We also made periodic reconcilements of bank balances and reviewed the allowances to patients and accounts receivable written off.

In our opinion, based upon such examination, the accompanying balance sheet and related statements of current revenue and expenses, with the footnotes thereon, fairly present, in accordance with accepted principles of accounting, which principles have been consistently followed by the Hospital, its financial condition at December 31, 1938, and the results of its operations for the year ended that date.

Haskins & Sells,
Certified Public Accountants

New York, April 10, 1939

PURPOSE FOR WHICH INCOME OR PRINCIPAL OF RESERVE FUND IS USED

General Fund. It is intended to use the income toward the current expenses of the Hospital and to draw on the principal, when necessary, to meet expenditures not otherwise provided for.

Reuel B. Kimball Fund. The income is applied toward the current expenses of the Hospital, or that part thereof for the support of which the fund was donated.

The Borden Pneumonia Fund. For research work in pneumonia.

Fund for Cleft Palate Cases. To help defray expenses in connection with cleft palate patients.

Dr. Coakley Memorial Research Fund. To be used for research and other special work under the direction of Dr. Kernan.

Educational Therapy Fund. To help defray expenses of the educational therapy treatment of patients.

Emergency Nursing Fund. To help defray the cost of special nursing for indigent ward patients.

Garvan Chemical Fund. To be used for laboratory research work.

Edward S. Harkness Educational and Scientific Fund. The income is used for the educational and scientific work of the Hospital in accordance with the agreement between the Hospital and Columbia University.

Edward S. Harkness Endowment Fund. The income is applied toward the current expenses of the Hospital.

Internes' Loan Fund. To help render necessary assistance to internes on Hospital Staff.

Laboratory Development Fund. To cover unusual expenses incurred in connection with the educational and scientific development.

Nurses' Loan Fund. To assist members of the Nursing Department.

Dr. Lyttle Research Fund for Nephritis. To be used for research and other special work under the direction of Dr. Lyttle.

Patients' Cheer Fund. To purchase occupational toys for ward children.

Pediatric-Psychiatric Clinic Fund. To provide for the establishment and maintenance of a Pediatric-Psychiatric Clinic.

R. Bleecker Rathbone Fund. The income is applied toward the current expenses of the Hospital, or that part thereof for the support of which the fund was donated.

Rumson Fund. The income is used to provide special relief under the direction of The Cribside Social Service Committee.

Transfusion Fund. To help defray the cost of blood transfusions for indigent ward patients.

Fund in Memory of Virginia Zachry. To be used for purchase of breast milk.

DONATIONS FROM INDIVIDUALS DURING 1938 FOR CURRENT EXPENSES

Adee, Mr. George T.	$ 10.00
Agnew, Mrs. George B.	25.00
Alexander, Mrs. Henry M.	25.00
Allen, Mr. George Marshall	10.00
Alley, Mr. James C.	5.00
Anonymous	53.00
Auchincloss, Mrs. Hugh D.	50.00
Baar, Mrs. Felicie F.	3.00
Bacon, Mrs. Francis McNeil	5.00
Bakhmeteff, Mrs. B. A.	5.00
Ballard, Mr. and Mrs. Edward L.	25.00
Barron, Mr. George D.	5.00
Bartol, Mrs. Henry C.	10.00
Bartow, Mrs. Henry S.	10.00
Betts, Mrs. Wyllys	1,000.00
Beyer, Mrs. Eugene O.	5.00
Blair, Mr. J. Insley	10.00
Board of Women Managers	1,000.00
Bogert, Mrs. Beverly	25.00
Bonbright, Mr. Irving W.	25.00
Borden, Mary Owen Memorial Foundation	100.00
Boyd, Mrs. Robert E.	20.00
Buckner, Mrs. Thomas A.	7.00
Burlingham, Mrs. Charles	25.00
Burras, Mrs. Howard K.	10.00
Butler, Mrs. Nicholas Murray	100.00
Butterworth, Mrs. George F.	5.00
Carnegie, Mrs. Andrew	100.00
Chisholm, Mr. Hugh J.	1,000.00
Choate, Mrs. Arthur Osgood	10.00
Clausen, Mr. and Mrs. George U.	10.00
Cohen, Mr. Harry	1.00
Colt, Mrs. Richard C.	5.00
Cribside Committee	600.00
Curtiss, Miss Maude H.	25.00
Dakin, Mrs. Henry Drysdale	10.00
Dana, Mrs. David T.	10.00
DeLong, Mrs. George Bowen	10.00
Denby, Mrs. Edwin H.	3.00
Dominick, Mr. George F., Jr.	25.00
Dommerich, Mrs. Louis W.	75.00
Duryea, Mrs. Walter B.	10.00
Edgar, Mrs. James A.	5.00
Ellsworth, Mrs. John Magee	10.00
Evans, Miss Anna B.	$ 25.00
Fahnestock, Mrs. Ernest	10.00
Fairhaven, The Lady	50.00
Fincke, Mrs. Benjamin C.	5.00
Flagler, Mrs. Harry Harkness	25.00
Flexner, Dr. Simon	5.00
Frank, Mr. Joseph S.	10.00
French, Mrs. John	25.00
Fries, Dr. Harold H.	10.00
Greater New York Fund, Inc., a designated gift from the Friedsam Foundation, Inc., & B. Altman & Company	3,125.00
Greenough, Mrs. Busch	10.00
Grossmann, Mrs. Edward A.	10.00
Haskell, Mrs. Amory L.	25.00
Hays, Mrs. David S.	5.00
Henderson, Mrs. Edward Cairns	5.00
Hickox, Mrs. Charles V.	4,000.00
Hoe, Mrs. Richard March	10.00
Holmes, Master Dayton	5.00
In Memory of John Bissell	40.00
James, Mrs. Walter B.	10.00
Jennings, Miss Annie Burr	60.00
Jennings, Mrs. Walter	200.00
Kelchner, Mrs. Wm. Wilson	10.00
Kellogg, Mrs. Morris W.	25.00
Knowlton, Mrs. Eben B.	10.00
Kornfeld, Mr. Alfred E.	5.00
Kress, Mr. Claude W.	2.00
Lapham, Mrs. Lewis H.	10.00
LeBoutillier, Mrs. G. H. T.	10.00
Lemlein, Mrs. Barton H.	1.00
Lew, Mrs. Yui Shee	5.00
Lindley, Mrs. Erasmus	10.00
Lipman, Mr. Walter L.	2.00
Luce, Mrs. Henry R.	10.00
Luquer, Mrs. Lea McI.	25.00
McGlynn, Mrs. Frederick P.	10.00
McIntosh, Miss Marjorie	25.00
Marshall, Mr. M. Lee	10.00
Martin, Mr. William V.	10.00
Metcalf, Mrs. Manton B.	15.00
Milbank, Mr. and Mrs. Jeremiah	100.00
Moore, Mrs. John Chandler	10.00

Morgan, Miss Caroline L. .	$ 50.00
Morgan, Mrs. Henry S. ..	25.00
Murphy, Mrs. William D. .	10.00
Newborg, Mr. Moses	10.00
Nichols, Mr. Acosta	5.00
Nichols, Mrs. William G. ..	5.00
Ogden, Miss Mary F.	5.00
Osborn, Mrs. William Church	28.50
Perkins, Mrs. George W. ..	100.00
Plaut, Mr. Joseph	10.00
Prellberg, Mr. Emil	3.50
Read, Mrs. George Rowland	5.00
Rhoades, Miss Nina	10.00
Rickerson, Mrs. E. C.	2.00
Rousmaniere, Mrs. John E.	10.00
Runk, Mrs. Charles A. ...	5.00
Scoville, Miss Grace	100.00
Scribner, Mrs. Charles ...	10.00
Seeley, Mrs. Clinton Barnum	20.00
Shipman, Mrs. Biddle	10.00
Sibley, Mrs. Hiram W. ...	10.00
Sillman, Mr. and Mrs. Louis	10.00
Sloan, Mr. Benson B.	10.00
Sloan, Mrs. Samuel	5.00
Sloane, Mrs. William	100.00
Spitzner, Mr. George W. .	$ 50.00
Stehlin, Mrs. Joseph	2.00
Sulzberger, Mr. Myron ...	25.00
Suydam, Mr. Walter L., Jr.	20.00
Terry, Mr. Wyllys	100.00
Thacher, Mrs. Thomas D. ..	10.00
Trowbridge, Mr. James R.	500.00
Tucker, Mr. and Mrs. Carll	300.00
Tucker, Mrs. Samuel A. ..	5.00
Vander Poel, Mrs. William H.	25.00
Van Winkle, Mrs. A. S. ..	2.00
Weems, Mr. F. C.	3.00
White, Mr. A. N.	50.00
White, Miss Caroline	10.00
Whitney, Mrs. Richard	20.00
Whitney, Mr. William D. ..	10.00
Woollcott, Mr. Alexander ..	25.00
Wurmun, Mrs. I.	5.00
Total donations from individuals during 1938 for current expenses ..	$14,178.00

DONATIONS FROM CHURCHES DURING 1938 FOR CURRENT EXPENSES

Fifth Avenue Presbyterian Church	$ 391.80
Total donations from churches during 1938 for current expenses ..	$ 391.80

DONATIONS DURING 1938 FOR ANNUAL BEDS

Anonymous	$ 250.00
Cribside Committee	500.00
Phipps, Mrs. John S.	500.00
Valentine, Mrs. P. A.	500.00
Total donations during 1938 for annual beds	$1,750.00

LEGACIES AND DONATIONS CREDITED TO INVESTED FUNDS

During the Year Ended December 31, 1938

General Fund:		
Legacies:		
Estate of Sally Brown	$ 2,589.88	
Estate of Sophie M. Gondran	10,000.00	
Estate of Helena W. McCann	10,000.00	
Estate of Mary Strong Shattuck	5,275.50	
		$27,865.38
Endowed Bed Fund:		
Estate of Emily S. Hornblower, for endowment of a bed in perpetuity in memory of her stepdaughter, Susie Sanford Hornblower		10,000.00
Total legacies and donations credited to invested funds		$37,865.38

LEGACIES AND DONATIONS CREDITED TO OTHER THAN INVESTED FUNDS

During the Year Ended December 31, 1938

Fund for Cleft Palate Cases:		
The Board of Women Managers	$ 500.00	
Cuthell, Mr. Chester W.	100.00	
Voice of Experience Foundation Fund	3,300.00	
		$ 3,900.00
Educational Therapy Fund:		
Pfeiffer, Mr. and Mrs. Timothy N., "In Memory of Mrs. Jerome P. Webster"	$ 5.00	
Sanger, Mrs. Bertram J.	15.00	
Webster, Mrs. Jerome P.	2,500.00	
		2,520.00
Emergency Nursing Fund:		
The Board of Women Managers		200.00
Fund for Miscellaneous Purposes:		
The Board of Women Managers, for decorations for 11th floor	$ 350.00	
The Board of Women Managers, for sewing machine	100.00	
The Board of Women Managers, for cabintent incubator	500.00	
Hoyt, Mrs. John Sherman, for use of Normal Child Development Study	500.00	
		1,450.00

LEGACIES AND DONATIONS CREDITED TO OTHER THAN INVESTED FUNDS *(Continued)*

Internes' Loan Fund:		
Hickox, Mrs. Charles V.		$ 1,000.00
Laboratory Development Fund:		
Fees received from private patients by doctors and donated for research purposes		2,700.13
Dr. Lyttle Research Fund for Nephritis:		
The Board of Women Managers		500.00
Nurses' Loan Fund:		
The Board of Women Managers		100.00
Patients' Cheer Fund:		
A Group of Girls from Miss Chapin's School	$ 85.00	
The Board of Women Managers	119.94	
Carnegie, Mrs. Andrew	50.00	
Crunden, Mrs. Edwina	40.00	
Goldstein, Mrs. Arvurn	4.00	
Hu Shih	10.00	
Lawrence, Mr. Blake L.	25.00	
Rose, Mrs. Harry	6.00	
Werthheimer, Miss Ruby	20.00	
		359.94
Pediatric-Psychiatric Clinic Fund:		
The Board of Women Managers	$ 2,000.00	
The Commonwealth Fund	4,620.00	
		6,620.00
Transfusion Fund:		
The Board of Women Managers		100.00
Fund in Memory of Virginia Zachry:		
The Board of Women Managers	$ 600.00	
Lawrence, Mr. Blake L.	75.00	
		675.00
Total legacies and donations credited to other than invested funds		$20,125.07

Respectfully submitted,

CORNELIUS R. AGNEW

Treasurer

GIFTS TOWARD SUPPORT OF BEDS

A donation of $500 supports a bed for one year and entitles the donor to name it for that period.

1907. Mrs. P. A. Valentine, known as the "Anderson Valentine Bed," for 32 years.

1911. Mrs. P. A. Valentine, known as the "Philip and Lester Armour Bed," for 28 years.

1911. Mrs. John S. Phipps, for 26 years.

1914. The Cribside Committee, for 25 years.

1925. Anonymous, in memory of Elizabeth Short Crawford, for 14 years.

CRIBS FURNISHED

Twenty-Five Dollars will furnish a crib for one year.

Two, furnished in perpetuity by gift in May, 1917, of $1,000 under the will of Mary Isabel Reese, widow of Brigadier-General Chauncey B. Reese, in memory of her only grandchildren, the little daughters of John and Sarah Brewerton Reese Jolly:

Sarah Brewerton Jolly, born Dec. 19, 1905; died Aug. 18, 1910.

Mary Courtenay Jolly, born Dec. 25, 1907; died March 25, 1914.

One, furnished in perpetuity by gift in March, 1936, of $500.00 by Mrs. William M. Shackford, in memory of Mrs. William T. Schley, given by her daughter, Olive Schley Shackford.

Three by Mrs. Louis W. Dommerich.

ENDOWED BEDS

(1) A gift of $10,000 shall entitle the donor to nominate a patient to use and occupy one bed in the common wards of the Hospital free of charge (except for special service) for not more than ninety days in any one year. When, however, the donor is an individual a gift of $5,000 or $3,000 shall entitle the donor to nominate a patient to use and occupy one bed in the common wards of the Hospital free of charge, as above, for not more than forty-five and twenty-five days in any one year respectively.

The donor may at the time of making the gift appoint to another in his stead such right to nominate, provided the appointee is acceptable to the Hospital.

Such right to nominate may be exercised only:—

(a) During the life of the person having the right to nominate, if such right is in an individual.

(b) For a period of fifteen years, if such right is in a Corporation, Society or Association.

(2) Endowed bed privileges are subject to all rules and regulations governing the admission, treatment, and discharge of patients.

(3) The Board of Managers may in their discretion, under special circumstances, accept gifts for the endowment of beds on such other terms and conditions as they may deem best calculated to promote the objects for which the Hospital was established and is maintained.

1892-1894	One by the Cribside Committee, known as "Cradyl-Nyst."
1894	One by Miss Ellen James Evans.
1894-1916	One by Mrs. Henry G. Trevor.
Jan. 15, 1895	One by Mrs. Evan T. Walker.
Jan. 23, 1895	One by Mrs. Richard Arnold in memory of Georgiana Arnold.
April 13, 1897	One by Mr. and Mrs. Chas. M. Fry, known as the "Mr. and Mrs. Chas. M. Fry Bed."
April 27, 1897	One by Mrs. Geo. Kemp, "For the use and purposes of the Hospital."
March 1, 1898	One by Mrs. Oliver G. Jennings, known as the "Brewster Bed."
1899-1902	One in memory of John Sherman Hoyt, Jr., by Mr. and Mrs. John Sherman Hoyt.
1902-1903	One in memory of Grace Osborn, by Mr. and Mrs. W. E. Dodge.
1902-1903	One in memory of Clara W. Wertheim, by Henry P. Wertheim.
May 14, 1904	One in memory of George Arents Brown, by Mr. and Mrs. George Arents.
1904-1907	One by Estate of Mrs. Chas. Harvey Hartman.
March 15, 1905	One by Mrs. J. Henry Lane.
April 22, 1905	One by Mrs. Daniel S. Lamont, known as the "Julia Lamont Bed."
1900-1907	One by Mrs. Elizabeth Chamberlin Lockwood in memory of Emily Beaver Chamberlin.
1908	One in memory of Elizabeth Marshall Butler, by Arthur W. Butler.

Jan. 18, 1910	One in memory of Kenneth M. Holt, by Dr. and Mrs. L. Emmett Holt.
July 19, 1910	One in memory of Peter Moller, by Edwin Clarence Moller.
Jan. 18, 1911	One by Emily A. Watson in memory of Wheeler Watson.
Dec., 1911	One in memory of David Bradley Martin, by Mrs. Bradley Martin.
Dec., 1912	One in loving memory of J. Bradley Cumings, endowed by his friends. "Greater love hath no man than this, that a man lay down his life for his friends."—*St. John 15: 13.*
1907-1913	One by the Cribside Committee.
May, 1914	One by Mrs. Andrew Carnegie in memory of Archibald Fraser Barrow.
June, 1914	One by Mrs. Robert W. Todd, known as the "Mabel Todd Bed."
May, 1916	One by Mr. and Mrs. John Chandler Moore in memory of Edward de Bébian Moore.
May, 1916	One by Mrs. John Hubbard in memory of Margaret Fahnestock.
Dec., 1916	One by Mrs. Clarence M. Hyde, known as the "Clara Mathewson Hyde Bed."
June, 1917	One by Harris Brisbane Dick, known as the "Harris Brisbane Dick Free Bed."
Oct., 1917	One by Mrs. Edward S. Harkness, known as the "Thomas Stillman Taylor Bed."
Dec., 1917	One by Mr. and Mrs. Walter A. Hirsch in memory of John Walter Hirsch.
July, 1919	One by Mr. and Mrs. Daniel Schnakenberg in memory of their daughter, Anna Kate Bartlett.
May, 1919	One by Mrs. John Jay Knox in memory of John Jay Knox.
May, 1919	One by Mrs. John Jay Knox in memory of Dr. Reuel B. Kimball.
Dec., 1920	One by Mrs. Andrew Carnegie, "A thank offering for Louise Carnegie Miller."
Sept., 1921	One by the Estate of Jacob H. Schiff.
April, 1922	One by the Cribside Committee in memory of Sarah Elizabeth Williams.
June 14, 1922	One by Mr. and Mrs. Simon Guggenheim in memory of their son, John S. Guggenheim.
Jan. 22, 1923	One by Mr. and Mrs. Herman Armour Nichols "In loving memory of Marie Louise Nichols."
May 1, 1929	One by the Estate of Julia M. Stout.
Sept., 1930	One by Edith C. Thompson in memory of her mother, Mrs. Grace H. Thompson.
Nov., 1934	West End Collegiate Church.
Nov. 29, 1935	One by the Estate of Daniel Schnakenberg in memory of his children, Daniel Schnakenberg, Jr. and Marie Schnakenberg.
Sept. 14, 1936	One by the Estate of Carrie Guggenheim.
Dec. 23, 1938	One by the Estate of Emily S. Hornblower in memory of her stepdaughter, Susie Sanford Hornblower.

DONATIONS OF FLOWERS, BOOKS, TOYS AND MISCELLANEOUS ARTICLES

For the Twelve Months Ending December 31, 1938

Dr. George C. Andrews
Anonymous
Mrs. Sara Bach
Mrs. Frederick K. Barbour
Mrs. Archibald Barrow
Mrs. Simon A. Beisler
Mrs. Wyllys R. Betts
Board of Women Managers of The Babies Hospital
Mrs. James D. Bruce
Master Peter Bulkley
Mrs. Raymond Cadiz
Miss Selina Campbell
Mrs. Edward Franklyn Cole
Columbia Pictures Corporation
Phil Cook Morning Almanac
Cribside Social Service Committee of The Babies Hospital
Mrs. Casimir deRham
Mrs. Robert DeVecchi
Mrs. Ella P. Dunham
Master Edward Fallon
Mrs. Vernam Foster
Mrs. Rose Fox
Mrs. Francis P. Garvan
Dr. H. H. Gile
Girl Scouts of Manhattan Council
Miss Susan D. Griffith
Miss Lillian Hall
Mrs. S. S. Hayden
Hearst Free Milk Fund
Mrs. Margaret Herrmann
Mrs. Leroy K. Howe
Miss Phoebe F. Jordan
Junior Emergency Relief Society of New York City
Junior Red Cross of Coldspring Harbor, Long Island
Miss Winifred Kaltenbach
Miss Hope Kingsley
Miss Tessa Kosta
Dr. Alfred Langmann
Mrs. Estelle Ward Leask
Mrs. A. Levene
Miss Levy
Mrs. William Lockhart
Dr. Mathilde Loth
Dr. John Lyttle
Mr. J. S. MacLeod
Mr. Charles E. F. McCann
Miss Lillian McCormack
Miss Jessie McVean
R. H. Macy and Co., Infants' Wear Department
Mrs. James McCosh Magie
Dr. James Maroney
Mrs. Mather
Miss Marjorie and Master Richard May
Medical Center Flower Shop
Dr. Katharine Merritt
Mrs. Manton B. Metcalf, Jr.
Needlework Guild of America, New York City Branch
The Neurological Institute
Mrs. B. Newin
New York Exchange for Women's Work
Occupational Therapy Department of The Presbyterian Hospital
Master Robert Olney
Mrs. Grover O'Neill
Mrs. Ida Paley
Public School No. 66, Classes 3A3 and 3B1
Pupils of Miss Hewitt's Classes
Mrs Joseph R. Ramée
Dr. John N. Robinson
Mrs. J. S. Rodgers
Miss Rosenthal
Mrs. C. Rothwell
Mrs. Fortune Peter Ryan
Mrs. G. A. Ryff
St. John's Guild
Mrs. T. C. Savage
Dr. George Dow Scott
Mrs. H. C. Sibley
Mrs. Robert D. Sterling
Mrs. Vodja Stoyanoff

DONATIONS OF FLOWERS, BOOKS, TOYS AND MISCELLANEOUS ARTICLES *(Continued)*

Sunday School Class of the Methodist Church of Hampton Bays, L. I.
Mrs. Henry C. Taylor
Mrs. Regina Unger
Mrs. Earl K. Williams
Miss Helen Wood
Young Women's Guild of the Washington Heights Baptist Church
Charles Zumba

OFFICERS AND MEMBERS OF THE BOARD OF DIRECTORS OF THE BABIES HOSPITAL AND THEIR TERMS OF SERVICE*

Presidents

Mrs. Andrew H. Smith	1890–1891
Mrs. Alexander S. Webb	1891–1892
Mrs. Joseph T. Low	1892–1893
Joseph T. Low	1893–1894
Thomas E. Satterthwaite, M.D.	1894–1898
J. Hooker Hamersley	1899–1901
Oliver G. Jennings	1901–1906
William F. Havemeyer	1907–1908
John Sherman Hoyt	1908–1927
John I. Downey	1928–1933

Vice-Presidents

Mrs. Charles M. Fry	1890–1892
Mrs. Andrew H. Smith	1892–1893
J. Hooker Hamersley	1895–1898
Oliver G. Jennings	1899–1900
William F. Havemeyer	1902–1906
Oliver G. Jennings	1907–1933
Carll Tucker	1928–1933

Treasurers of Permanent Fund

William Fahnestock	1893–1894
Henry R. Kunhardt	1895–1913
Francis Louis Slade	1914–1933

Treasurers of Current Fund

Mrs. Thomas E. Satterthwaite	1889–1891
Mrs. Eben E. Olcott	1891–1896
Mrs. John B. Calvert	1897–1929
Duncan H. Read	1930–1933

Secretaries

Reuel B. Kimball, M.D.	1893–1894
B. Ogden Chisolm	1895–1921
Carll Tucker	1922–1927
John W. Hornor	1928–1933

* To 1933.

Served on Board of Directors

ADVISORY BOARD

William Fahnestock	1889–1892
Charles M. Fry	1889–1892
James A. Garland	1889–1892
Anson W. Hard	1889–1891
Robert Waller, Jr.	1889–1892

Directors

L. Emmett Holt, M.D.	1892–1924
Joseph T. Low	1892–1893
Mrs. Joseph T. Low	1892–1893
Mrs. Andrew H. Smith	1892–1896
Robert Waller, Jr.	1892–1893
William Fahnestock	1893–1896
James A. Garland	1893–1896
William F. Havemeyer	1893–1908
Mrs. John Hone	1893–1914
Reuel B. Kimball, M.D.	1893–1914
Thomas E. Satterthwaite, M.D.	1893–1905
A. Blair Thaw, M.D.	1893–1905
Frank Tilford	1893–1898
Mrs. Bryce Gray, Jr.	1894–1895
J. Hooker Hamersley	1894–1901
Henry R. Kunhardt	1894–1914
B. Ogden Chisolm	1895–1921
Mrs. John Jay Knox	1895–1917
Leon Marié	1895–1896
Matthew C. D. Borden	1896–1903
Mrs. Anna M. Beddall	1897–1902
Oliver G. Jennings	1897–1933
Edgar L. Marston	1897–1905
Alexander H. Stevens	1897–1898
Mrs. John B. Calvert	1898–1929
Felix M. Warburg	1899–1929
John Sherman Hoyt	1902–1933
Mrs. George R. Sheldon	1903–1908
James W. Lane	1904–1918
Walter B. James, M.D.	1906–1927
Francis Louis Slade	1908–
Mrs. Roswell Miller	1909–1924

James R. Sheffield	1909–1921
Carll Tucker	1915–
Theodore Hetzler	1916–1933
Nathaniel R. Norton, M.D.	1917–1933
Mrs. Lorenzo Daniels	1922–1924
E. Farrar Bateson	1922–1933
John I. Downey	1922–
Vanderbilt Webb	1924–1934
Mrs. Ernest R. Adee	1924–1933
Herbert B. Wilcox, M.D.	1925–1933
Mrs. Ira Barrows	1926–1928
William Darrach, M.D.	1928–1933
Michael Friedsam	1929–1931
John W. Hornor	1929–
Stafford McLean, M.D.	1929–1932
Duncan H. Read	1929–
Mrs. Henry C. Taylor	1929–1933
Hugh J. Chisholm	1929–
Francis P. Garvan	1929–1933
Mrs. Dexter Blagden	1930–1933
John S. Burke	1931–
Donald G. Price	1931–1933

Honorary Directors

William Fahnestock	1897–1901
James A. Garland	1897–1899
Mrs. Andrew H. Smith	1897–1901
Frank Tilford	1899–1901
Mrs. Roswell Miller	1925–1933
B. Ogden Chisolm	1925–1933

FORMER RESIDENT AND INTERN STAFF

1890–1936

Martha Wollstein	1890–July, 1935	Pathologist
*Annette Lamphear	1891	Resident
Emily Lewi	1892	Resident
Mabel Cornish	1893	Resident
Emelyn L. Coolidge	1902	Resident
Dorothy M. Reed Mendenhall	1903–05	Resident
Louise Hutchensen	1904	Intern
*Elizabeth Finch	1905	Intern
Josephine Hemenway	Oct., 1905–Sept., 1911	Resident
Ida N. Laird	1906	Intern
Helen Hempstead	1907	Intern
Melvern L. Mallory	1907	Intern
Mary Beattie	Mar., 1907–Sept., 1907	Intern
Esther Leslie Jefferis	1908	Intern
Florence L. McKay	1908	Intern
Mabel L. Cobb	1909	Intern
Edith R. Hatch	1910	Intern
Viva B. Appleton	1910	Intern
Alan G. Brown	Sept., 1911–Jan., 1914	Resident
Mary Cleveland Harper	1911	Intern
Florence Child	1911	Intern
Augusta L. Rucker	1911	Intern
Dandridge P. West	Jan., 1912–Jan., 1913	Intern
Edward A. Morgan	Jan., 1912–Jan., 1913	Intern
F. Elmer Johnson	July, 1912–July, 1913	Intern
Henry E. Utter	Jan., 1913–Jan., 1914	Intern
Frank McLean	July, 1913–July, 1914	Intern
Harold K. Faber	July, 1913–July, 1914	Intern
John R. Ashe	Jan., 1914–July, 1914	Intern
Edward A. Morgan	Jan., 1914–Jan., 1916	Resident
A. E. Kuhlman	July, 1914–Jan., 1915	Intern
Charles B. Crawford	July, 1914–July, 1915	Intern
R. George McAlily	July, 1914–July, 1915	Intern
T. Crosson Clark	Jan., 1915–Apr., 1916	Intern
William H. Licht	July, 1915–Jan., 1916	Intern
Arthur Wight Benson	July, 1915–Jan., 1917	Intern
Hugh Chaplin	Dec., 1915–Jan., 1916	Intern
Hugh Chaplin	Jan., 1916–Apr., 1916	Resident
Douglas B. Leitch	Jan., 1916–Jan., 1917	Intern
T. Crosson Clark	Apr., 1916–Jan., 1917	Resident
Alfred Lee Loomis Bell	July, 1916–Jan., 1917	Intern
George B. Irving	July, 1916–July, 1917	Intern
Douglas B. Leitch	Jan., 1917–Jan., 1918	Resident
Charles A. Lang	Jan., 1917–Jan., 1918	Intern

* Deceased.

Herbert F. Jackson	Jan., 1917–Oct., 1917		Intern
Charles A. Lang	Jan., 1918–Jan., 1919	Resident	
Alton Goldbloom	Jan., 1918–Jan., 1919		Intern
Helmina Jeidell	Jan., 1918–July, 1919		Intern
*Walter E. Paris	Apr., 1918–Sept., 1919		Intern
Alton Goldbloom	Jan., 1919–Jan., 1920	Resident	
Harry A. Naumer	Jan., 1919–Jan., 1920		Intern
Lewis Robbin	Jan., 1919–Jan., 1920		Intern
*Ralph C. Spence	Apr., 1919–Sept., 1920		Intern
Paul Webley Beaven	July, 1919–Jan., 1920		Intern
Paul Webley Beaven	Jan., 1920–Jan., 1921	Resident	
Maurice T. Briggs	Jan., 1920–Jan., 1921		Intern
Gordon Chown	Jan., 1920–May, 1920		Intern
William E. Sinclair	May, 1920–Jan., 1921		Intern
Virginia Murray Palmer	Sept., 1920–Sept., 1921		Intern
William E. Sinclair	Jan., 1921–May, 1921	Resident	
*Kenneth Millan	Jan., 1921–Jan., 1922		Intern
Jonathan P. Hadfield	Jan., 1921–May, 1921		Intern
Jonathan P. Hadfield	May, 1921–Jan., 1922	Resident	
Howard Reid Craig	May, 1921–Jan., 1922		Intern
L. Emmett Holt, Jr.	Sept., 1921–Sept., 1922		Intern
Howard Reid Craig	Jan., 1922–July, 1922	Resident	
Rustin McIntosh	Jan., 1922–July, 1922		Intern
George Bader	Jan., 1922–Jan., 1923		Intern
H. Bruce Chown	Apr., 1922–Apr., 1923		Intern
Rustin McIntosh	July, 1922–July, 1923	Resident	
Randolph G. Flood	July, 1922–Jan., 1923		Intern
L. C. Victor du Busc	Oct., 1922–Jan., 1924		Intern
John W. Whitbread	Jan., 1923–Oct., 1923		Intern
Franklin George Beall	Jan., 1923–Oct., 1923		Intern
Charles W. Martin	Apr., 1923–Sept., 1923		Intern
H. Bruce Chown	July, 1923–Oct., 1923	Resident	
Aubrey B. MacLean	Sept., 1923–Apr., 1925		Intern
Franklin George Beall	Oct., 1923–Jan., 1925	Resident	
Howard A. Gilmartin	Oct., 1923–Oct., 1924		Intern
James M. Sturtevant	Oct., 1923–Oct., 1924		Intern
Henry C. Bussiere	Jan., 1924–Jan., 1925		Intern
John P. Caffey	July, 1924–July, 1925		Intern
Lutfi Sa'di	Jan., 1925–July, 1925		Intern
James M. Sturtevant	Jan., 1925–Jan., 1926	Resident	
Kenneth Blanchard	Jan., 1925–Jan., 1926		Intern
Mathilde Loth	Apr., 1925–Apr., 1926		Intern
I. Newton Kugelmass	July, 1925–July, 1926		Intern
Kenneth D. Nichol	July, 1925–Oct., 1925		Intern
Gordon Oliver Matthews	Oct., 1925–Oct., 1926		Intern
Kenneth D. Nichol	Jan., 1926–July, 1927	Resident	
Andrew E. Amick	Apr., 1926–Apr., 1927		Intern
John Bernard Ahouse	July, 1926–July, 1927		Intern
Aubrey Kent Geddes	July, 1926–Jan., 1927		Intern

* Deceased.

Jerome C. Chapman	Oct., 1926–Oct., 1927		Intern
Grace Linklater Stone	Jan., 1927–Jan., 1928		Intern
Wilfred S. Fitzpatrick	Apr., 1927–Jan., 1928		Intern
Aubrey Kent Geddes	July, 1927–Jan., 1928	Resident	
David William Whaley	July, 1927–July, 1928		Intern
Mary R. Eleston	Oct., 1927–Oct., 1928		Intern
Wilfred S. Fitzpatrick	Jan., 1928–July, 1928	Resident	
John Mitchell Brush	Jan., 1928–July, 1928		Intern
Charles E. Robert Parker	Apr., 1928–Apr., 1929		Intern
John Mitchell Brush	July, 1928–Jan., 1929	Resident	
Aildred A. Macdonald	July, 1928–Jan., 1929		Intern
Sidney T. Doubilet	July, 1928–Jan., 1929		Intern
Robert Gardner Reynolds	Oct., 1928–Oct., 1929		Intern
Aildred A. Macdonald	Jan., 1929–Jan., 1930	Resident	
Thomas P. Cunningham	Jan., 1929–Jan., 1930		Intern
Frederick Henry Wilke	Jan., 1929–Jan., 1930		Intern
John F. Abraham	July, 1929–June, 1930		Intern
Clement P. Cobb	July, 1929–July, 1930	Assistant Resident	
William J. Heeks	July, 1929–July, 1930	Assistant Surgical	
Hugh Wellmeier	July, 1929–July, 1930		Intern
Henry Holden Wheaton	July, 1929–Jan., 1931		Intern
Amos U. Christie	Oct., 1929–Oct., 1930		Intern
Emily Gardner	Oct., 1929–Jan., 1931		Intern
David W. Sherwood	Oct., 1929–Apr., 1930	Assistant Resident	
Arthur F. Ackerman	Jan., 1930–Apr., 1931		Intern
Robert W. Culbert	Jan., 1930–Oct., 1931		Intern
Katharine Gray Dodge	July, 1930–Oct., 1931		Intern
Alice Potter	July, 1930–Oct., 1931		Intern
Sidney S. Chipman	July, 1930–July, 1931		Intern
Donovan J. McCune	July, 1930–July, 1933	Resident	
David Charles Roberts	Sept., 1930–Apr., 1931		Intern
John Langdon	Oct., 1930–Jan., 1932		Intern
Pierce D. Knott	Jan., 1931–Jan., 1932		Intern
Felice M. Begg	Jan., 1931–Apr., 1932		Intern
Sidney S. Chipman	July, 1931–Apr., 1932	Assistant Resident	
Norman A. Pokorny	July, 1931–July, 1932		Intern
Russell B. Scobie	July, 1931–July, 1932		Intern
Mary Adams	Oct., 1931–Oct., 1932		Intern
Hattie E. Alexander	Oct., 1931–Oct., 1932		Intern
Charles Bradley	Oct., 1931–Oct., 1932		Intern
Belle B. Dale	Oct., 1931–Oct., 1932		Intern
Norman T. Crane	Jan., 1932–Jan., 1933		Intern
Henry W. Kaessler	Jan., 1932–Jan., 1933		Intern
Rhoda M. Mickey	Apr., 1932–July, 1933		Intern
John R. Gilmour	July, 1932–July, 1933		Intern
George Malley	July, 1932–July, 1933		Intern
Charles L. Wood	July, 1932–July, 1933	Assistant Resident	
Merl E. Fisk	Oct., 1932–Jan., 1934		Intern
William B. Nevius	Oct., 1932–Oct., 1933		Intern
C. Louise Powers	Oct., 1932–Oct., 1933		Intern

Hugh C. Thompson, Jr. ..	Oct., 1932–Oct., 1933	.....	Intern
Richard L. Day	Jan., 1933–Jan., 1934	.....	Intern
Alfred Wayland Pinkerton	Apr., 1933–Apr., 1934	.....	Intern
John Harry Ebbs	July, 1933–July, 1934	..Assistant Resident	.....
Geoffrey W. Esty	July, 1933–July, 1934	.....	Intern
George C. Glass, Jr.	July, 1933–July, 1934	.....	Intern
Edith C. Robinson	July, 1933–July, 1934	.....	Intern
Charles L. Wood	July, 1933–July, 1936	.....Resident	.....
Bragg C. Cammack	Oct., 1933–Jau., 1934	Ear, Nose and Throat	Resident
William S. Langford	Oct., 1933–Oct., 1934	.....	Intern
Kenneth W. A. McLeod ..	Oct., 1933–Oct., 1934	.....	Intern
Patrick J. Maloney	Oct., 1933–Jan., 1935	.....	Intern
Ben Norton Greenburg ..	Jan., 1934–Apr., 1934	Ear, Nose aud Throat	Resident
Stephen Brown	Jan., 1934–July 1935	.....	Intern
Hugh Francis Leahy	Jan., 1934–July 1935	.....	Intern
Arthur Kellnor	Apr., 1934–Oct., 1934	Ear, Nose and Throat	Resident
Mamie Shaw	May, 1934–July, 1935	.....	Intern
Luther L. McDougal, Jr.	July, 1934–Dec., 1934	.....	Intern
Lilian Adele Boker	July, 1934–Jan., 1936	.....	Intern
Joseph George Cutler ...	July, 1934–Jan., 1936	.....	Intern
Margaret Holden Jones ..	July, 1934–Jan., 1936	.....	Intern
Hugh C. Thompson	Oct., 1934–Feb., 1935	Ear, Nose and Throat	Resident
Frederick B. Joy	Jan., 1935–July, 1936	.....	Intern
Eleanor Steele Koch	Jan., 1935–July, 1936	.....	Intern
Daniel A. Wilcox	Jan., 1935–July, 1936	....	Intern
Agnes Gibson Wilson	Jan., 1935–July, 1936	.....	Intern
George Hunter O'Kane ..	Apr., 1935–Oct., 1935	Ear, Nose and Throat	Resident
John Pierce Lambert	July, 1935–Jan., 1937	.....	Intern
William R. Phillips	July, 1935–Jan., 1937	.....	Intern
B. Harry Porter	Oct., 1935–Apr., 1936	Ear, Nose and Throat	Resident
Virginia Barrett	Jan., 1936–July, 1937	.....	Intern
Oliver Wm. Hill, Jr.	Jan., 1936–July, 1937	.. ..	Intern
Ralph V. Platou	Jan., 1936–July, 1937	.. ..	Intern
June B. Thomas	Jan., 1936–July, 1937	.....	Intern
John Sloan Mikell	Apr., 1936–Aug., 1936	Ear, Nose and Throat	Resident
Daniel A. Wilcox	July, 1936–July, 1937	Assistant Resident	.....
Alfred L. Abrams	July, 1936–Jan., 1938	.....	Intern
Mary Ellen Heiss	July, 1936–Jan., 1938	.. ..	Intern
Martha K. Reese	July, 1936–Jan., 1938	. .....	Intern
Wilson M. Wing	July, 1936–Jan., 1938	.....	Intern
William J. Neidlinger ...	Aug., 1936–Oct., 1936	Ear, Nose and Throat	Resident
George Ricchiuti	Oct., 1936–Apr., 1937	Ear, Nose and Throat	Resident
William J. Neidlinger ...	Apr., 1937–May, 1937	Ear, Nose and Throat	Resident
Vahram Y. Kasabach	May, 1937–July, 1937	Ear, Nose and Throat	Resident

In the Matter of the Organization
and Incorporation of
THE BABIES HOSPITAL OF THE CITY
OF NEW YORK

WHEREAS, application has been made to the State Board of Charities for its approval of the organization and incorporation of the Babies Hospital of the City of New York, and

WHEREAS, on due inquiry and investigation, it appears to said board, desirable and proper, that the said institution shall be so established and incorporated.

NOW THEREFORE, in pursuance of, and in conformity with the provisions of Chapter 446, of the Laws of the State of New York passed May 18th, 1883, the said State Board of Charities hereby certifies that it approves of the organization and incorporation of the said The Babies Hospital of the City of New York, its certificate of incorporation of which is hereunto annexed.

IN WITNESS WHEREOF, the said Board have this September 6th, 1887, caused these presents to be subscribed by its officers and its official seal hereunto affixed.

(Seal) J. H. Van Antwerp, *Vice-President.*
Attest, James O. Fanning,
Assistant Secretary.

CERTIFICATE OF INCORPORATION

We, the undersigned, Jeannie T. Smith, Isabella B. Satterthwaite, Julia G. McNutt, Sarah J. McNutt and Isabella M. Banks, persons of full age and citizens of the United States and a majority of whom are citizens and residents of the State of New York, do by these presents, pursuant to, and in conformity with the act of the Legislature of the State of New York, passed on the 12th day of April, eighteen hundred and forty-eight, entitled "An Act for the incorporation of benevolent, charitable, scientific and missionary societies" and the several acts of the said Legislature amendatory thereof and supplemental thereto, associate ourselves together and form a society under the name and the style of "The Babies Hospital of the City of New York" by which name and title the said society shall be known in law and we further state that

FIRST. The object of the society is to provide medical and surgical aid and nursing for sick babies.

SECOND. The number of directors to manage such society shall be five.

THIRD. The names of the directors of such society for the first year of its existence shall be Jeannie T. Smith, Isabella B. Satterthwaite, Sarah J. McNutt, Julia G. McNutt, and Isabella M. Banks.

FOURTH. The term of existence of such society shall be fifty years from the date of these presents.

FIFTH. The place of business and the principal office of said society shall be located in the City and County of New York.

WITNESS our hands this 23rd day of June, A.D., 1887.
In the presence of

William E. Fay,

Jeannie T. Smith,
Isabella B. Satterthwaite,
Sarah J. McNutt,
Julia G. McNutt,
Isabella M. Banks.

STATE OF NEW YORK
CITY AND COUNTY OF NEW YORK } ss.:

On this twenty-third day of June, one thousand, eight hundred and eighty-seven, before me personally came Isabella B. Satterthwaite, Sarah J. McNutt, Julia G. McNutt and Isabella M. Banks, to me known to be four of the individuals described in and who executed the foregoing instrument and severally acknowledged to me that they executed the same.

WILLIAM E. FAY,
Notary Public,
(SEAL) New York County.

STATE OF NEW YORK
CITY AND COUNTY OF NEW YORK } ss.:

On this 6th of July, 1887, before me personally came Jeannie T. Smith, known to me to be one of the individuals described in, and who executed the foregoing instrument and duly acknowledged to me that she executed the same.

WILLIAM E. FAY,
Notary Public,
(SEAL) New York County.

I approve of the within certificate of incorporation, September 10, 1887.

C. DONOHUE, J.

ENDORSED.—Certificate of Incorporation of The Babies Hospital of the City of New York.

STATE OF NEW YORK
OFFICE OF SECRETARY OF STATE } ss.:
Filed and Recorded September 14, 1887

DIEDRICH WILLERS,
Deputy Secretary of State.

We, the undersigned, Directors of The Babies Hospital of the City of New York, a corporation organized pursuant to and in conformity with an act of the Legislature of the State of New York, passed on the 12th day of April in the year one thousand eight hundred and forty-eight, entitled "An act for the incorporation of Benevolent, Charitable, Scientific and Missionary Societies," and the several acts of the said Legislature amendatory thereof and supplemental thereto, do hereby certify that at an annual meeting of the Corporation of The Babies Hospital of the City of New York, held on the 11th day of January, in the year one thousand eight hundred and ninety-eight, it was by a majority vote determined to change the number of directors of the said The Babies Hospital of the City of New York from five (5) to fifteen (15), so that thereafter the number of directors of the said The Babies Hospital of the City of New York, should be fifteen (15).

Dated, January 11, 1898.

THOMAS E. SATTERTHWAITE,
H. R. KUNHARDT,
L. EMMETT HOLT,
R. B. KIMBALL,
CAROLINE E. L. KNOX.

State of New York,
County of New Yerk } ss.:

On this 22nd day of November, 1898, before me came Thomas E. Satterthwaite, Henry R. Kunhardt, L. Emmett Holt, Reuel B. Kimball and Caroline E. L. Knox, to me known to be the individuals described in and who executed the within instrument, and severally acknowledged to me that they executed the same.

E. V. THORNALL.
Notary Public, New York County

CERTIFICATE OF INCREASE IN THE NUMBER OF DIRECTORS

of

THE BABIES HOSPITAL OF THE CITY OF NEW YORK

Pursuant to Section Thirty of the Membership Corporations Law

We, the undersigned, being respectively the President and the Secretary of The Babies Hospital of the City of New York, do hereby certify as follows:

1. The name of the corporation is The Babies Hospital of the City of New York.

2. The corporation was originally incorporated as "The Babies Hospital of the City of New York," by duly executed Certificate of Incorporation dated June 23, 1887, approved by the State Board of Charities September 6, 1887, approved by Mr. Justice Donohue of the Supreme Court of the State of New York, September 10, 1887, and duly filed and recorded in the office of the Secretary of State of New York on September 14, 1887, pursuant to, and in conformity with the Act of the Legislature of the State of New York, passed on the 12th day of April, 1848, entitled "An Act for the Incorporation of Benevolent, Charitable, Scientific and Missionary Societies" and the several acts of the said Legislature, amendatory thereof and supplemental thereto.

3. The number of directors authorized by section Second of said Certificate of Incorporation was five (5). The number of directors was increased as of January 11, 1898, to fifteen (15). The number of directors was further increased as of February 21, 1929, to twenty-one (21). The number of directors was further increased as of February 10, 1932, to twenty-four (24).

The number of directors is to be increased to thirty-six (36).

IN WITNESS WHEREOF, we have made and subscribed this certificate in duplicate this 2nd day of March, 1933.

JOHN I. DOWNEY, *President.*
J. W. HORNOR, *Secretary.*

STATE OF NEW YORK }
COUNTY OF NEW YORK } ss.:

On this 2nd day of March, 1933, before me personally came JOHN I. DOWNEY and J. W. HORNOR, to me known and known to me to be the persons described in and who executed the foregoing certificate, and severally duly acknowledged to me that they executed the same.

J. T. KENNY,
Notary Public, New York County,
Clerk's No. 361, Register's No. 3-K-493,
Commission expires March 30, 1933.

(SEAL)

STATE OF NEW YORK }
COUNTY OF NEW YORK } ss.:

JOHN I. DOWNEY and J. W. HORNOR being severally duly sworn, do depose and say, and each for himself deposes and says, that he, the said John I. Downey is the President of The Babies Hospital of the City of New York, and he, the said J. W. Hornor is the Secretary thereof; that they have been authorized to execute and file the foregoing certificate by the votes, cast in person or by proxy, by a majority of all of the members of record of the corporation entitled to vote on an increase in the number of directors, and that such votes were cast at a special meeting of the members held at the Babies Hospital, Broadway and 167th Street, City, County and State of New York, on the 2nd day of March, 1933, at 4.00 o'clock in the afternoon, upon notice pursuant to Section 43 of the Membership Corporations Law.

JOHN I. DOWNEY
J. W. HORNOR

Subscribed and sworn to before me this 2nd day of March, 1933.

J. T. KENNY,
Notary Public, New York County
Clerk's No. 361, Register's No. 3-K-493
Commission expires March 30, 1933.

(SEAL)

STATE OF NEW YORK }
DEPARTMENT OF STATE } ss.:

I CERTIFY that I have compared the preceding copy with the original Certificate to increase the number of Directors of The Babies Hospital of the City of New York, filed in this department on the 9th day of March, 1933, and that such copy is a correct transcript therefrom and of the whole of such original.

WITNESS my hand and the official seal of the Department of State at the City of Albany, this ninth day of March, one thousand nine hundred and thirty-three.

FRANK S. SHARP
Deputy Secretary of State.

(Seal of the State of New York, Department of State)

CERTIFICATE OF EXTENSION OF CORPORATE EXISTENCE

of

THE BABIES HOSPITAL OF THE CITY OF NEW YORK

Pursuant to Section Forty-five of the General Corporation Law

WE, the undersigned, being respectively the President and the Secretary of The Babies Hospital of the City of New York, do hereby certify as follows:

1. The name of the Corporation is The Babies Hospital of the City of New York.

2. The Corporation was originally incorporated as "The Babies Hospital of the City of New York" by duly executed certificate of incorporation dated June 23, 1887, approved by Mr. Justice Donohue of the Supreme Court of the State of New York, September 10, 1887, and duly filed and recorded in the office of the Secretary of State of the State of New York on September 14, 1887, pursuant to and in conformity with the act of the Legislature of the State of New York passed on the 12th day of April, 1848 entitled "An Act for the Incorporation of Benevolent, Charitable, Scientific and Missionary Societies" and the several acts of the said Legislature amendatory thereof and supplemental thereto.

3. The term of existence of The Babies Hospital of the City of New York, as specified in Section Fourth of said certificate of incorporation, was fifty years from the date of the certificate of incorporation, namely, June 23, 1887, and the term of existence will expire on the 22nd day of June, 1937.

4. The duration of the Corporation shall be perpetual.

IN WITNESS WHEREOF, we have made and subscribed this certificate in duplicate this 29th day of April, 1935.

DEAN SAGE, *President*
MATTHEW C. FLEMING, *Secretary*

STATE OF NEW YORK }
COUNTY OF NEW YORK } ss.:

On this 29th day of April, 1935, before me personally came DEAN SAGE and MATTHEW C. FLEMING, to me known and known to me to be the persons described in and who executed the foregoing certificate and have severally duly acknowledged to me that they executed the same.

ARTHUR W. CLAUSEN
Notary Public, Queen's County,
Clerk's No. 249, Register's No. 206
New York Co. No. 130, Reg. No. 6C67
Bronx Co. No. 2, Reg. No. 2C36
My commission expires March 30, 1936.

(SEAL)

STATE OF NEW YORK }
COUNTY OF NEW YORK } ss.:

DEAN SAGE and MATTHEW C. FLEMING, being severally sworn, depose and say, and each for himself deposes and says, that DEAN SAGE is the President of The Babies Hospital of the City of New York, and that MATTHEW C. FLEMING is the Secretary

thereof; that they have been duly authorized to execute and file the foregoing certificate by the votes, cast in person or by proxy, of more than two-thirds of the members of record of the Corporation who were entitled to vote, and that such votes were cast at a meeting of the members called for that purpose upon like notice as that required for the annual meeting of the Corporation; that said meeting was held on the 9th day of April, 1935, at The Babies Hospital of the City of New York, Broadway and 167th Street, Borough of Manhattan, City and State of New York.

DEAN SAGE, *President*
MATTHEW C. FLEMING, *Secretary*

Sworn to before me this 29th day of April, 1935.
ARTHUR W. CLAUSEN
Notary Public, Queens County
Clerk's No. 249, Register's No. 206
New York Co. No. 130, Reg. No. 6C67
Bronx Co. No. 2, Reg. No. 2C36
My commission expires March 30, 1936.
(SEAL)

STATE OF NEW YORK }
DEPARTMENT OF STATE } ss.: 2717

I CERTIFY That I have compared the preceding copy with the original Certificate of Extension of Corporate Existence of The Babies Hospital of the City of New York, filed in this department on the 2nd day of May, 1935, and that such copy is a correct transcript therefrom and of the whole of such original.

WITNESS my hand and official seal of the Department of State at the City of Albany, this second day of May, one thousand nine hundred and thirty-five.

JAMES M. KELLY
Deputy Secretary of State.

(Seal of State)

No. 141887

STATE OF NEW YORK }
COUNTY OF NEW YORK } ss.:

I, ALBERT MARINELLI, Clerk of the said County and Clerk of the Supreme Court of said State for said County, Do Certify, That I have compared the preceding with the original Certificate of Extension of Corporate Existence of The Babies Hospital of the City of New York on file in my office, and that the same is a correct Transcript therefrom, and of the whole of such original.
Indorsed Filed. May 7, 1935.

In WITNESS WHEREOF, I hereunto subscribed my name and affixed my official seal, this 7th day of May, 1935.

ALBERT MARINELLI
Clerk.

(SEAL)

CONSTITUTION

As Amended March 14, 1939

ARTICLE I

NAME

This Society shall be known as "The Babies Hospital of the City of New York."

ARTICLE II

OBJECTS

To provide medical and surgical aid and nursing for sick and convalescent babies.

To educate parents and nurses in the care of sick and convalescent babies.

To afford medical students the opportunity to acquire a practical knowledge of pediatrics.

To promote research in medical science.

ARTICLE III

MEMBERS

The members of this Society are the Board of Managers, the active members of the Board of Women Managers and such other persons as shall from time to time be approved by a majority of members of the Board of Managers present at a stated meeting, and who shall have been nominated at a previous meeting by a Standing Committee appointed for that purpose by the Board.

ARTICLE IV

MANAGERS

There shall be a Board of Managers who shall be the Directors of the corporation, consisting of 36 members, divided into four classes of 9 members each; and the places of the said classes shall be vacant respectively on the second Wednesday of April at the end of one, two, three and four years beginning with the year 1934, so that nine members shall be elected by the Society annually, by ballot, to hold their seats for four years.

Twelve members of the Board shall constitute a quorum.

The Board of Managers shall at all times be fully authorized to execute all powers of the Society over all the estate and property of the Society. To it shall be committed the care of the funds of the institution, authority to make by-laws, rules and regulations, and to alter and amend the same; to fill vacancies in their own body, choose the officers of the Society, appoint agents, assistants and attendings, and generally to transact the entire business of the Society.

ARTICLE V

OFFICERS

The officers of the Society shall consist of a president, one or more vice-presidents, a treasurer, an assistant treasurer, a secretary and an assistant secretary, who shall be elected annually by the Board of Managers from their own number and who shall also be officers of the said Board. In addition thereto, the Board may appoint one or more assistant treasurers and assistant secretaries, and such other agents as may be from time to time determined upon and define their powers.

ARTICLE VI

In addition to the officers above named, there may be one or more honorary vice-presidents elected from time to time by the Board from its former members. They shall not be members of the Board of Managers but shall constitute an advisory board to assist and advise with the Board of Managers on Hospital matters.

ARTICLE VII

MEETINGS OF THE BOARD

The Board of Managers shall hold stated meetings on the second Tuesday of each month excepting the months of July, August and September, and may hold adjourned meetings when necessary. Special meetings of the Board may be called by the President or, in case of his absence or inability to act, by a Vice-President, or on written requisition of five members of the Board of Managers; but when special meetings are called the time and place of meeting and the subject proposed to be considered, shall be notified to the members at least two days previous to the meeting, and no other subject shall be discussed or acted upon at such meetings.

ARTICLE VIII

ANNUAL MEETING

A meeting of the members of the Society shall be held annually on such day after the expiration of the fiscal year as the Board of Managers may appoint.

Special meetings of the Society may be called at any time by the Board of Managers and shall be called by the Secretary upon the written request of the President, or a Vice-president, or ten members of the Society, specifying the purpose of such call. No other business than that so specified shall be transacted at such meeting.

At any meeting of the Society nine members shall constitute a quorum.

ARTICLE IX

MISCELLANEOUS

No manager or other officer shall receive, directly or indirectly, any salary, compensation or emolument from the Society, either as such officer or manager/or in any other capacity, unless authorized by the by-laws or by the concurring vote of two-thirds of all the managers. No manager or other officer shall be interested, directly or indirectly, in any contract relating to the operations conducted by the Society, nor in any contract for furnishing supplies thereto, unless authorized by the by-laws or by the concurring vote of two-thirds of the managers.

The Society shall not sell, mortgage or lease its real property unless authorized by the vote of at least two-thirds of the whole number of its Managers, provided that if there are 21 or more Managers the vote of a majority of the whole number shall be sufficient. No sale or mortgage other than a purchase money mortgage, of real property within the State, or lease thereof for more than five years, shall be made without leave of the Supreme Court in a judicial district in which some of the property is located. No indebtedness for any purpose whatever shall be incurred for more than one-third of the value of the property of the Society.

At the annual meeting of the Society the managers shall present a report verified by the President and Treasurer or by a majority of the managers showing the whole amount of real and personal property owned by the Society, where located and where and how invested; the amount and nature of the property acquired during the year immediately preceding the date of the report and the manner of the acquisition; the amount applied, appropriated or expended during the year immediately preceding such date, and the purposes, objects or persons to or for which such applications, appropriations or expenditures have been made; and the names and places of residence of the persons who have been admitted to membership in the Society during such year, which report shall be filed with the records of the Society and an abstract thereof entered in the minutes of the proceedings of the annual meeting.

ARTICLE X

AMENDMENTS TO THE CONSTITUTION

Amendments to the Constitution shall be proposed in writing at a regular meeting of the Board of Managers, and may be acted on at the next regular meeting of the Board, or at a special meeting called for that purpose; and shall be adopted only on a concurrence of a majority of the members present, but the affirmative vote must not be less than eleven.

BY-LAWS

As Amended March 14, 1939

ARTICLE I

RULES AND REGULATIONS

The Board of Managers shall prescribe rules and regulations respecting the management of the affairs of the Hospital. Such rules and regulations shall not be inconsistent with these By-Laws, and may be amended at any meeting of the Board of Managers by a majority of those present.

ARTICLE II

PRESIDENT

The President shall preside at all meetings of the Board. He shall appoint all special Committees, unless otherwise ordered, and shall perform such other duties as may be required by the Constitution and By-Laws. He shall also be ex officio a member of all committees.

ARTICLE III

VICE-PRESIDENT

In the event of a vacancy of the office of President, or during his absence or inability to act, his duties and powers shall devolve upon the Vice-President who has been longest in office, and, in the event of his absence or inability to act, then upon the Vice-President next in seniority of service. Should no Vice-President be able to act, a President pro tem shall be chosen by the Board.

ARTICLE IV

TREASURER

The Treasurer shall be charged with the custody of all papers and documents relating to the property of the Corporation, other than such as are mentioned in By-Law V, of all moneys belonging thereto, and of the seal. He shall keep an account in the name of the Corporation with an institution approved by the Board, and shall deposit therein all moneys immediately upon receiving them. He shall cause to be kept such accounts as may be necessary to show the receipts, expenditures, and financial condition of the Institution, or as may be required by the Finance Committee. These accounts shall be open at all suitable times to the inspection of the Managers. He shall pay no moneys without proper order, as is elsewhere provided.

In the event of a vacancy in the office of Treasurer, or during his absence or inability to act, his duties and powers shall devolve upon the Assistant Treasurer.

ARTICLE V

SAFE KEEPING OF SECURITIES

All bonds, stocks and other invested securities and evidences of value, shall be deposited for safe keeping with a trust company approved by the Board to be held for account of the Hospital and subject to the joint written order of the Treasurer and a member of the Finance Committee, or, in the absence of the Treasurer, of two members of the Finance Committee.

All transfers and assignments of any securities registered or standing in the name of the Hospital shall be executed under its seal by the President or the Vice-President together with the Treasurer or Secretary.

ARTICLE VI

SECRETARY

The Secretary shall be the Recording and Corresponding Secretary and shall keep the minutes of the proceedings of the Board of Managers, and preserve such records and papers as do not pertain to the office of Treasurer. He shall also be ex officio a member of the Executive Committee and shall keep minutes of said Committee.

He shall notify members of all meetings of the Board of Managers at least two days before the meeting. He shall notify members of their appointment on Committees, and generally perform such duties as usually pertain to the office.

He shall have charge of the correspondence of the Board, and shall prepare the Annual Report of the Managers and attend to its publication.

In the event of a vacancy in the office of Secretary, or during his absence or inability to act, his duties and powers shall devolve upon the Assistant Secretary.

ARTICLE VII

COMMITTEES

At the meeting in April, after filling the vacancies about to occur in their Board, the Managers shall elect an Executive Committee of eight or more members and Standing Committees of two or more members each, naming the Chairman and Vice-Chairman of each, as follows:

Standing Committees

Finance	Vanderbilt Clinic
Nominating	Dietary
Auditing	Social Service
Insurance and Pensions	Occupational Therapy
Convalescent	Engineering
School of Nursing	Laundry
House	Grounds

Board of Women Managers: There shall be a Committee known as the Board of Women Managers which shall make its own rules and assist in the general active work of the Hospital subject to the Board of Managers and the Executive Committee. Such Board may appoint a Crib Side Committee to assist in the general work of the Hospital, which Committee shall make its own rules and elect its own officers.

Visiting Committee: There may be a Visiting Committee, appointed from time to time by the President from among the members of the Board of Managers and/or the Board of Women Managers, whose duty it shall be to visit the Hospital and make recommendations and suggestions concerning its operation.

The members elected to these Committees shall hold office until the second Wednesday of the April succeeding their appointment, and thereafter until their successors are elected, unless otherwise ordered by the Board.

All members of the Executive Committee and the Chairman and Vice-Chairman of all Standing Committees shall be members of the Board of Managers; otherwise membership on Standing Committees shall not be limited to Board Members nor restricted by sex.

The Treasurer shall be a member of the Finance Committee. The Secretary shall be a member of the Nominating Committee. The Chairman of the Engineering Committee shall be ex officio a member of the Laundry Committee.

The Board may from time to time appoint such other Committees as it may deem advisable. It may fill vacancies in and add to the membership of all Committees.

Each Committee shall have advisory supervision over that Department of the Hospital designated by its name, as well as such other duties, including that of inspection, as may be assigned to each from time to time by the Board of Managers or the Executive Committee.

Chairmen of Standing Committees whose duties involve inspection of any parts of the Hospital shall be responsible for having inspections made at such times and under such rules as they or the Board of Managers may from time to time prescribe and shall report the results of such inspections periodically at meetings of the Board.

Chairmen of Standing Committees may, for the purpose of assisting their Committees in their duties, particularly those involving inspection, nominate additional members of their respective Committees subject to appointment by the Board.

ARTICLE VIII

EXECUTIVE COMMITTEE

The Executive Committee shall meet on the fourth Tuesday of each month and may hold special meetings when necessary or when called by the Chairman or two

members of the Committee. Three members in attendance at any meeting shall constitute a quorum.

It may, subject to the approval and control of the Board of Managers, exercise all the functions of the Board when the latter is not in session and shall have such powers as are given it by these By-Laws and as may be delegated to it from time to time by the Board.

It shall decide all questions relating to the admission, rejection and discharge of patients in conformity with the directions of the Board of Managers.

ARTICLE IX

FINANCE COMMITTEE

The Finance Committee shall consist of five or more Managers and shall have authority in its discretion to sell bonds, mortgages, stocks, and other securities belonging to the Hospital and to invest and reinvest the proceeds (together with any other funds of the Society available for investment) in such securities as it may deem wise.

ARTICLE X

NOMINATING COMMITTEE

The Nominating Committee shall, in case a vacancy occurs in the Board of Managers, recommend to the Board the name of a Member of the Society to fill such vacancy and to it shall be referred the names of all persons suggested for such position or for Membership in the Society; but no report of the Committee shall be acted upon until the next subsequent meeting of the Board except with unanimous consent.

ARTICLE XI

AUDITING COMMITTEE

The Auditing Committee shall, shortly after the close of each fiscal year, examine, check, and verify the bonds, stocks, mortgages, and other securities owned by the Hospital and shall also have the accounts of the Treasurer, Executive Vice-President, and Superintendent for the last fiscal year examined and audited by Certified Public Accountants. The Committee shall thereafter report to the Board the results of such examination with its recommendations.

ARTICLE XII

MEDICAL BOARD, MEDICAL, SURGICAL AND LABORATORY SERVICES

The Board of Managers shall appoint a Director of the Pediatric Service and such other professional staff as shall be deemed necessary for the proper operation of the Hospital.

Such Director shall be responsible to the Board of Managers for the conduct of the medical service of the Hospital and shall apportion the work among the different members of the Medical Staff.

There shall be a Medical Board composed of such Director and the Attending Physicians and Surgeons of the Hospital. Other appointments to the Medical Board may be made by the Board of Managers.

The Board of Managers shall likewise appoint a House Staff consisting of as many members as the services of the Hospital may require, and at such times and for such terms of service as shall seem best to meet the needs of the Hospital.

The Board of Managers may likewise appoint a courtesy staff with such private patient pavilion facilities as may from time to time be determined upon.

The appointees, unless a different term be fixed by the Board, shall hold office during the pleasure of the Board.

ARTICLE XIII

EXECUTIVE STAFF

The Board of Managers may appoint an Executive Vice-President, a Superintendent and such Assistants as the Board may deem necessary for the service of the Hospital, whose services shall continue during the pleasure of the Board.

The Board of Managers may appoint a Director of the School of Nursing and such Assistants as may be necessary for such service, and such appointees shall hold office during the pleasure of the Board.

ARTICLE XIV

ENDOWED BEDS

Gifts for the endowment of beds in the Hospital as memorials entitling the donor or his appointee to nominate patients to use and occupy them free of charge will be accepted in such amounts, on such conditions, and subject to such rules and regulations affecting the exercise of the right to nominate as the Board may from time to time prescribe.

ARTICLE XV

FOUNDERS, PATRONS AND BENEFACTORS

A person contributing to the Society $5,000 or more at any one time shall become a Founder of the Society.

A person contributing to the Society $1,000 at any one time or $250 in one sum in each of five consecutive years shall become a Patron of the Society.

A person contributing $500 to the Society at any one time shall become a Benefactor of the Society.

ARTICLE XVI

FISCAL YEAR

The fiscal year of the Society shall end on the 31st day of December of each year.

ARTICLE XVII

SEAL

The Seal of the Society shall be circular in form with the words, "The Babies Hospital of the City of New York" and the figures "1887" on the circumference, the representation of a child's head and bust with the word "Inasmuch" directly beneath the center.

ARTICLE XVIII

APPROPRIATIONS OF MONEY

Except in the cases provided for in By-Law IX, all appropriations of money shall be made by resolution of the Board of Managers or the Executive Committee. Orders for the amounts thus appropriated shall be drawn on the Treasurer and signed by two members of the Board of Managers (of whom the Treasurer shall not be one), and when properly endorsed shall be sufficient voucher for the Treasurer.

ARTICLE XIX

COMPLAINTS, SUSPENSIONS OR DISCHARGES

Any Officer, Physician or Surgeon who shall so conduct himself as in the judgment of the Board of Managers to jeopardize the best interest of the Hospital may be discharged or suspended by a majority vote of the members present at any duly held meeting of the Board, provided, however, that no such discharge shall be effective unless the person complained of shall have been given an opportunity to present a defense before the Board or a Committee thereof.

ARTICLE XX

ORDER OF BUSINESS

The order of business shall be as follows:

1. The roll shall be called, and the attending members noted.
2. The minutes of the preceding meeting shall be read, corrected if necessary, and approved.
3. Treasurer's Reports.
4. Reports of the Committees shall be called for, and action taken thereon.
5. Communications to the Board shall be received and considered.
6. Unfinished business.
7. New business.

ARTICLE XXI

ALTERATIONS OR ADDITIONS

Any amendment to the By-Laws shall be proposed in writing at a regular meeting of the Board of Managers, and may be acted on at the next regular meeting of the Board, or at a special meeting called for that purpose. It shall be adopted only on an affirmative vote of a majority of those present. A copy of any proposed amendment shall be mailed to each member of the Board at least three days prior to the next meeting.

FORM OF BEQUEST

I give and bequeath to The Babies Hospital of the City of New York, incorporated by the Legislature of the State of New York in the year 1887, the sum of..... Dollars, to be applied to the use and benefit of the said Hospital, under the direction of the Managers thereof.

FORM OF DEVISE

I give and devise to The Babies Hospital of the City of New York, incorporated by the Legislature of the State of New York in the year 1887, all that, etc. (describe the property) to be had and holden to the said The Babies Hospital of the City of New York, its successors and assigns, for the use and benefit of the said Hospital.

New York City Pediatrics

FIFTY-FIRST

ANNUAL REPORT

OF

THE BABIES HOSPITAL

OF THE

CITY OF NEW YORK

FOR THE YEAR ENDED DECEMBER 31, 1939

INCORPORATED 1887

BROADWAY AND 167TH STREET

NEW YORK

MEDICAL LIBRARY COLUMBIA UNIVERSITY
COLLEGE OF PHYSICIANS AND SURGEONS
NEW YORK

The Babies Hospital
Broadway at 167th Street

FIFTY-FIRST

ANNUAL REPORT

OF

THE BABIES HOSPITAL

OF THE

CITY OF NEW YORK

FOR THE YEAR ENDED DECEMBER 31, 1939

INCORPORATED 1887

BROADWAY AND 167TH STREET

NEW YORK

OFFICERS

President

Dean Sage

Vice-Presidents

William E. S. Griswold — William Hale Harkness

Carll Tucker

Secretary

Matthew C. Fleming
20 Exchange Place

Assistant Secretary

John W. Hornor
136 East 79th Street

Treasurer

Cornelius R. Agnew
82 Beaver Street

Assistant Treasurer

Benjamin Strong
45 Wall Street

Managers

whose terms of office expire respectively in

1940

Cornelius R. Agnew
Charles P. Cooper
Mrs. Henry P. Davison
John I. Downey
William Hale Harkness
William M. Kingsley
Dean Sage
F. Louis Slade
Benjamin Strong

1941

Charles E. Adams
Thatcher M. Brown
William E. S. Griswold
G. Hermann Kinnicutt
David M. Look
Dunlevy Milbank
Mrs. Henry C. Taylor
Carll Tucker

1942

**John S. Burke
Robert W. Carle
Hugh J. Chisholm
Johnston deForest
Samuel H. Fisher
Matthew C. Fleming
Walter E. Hope
Robert A. Lovett
James B. Mabon

1943

Malcolm P. Aldrich
Artemus L. Gates
*George Gibbs
*Edward S. Harkness
John W. Hornor
Mrs. Yale Kneeland
Duncan H. Read
William Williams

Board meets second Monday of January, February, March, April, May, June, October, November and December

* Deceased 1940
** Resigned

STANDING COMMITTEES

Executive

Charles E. Adams
Cornelius R. Agnew
Malcolm P. Aldrich
Thatcher M. Brown
Johnston deForest
Artemus L. Gates
William E. S. Griswold
William Hale Harkness
John W. Hornor
William M. Kingsley
G. Hermann Kinnicutt
Dunlevy Milbank
Carll Tucker

Regular meeting on fourth Monday of each month

Auditing

David M. Look
William Williams

Dietary

John W. Hornor
Artemus L. Gates
*Edward S. Harkness
Duncan H. Read
Benjamin Strong
Mrs. Henry C. Taylor

Engineering

*George Gibbs
Artemus L. Gates
John I. Downey

Finance

Robert A. Lovett
Malcolm P. Aldrich
Cornelius R. Agnew

Grounds

Carll Tucker
Hugh J. Chisholm
Mrs. William R. K. Taylor
Executive Chairman
Mrs. Edward S. Harkness
Mrs. Edwin O. Holter
Mrs. G. Beekman Hoppin
William M. Kingsley
G. Hermann Kinnicutt
Mrs. Albert R. Lamb

House

F. Louis Slade
*George Gibbs
Charles E. Adams
Walter E. Hope
Dunlevy Milbank

Insurance and Pensions

William E. S. Griswold
Cornelius R. Agnew
Charles P. Cooper
Johnston deForest

* Deceased 1940

STANDING COMMITTEES *(Continued)*

Intern

Robert W. Carle
Dunlevy Milbank
William Hale Harkness
John W. Hornor
William Williams

Laundry

Johnston deForest
Matthew C. Fleming
Hugh J. Chisholm
*George Gibbs

Nominating

Johnston deForest
Thatcher M. Brown
Cornelius R. Agnew
Matthew C. Fleming
John W. Hornor
G. Hermann Kinnicutt

Nursing

G. Hermann Kinnicutt
Dean Sage
Mrs. Thatcher M. Brown
Miss Marie C. Byron
Mrs. Henry P. Davison
Mrs. Frederic F. deRham
Rustin McIntosh, M.D.
Walter W. Palmer, M.D.
Mrs. E. T. H. Talmage
Benjamin P. Watson, M.D.
Allen O. Whipple, M.D.
Mrs. Staunton Williams

Real Estate

Johnston deForest
John I. Downey
Cornelius R. Agnew

Vanderbilt Clinic

Duncan H. Read
James B. Mabon
Charles E. Adams
Mrs. Stafford McLean
Mrs. Samuel G. Ordway
William Williams

The President is ex officio a member of all committees.

The Executive Vice-President is ex officio a member of the Vanderbilt Clinic, House and Nursing Committees.

The first named member of each committee is its Chairman and the second named is Vice-Chairman. This applies to all committees except the Executive Committee whose officers are identical with the Board of Managers.

* Deceased 1940

BOARD OF WOMEN MANAGERS

Honorary President

Mrs. Ernest R. Adee

President

Mrs. Frederic F. deRham

Vice-Presidents

Mrs. Carll Tucker

Mrs. Morton L. Schwartz

Recording Secretary, Mrs. John M. Schiff

Corresponding Secretary, Mrs. Wyllys R. Betts

Treasurer, Mrs. Grover O'Neill

Active Members

Mrs. Ernest R. Adee
Mrs. Anthony Adrian
Mrs. Henry M. Alexander
Mrs. George S. Amory
*Mrs. H. Adams Ashforth
Mrs. David E. Austen
Mrs. Frederick K. Barbour
Mrs. Frederic S. Battershall
Mrs. Anson McC. Beard
Mrs. Wyllys R. Betts
Mrs. Thatcher M. Brown
Mrs. G. Morgan Browne
Mrs. Stanley W. Burke
Mrs. Walter H. Close
Mrs. James H. R. Cromwell
Mrs. Casimir deRham
Mrs. Frederic F. deRham
Mrs. David Dows
Mrs. Daniel A. Freeman
Mrs. Charles V. Hickox
Mrs. William Deering Howe
Mrs. William W. Kennedy
Miss Katherine B. Lockwood
Mrs. Stafford McLean
Mrs. Manton B. Metcalf, Jr.
Mrs. Rodman B. Montgomery
Mrs. James K. Norris
Mrs. Grover O'Neill
Mrs. Samuel G. Ordway
Mrs. George E. Parkinson
Mrs. Joseph R. Ramée
Mrs. John K. Reckford
Mrs. Fortune Peter Ryan
Mrs. John M. Schiff
Mrs. Morton L. Schwartz
Mrs. Henry C. Taylor
Mrs. Daniel G. Tenney
Mrs. Daniel G. Tenney, Jr.
Mrs. Carll Tucker
Mrs. Duncan Van Norden
*Mrs. Harold Van Tine
Mrs. James P. Vogel

Honorary Members

Mrs. McCoskry Butt
Mrs. William K. Draper
Miss Anna B. Evans
Mrs. Paul Harrison
Miss Frances L. Howland
Mrs. Roswell Miller
Mrs. Thomas E. Satterthwaite
Mrs. Theron G. Strong

* Resigned

MEDICAL BOARD

Frederic H. Bartlett, M.D.
George F. Cahill, M.D.
Edward J. Donovan, M.D.
John D. Kernan, M.D.
Alfred G. Langmann, M.D.
Rustin McIntosh, M.D.
Howard H. Mason, M.D.
*J. Bentley Squier, M.D.
A. Ashley Weech, M.D.
*Herbert B. Wilcox, M.D.

PEDIATRIC SERVICE

Director

Rustin McIntosh, M.D.

Attending Pediatricians

Frederic H. Bartlett, M.D.
Alfred G. Langmann, M.D.
Howard H. Mason, M.D.
A. Ashley Weech, M.D.
*Herbert B. Wilcox, M.D.

Associate Attending Pediatricians

John M. Brush, M.D.
John Caffey, M.D.
Howard R. Craig, M.D.
Leonard T. Davidson, M.D.
John T. Howell, Jr., M.D.
John D. Lyttle, M.D.
Donovan J. McCune, M.D.
Katharine K. Merritt, M.D.

Assistant Attending Pediatricians

Hattie E. Alexander, M.D.
Harry S. Altman, M.D.
George B. Bader, M.D.
Robert W. Culbert, M.D.
Richard L. Day, M.D.
Elvira Goettsch, M.D.
Charles A. Lang, M.D.
William S. Langford, M.D.
Mathilde Loth, M.D.
Aildred A. Macdonald, M.D.
Laurence G. Pray, M.D.
James M. Sturtevant, M.D.
Charles L. Wood, M.D.

Assistant Pediatrician

Hilde Bruch, M.D.

Attending Dental Surgeon

Lewis R. Stowe, D.D.S.

Associate Attending Neurologist

Walter O. Klingman, M.D.

Attending Neuropathologist

Abner Wolf, M.D.

*Resigned

SURGICAL SERVICE

Attending Surgeon

Edward J. Donovan, M.D.

Assistant Attending Surgeons

William G. Heeks, M.D.
George H. Humphreys, M.D.
Louis M. Rousselot, M.D.

Attending Anesthetists

Virginia Apgar, M.D.
George E. Burford, M.D.

Attending Oral Surgeon

Henry Sage Dunning, M.D., D.D.S.

Assistant Attending Oral Surgeon

Douglas B. Parker, M.D., D.D.S.

EAR, NOSE AND THROAT SERVICE

Attending Otolaryngologists

James W. Babcock, M.D.
George R. Brighton, M.D.
John D. Kernan, M.D.

Assistant Attending Otolaryngologists

Daniel C. Baker, Jr., M.D.
George V. Browne, M.D.
Arthur J. Cracovaner, M.D.
Harry Neivert, M.D.
Page Northington, M.D.
Lee R. Pierce, M.D.

Assistant Otolaryngologists

Edwin B. Bilchick, M.D.
Sylvester Daly, M.D.
Feltz C. Davis, M.D.
Arthur Kellnor, M.D.
Robert L. McCollom, M.D.
George H. O'Kane, M.D.
DeGraaf Woodman, M.D.

UROLOGICAL SERVICE

Attending Urologists

*J. Bentley Squier, M.D. George F. Cahill, M.D.

Associate Attending Urologist

George W. Fish, M.D.

Assistant Attending Urologists

Harold H. Gile, M.D. John H. Rathbone, M.D.

Assistant Urologists

Meyer M. Melicow, M.D. John N. Robinson, M.D.

CONSULTING STAFF

The professional staffs of the various departments of the Medical School and other clinical divisions of the Medical Center, and

Pediatrics

Charles G. Kerley, M.D.

Surgery

William A. Downes, M.D.

OUT-PATIENT DEPARTMENT

Pediatric Clinic

Chief of Clinic

Donovan J. McCune, M.D.

Assistant Chiefs of Clinic

Elvira Goettsch, M.D. Laurence G. Pray, M.D.

Attending Pediatricians

Frederic H. Bartlett, M.D. Rustin McIntosh, M.D.
Alfred G. Langmann, M.D. A. Ashley Weech, M.D.
Howard H. Mason, M.D. *Herbert B. Wilcox, M.D.

* Resigned

Associate Attending Pediatricians

John M. Brush, M.D.
John Caffey, M.D.
Howard R. Craig, M.D.
Leonard T. Davidson, M.D.
John T. Howell, Jr., M.D.
Walter O. Klingman, M.D.
John D. Lyttle, M.D.
Donovan J. McCune, M.D.
Katharine K. Merritt, M.D.

Assistant Attending Pediatricians

Mary Adams, M.D.
Hattie E. Alexander, M.D.
Harry S. Altman, M.D.
George B. Bader, M.D.
Victoria C. A. Bergstrom, M.D.
Louise P. Brown, M.D.
Sidney S. Chipman, M.D.
Robert W. Culbert, M.D.
Richard L. Day, M.D.
John R. Gilmour, M.D.
Elvira Goettsch, M.D.
Robert E. Jennings, M.D.
Camille Kereszturi, M.D.
Charles A. Lang, M.D.
William S. Langford, M.D.
Mathilde Loth, M.D.
Aildred A. Macdonald, M.D.
Kenneth M. Metcalf, M.D.
Rhoda M. Mickey, M.D.
William B. Nevius, M.D.
Laurence G. Pray, M.D.
W. Russell Smith, M.D.
James M. Sturtevant, M.D.
Daniel A. Wilcox, M.D.
Charles L. Wood, M.D.

Assistant Pediatricians

Alfred L. Abrams, M.D.
Arthur E. Ackerman, M.D.
Arthur C. Allison, M.D.
G. Barton Barlow, M.D.
Lilian A. Boker, M.D.
Harold C. Brinn, M.D.
Winifred Bronson, M.D.
Hilde Bruch, M.D.
John A. Degen, Jr., M.D.
Ten Eyck Elmendorf, M.D.
Geoffrey W. Esty, M.D.
Harold T. Fuerst, M.D.
Peter Gaetano, M.D.
Louis Goldstein, M.D.
Albert Griesbach, M.D.
Grace Hardy, M.D.
Frederic S. Huntington, M.D.
*Henry W. Kaessler, M.D.
*Margaret Lawrence, M.D.
James H. Maroney, M.D.
Stephen D. Mills, M.D.
Howard Millstein, M.D.
Thomas W. Patrick, Jr., M.D.
Donald R. Reed, M.D.
Gerald S. Schuman, M.D.
Morris Siegel, M.D.
Hermann Vollmer, M.D.
Frank S. White, M.D.
Agnes G. Wilson, M.D.
Blandina Worcester, M.D.

* Resigned

Children's Surgical Clinic

Chief of Clinic

Louis M. Rousselot, M.D.

Attending Surgeon

Edward J. Donovan, M.D.

Assistant Attending Surgeons

William G. Heeks, M.D. George H. Humphreys, M.D.
Bruce M. Hogg, M.D.

Attending Anesthetist

George E. Burford, M.D.

PATHOLOGICAL LABORATORY

Pathologist ..... Beryl H. Paige, M.D.
Assistant Pathologist ..... Dorothy H. Andersen, M.D.
Technician ..... Helen G. Pietsch
Secretary ..... Otilie H. Nemec

CLINICAL PATHOLOGICAL AND BACTERIOLOGICAL LABORATORIES

Director of Bacteriology ..... Hattie E. Alexander, M.D.
Bacteriologist ..... Catherine L. Ellis, B.A.
Assistant Bacteriologists ..... Florence Geraghty, B.A.
Winifred Redman, B.A.

Secretary ..... Elsie Neumann
(to Aug. 31, 1939)
Mary Lou Duncan
(from Sept. 1, 1939)

Clinical Pathological Technicians ..... Ray Bennett
Elizabeth Bishop, B.A.
(from Aug. 1, 1939)
Margaret Curran
Grace Leidy, B.A.
Marion Smith, B.A.
(to July 31, 1939)
Josephine Van Ness, B.A.

CHEMICAL LABORATORY

Director ..... A. Ashley Weech, M.D.

Assistant Chemist ..... Elvira Goettsch, M.D.

Engaged in Chemical Research ..... Donovan J. McCune, M.D.
John D. Lyttle, M.D.
Robert W. Culbert, M.D.

Chemical Technicians ..... Ruth E. Graver, B.A.
Rose A. Grillo, B.A.
(from Sept. 1, 1939)
Winifred M. Grim, B.A.
Ruth C. Harris, B.A.
(to Aug. 31, 1939)
Grace E. Sly, B.S.
Zdenka Wolf, B.A.

Secretary ..... Jean P. Pindar, B.A.

ROENTGENOLOGY

Roentgenologist ..... John Caffey, M.D.

Nurse in Charge ..... Cecelia Duane Peck, R.N.

Technician ..... Edgar Watts

PHOTOGRAPHY

Photographer ..... Grace MacMullen, B.A.

Assistant ..... Mary E. Learned

ADMINISTRATIVE STAFF

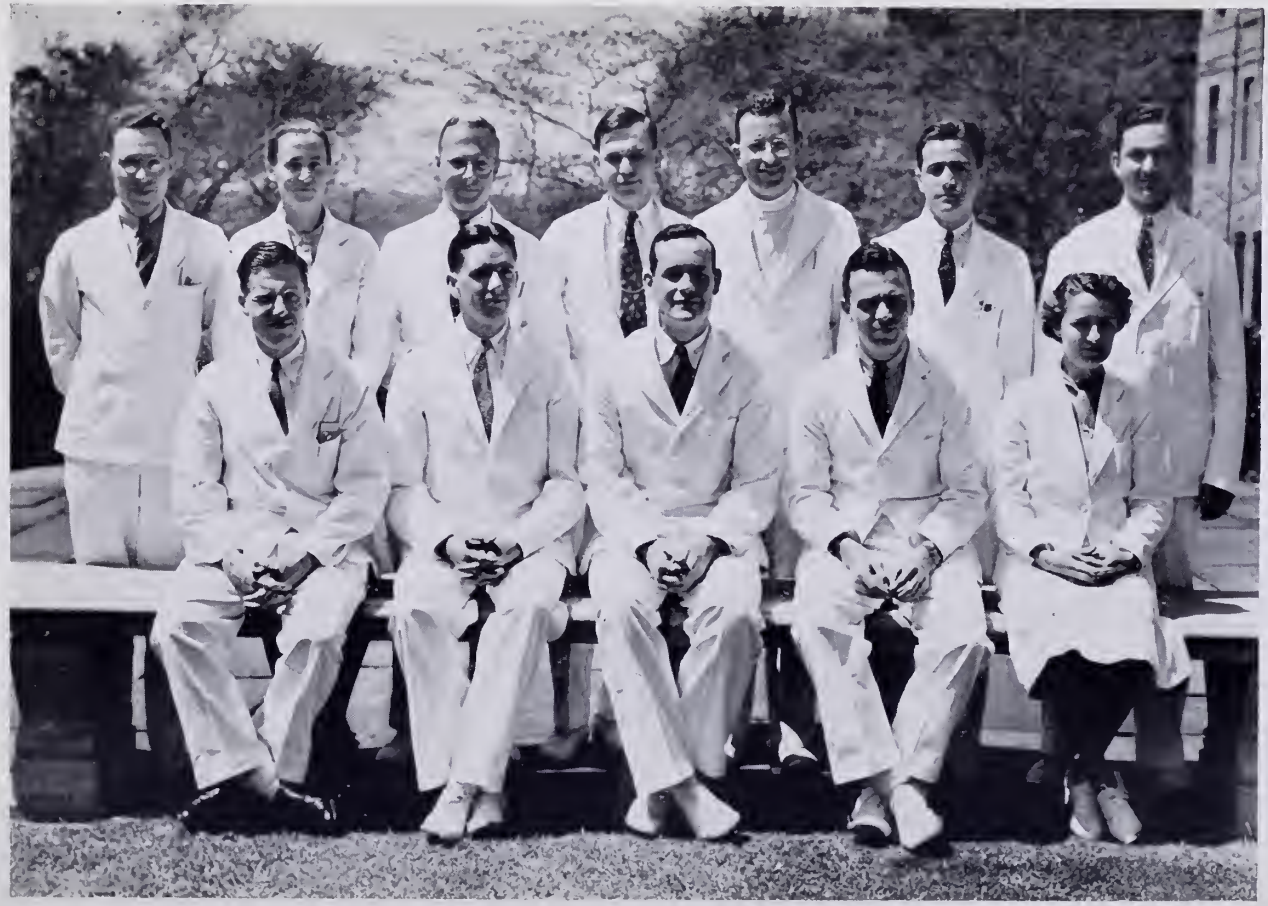
John F. Bush ..... *Executive Vice-President*
Ruth Campbell ..... *Superintendent*
Winifred Kaltenbach, A.B., R.N. ..... *Director of Nursing*
Mildred L. Stilwell ..... *Director of Social Service*

RESIDENT STAFF

Gilbert M. Jorgensen, M.D. ... Resident Physician from July 1, 1938 to June 30, 1939
Richard G. Hodges, M.D. ..... Assistant Resident Physician from July 1, 1938 to June 30, 1939
Resident Physician from July 1, 1939
Robert G. Shirley, M. D. ..... Assistant Resident Physician from July 1, 1939
William L. Barton, M.D. ..... Ear, Nose and Throat Resident from October 1, 1938 to March 31, 1939
Joseph J. Mahoney, M.D. ..... Ear, Nose and Throat Resident from April 1, 1939 to September 30, 1939
Fred J. Hunter, Jr., M.D. ..... Ear, Nose and Throat Resident from October 1, 1939

INTERN STAFF

Francis W. Alter, Jr., M.D. ... from January 1, 1938 to June 30, 1939
S. Gorham Babson, Jr., M.D. .. from January 1, 1938 to June 30, 1939
Frank Albert Disney, M.D. ... from January 1, 1938 to June 30, 1939
Jean Wells, M.D. ..... from January 1, 1938 to June 30, 1939
Henry S. Christian, M.D. ..... from July 1, 1938 to December 31, 1939
Weston M. Kelsey, Jr., M.D. .. from July 1, 1938 to December 31, 1939
Edward P. Duffy, Jr., M.D. .... from January 1, 1939
Benjamin M. Kagan, M.D. .... from January 1, 1939
Ralph E. Moloshok, M.D. ..... from January 1, 1939
Elizabeth Ufford, M.D. ..... from January 1, 1939
David McLean Greeley, M.D. .. from July 1, 1939
Paul S. Strong, M.D. ..... from July 1, 1939
John DeGarrs Stull, M.D. .... from July 1, 1939
Dorothea D. Vann, M.D. ..... from July 1, 1939



House Staff of The Babies Hospital, 1939

In Memoriam

EDWARD STEPHEN HARKNESS

MANAGER 1933-1940

DIED JANUARY 29, 1940

The death of Edward Stephen Harkness has removed from this Board a man of genuineness, simplicity and greatness of soul,—a source of inspiration and sound judgment, a guiding hand that led ever toward the heights, despite obstacle and hardship.

More than twenty years ago when the Presbyterian Hospital was still located on Park Avenue and the affiliation with Columbia but begun he sensed the Medical Center as it stands today and more,—as it will grow to be in usefulness and strength. More than other men was he gifted to grasp the future. Each forward step that we have made is impressed with his vision and fortified with his material support. Together they represent a completion essentially his own.

It would be presumptuous to enumerate his many and great contributions to the institutions allied at the Medical Center. His innate modesty shrank before worldly considerations. His concern was with spiritual values. His accomplishments stand eloquently enshrined in the multitude of lives made possible, made better, made happier by his foresight and generosity.

Edward Stephen Harkness, leader, benefactor, friend, we, your associates, bid you good-bye. Your presence is gone. The inspiration of your life remains.

Report to the Board of Managers

To avoid repetition, reference is made to the Report of the President, appearing in the Annual Report for 1939 of The Presbyterian Hospital in the City of New York, The Sloane Hospital for Women, the Vanderbilt Clinic and the Neurological Institute, for matters of general interest pertaining to The Babies Hospital as the Pediatric Department of the Medical Center.

Reference is also made to the Reports of the Director of Pediatric Service, of the Board of Women Managers, of the Cribside Social Service Committee and of the Directors of Nursing, Social Service and Recreational Therapy, appearing in this Annual Report. The reports referred to indicate very clearly the close inter-relation in the minds of the professional staff of teaching and research with the healing of the sick in a hospital such as this which is affiliated with a medical school. They also show the unusual interest of the ladies serving on the Board of Women Managers and the Cribside Social Service Committee and of the entire personnel of the institution in the comfort, happiness and welfare of our children, in addition to the professional attention they receive.

The year 1939 showed a decided increase over 1938 in the number of patients cared for. As a whole, the hospital operated at 70.2% of capacity. Wards operated at 72.7% of capacity, semi-private at 90% and private at 29.2%. The over-crowded condition of the semi-private service was mentioned in last year's report. No definite steps were taken during the year to provide additional space for semi-private patients because comprehensive plans, now unfortunately in abeyance, relating to the same problem throughout the entire Medical Center, were being studied. In The Babies Hospital, the situation continued to grow more acute during the first half of 1939. In the summer months, as is always the case, there were many vacancies. After early September, there were sporadic increases in the census of the semi-private service, but not to the extent which might have been expected.

The increased percentage of occupancy meant, of course, an increase in the number of patient days. This was accompanied by an increase of 9.5% in the average yield per patient day, which was reflected in much improved operations from a financial point of view. The greater number of patients resulted in larger Total Hospital Earnings. At the same time, the Allowances and Bad Debts written off were only 40.4% of Total Hospital Earnings, this year, as against 45.3% last year. The

direct consequence of this and of an increase in income from investments was a reduction in the deficit for the year from $83,461.77 in 1938 to $58,563.85 in 1939. The decrease in the deficit was entirely due to increased income, for the larger number of patients and higher cost of supplies resulted in a slight increase in Hospital Expenses and, in addition, it was necessary to set up a reserve of $2,168.73 because of a 25% reduction, during part of the year, in the rate of payments received from the Associated Hospital Service.

Analysis of the figures shows that a balanced budget cannot be achieved except through a continued strict control over expenses coupled with much greater use of existing hospital facilities and a reasonable limit on the amount of free or partially free care rendered. The cost of supplies has been kept pretty well in line. Everyone connected with the institution, from the professional staff down, has cooperated to this end. Their efforts in this respect are much appreciated. Total Hospital Earnings in 1939 increased 8.9% over 1938. Allowances were less (down 2.7%), resulting in Net Hospital Earnings 18.6% higher than last year. Total Hospital Expenses, on the other hand, increased only 3.2%. A further increase in the number of patients could be taken care of with relatively little additional expense. This applies particularly to private patients, where the census is low and allowances negligible.

During the year, two new members were elected to the Board of Managers and one resignation was accepted. Mrs. Yale Kneeland and Mrs. Henry C. Taylor, who for some time had met with the Board of Managers by invitation, were elected members. We have long had the benefit of their counsel but it has been a pleasure to welcome them to official membership on our Board. It was necessary to accept the resignation of Mr. John S. Burke because of his appointment to membership on the State Board of Social Welfare, which acts as a legal bar to membership on the Board of any hospital.

Shortly after the close of the year, the hospital suffered a serious loss in the death of Edward S. Harkness, who had been a member of the Board of Managers of The Babies Hospital since its affiliation with The Presbyterian Hospital in 1933. In addition to his many well-known benefactions to the Medical Center as a whole, in which this hospital shared, he made a number of donations specifically to The Babies Hospital, the importance of which cannot be over-emphasized. Notable among these were a substantial contribution to the Building Fund in 1929, the establishment in 1934 of the Edward S. Harkness Educational and Scientific Fund for the support of salaries paid by the College of Physicians and Surgeons to our teaching and research staff and the

establishment in 1936 of the Edward S. Harkness Endowment Fund. His passing creates a void which cannot be filled.

At various times during the year, a number of friends of the hospital were elected to membership in the Society of The Babies Hospital.

The Report of the State Department of Social Welfare, which made its periodic examination of the hospital during the year, mentions the need for facilities for the care of contagious diseases, especially of private and semi-private patients. This is a matter which has long been in the minds of the management and of the Director of Pediatric Service, but the addition of such facilities at present can be nothing more than a hope. Other services will have to be taken care of first. Nevertheless, the possibility of expansion in this direction must be kept in mind in planning any rearrangement of the space at our disposal.

The keen interest of the staff and personnel and the generous support of the many friends of The Babies Hospital are gratefully acknowledged.

Respectfully submitted,

William Hale Harkness
Vice-President

December 31, 1939

Report of the Director of Pediatric Service

I HAVE the honor of submitting the following report for the year ending December 31, 1939.

The resignation of Dr. Herbert B. Wilcox as attending pediatrician was received on the first of April, and was forwarded to the Board of Managers with the deepest regret. Dr. Wilcox joined the hospital staff in 1925 as director and chairman of the medical board and, as all friends of the hospital appreciate, had carried the organization through the most critical years of its existence, commanding at all times the respect and affection of his associates. To wish him godspeed in his new task as director of the New York Academy of Medicine, his colleagues tendered him a valedictory dinner, an occasion made doubly memorable by the disclosure of histrionic talents which up to that time had remained hidden beneath a bushel of predominantly pediatric preoccupation.

The hospital also lost during the past year the valued services of its attending urologist, Dr. J. Bentley Squier, whose resignation was necessitated by considerations of personal health. He is succeeded by Dr. George F. Cahill.

Other changes in the professional staff include the resignations of Dr. Robert W. Culbert, who has accepted a position in the city's Department of Health; of Dr. Richard L. Day, who has joined the pediatric staff of the New York Hospital and Cornell University; and of Dr. Leonard A. Hallock; also the appointments of Dr. Virginia Apgar, Dr. George B. Bader, Dr. Aildred A. Macdonald, and Dr. Laurence G. Pray.

With regret I record the death on September 30th of Dr. Martha Wollstein, who was the first resident physician to be appointed to The Babies Hospital and who had been its pathologist for forty-three years, from 1892 until her retirement in 1935.

The utilization of the hospital's clinical facilities, as gauged by the percentage occupancy of beds throughout the entire year, stood at a higher level than in any previous year during the past ten. For some time there has been a notable increase in demand for accommodations at the middle economic level—on the so-called semi-private service, the occupancy of which has been steadily mounting year after year. In 1939 this small service of 12 beds was filled to capacity or more on 148 days, the peak load of 167 per cent utilization having been reached on two days in February. The private and semi-private services taken

together were occupied to capacity on five days during the year. The hospital administration has been at some pains to find means to augment our accommodations for patients who are referred by members of the hospital's professional staff and who naturally wish to continue the personal relationship already established between doctor and patient, a relationship which must of necessity be interrupted on the ward services of a teaching hospital.

Great as is this need, however, it is in my opinion subordinate to the pressing demand for additional laboratory facilities. At the time the present building of The Babies Hospital was designed, it was the understanding that all the pediatric laboratories, both those designed for research and those intended for routine determinations, were to be housed within these walls. In keeping with this understanding, the medical school made no provision for pediatric laboratories in the construction of its original building, and has included none in subsequent expansions of its plant. Whatever the adequacy of The Babies Hospital laboratories at the time the building was first occupied in 1929, the fact must now be faced that our present quarters impose limitations which must give rise to the greatest concern. If The Babies Hospital is to maintain a position in the pediatric world commensurate with its opportunity, it is essential that some solution of this problem be found.

In view of these limitations and inconveniences, which affect more or less directly every branch of the service and every phase of our work, the activity and zeal of the staff denote a loyalty and spirit of cooperation which deserve the highest commendation. Thanks are due likewise to our colleagues in the Presbyterian and Sloane Hospitals and in the Neurological Institute who have assisted in the solution of a number of clinical problems.

It is a pleasure to express our gratitude to those who have made gifts to the hospital for special projects: to the Board of Women Managers for contributions to the Pediatric Psychiatric Clinic and to several other hospital expenses; to Mr. Arthur B. Borden for support of a study of pneumococcus infections; to the Borden Company for defraying the expenses of an investigation of iron-deficiency anemia; to the Commonwealth Fund for a final grant toward the Pediatric Psychiatric Clinic; to the Dazian Foundation and the Louis Livingston Seaman Fund for support of a study of vaginitis being carried out by Dr. Hardy; to Mr. and Mrs. Blake Lawrence for a gift to the Patients' Cheer Fund; to the Josiah Macy, Jr., Foundation for continued support of Dr. Bruch's studies on obesity in childhood; to Mead Johnson and Company for an investigation in the prophylaxis of whooping cough; to Merck and Com-

pany for additional supplies of sulfapyridine and similar compounds for clinical investigation; to Dr. Katharine K. Merritt and a large number of her friends who have made contributions to a study of bilirubinemia in small infants; to E. R. Squibb and Sons for sera of various types; and to many other friends of the hospital.

There have been twenty-four publications from the hospital during the year.

Respectfully submitted,

RUSTIN MCINTOSH, M.D.
Director of Pediatric Service

December 31, 1939

Report of the Board of Women Managers

On behalf of the Board of Women Managers I beg to submit the following report for the year 1939.

The Board has carried out its usual activities. The Cribside Social Service Committee, the Nursing Department and Recreational Therapy Department reports will be found elsewhere in the annual report.

No benefit was given this year as the Board again joined the United Hospital Campaign. The amount allotted in 1939 was $8,000, which was sufficient to carry on the regular activities throughout the year. Mrs. Morton L. Schwartz served as Group Leader with Mrs. Casimir deRham, Mrs. James McCosh Magie, Mrs. Joseph R. Ramée and Mrs. James P. Vogel as team captains. The amount raised by this group was $47,595.50.

The Board has continued its contributions to the Social Service Department, the Pediatric Psychiatric Clinic, the Four Funds (Emergency Nursing, Transfusion, Patients' Cheer and Breast Milk); purchased some much needed medical equipment and replenished worn-out hospital furnishings, as shown in detail in the Treasurer's Report.

Thanksgiving and Christmas baskets were provided as usual. Mrs. Anson McC. Beard was appointed to do the shopping for the Christmas toys for the hospital patients.

A Visiting Committee of two members has inspected the hospital monthly and the reports have proved of much interest at the Board meetings.

It is with pleasure that we welcome Mrs. Anthony Adrian, Mrs. George S. Amory, Mrs. G. Morgan Browne, Mrs. John K. Reckford and Mrs. Daniel G. Tenney, Jr., as regular members of the Board. We regret the resignation of Mrs. H. Adams Ashforth.

The Board of Women Managers wishes to thank the officers of the Fulton Trust Company for their continued kindness in allowing it the use of their Committee Room for downtown meetings, and also thanks Dr. McIntosh, Miss Kaltenbach, Miss Campbell and all the Staff of The Babies Hospital for their interest and service throughout the year.

Respectfully submitted,

Edith Schiff
Recording Secretary

December 31, 1939

REPORT OF THE TREASURER OF THE BOARD OF WOMEN MANAGERS

JANUARY 1, 1939 TO DECEMBER 31, 1939

Receipts:		
Balance on hand January 1, 1939		$ 396.28
Received from United Hospital Fund		8,000.00
Dues from The Board of Women Managers		310.00
Donations:		
Mrs. Walter H. Close		100.00
Mrs. F. S. Battershall		25.00
Refund from The Babies Hospital (on amount paid for Cabintent Incubator)		150.00
Total Receipts		$8,981.28
Disbursements:		
Social Service and Christmas Toys	$ 96.68	
To Cribside Social Service Committee:		
Contribution toward salaries of social workers and Thanksgiving baskets	2,500.00	
To Babies Hospital:		
For Emergency Nursing Fund	300.00	
For Transfusion Fund	200.00	
For Fund in Memory of Virginia Zachry	400.00	
For Patients' Cheer Fund	100.00	
For the Pediatric-Psychiatric Clinic	2,500.00	
For Recreational Therapy Department	1,750.00	
For Four Suction Machines	408.50	
For Decorations, Furniture and Equipment	441.09	
Total Disbursements		$8,696.27
Balance on hand, January 1, 1940		$ 285.01

Respectfully submitted,
CATHARINE P. O'NEILL
Treasurer

Report of the Social Service Department

I HAVE the honor of submitting the following report in behalf of the Social Service Department of The Babies Hospital.

During 1939, 730 children were studied intensively. Briefer contacts were had with 1,616 patients who were admitted to The Babies Hospital. The close of the year finds us with an intensive case load of 300, a figure which represents a 20 per cent increase over the number of cases on hand last year. Approximately one third of these patients are children who were referred to us by the Pediatric Cardiac Clinic for study and close home supervision. Referrals for home and school study, convalescent care, tuberculosis study, and referrals for financial help comprise the majority of the reasons for the initial referral. There were 1,584 visits made to patients' homes, 157 visits to cooperative agencies, schools, etc., and 321 home visits were made for the purpose of medical follow-up, of this number 117 visits were made for the Pediatric Tuberculosis Clinic.

We were able to place 319 children for convalescent or camp care during the past year. As these children frequently remain away many months the cost of this service, despite the many free and low cost places we are able to secure, is high. We are greatly indebted to the Cribside Social Service Committee of The Babies Hospital for defraying this large expense. The results of this service in terms of improvement in physical, and frequently mental health, seem to justify the cost and the efforts spent by the workers in the individual selection of the convalescent homes and the follow-up done.

We are very appreciative of the many things which the Cribside Social Service Committee makes possible for this department. Many services which we are now able to render would be impossible without their support.

Respectfully submitted,

MILDRED L. STILWELL
Director, Social Service

December 31, 1939

Report of the Cribside Social Service Committee

On behalf of the Cribside Social Service Committee, I have the honor of submitting the following report.

The Committee is delighted to have been able to meet the increased demands made upon the Social Service Department during the year 1939.

We have spent $2,783 for convalescent and camp care. For milk and food for our sick children we spent $1,216. We distributed an additional 10 quarts of milk a day which was given by the Hearst Free Milk Fund. We enjoyed providing food and clothing for many families at Thanksgiving and Christmas. This expenditure amounted to $450. The Committee was grateful for baskets of food and toys sent us by the pupils of Miss Hewitt's Classes. The Committee was pleased to receive so many letters of appreciation from those families whom we were able to assist. During the year it was possible for us to supply 419 families with clothing at a cost of $811. Warm underwear, sweaters, shoes for school children and blankets accounted for much of this expense. We helped 91 families with emergency financial assistance and 10 families received cribs or carriages.

The Committee assumed the additional expense of $1,800 on the salary budget.

The Lenten Sewing Class was very enjoyable and a success financially. We had a membership of 200. Approximately 550 garments were made and $1,000 in dues was received. We are continuing our endeavors at the Nearly New Shop. Mrs. Ballin was again our chairman.

The Committee wishes to express its appreciation for the staunch support of the Board of Women Managers; also for the generous donation of Mrs. Walter Harvey Close and Mrs. Frederick K. Barbour; as well as to many of our friends who assisted us, but whom we are unable to mention individually.

It is with deep regret that we report the resignation of Mrs. Harold Van Tine and Mrs. Frederick K. Barbour. Mrs. Van Tine has worked loyally for the Committee for 23 years, and it was due to the splendid efforts of Mrs. Barbour that the Cribside Committee and the Social Service Committee were combined at the time that The Babies Hospital became a unit of the Columbia-Presbyterian Medical Center. This affiliation of committees made it possible for the Committee to devote its entire interest to the assistance of the Social Service Department. Mrs. Barbour was chairman of the Committee for several years and was largely re-

sponsible for its greater development. It is pleasant to know that these ladies have expressed their desire to continue their interest in the Committee and the hospital.

It is a pleasure to the Committee to report that there has been no change in the efficient staff of the Social Service Department.

At the request of the hospital administration the capital assets of $12,828 were turned over to the general fund of The Babies Hospital.

The Committee is looking forward with interest to giving all the assistance possible to the Social Service Department in 1940.

Respectfully submitted

MARIE HOGUET RAMÉE
Chairman
The Cribside Social Service Committee

December 31, 1939

THE CRIBSIDE SOCIAL SERVICE COMMITTEE

Chairman ..... Mrs. Joseph R. Ramée
Vice-Chairman ..... Mrs. Manton B. Metcalf, Jr.
Secretary ..... Miss Hope Kingsley
Treasurer ..... Miss Dorothy Mills

ACTIVE MEMBERS

Mrs. Daniel C. Adams
Mrs. David E. Austen
Mrs. Grace Lee Ballin
Mrs. Frederick K. Barbour
Mrs. Archibald Barrow
Mrs. D. Emery Brennerman
Mrs. Paul Stilwell Brinsmade
Mrs. Donald F. Cammann
Mrs. Sidney deKay
Miss Marjorie Farson
Mrs. Leo C. Fennally
Mrs. Henry Holt
Mrs. Herman Hoops
Mrs. Leroy K. Howe
Mrs. Ernest V. Hubbard
Mrs. Abbott T. Hutchinson
Mrs. Albert Kingsbury
Miss Hope Kingsley
Mrs. W. H. W. Knipe
Miss Margaret Lancaster
Miss Katherine B. Lockwood
Mrs. Stafford McLean
Mrs. James McCosh Magie
**Miss Mary St. John Mairs
Mrs. Manton B. Metcalf, Jr.
Miss Dorothy Mills
Mrs. William B. Northrup
Mrs. Joseph R. Ramée
Mrs. John L. Riker
Mrs. H. B. Robie
Mrs. Robert D. Sterling
Mrs. Arthur H. Terry, Jr.
**Mrs. Harold Van Tine
Mrs. Blair Wailes
Mrs. George O. Walbridge
**Mrs. Earl R. Williams
Mrs. H. P. Williams
Miss Ethel Zabriskie

ASSOCIATE MEMBERS

Mrs. Henry Bartol
*Mrs. J. Arthur Brooks
Miss Mary T. Bradley
Mrs. Walter H. Close
Mrs. Oliver G. Jennings
Mrs. D. P. Kingsley
**Mrs. Blanchard Mundy
Miss Elizabeth Oakey
Mrs. Samuel Riker
Mrs. George Roberts
Mrs. Fielding Taylor
Mrs. Edmund Q. Trowbridge
Mrs. William H. Williams

HONORARY MEMBER

Mrs. Bernhard Hoffman

*Deceased
**Resigned

REPORT OF THE TREASURER OF THE CRIBSIDE SOCIAL SERVICE COMMITTEE

JANUARY 1, 1939 TO DECEMBER 31, 1939

Receipts:

Cash on hand and in bank January 1, 1939	$ 1,399.50
Cash in savings account January 1, 1939	7,600.99
Investments on hand January 1, 1939 (at par value)	7,000.00
Dues from Honorary Members	10.00
Dues from Active Members	402.00
Dues from Associate Members	50.00
Donations	105.00
From United Hospital Fund	5,400.00
From Board of Women Managers:	
Toward Social Service Salaries	2,500.00
Dividends from Nearly New Shop	1,490.60
Sewing Class Receipts	890.00
Interest on investments	393.23
Interest on savings account	153.14
Repayment by patients of advances and loans	557.35
From Babies Hospital:	
Income of Rumson Fund	720.04
For Milk for Babies	720.00
	$29,391.85

Disbursements:

Relief, assistance, convalescent care and extras for patients	$ 4,420.41
Milk for Babies	1,080.13
Nearly New Shop Expenses	100.00
Sewing Class Expenses	178.57
Needlework Guild Expenses	64.00
Insurance on automobile used for Social Service	94.29
Membership in Welfare Council	10.00
Salary—relief secretary	180.77
Sundries	491.69
To Babies Hospital:	
Annual Support of Bed	500.00
Toward Social Service salaries	9,116.28
Transfer to General Fund	12,828.57
	$29,064.71
Cash on hand and in bank December 31, 1939	327.14
	$29,391.85

Respectfully submitted,

DOROTHY MILLS

Treasurer.

REPORT OF THE PATHOLOGICAL LABORATORY

January 1, 1939 to December 31, 1939

Total deaths	100
Autopsies	44
Percentage of deaths which came to autopsy	44
Surgical specimens	263

BERYL H. PAIGE, M.D.
Pathologist

REPORT OF CLINICAL PATHOLOGY AND BACTERIOLOGY LABORATORIES

January 1, 1939 to December 31, 1939

Blood Examinations:	
Complete counts	9,935
Platelet counts	489
Bleeding time	367
Coagulation time	404
Prothrombin	1
Fragility tests	13
Heterophile agglutination tests	32
Matching and grouping	1,365
Serology:	
Kline tests	1,037
Urine Examinations	10,258
Concentration tests	90
P. S. P. tests	8
Tuberculin skin tests	3,738

* * *

Abdominal fluid cultures	47
Abscess cultures	151
Appendix cultures	31
Blood for Agglutinations:	
B. enteritidis	141
B. aertrycke	149
B. Typhosus	96
B. paratyphosus A, B, and C	186
B. dysenteriae	138
Br. melitensis	88
Br. abortus	103
Blood cultures	1,084
Cerebrospinal fluid cultures	275

Ear and mastoid cultures	546
Eye cultures	126
Gland cultures	48
Nose and throat cultures for K L	1,153
Nose, throat and mouth cultures for predominating organisms	2,814
Pleural fluid cultures	76
Precipitin tests and meningococcus agglutinations	14
Smears for miscellaneous examinations	1,839
Smears for Vincent's organisms	48
Solution cultures	247
Sputum cultures	32
Stools for blood	557
Stools for culture	486
Stools for ova and parasites	352
Tubercle bacillus cultures	125
Tubercle bacillus smears:	
Blood	3
Glands	24
Pleural fluid	16
Spinal fluid	10
Sputum	122
Stomach contents	52
Stool	18
Urine	10
Urine cultures	402
Vaginal cultures	106
Vaginal smears	1,466
Wound cultures	175
Guinea pig inoculations for Tbc	8
Virulence tests	13
Pneumococcus typings	1,103
Miscellaneous	65
Lung cultures	39
Cough plates	37
Tracheotomy tube cultures	17

HATTIE E. ALEXANDER, M.D.
Bacteriologist

REPORT OF THE CHEMICAL LABORATORY

January 1, 1939 to December 31, 1939

Whole Blood Examinations:

Non-protein nitrogen (696), urea nitrogen (372), urea clearance (106), creatinine (7), creatine (1), chlorides (1); sugar (routine 210, micro 11), glucose tolerance (routine 24, micro 22), galactose (1), galactose tolerance (micro 8), levulose tolerance (micro 1), insulin tolerance (1), adrenalin test (routine 2, micro 4), uric acid (4), sulfanilamide (22), neoprontosil (3), sulfapyridine (212), sulfamethylthiazol (20), sulfathiazol (9), pH (1), methemoglobin (1), hematocrit readings (26).

Total 1,765

Plasma:

Non-protein nitrogen (1), chlorides (53), sugar (1), albumin (79), globulin (79), fibrin (5), carbon-dioxide combining power (275), carbon-dioxide content (1), phosphorus (2), bilirubin (quant. direct 1, quant. indirect 1), acetone (16).

Total 514

Serum:

Non-protein nitrogen (routine 8, Kjeldahl 67), chlorides (36), calcium (391), phosphorus (452), phosphatase (207), cholesterol (total 545, free 544), total protein (Kjeldahl 2, drop method 31), albumin (routine 41, Kjeldahl 157), globulin (routine 41, Kjeldahl 157), euglobulin (Kjeldahl 1), pseudoglobulin I (1), pseudoglobulin II (1), carbon-dioxide combining power (11), carbon-dioxide content (29), Van den Bergh (48), bilirubin (routine 68, quant. total 10, quant. direct 91, quant. indirect 91, micro 1,089), carotin (33), acetone (1).

Total 4,153

Cerebrospinal Fluid (including cisternal and ventricular fluids):

Sugar (276), chlorides (237), protein (250), bilirubin (routine 8, quant. direct 2, quant. indirect 2, micro 2), Van den Bergh (1), carotin (1), diazo reaction (1), non-protein nitrogen (1), calcium (1), phosphorus (1), sulfapyridine (54).

Total 837

Subdural Fluid (including subarachnoid fluid):

Sugar (3), chlorides (3), protein (7), Van den Bergh (2), bilirubin (5), sulfapyridine (1).

Total 21

Edema Fluid (including ascitic and pleural fluids):

Non-protein nitrogen (Kjeldahl 4), total protein (Kjeldahl 5), bilirubin (quant. direct 1, quant. indirect 1), sulfapyridine (7).

Total 18

Fluid from Lymphangioma:

Non-protein nitrogen (Kjeldahl 1), total protein (Kjeldahl 1).

Total 2

Tumor Fluid:

Non-protein nitrogen (Kjeldahl 1), total protein (Kjeldahl 1).

Total 2

Fluid from Vagina:

Levulose (Seliwanoff test 1), cholesterol (total 1, free 1).

Total 3

Saliva:

Sulfapyridine (1).

Total 1

Breast Milk:

Non-protein nitrogen (Kjeldhal 1), total protein (Kjeldahl 1).

Total 2

Urine:

Sugar (1,243), acetone (334), diacetic (151), ketones (quant. total 83), galactose (3), fermentation test (3), ammonia nitrogen (5), total nitrogen (5), urea nitrogen (2), urobilin (59), creatinine (total 11, preformed 11), sulfapyridine (total 2, free 23), lead (2), pH (29), organic acids (57), diazo test (1), melanin (1), homogentistic acid (1), Bence-Jones protein (1), phenylpyruvic acid (3).

Total 2,030

Stool:

Bile (Gmelin's test 20).

Total 20

Gastric Contents:

Total acidity (8), free HCl (8).

Total 16

Vomitus:

Free HCl (3).

Total 3

Bladder Stones:

Calcium (1), phosphate (1), carbonate (1).

Total 3

Basal Metabolism:

Benedict-Roth (40), Haldane-Carpenter (40).

Total 80

Unclassified:

Congo red test (2).

Total 2

The total number of analyses recorded in this report is greater than in any year since 1932. The increase over the numbers reported for last year is more than 20 per cent. An appreciable part of the increase results from an unusually intensive interest of certain members of the staff in jaundice in newborn infants; the majority of the 1,089 micro-

bilirubin analyses of serum are attributable to this interest. It is not anticipated that the heavy demand will continue. Another factor in the general increase has been the need in the hospital for controlling dosages of sulfanilamide and sulfapyridine with chemical determinations of levels attained in the blood stream. When these newer forms of therapy first commanded general medical attention, the requisite chemical determinations were made for the several units of The Presbyterian Hospital in a centralized laboratory. Within the past year this work has had to be absorbed in the several departmental laboratories. There is every indication that the future will see a rise rather than a decline in the demand for work of this type. Finally, even when these specific items are removed from consideration, there remains evidence of a generally increased demand for analyses of all types.

In previous reports the Director has been pleased to call attention to the service made available to the hospital by the close affiliation within its laboratory of hospital technician and university research worker. It is a source of increasing concern that the growing needs of the hospital are making ever greater demands in time and in space of those whose main interest is along paths of investigation. The Director is convinced that the reputation enjoyed by the hospital in advanced medical circles has depended to no small extent upon its facilities for pioneer research with new methods of diagnosis and treatment. If its rôle as a pioneer is to continue, it is clear that steps must be contemplated to preserve the university aspects of work within its walls. The director of the laboratory is in full sympathy with the executive officers of the hospital as they face the important problem of attempting to balance a budget when income is patently insufficient; he would, however, fail in his duty if he did not frankly express his fear that too mueh curtailment will sooner or later injure the very elements upon which the reputation of the institution is based.

Present arrangements for supplying the hospital with blood analyses for sulfanilamide, sulfapyridine and sulfathiazol are not satisfactory. Funds have not been available to permit placing this work in the hands of a routine technician; it is being carried on at present on a temporary basis by several members of the hospital intern staff who have volunteered their time and interest. It is suggested that an ultimate economy will be effected if plans can be made to centralize this specific type of analytical work in a single laboratory operating for the entire Medical Center.

A. A. Weech, M.D.
Director

TABLE I

ANNUAL ATTENDANCE (TOTAL NUMBER OF VISITS) PEDIATRIC DIVISION OF THE VANDERBILT CLINIC

Years 1935-1939

	1935	*1936*	*1937*	*1938*	*1939*
MEDICAL UNITS					
General Clinic	22,541 (—6.8%)	21,895 (—3.2%)	24,366 (+11.3%)	26,034 (+6.9%)	27,241 (+4.6%)
Special Clinics	6,867 (—11.9%)	7,180 (+4.6%)	7,235 (+0.8%)	8,104 (+12.0%)	7,986 (—1.5%)
Total	29,408 (—8.8%)	29,075 (—1.3%)	31,601 (+8.0%)	34,138 (+8.0%)	35,227 (+2.8%)
Working Days*	271	272½	271	271	268½
Daily Average:					
General	83.2	80.3	89.9	96.1	101.5
Special	25.3	26.4	26.7	29.9	29.7
Total	108.5	106.7	116.6	126.0	131.2
SURGICAL UNIT					
Pediatric Surgery*	4,850	5,088	5,009	4,683	4,689
Working Days	271	272½	271	271	268½
Daily Average	17.9	18.6	18.5	17.3	17.5
COMBINED ATTENDANCE					
Annual	35,258 (—5.7%)	34,163 (—0.3%)	36,610 (+7.2%)	38,821 (+6.0%)	39,916 (+2.8%)
Daily Average	130.2	125.3	135.1	143.3	148.7

The figures in parentheses refer to increase (+) or decrease (—) with reference to the preceding year.

* Add approximately 6.5% to figure for General Clinic and Pediatric Surgery; Subtract 6.5% from figure for special clinics to determine the mean number of patients per session. See Annual Reports for 1936 and 1937.

TABLE II

NEW APPLICANTS AND NEW PATIENTS: MEDICAL UNITS OF THE PEDIATRIC SECTION OF THE VANDERBILT CLINIC

Years 1935-1939

	1935	*1936*	*1937*	*1938*	*1939*
New Applicants to Pediatric Admitting Unit	7,163 (—6.8%)	4,358 (—39.2%)	4,251 (—2.5%)	4,502 (+5.9%)	4,619 (+2.6%)
New Patients:					
1. Accepted directly by Admitting Unit for General Clinics:					
a. On day of application	1,644	1,250	907	1,168	1,188
b. Deferred appointments		673	720		
		1,923 (+17.0%)	1,627 (—15.4%)		
	(—27.2%)			(—28.2%)	(+1.7%)
2. Sloane Abnormal	304	310	225	328	436
3. Premature	49	58	19	37	44
4. Normal Infant	67	78	42	104	43
	2,064 (—24.7%)	2,369 (+12.9%)	1,913 (—19.3%)	1,637 (—14.4%)	1,711 (+10.5%)
5. New patients referred to Pediatrics for Consultation or General Work-up	1,905	1,748	903	1,938	2,813
Total New Patients	3,969 (—8.5%)	4,117 (+3.7%)	2,816 (—31.6%)	3,575 (+27.0%)	4,524 (+12.7%)
Proportion of New Patients acquired by Refer from other Clinics	48.0%	42.5%	32.1%	54.2%	62.2%
Proportion of New Applicants accepted directly by Pediatric Admitting Unit	22.9%	46.7%	57.8%	32.2%	26.3%
New Patients per day (General Clinic)					
1. Accepted Directly	6.1	7.1	6.0	4.3	4.4
2. Accepted by Refer	7.0	6.4	3.3	7.2	10.5
Total	13.1	13.5	9.3	11.5	14.9

Report of the Pediatric Division of the Vanderbilt Clinic

Compared with the preceding year the records of the Pediatric Out-Patient Department for 1939 show only inconspicuous variation with respect to new applicants, new patients and the total number of visits to clinic, (Tables I and II). The Pediatric Division accepted 46 per cent of those who applied for medical care (Table IV), a slightly higher rate of acceptance than that calculated for the other units of the Vanderbilt Clinic (Table III). In addition to the 46 per cent of applicants who were given immediate care in the Pediatric Division, 25 per cent were referred to other departments of the Vanderbilt Clinic, whence many returned to Pediatrics. These patients are accounted for in category 5 of Table II. Four per cent of applicants were admitted directly to The Babies Hospital. Only one fourth of the children who were brought to us for attention were referred to other institutions. It is safe to assert that no child was refused the services of this institution who presented either a problem with which we are especially equipped to cope or one characterized by elements of unusual medical interest. Thanks to the liberal policy of the administration, these two considerations, namely, the patient's needs and our own didactic requirements, take undisputed precedence over other elements that enter into the acceptance of new patients.

TABLE III

NEW APPLICANTS AND NEW PATIENTS IN ALL UNITS OF THE VANDERBILT CLINIC EXCEPTING PEDIATRICS

	1935	*1936*	*1937*	*1938*	*1939*
New Applicants ..	49,706 (—9.0%)	48,166 (—3.1%)	45,933 (—4.6%)	42,564 (—7.3%)	40,890 (—4.0%)
New Patients	22,146 (—8.9%)	17,567 (—20.7%)	18,072 (+2.8%)	16,327 (—9.7%)	15,047 (—7.5%)
Accepted	44.6%	36.5%	39.3%	38.4%	38.3%

In keeping with established custom Tables V, VI and VII are inserted into this report in order to demonstrate the extent to which ancillary diagnostic facilities are employed, the recognition of responsibility for carrying out prophylactic inoculations and the continued importance of the Special Clinics.

During the course of the year it has been found possible to establish daily Diagnostic Conferences for the benefit of the attending physicians. Previous attempts to accomplish this end have been defeated for reasons that were taken into account in the present effort. The new plan contemplates highly informal discussions that imply no obligation of attendance and which will continue or fail depending on their popularity. Various members of the Department of Pediatrics will be invited to lead the conferences. Up to the present time the gatherings have been representatively attended.

TABLE IV

DISPOSAL OF NEW APPLICANTS TO PEDIATRIC ADMITTING UNIT

	1936	*1937*	*1938*	*1939*
New Applicants	4,358	4,251	4,502	4,619
Accepted by Pediatric Clinic	1,923	1,627	1,844	2,112
	(44.1%)	(38.3%)	(40.9%)	(45.7%)
Referred to Other Divisions of Vanderbilt Clinic	1,336	1,314	1,339	1,170
	(31.3%)	(30.9%)	(29.8%)	(25.3%)
Admitted Directly to Hospital	160	180	132	169
	(3.7%)	(4.2%)	(2.9%)	(3.7%)
Referred out of Vanderbilt Clinic	909	1,130	1,187	1,168
	(20.9%)	(26.6%)	(26.4%)	(25.3%)

TABLE V

PARTIAL LIST OF SPECIAL DIAGNOSTIC EXAMINATIONS PERFORMED AT THE REQUEST OF THE PEDIATRIC DIVISION

	1935	*1936*	*1937*	*1938*	*1939*
Tuberculin tests (Mantoux)	3,387	3,182	3,311	3,410	3,744
Kahn tests	1,144	827	926	442	...
Kline tests	...	...	...	328	973
Schick tests	1,626	1,212	1,517	1,688	2,065
Blood counts	3,162	3,227	3,640	4,319	4,360
Platelet counts	43	23	149	50	93
Bleeding time	50	26	73	163	192
Clotting time	61	28	85	184	225
Fragility tests	...	...	8	2	4
Agglutination tests	...	...	...	...	142
E.S.R.	...	...	...	1,325	1,528
Urinalyses	3,221	3,004	3,119	3,135	4,241
Vaginal smears and cultures	457	655	654	900	640
Examinations of stools:					
(Chemical, Bacteriologic)	275	257	264	192	385
Nose and Throat cultures	523	1,058	1,061	1,554	1,583
Blood chemistry	350	507	492	384	426
Roentgen Examinations:					
General Clinic	1,383	1,428	1,474	1,690	1,744
Pediatric Tuberculosis	545	492	518	634	545
Research in Rickets	...	178	...	...	...
Research in Milk Products	...	...	129	345	29
Total	1,928	2,098	2,121	2,669	2,318
Photographs	89	219	167	131	83

TABLE VI

PROPHYLACTIC IMMUNIZATIONS

	1935	*1936*	*1937*	*1938*	*1939*
Vaccination (Smallpox)	779	588	523	539	501
Toxoid (Diphtheria)	986	638	626	677	737
Pertussis Vaccine	...	20	90	62	...

TABLE VII

PATIENTS DESIGNATED AS "ACTIVE" IN THE CENSUS OF THE SPECIAL CLINICS ON DECEMBER 31

	1935	*1936*	*1937*	*1938*	*1939*
Pediatric Tuberculosis	263	139	245	319	312
Follow-up: Medical	310	324	50	56	43
Follow-up: Surgical			232	237	297
Follow-up: Sloane Abnormal			70	66	45
Normal Infant	136	102	100	181	173
Cardiac	112	98	110	126	133
Premature	53	58	60	70	35
Allergy	77	85	...	...	...
Anemia	69	50	80	40	69
Epilepsy	45	52	45	51	58
Diabetes	18	12	17	14	18
Celiac	15	11	10	12	14
Psychiatry (Pediatric)	...	65	55	56	54
Physical Therapy (Pediatric)	40	46	61	46	113
Nephritis	...	...	...	85	133
Metabolism	...	...	...	36	44

From January to July Dr. Elvira Goettsch was in charge of sessions of the General Clinic; from July through December Dr. Laurence Pray supervised the clinic. It is felt that alternation of responsibility has done much to contribute new ideas and fresh initiative to the operation of the Out-Patient Department. Additional rotation is planned for the future.

Of the investigative projects that are under way in the Special Clinics, Dr. Grace Hardy's study of vaginitis and Dr. Hilde Bruch's inquiry into obesity in children deserve special mention. Both promise to cast light into obscure but highly important corners of clinical pediatrics.

Fortunately, changes in the medical personnel have not been numerous during the year. The Out-Patient Department enjoyed the privilege of supplying graduate medical instruction to several physicians who had just finished internships in medicine and who wished to amplify their knowledge of pediatrics before going into practice. Inasmuch as the ultimate reunion of internal medicine and pediatrics appears increasingly probable, there is reason to anticipate that requests of this sort will grow more numerous in the future.

In last year's report mention was made of the privilege accorded to the Pediatric Division of accepting patients somewhat older than our former age limit. This arrangement was also extended to include admis-

sion of such patients to The Babies Hospital when accommodations permitted. Although numerical account has not been kept of the patients whom we have seen by virtue of these concessions, it is worth while to mention at this time that we have found it to be of signal advantage in several instances involving patients who had been followed for several years in the Department of Pediatrics and over whom it is desired to maintain observation for some time in the future.

It is a pleasure to thank Miss Waechter and Mrs. McCoy, the Head Nurse and Assistant Head Nurse, respectively, for their kindness in maintaining and tabulating many of the accompanying records.

Respectfully submitted,

DONOVAN J. MCCUNE, M.D.
Chief, Pediatric Clinic

December 31, 1939

Report of the Director of Nursing

I HAVE the honor of submitting the annual report of the Department of Nursing of The Babies Hospital for the year ending December 31, 1939.

Because of the change from a thirteen weeks' to a twelve weeks' schedule, considerable adjustment of the plan of instruction for the affiliating students has been necessary during this year. In the new plan, students arrive for affiliation in three sections instead of two so that eighteen students are introduced to their pediatric nursing experience every four weeks. This has necessitated repeating all the nursing classes and some of the lectures twelve times in the year instead of eight as formerly. This arrangement, synchronizing as it does now with the other affiliations, simplifies the planning of the various services required in the complete nursing course.

Owing to the demands made by his private practice, Dr. Charles L. Wood found it necessary to give up his lectures to the student nurses. We were fortunate to have had his splendid lectures over a period of years and greatly regret that he found it impossible to continue. Dr. Richard G. Hodges, the Resident Physician of The Babies Hospital and Instructor on the faculty of Columbia University, has been appointed to give these lectures. We are pleased to have so satisfactory a successor to Dr. Wood.

The number of students sent to The Babies Hospital for the course in pediatrics is as follows:

Presbyterian Hospital, New York, New York	82
Memorial Hospital, Albany, New York	12
House of the Good Samaritan, Watertown, New York	20
Benedictine Hospital, Kingston, New York	11
St. Luke's Hospital, Newburgh, New York	16
Ellis Hospital, Schenectady, New York	22
Vassar Brothers Hospital, Poughkeepsie, New York	12
St. Peter's Hospital, Albany, New York	12
St. Elizabeth's Hospital, Utica, New York	18
St. Francis Hospital, Poughkeepsie, New York (discontinued)	4
Holyoke Hospital, Holyoke, Massachusetts (discontinued)	6
Graduate Affiliates	5
Total Students in Year	220

In the 1938 annual report the hope was expressed that the new Nurse Practice Act, which requires that all who nurse for hire be licensed,

would clarify the position of the women variously known as infants nurses, nursery maids or nursery nurses. The only constructive action in this matter was the defeat of a bill devised to license a "Child's Nurse." This was actually retrogressive in nursing practice and harmful to the public in that it would have granted licenses to practice certain branches of nursing other than the care of well children to inadequately prepared people. It is hoped that a more constructive plan may evolve during the year 1940. In the meantime The Babies Hospital is continuing the course for Infants Nurses and the demand for the graduates of this course would indicate its need in the community.

Sixteen Infants Nurses completed their training during 1939:

Vera M. Ballou	Greta E. Hammarberg
Edna V. Berg	Vera C. Jonason
Lillian A. Caine	Anna B. Kaszas
Gretchen E. Carman	Rita M. Malone
Barbara M. Clayton	Theresa L. McCarthy
Audrey T. Crawford	Helen E. Pratt
E. May Dean	Helen K. Tancik
Aileen Fairchild	Margaret E. Wilder

Report of the Infants Nurses' Registry:

Infants nurses placed in permanent positions	46
Infants nurses placed in temporary positions	314

These figures show an increase of 45 temporary positions as compared with 1938. The same number of permanent positions was filled.

This report would be incomplete without an expression of gratitude for the continued cooperation with the Nursing Department of the Administrative Department and the Medical Staff. The Board of Women Managers has contributed in many helpful ways to the Nursing Department. For all their gifts we are grateful, but most of all, we appreciate the generous gift which has made possible the continuance of the Recreational Therapy Department.

Respectfully submitted,

WINIFRED KALTENBACH
Director of Nursing

December 31, 1939

Report of the Department of Recreational Therapy

In 1939 there was an increase of 299 in the aggregate attendance and an increase of 160 individuals over the preceding year. The average attendance was 19, one more than in 1938 and the average length of stay five days. The longest stay in the department was 189 days.

Other statistics:	*1939*	*1938*
Aggregate attendance	4,733	4,434
Total number of individuals	1,072	912

During the year 1939, 718 children read 2,249 books. The system, started in 1937, whereby each infants nurse had three weeks' experience in caring for a library, was continued until September when Miss Madeline Butt volunteered for library work. The noticeable increase in the distribution of books has proved that this volunteer service is most satisfactory.

The children enjoyed the regular handwork activities of basketry, clay modeling, weaving, knitting, crocheting, painting and the making of appropriate favors for the various holidays. In addition crêpe paper weaving and paper pottery were introduced.

The children who were in the hospital for more than two weeks received lessons from Miss Marjorie McGinnis, the visiting teacher from the Board of Education.

One lecture on "The Child at Play" was given on the Roof to each of the twelve groups of affiliating students.

We wish to thank the following volunteers for reading aloud and otherwise entertaining the patients who were unable to leave the wards: Miss Nancy LaRocca, Miss Madeline Butt, Mrs. J. H. Roseberry and Mrs. Charles Newman; also, the Misses Mary Harris, Ruth Alexander, Carol Braner, Violet Rothwell, Molly Brewer, Barbara Shidle, May Flood, Betty Baldwin, Polly Overhysser, Hope Jerome and Jocelyn Bumstead, students from the Child Education Foundation whose education there is supplemented by practice teaching in this department.

The Nursery School was assisted by the Misses Margaret McLellan, Lucy Fassett, Ann Bates and Helen Smith, senior student teachers from the Child Education Foundation. It was found unnecessary to have a substitute teacher during the summer months, the work being taken care of by the two full-time workers in the department.

The department was particularly fortunate in receiving a number of beautiful sweaters and caps of various colors and sizes, handknit by the members of Cribside Social Service Committee. These articles of clothing add greatly to the appearance and spirit of the children while they are on the outside roof.

The program introduced last year of affording recreational activities on the wards was continued. Through this work 560 children who were unable to go to the Roof were reached during their period of convalescence. These children enjoyed games, puzzles, toys and handwork while recuperating. In this manner the service of the department was extended to more children for a longer period of time.

Respectfully submitted,

ISABEL GIBSON SKED
Director

December 31, 1939

CONDENSED STATEMENT OF FIFTY-ONE YEARS' WORK

Year	*Patients Admitted*	*Hospital Days' Treatment*	*Average Stay In Days*	*Percentage of Deaths, All Ages*	*Out-Patient Department*	
					New Patients	*Total Visits*
1889	214	4,393	20.5	26.6	....	....
1890	236	4,997	19.8	30.9	....	....
1900	386	10,942	27.8	37.6	1,000	4,754
1910	1,271	23,310	17.5	30.4	3,855	15,518
1920	1,586	16,548	10.1	23.5	4,410	16,034
1930	2,320	39,481	16.3	11.2	5,695	37,143
1931	2,152	35,266	15.6	9.9	6,399	36,174
1932	2,009	30,924	15.4	8.5	5,467	33,900
1933	2,324	35,225	14.7	6.6	5,424	34,882
1934	2,857	36,026	12.2	4.7	5,580	37,400
1935	3,207	39,795	12.1	4.7	4,899	35,258
1936	2,984	38,024	12.3	4.0	5,062	35,275
1937	3.082	41.843	13.1	3.8	3,857	36,610
1938	3,248	38,859	11.6	2.8	4,773	38,821
1939	3,456	41,530	11.7	2.8	5,763	39,916
Total 51 years	69,909	1,093,932			164,642	794,067

HOSPITAL CALENDAR

Meetings

Annual Board and Society, second Monday in April.

Board of Managers, second Monday of every month excepting the months of July, August and September.

Executive Committee, fourth Monday of every month.

Annual Meeting of the Board of Women Managers, second Tuesday in January.

Board of Women Managers, second Tuesday of every month, from October to May, inclusive.

Cribside Social Service Committee, regular monthly meetings from October to June.

Annual Meeting of Cribside Social Service Committee, in February.

GENERAL RULES

1. The beds of the Hospital are free to the needy poor. Others are charged according to their means.

2. Sick children up to 12 years of age are admitted, except those suffering from contagious diseases.

3. Applications for admission must be made at the Hospital during the day, from 9 to 5, although emergency cases are received at any time.

4. The Out-Patient Department, in the Vanderbilt Clinic of the Medical Center, is open daily throughout the year from 2 to 3 P. M., except on Saturdays, Sundays and holidays.

5. Visiting day for parents of ward patients is Wednesday or Thursday, and Sunday from 3 to 4 P. M.

6. Visitors to the Hospital are welcome any afternoon between 3 and 5.

BALANCE SHEET, DECEMBER

ASSETS

	1939	*1938*
HOSPITAL PROPERTIES AND EQUIPMENT AT BOOK VALUE:		
New York City:		
Sites and grounds	$ 150,000.00	
Building	1,667,925.31	$1,667,049.19
Furniture and equipment, and apparatus and instruments (less reserve for depreciation created prior to April 1, 1933, $39,762.57)	169,630.29	168,070.02
Rumson, New Jersey—land and buildings	23,952.10	23,952.10
Total hospital properties and equipment at book value	$2,011,507.70	$1,859,071.31
INVESTMENTS AT BOOK VALUE:		
Bonds (Approximate market quotation value—1939, $1,126,930.00)	$1,395,480.94	$1,643,238.46
Stocks (Approximate market quotation value—1939, $733,501.74)	829,891.73	753,577.47
Real estate mortgages—face amount	141,925.00	146,000.00
Real estate	50,862.68	50,862.68
Total investments at book value	$2,418,160.35	$2,593,678.61
HOSPITAL'S INTEREST IN UNSETTLED ESTATES (nominal amount of $1.00 each)	$ 17.00	$ 18.00
CURRENT ASSETS:		
Cash	$ 174,010.83	$ 150,191.78
Accounts receivable:		
Patients (less reserve—1939, $2,968.73)	20,495.80	21,217.58
City custodians' salaries	1,080.00	1,190.32
Accrued interest and dividends receivable	22,369.89	27,867.65
Inventory and supplies	424.17	783.35
Total current assets	$ 218,380.69	$ 201,250.68
NOTE RECEIVABLE, Estate of Francis P. Garvan	$ 75,000.00	$ 75,000.00
DEFERRED CHARGES—Unexpired insurance premiums, etc.	$ 1,069.26	$ 1,363.38
TOTAL	$4,724,135.00	$4,730,381.98

31, 1939 AND 1938

LIABILITIES

	1939	*1938*
CAPITAL ACCOUNT—Hospital Properties and Equipment	$2,011,507.70	$1,859,071.31
FUND RESERVES—(see schedule):		
Endowment and general fund reserves	$2,631,215.75	$2,773,650.65
Miscellaneous fund reserves	48,875.18	53,744.58
Total fund reserves	$2,680,090.93	$2,827,395.23
CURRENT LIABILITIES:		
Accounts payable, etc.	$ 15,332.02	$ 16,686.01
Advances and overpayments by patients	409.37	309.39
Total current liabilities	$ 15,741.39	$ 16,995.40
RESERVE FOR REPLACEMENTS AND MAINTENANCE OF HOSPITAL PROPERTIES AND EQUIPMENT	$ 16,794.98	$ 23,082.86
ADVANCE CONTRIBUTION FROM UNITED HOSPITAL FUND		$ 3,837.18
TOTAL	$4,724,135.00	$4,730,381.98

NOTES: No provision has been made for depreciation of Hospital properties and equipment since April 1, 1933; provision is made, however, by annual charges to operations for replacements and maintenance thereof.

The above balance sheet does not include any liability to Presbyterian Hospital for rent of the out-patient department or for general expenses which it has paid for account of Babies Hospital.

STATEMENT OF CURRENT REVENUE

For the Years Ended December 31, 1939 and 1938

	1939	*1938*
Hospital Earnings:		
Board of private patients	$ 13,031.60	$ 10,975.64
Board of friends of patients	835.00	521.25
Board of semi-private patients	21,534.44	19,986.99
Board of ward patients (received from the City of New York 1939, $15,993.96; 1938, $17,673.85)	58,282.53	48,956.24
Special nurses	23,602.11	17,164.75
Operating room fees	6,519.07	5,368.47
Laboratory fees	8,237.58	5,861.12
Roentgen ray service	12,646.29	11,914.06
Transfusions	1,007.75	315.75
Out-patient department	12,167.93	11,518.92
Telephone service	195.05	178.88
Sale of supplies to patients	843.22	453.09
Oxygen and helium treatments	289.84	
Nutrition fees	1,715.65	1,526.29
Refund of custodians' salaries	3,210.48	3,590.32
Receipts from meal service	344.40	
Miscellaneous	826.72	736.62
Total hospital earnings	$165,289.66	$139,068.39
Other Revenue or Income:		
Donations from individuals for current expenses	$ 16,719.81	$ 14,178.00
Donations from churches for current expenses	231.51	391.80
Donations for annual beds	2,500.00	1,750.00
From United Hospital Fund	25,312.80	12,790.56
Investment income for general purposes (less net loss from real estate operations, etc., 1939, $1,899.78; 1938, $1,433.75)	77,067.66	78,545.04
Investment income from Fund for Pediatric Purposes maintained by The Presbyterian Hospital	4,863.80	4,571.13
Income from Trustees of Estate of Harry S. Black	2,157.74	4,528.53
Income from Estate of Andrew J. Garvey	78.37	
Total other revenue or income	$128,931.69	$116,755.06
Total Appropriations of Income from Special Funds for Stated Purposes	$ 49,957.40	$ 45,248.24
Total Current Revenue	$344,178.75	$301,071.69
Transfer From General Fund of Amount Equivalent to Excess of Current Expenses Over Current Revenue	58,563.85	83,461.77
TOTAL	$402,742.60	$384,533.46

Note: Unrestricted legacies have been credited direct to general fund reserves.

STATEMENT OF CURRENT EXPENSES

For the Years Ended December 31, 1939 and 1938

	1939	1938
Administration Expenses:		
General executive and assistants:		
Salaries	$ 5,423.08	$ 5,372.23
Supplies	93.86	104.39
Admitting and information:		
Salaries	6,225.31	6,097.02
Supplies	333.10	203.96
Pensions and pension insurance	3,330.71	2,697.47
Insurance—fire, liability, etc.	2,004.66	2,028.15
Legal expense	500.00	504.96
Provisions for doubtful accounts receivable	2,168.73	
Miscellaneous	6,515.54	5,512.00
Total administration expenses	$ 26,594.99	$ 22,520.18
Professional Care of Patients:		
Bedside Care:		
Salaries:		
House staff	$ 3,049.92	$ 3,049.92
Nurses	37,395.77	39,076.36
Special nurses	20,283.20	14,440.00
Ward employees	5,197.00	5,225.87
Clerical employees	1,652.82	1,657.07
Supplies	10,868.93	8,746.59
Cost of supplies sold to patients	5,528.43	3,509.73
Transfusions	1,116.50	460.75
School of nursing:		
Salaries	5,839.92	5,766.84
Supplies	713.58	477.59
Doctors' offices:		
Salaries of secretaries	2,839.62	2,887.93
Supplies	75.77	91.65
Operating room:		
Salaries	7,139.77	7,365.64
Supplies	2,528.26	2,225.39
Out-patient department:		
Salaries	12,604.49	12,614.12
Supplies	991.94	951.31
Pediatric-Psychiatric Clinic	3,648.65	3,836.84
Social service:		
Salaries	4,144.76	6,088.46
Supplies	853.94	872.48
Laboratory service	33,867.96	33,848.96
Roentgen ray service:		
Salaries	8,310.88	8,380.57
Supplies	4,783.27	5,262.23
Oxygen and helium treatments	2,509.20	1,131.85
Total professional care of patients	$175,944.58	$167,968.15

STATEMENT OF CURRENT EXPENSES

FOR THE YEARS ENDED DECEMBER 31, 1939 AND 1938

(Concluded)

	1939	*1938*
HOUSE AND PROPERTY EXPENSES:		
Custodians' salaries	$ 3,210.48	$ 3,590.32
Building maintenance and operation, including heat, electricity, gas, refrigeration and elevator service	33,271.49	33,085.27
Housekeeping service	20,545.08	20,779.02
Laundry service	20,107.59	20,185.85
Food and meal service	58,321.50	56,252.59
Protective service	677.29	736.26
Telephone and telegraph	4,112.20	4,167.58
Total house and property expenses	$140,245.63	$138,796.89
PROVISION FOR REPLACEMENT AND MAINTENANCE OF HOSPITAL PROPERTIES AND EQUIPMENT	$ 10,000.00	$ 10,000.00
CURRENT EXPENSES MET FROM SPECIAL FUNDS FOR STATED PURPOSES	$ 49,957.40	$ 45,248.24
TOTAL CURRENT EXPENSES	$402,742.60	$384,533.46

NOTES: No provision has been made for depreciation of Hospital properties and equipment; provision is made, however, by annual charges to operations for replacements and maintenance thereof.

The above summary does not include charges for unpaid rent of the out-patient department or for general expenses paid by Presbyterian Hospital.

Professional Care of Patients expenses for 1938 have been reclassified to conform with the 1939 classification thereof.

FUND RESERVES, DECEMBER 31, 1939 AND 1938

	1939	*1938*
Endowment and General Fund Reserves:		
General Fund	$ 737,233.39	$ 880,668.29
Recreational Therapy Fund	1,000.00	
Edward S. Harkness Educational and Scientific Fund	600,000.00	600,000.00
Edward S. Harkness Endowment Fund	1,199,775.00	1,199,775.00
Reuel B. Kimball Fund	57,737.58	57,737.58
R. Bleecker Rathbone Fund	15,000.00	15,000.00
Rumson Fund	20,469.78	20,469.78
Total endowment and general fund reserves	$2,631,215.75	$2,773,650.65
Miscellaneous Fund Reserves:		
The Borden Pneumonia Fund	$ 520.27	$ 1,051.07
Fund for Cleft Palate Cases	8,739.01	12,080.69
Garvan Chemical Fund	28,109.17	28,109.17
Edward S. Harkness Educational and Scientific Fund (income)	916.67	916.67
Laboratory Development Fund	6,071.04	4,044.74
Fund for Miscellaneous Purposes	2,472.49	2,315.39
Patients' Cheer Fund	131.95	147.12
Pediatric-Psychiatric Clinic Fund	236.10	1,648.47
*Recreational Therapy Fund (income)	933.00	2,711.22
Rumson Fund (income)	745.48	720.04
Total miscellaneous fund reserves	$ 48,875.18	$ 53,744.58
Total Fund Reserves	$2,680,090.93	$2,827,395.23

* Formerly known as Educational Therapy Fund.

REPORT OF THE AUDITING COMMITTEE

To the President and Board of Managers of the Babies Hospital of the City of New York:

Gentlemen:

We report that we have had the books and accounts of the Treasurer, the Executive Vice-President and the Superintendent of The Babies Hospital of the City of New York for the fiscal year ended December 31, 1939, examined and audited by Messrs. Haskins & Sells, Certified Public Accountants, and herewith submit, as a complete and satisfactory audit of said books and accounts, their certificate dated April 5, 1940, together with the accompanying balance sheet as of December 31, 1939 and statements of current revenue and expenses for the year, setting forth respectively the financial condition of the Hospital at that date and the results of its operations for the year 1939.

We have checked the securities and cash balances at December 31, 1939, as shown in the accompanying balance sheet with certified lists obtained from custodians of the securities and acknowledgments of bank balances obtained from the depositaries, and found them in agreement.

David M. Look
William Williams
Auditing Committee

Dated, New York, April 10, 1940

ACCOUNTANTS' CERTIFICATE

The Babies Hospital of the City of New York:

We have examined the balance sheet and supporting schedule of fund reserves of The Babies Hospital of the City of New York as of December 31, 1939, and the related statements of current revenue and expenses for the year ended that date, have reviewed the system of internal control and the accounting procedures of the Hospital, and have examined or tested its accounting records and other supporting evidence by methods and to the extent we deemed appropriate. Our examination included verification of cash receipts, disbursements supported by approved vouchers, securities transactions and income from securities for the year, and cash balances and securities owned at the close of the year. We also made periodic reconcilements of bank balances, and reviewed the allowances to patients and accounts receivable written off.

In our opinion, the accompanying balance sheet and supporting schedule of fund reserves, and related statements of current revenue and expenses, with the footnotes thereon, fairly present the financial condition of the Hospital at December 31, 1939, and the results of its operations for the year ended that date, in conformity with generally accepted accounting principles, which principles have been followed by the Hospital on a basis consistent with that of the preceding year.

Haskins & Sells,
Certified Public Accountants

New York, April 5, 1940.

PURPOSE FOR WHICH INCOME OR PRINCIPAL OF RESERVE FUND IS USED

General Fund. It is intended to use the income toward the current expenses of the Hospital and to draw on the principal, when necessary, to meet expenditures not otherwise provided for.

Reuel B. Kimball Fund. The income is applied toward the current expenses of the Hospital, or that part thereof for the support of which the fund was donated.

The Borden Pneumonia Fund. For research work in pneumonia.

Fund for Cleft Palate Cases. To help defray expenses in connection with cleft palate patients.

Garvan Chemical Fund. To be used for laboratory research work.

Edward S. Harkness Educational and Scientific Fund. The income is used for the educational and scientific work of the Hospital in accordance with the agreement between the Hospital and Columbia University.

Edward S. Harkness Endowment Fund. The income is applied toward the current expenses of the Hospital.

Laboratory Development Fund. To cover unusual expenses incurred in connection with the educational and scientific development.

Patients' Cheer Fund. To purchase occupational toys for ward children.

Pediatric-Psychiatric Clinic Fund. To provide for the establishment and maintenance of a Pediatric-Psychiatric Clinic.

R. Bleecker Rathbone Fund. The income is applied toward the current expenses of the Hospital, or that part thereof for the support of which the fund was donated.

Recreational Therapy Fund. To help defray expenses of the recreational therapy treatment of patients.

Rumson Fund. The income is used to provide special relief under the direction of The Cribside Social Service Committee.

DONATIONS FROM INDIVIDUALS DURING 1939 FOR CURRENT EXPENSES

Adee, Mrs. Ernest R.	$ 50.00
Adee, Mr. George T.	5.00
Agnew, Mrs. George B.	50.00
Allen, Mr. George Marshall	10.00
Allendorf, Mrs. E. Eugene	.15
Alley, Mr. James C.	5.00
Anonymous	48.00
Auchincloss, Mrs. Hugh D.	50.00
Auchincloss, Mrs. Reginald G.	50.00
Baar, Mrs. Felicie F.	3.00
Baldwin, Mrs. A. T.	25.00
Ballard, Mrs. Edward L.	50.00
Barron, Mr. George D.	5.00
Bartol, Mrs. Henry C.	10.00
Bartow, Mrs. Henry S.	10.00
Battershall, Mrs. Fred S.	25.00
Bernheim, Dr. Alice	5.00
Beyer, Mrs. Eugene O.	5.00
Blair, Mrs. J. Insley	25.00
Bonbright, Mr. Irving W.	25.00
Borden, Mary Owen Memorial Foundation	100.00
Bridges, Mr. Robert A.	5.00
Buckner, Mrs. Thomas A.	7.00
Burlingham, Mrs. Charles	25.00
Burras, Mrs. Howard K.	10.00
Butler, Mrs. Nicholas Murray	100.00
Butterworth, Mrs. George F.	5.00
Carnegie, Mrs. Andrew	100.00
Chisholm, Mr. Hugh J.	1,000.00
Clarke, Mrs. Audrey	5.00
Cohen, Mr. Harry	1.00
Cribside Committee	600.00
Curtiss, Miss Maude H.	25.00
Cusack, Miss Ella F.	10.00
Dakin, Mrs. Henry Drysdale	10.00
Dana, Mrs. David T.	5.00
Dearborn, Mr. D. B.	5.00
Dewes, Miss Edith B.	2.00
Dommerich, Mrs. Louis W.	75.00
Dows, Mrs. David	10.00
Duryea, Mrs. Walter B.	10.00
Edgar, Mrs. James A.	5.00
Ellis, Mrs. Agnes W.	5.00
Evans, Miss Anna B.	25.00
Fahnestock, Mrs. Ernest	10.00
Fincke, Mrs. Benjamin C.	$ 3.00
Flagler, Mrs. Harry Harkness	25.00
Flexner, Dr. and Mrs. Simon	10.00
Forsyth, Mrs. George W.	1.00
Frank, Mr. Joseph S.	10.00
French, Mrs. John	25.00
Fries, Dr. Harold H.	10.00
Gottheil, Mrs. Paul	10.00
Greater New York Fund, Inc., a designated gift from The Friedsam Foundation, Inc., & B. Altman & Company	6,041.66
Greenough, Mrs. Busch	10.00
Grossmann, Mrs. Edward A.	5.00
Haskell, Mrs. Amory L.	25.00
Haskell, Mrs. J. Amory	2.00
Hays, Mrs. David S.	5.00
Henderson, Mrs. Edward Cairns	5.00
Hickox, Mrs. Charles V.	4,000.00
Hickox, Mrs. Charles V. through the Board of Women Managers	1,000.00
Hoe, Mrs. Richard March	10.00
Howland, Miss Frances L.	25.00
In Memory of Charles Le Bontillier	10.00
In Memory of Elizabeth Ruddock	5.00
In Memory of Dr. Martha Wollstein	25.00
In the Name of Alfred B. Phillips	3.00
James, Mrs. Arthur Curtiss	10.00
James, Mrs. Walter B.	10.00
Jennings, Mrs. Walter	200.00
Jones, Mrs. F. H.	25.00
Kelchner, Mrs. Wm. Wilson	10.00
Kornfeld, Mr. Alfred E.	5.00
Kress, Mr. Claude W.	2.00
Lapham, Mrs. Lewis H.	10.00
LeBoutillier, Mrs. G. H. T.	10.00
Lemlein, Mrs. Barton H.	1.00
Lew, Miss May G.	5.00
Lew, Mr. William Hung	5.00
Lew, Mrs. Yui Shee	10.00

DONATIONS FROM INDIVIDUALS DURING 1939 FOR CURRENT EXPENSES

(Concluded)

Liberman, Mr. Isaac	$ 5.00
Lindley, Mrs. Erasmus	20.00
Lipman, Mr. Walter L.	2.00
Lippmann, Mr. George	5.00
Lord & Thomas Employees	3.00
Lorillard, Mrs. Pierre	25.00
Luce, Mrs. Henry R.	10.00
Luquer, Mrs. Lea McIlvaine	25.00
McGlynn, Mrs. Frederick P.	10.00
McIntosh, Miss Marjorie	25.00
Marshall, Mr. M. Lee	10.00
Martin, Mr. William V.	5.00
Meier, Mr. Charles A.	5.00
Merrill, Mr. Charles E.	25.00
Metcalf, Mrs. Manton B.	15.00
Milbank, Mr. and Mrs. Jeremiah	100.00
Moore, Mrs. John Chandler	10.00
Morgan, Miss Caroline L.	50.00
Morgan, Mrs. Henry S.	25.00
Mortimer, Mr. Stanley	5.00
Murphy, Mrs. William D.	10.00
Newborg, Mr. Moses	10.00
Nichols, Mr. Acosta	10.00
Norton, Mrs. N. R.	5.00
Ogden, Miss Mary F.	5.00
Osborn, Mrs. William Church	25.00
Perkins, Mrs. George W.	100.00
Plaut, Mr. Joseph	10.00
Read, Mrs. George Rowland	5.00
Rousmaniere, Mrs. John E.	$ 10.00
Runk, Mrs. Charles A.	5.00
Sawyer, Miss Mildred	10.00
Saxe, Mr. Sigmund	10.00
Scoville, Miss Grace	100.00
Scribner, Mrs. Charles	10.00
Seeley, Mrs. Clinton Barnum	20.00
Sillman, Mr. and Mrs. Louis	10.00
Slade, Mr. Francis Louis	400.00
Sloan, Mr. Benson B.	10.00
Sloan, Mrs. Samuel	5.00
Sloane, Mrs. William	100.00
Spitzner, Mr. George W.	50.00
Stehlin, Mrs. Joseph	2.00
Suydam, Mr. Walter L., Jr.	20.00
Taylor, Mrs. Henry C.	1,043.00
Terry, Mr. Wyllys	100.00
Thacher, Mrs. Thomas D.	10.00
Tilford, Mrs. Henry M.	5.00
Tucker, Mrs. Samuel A.	5.00
Van Winkle, Mrs. A. S.	2.00
Weems, Mr. F. C.	3.00
White, Mr. A. N.	25.00
White, Miss Caroline	10.00
Zabriskie, Miss Ethel	15.00
Total donations from individuals during 1939 for current expenses	$16,719.81

DONATIONS FROM CHURCHES DURING 1939 FOR CURRENT EXPENSES

Fifth Avenue Presbyterian Church	$ 231.51
Total donations from churches during 1939 for current expenses	$ 231.51

DONATIONS DURING 1939 FOR ANNUAL BEDS

Anonymous	$ 250.00
Cribside Committee	500.00
Hewitt's, Miss, Classes	250.00
Phipps, Mrs. John S.	1,000.00
Valentine, Mrs. P. A.	500.00
Total donations during 1939 for annual beds	$2,500.00

LEGACIES CREDITED TO INVESTED FUNDS

During the Year Ended December 31, 1939

General Fund:	
Estate of Amelia P. Dixon	$ .33
Recreational Therapy Fund:	
Estate of Geraldine McAlpin Webster	1,000.00
Total legacies credited to invested funds	$ 1,000.33

DONATIONS CREDITED TO OTHER THAN INVESTED FUNDS

During the Year Ended December 31, 1939

Fund for Miscellaneous Purposes:		
Barbour, Mrs. Frederick K.	$ 100.00	
The Board of Women Managers	1,749.59	
Hornor, Mr. John W.	250.00	
Hoyt, Mrs. John Sherman	500.00	
Weech, Dr. A. A.	40.00	
		$ 2,639.59
Patients' Cheer Fund:		
The Board of Women Managers	$ 114.78	
Carnegie, Mrs. Andrew	50.00	
Lawrence, Mr. Blake L.	100.00	
Nadal, Mr. and Mrs. Henry	7.00	
		271.78
Pediatric-Psychiatric Clinic Fund:		
The Board of Women Managers	$ 2,500.00	
The Commonwealth Fund	1,860.00	
		4,360.00
Recreational Therapy Fund (income):		
The Board of Women Managers		1,750.00
Total donations credited to other than invested funds		$ 9,021.37

Respectfully submitted,

Cornelius R. Agnew

Treasurer

GIFTS TOWARD SUPPORT OF BEDS

A donation of $500 supports a bed for one year and entitles the donor to name it for that period.

1907. Mrs. P. A. Valentine, known as the "Anderson Valentine Bed," for 33 years.

1911. Mrs. P. A. Valentine, known as the "Philip and Lester Armour Bed," for 29 years.

1911. Mrs. John S. Phipps, for 28 years.

1914. The Cribside Committee, for 26 years.

1925. Anonymous, in memory of Elizabeth Short Crawford for 15 years.

1925. The Hewitt School Bed for 14 years.

CRIBS FURNISHED

Twenty-Five Dollars will furnish a crib for one year.

Two, furnished in perpetuity by gift in May, 1917, of $1,000 under the will of Mary Isabel Reese, widow of Brigadier-General Chauncey B. Reese, in memory of her only grandchildren, the little daughters of John and Sarah Brewerton Reese Jolly:

Sarah Brewerton Jolly, born Dec. 19, 1905; died Aug. 18, 1910.

Mary Courtenay Jolly, born Dec. 25, 1907; died March 25, 1914.

One, furnished in perpetuity by gift in March, 1936, of $500 by Mrs. William M. Shackford, in memory of Mrs. William T. Schley, given by her daughter, Olive Schley Shackford.

Three by Mrs. Louis W. Dommerich.

ENDOWED BEDS

(1) A gift of $10,000 shall entitle the donor to nominate a patient to use and occupy one bed in the common wards of the Hospital free of charge (except for special service) for not more than uinety days in any one year. When, however, the donor is an individual a gift of $5,000 or $3,000 shall entitle the donor to nominate a patient to use and occupy one bed in the common wards of the Hospital free of charge, as above, for not more than forty-five and twenty-five days in any one year respectively.

The donor may at the time of making the gift appoint to another in his stead such right to nominate, provided the appointee is acceptable to the Hospital.

Such right to nominate may be exercised only:—

(a) During the life of the person having the right to nominate, if such right is in an individual.

(b) For a period of fifteen years, if such right is in a Corporation, Society or Association.

(2) Endowed bed privileges are subject to all rules and regulations governing the admission, treatment, and discharge of patients.

(3) The Board of Managers may in their discretion, under special circumstances, accept gifts for the endowment of beds on such other terms and conditions as they may deem best calculated to promote the objects for which the Hospital was established and is maintained.

1892-1894	One by the Cribside Committee, known as "Cradyl-Nyst."
1894	One by Miss Ellen James Evans.
1894-1916	One by Mrs. Henry G. Trevor.
Jan. 15, 1895	One by Mrs. Evan T. Walker.
Jan. 23, 1895	One by Mrs. Richard Arnold in memory of Georgiana Arnold.
April 13, 1897	One by Mr. and Mrs. Chas. M. Fry, known as the "Mr. and Mrs. Chas. M. Fry Bed."
April 27, 1897	One by Mrs. Geo. Kemp, "For the use and purposes of the Hospital."
March 1, 1898	One by Mrs. Oliver G. Jennings, known as the "Brewster Bed."
1899-1902	One in memory of John Sherman Hoyt, Jr., by Mr. and Mrs. John Sherman Hoyt.
1902-1903	One in memory of Grace Osborn, by Mr. and Mrs. W. E. Dodge.
1902-1903	One in memory of Clara W. Wertheim, by Henry P. Wertheim.
May 14, 1904	One in memory of George Arents Brown, by Mr. and Mrs. George Arents.
1904-1907	One by Estate of Mrs. Chas. Harvey Hartman.
March 15, 1905	One by Mrs. J. Henry Lane.
April 22, 1905	One by Mrs. Daniel S. Lamont, known as the "Julia Lamont Bed."

1900-1907	One by Mrs. Elizabeth Chamberlin Lockwood in memory of Emily Beaver Chamberlin.
1908	One in memory of Elizabeth Marshall Butler, by Arthur W. Butler.
Jan. 18, 1910	One in memory of Kenneth M. Holt, by Dr. and Mrs. L. Emmett Holt.
July 19, 1910	One in memory of Peter Moller, by Edwin Clarence Moller.
Jan. 18, 1911	One by Emily A. Watson in memory of Wheeler Watson.
Dec., 1911	One in memory of David Bradley Martin, by Mrs. Bradley Martin.
Dec., 1912	One in loving memory of J. Bradley Cumings, endowed by his friends. "Greater love hath no man than this, that a man lay down his life for his friends."—*St. John 15:13.*
1907-1913	One by the Cribside Committee.
May, 1914	One by Mrs. Andrew Carnegie in memory of Archibald Fraser Barrow.
June, 1914	One by Mrs. Robert W. Todd, known as the "Mabel Todd Bed."
May, 1916	One by Mr. and Mrs. John Chandler Moore in memory of Edward de Bébian Moore.
May, 1916	One by Mrs. John Hubbard in memory of Margaret Fahnestock.
Dec., 1916	One by Mrs. Clarence M. Hyde, known as the "Clara Mathewson Hyde Bed."
June, 1917	One by Harris Brisbane Dick, known as the "Harris Brisbane Dick Free Bed."
Oct., 1917	One by Mrs. Edward S. Harkness, known as the "Thomas Stillman Taylor Bed."
Dec., 1917	One by Mr. and Mrs. Walter A. Hirsch in memory of John Walter Hirsch.
July, 1919	One by Mr. and Mrs. Daniel Schnakenberg in memory of their daughter, Anna Kate Bartlett.
May, 1919	One by Mrs. John Jay Knox in memory of John Jay Knox.
May, 1919	One by Mrs. John Jay Knox in memory of Dr. Reuel B. Kimball.
Dec., 1920	One by Mrs. Andrew Carnegie, "A thank offering for Louise Carnegie Miller."
Sept., 1921	One by the Estate of Jacob H. Schiff.
April, 1922	One by the Cribside Committee in memory of Sarah Elizabeth Williams.
June 14, 1922	One by Mr. and Mrs. Simon Guggenheim in memory of their son, John S. Guggenheim.
Jan. 22, 1923	One by Mr. and Mrs. Herman Armour Nichols "In loving memory of Marie Louise Nichols."
May 1, 1929	One by the Estate of Julia M. Stout.
Sept., 1930	One by Edith C. Thompson in memory of her mother, Mrs. Grace H. Thompson.
Nov., 1934	West End Collegiate Church.
Nov. 29, 1935	One by the Estate of Daniel Schnakenberg in memory of his children, Daniel Schnakenberg, Jr. and Marie Schnakenberg.
Sept. 14, 1936	One by the Estate of Carrie Guggenheim.
Dec. 23, 1938	One by the Estate of Emily S. Hornblower in memory of her stepdaughter, Susie Sanford Hornblower.

DONATIONS OF FLOWERS, BOOKS, TOYS AND MISCELLANEOUS ARTICLES

For the Twelve Months Ending December 31, 1939

Mrs. Daniel C. Adams
Mrs. Ernest R. Adee
Dr. Harry Altman
Mrs. George S. Amory
Mrs. Alvin Barach
Mrs. Frederick K. Barbour
Mrs. Archibald Barrow
Mrs. Anson McC. Beard
Mr. Sol Bearman
Mrs. Wyllys R. Betts
Board of Women Managers of The Babies Hospital
Mrs. Stanley Bond
Mrs. J. T. Brown
Mrs. Raymond G. Brown
Mrs. G. Morgan Browne
Miss Adele Buser
Miss Selina Campbell
Cheerful Letter Committee of Montclair, N. J.
Mrs. Walter H. Close
Mrs. Edward Franklyn Cole
Mr. and Mrs. J. O. Creager
Cribside Social Service Committee of The Babies Hospital
Mrs. John Davenport
Mrs. Harry Dennis
Miss Edith Dexter
Mrs. James W. Durkee
Mrs. Sonja Eisenminger
Employees of the Bell Telephone Co.
Mrs. Francis Engel
Mrs. Dorothy Ferb
Mrs. M. C. Ford
Mr. and Mrs. Albert Furth
Girl Scouts of Manhattan, Troup No. 50
Mrs. G. R. Gould
Hearst Free Milk Fund for Babies
Mrs. L. H. Hecht
H. J. Heinz Company
Miss Marguerite Hoguet
Miss Elizabeth Holden
Mrs. Herman Hoops
Mrs. Leroy K. Howe
Miss Frances L. Howland
Miss Winifred Kaltenbach
Mrs. E. A. King
Mrs. William A. Kissam
Mr. E. B. Kline
Miss Tessa Kosta
Mrs. William Lind
Dr. Mathilde Loth
Miss Ethel Lynch
Dr. John D. Lyttle
Mr. J. S. MacLeod
Mrs. Allen McIntosh
Mrs. James McCosh Magie
Medical Center Flower Shop
Dr. Katharine K. Merritt
Mrs. Manton B. Metcalf, Jr.
Mrs. Alice G. Mott
Needlework Guild of America, New York City Branch
New York Exchange for Women's Work
Mrs. William G. Nichols
Master Robert Olney
Mrs. Grover O'Neill
Mrs. S. Orange
Miss Florence Paley
Mrs. M. Paley
Lady Edwina Peek
Miss Elaine Perlman
Physically Handicapped Division of the Works Progress Administration
Pupils of Miss Hewitt's Classes
Mrs. Joseph R. Ramée
Mrs. William Robertson
Mrs. M. Robi
Mrs. J. S. Rodgers
Mrs. D. Kenneth Rose
Mrs. Fordyce B. St. John
St. John's Guild
"Santa Claus"
Mrs. John M. Schiff

DONATIONS OF FLOWERS, BOOKS, TOYS AND MISCELLANEOUS ARTICLES

(Concluded)

Miss Marilyn E. Seiden
Seventh Grade Girls of the Mount Washington Presbyterian Church
Mrs. Nelson Steele
Mrs. Robert D. Sterling
Sunday School Class (Primary Dept.) of the Fort George Church
Mrs. Henry C. Taylor
Mrs. Arthur H. Terry, Jr.
Mrs. Carll Tucker
Dr. Elizabeth Ufford
Miss Helen Wood
Miss Ethel Zabriskie

OFFICERS AND MEMBERS OF THE BOARD OF DIRECTORS OF THE BABIES HOSPITAL AND THEIR TERMS OF SERVICE*

Presidents

Mrs. Andrew H. Smith	1890–1891
Mrs. Alexander S. Webb	1891–1892
Mrs. Joseph T. Low	1892–1893
Joseph T. Low	1893–1894
Thomas E. Satterthwaite, M.D.	1894–1898
J. Hooker Hamersley	1899–1901
Oliver G. Jennings	1901–1906
William F. Havemeyer	1907–1908
John Sherman Hoyt	1908–1927
John I. Downey	1928–1933

Vice-Presidents

Mrs. Charles M. Fry	1890–1892
Mrs. Andrew H. Smith	1892–1893
J. Hooker Hamersley	1895–1898
Oliver G. Jennings	1899–1900
William F. Havemeyer	1902–1906
Oliver G. Jennings	1907–1933
Carll Tucker	1928–1933

Treasurers of Permanent Fund

William Fahnestock	1893–1894
Henry R. Kunhardt	1895–1913
Francis Louis Slade	1914–1933

Treasurers of Current Fund

Mrs. Thomas E. Satterthwaite	1889–1891
Mrs. Eben E. Olcott	1891–1896
Mrs. John B. Calvert	1897–1929
Duncan H. Read	1930–1933

Secretaries

Reuel B. Kimball, M.D.	1893–1894
B. Ogden Chisolm	1895–1921
Carll Tucker	1922–1927
John W. Hornor	1928–1933

* To 1933.

Served on Board of Directors

ADVISORY BOARD

William Fahnestock	1889–1892
Charles M. Fry	1889–1892
James A. Garland	1889–1892
Anson W. Hard	1889–1891
Robert Waller, Jr.	1889–1892

Directors

L. Emmett Holt, M.D.	1892–1924
Joseph T. Low	1892–1893
Mrs. Joseph T. Low	1892–1893
Mrs. Andrew H. Smith	1892–1896
Robert Waller, Jr.	1892–1893
William Fahnestock	1893–1896
James A. Garland	1893–1896
William F. Havemeyer	1893–1908
Mrs. John Hone	1893–1914
Reuel B. Kimball, M.D.	1893–1914
Thomas E. Satterthwaite, M.D.	1893–1905
A. Blair Thaw, M.D.	1893–1905
Frank Tilford	1893–1898
Mrs. Bryce Gray, Jr.	1894–1895
J. Hooker Hamersley	1894–1901
Henry R. Kunhardt	1894–1914
B. Ogden Chisolm	1895–1921
Mrs. John Jay Knox	1895–1917
Leon Marié	1895–1896
Matthew C. D. Borden	1896–1903
Mrs. Anna M. Beddall	1897–1902
Oliver G. Jennings	1897–1933
Edgar L. Marston	1897–1905
Alexander H. Stevens	1897–1898
Mrs. John B. Calvert	1898–1929
Felix M. Warburg	1899–1929
John Sherman Hoyt	1902–1933
Mrs. George R. Sheldon	1903–1908
James W. Lane	1904–1918
Walter B. James, M.D.	1906–1927
Francis Louis Slade	1908–
Mrs. Roswell Miller	1909–1924

James R. Sheffield	1909–1921
Carll Tucker	1915–
Theodore Hetzler	1916–1933
Nathaniel R. Norton, M.D.	1917–1933
Mrs. Lorenzo Daniels	1922–1924
E. Farrar Bateson	1922–1933
John I. Downey	1922–
Vanderbilt Webb	1924–1934
Mrs. Ernest R. Adee	1924–1933
Herbert B. Wilcox, M.D.	1925–1933
Mrs. Ira Barrows	1926–1928
William Darrach, M.D.	1928–1933
Michael Friedsam	1929–1931
John W. Hornor	1929–
Stafford McLean, M.D.	1929–1932
Duncan H. Read	1929–
Mrs. Henry C. Taylor	1929–1933
Hugh J. Chisholm	1929–
Francis P. Garvan	1929–1933
Mrs. Dexter Blagden	1930–1933
John S. Burke	1931–1939
Donald G. Price	1931–1933

Honorary Directors

William Fahnestock	1897–1901
James A. Garland	1897–1899
Mrs. Andrew H. Smith	1897–1901
Frank Tilford	1899–1901
Mrs. Roswell Miller	1925–1933
B. Ogden Chisolm	1925–1933

FORMER RESIDENT AND INTERN STAFF

1890–1936

*Martha Wollstein	1890–July, 1935	Pathologist
*Annette Lamphear	1891	Resident
Emily Lewi	1892	Resident
Mabel Cornish	1893	Resident
Emelyn L. Coolidge	1902	Resident
Dorothy M. Reed Mendenhall	1903–05	Resident
Louise Hutchensen	1904	Intern
*Elizabeth Finch	1905	Intern
Josephine Hemenway	Oct., 1905–Sept., 1911	Resident
Ida N. Laird	1906	Intern
Helen Hempstead	1907	Intern
Melvern L. Mallory	1907	Intern
Mary Beattie	Mar., 1907–Sept., 1907	Intern
Esther Leslie Jefferis	1908	Intern
Florence L. McKay	1908	Intern
Mabel L. Cobb	1909	Intern
Edith R. Hatch	1910	Intern
Viva B. Appleton	1910	Intern
Alan G. Brown	Sept., 1911–Jan., 1914	Resident
Mary Cleveland Harper	1911	Intern
Florence Child	1911	Intern
Augusta L. Rucker	1911	Intern
Dandridge P. West	Jan., 1912–Jan., 1913	Intern
Edward A. Morgan	Jan., 1912–Jan., 1913	Intern
F. Elmer Johnson	July, 1912–July, 1913	Intern
Henry E. Utter	Jan., 1913–Jan., 1914	Intern
Frank McLean	July, 1913–July, 1914	Intern
Harold K. Faber	July, 1913–July, 1914	Intern
John R. Ashe	Jan., 1914–July, 1914	Intern
Edward A. Morgan	Jan., 1914–Jan., 1916	Resident
A. E. Kuhlman	July, 1914–Jan., 1915	Intern
Charles B. Crawford	July, 1914–July, 1915	Intern
R. George McAlily	July, 1914–July, 1915	Intern
T. Crosson Clark	Jan., 1915–Apr., 1916	Intern
William H. Licht	July, 1915–Jan., 1916	Intern
Arthur Wight Benson	July, 1915–Jan., 1917	Intern
Hugh Chaplin	Dec., 1915–Jan., 1916	Intern
Hugh Chaplin	Jan., 1916–Apr., 1916	Resident
Douglas B. Leitch	Jan., 1916–Jan., 1917	Intern
T. Crosson Clark	Apr., 1916–Jan., 1917	Resident
Alfred Lee Loomis Bell	July, 1916–Jan., 1917	Intern
George B. Irving	July, 1916–July, 1917	Intern
Douglas B. Leitch	Jan., 1917–Jan., 1918	Resident
Charles A. Lang	Jan., 1917–Jan., 1918	Intern

* Deceased.

Herbert F. Jackson	Jan., 1917–Oct., 1917		Intern
Charles A. Lang	Jan., 1918–Jan., 1919	Resident	
Alton Goldbloom	Jan., 1918–Jan., 1919		Intern
*Helmina Jeidell	Jan., 1918–July, 1919		Intern
*Walter E. Paris	Apr., 1918–Sept., 1919		Intern
Alton Goldbloom	Jan., 1919–Jan., 1920	Resident	
Harry A. Naumer	Jan., 1919–Jan., 1920		Intern
Lewis Robbin	Jan., 1919–Jan., 1920		Intern
*Ralph C. Spence	Apr., 1919–Sept., 1920		Intern
Paul Webley Beaven	July, 1919–Jan., 1920		Intern
Paul Webley Beaven	Jan., 1920–Jan., 1921	Resident	
Maurice T. Briggs	Jan., 1920–Jan., 1921		Intern
Gordon Chown	Jan., 1920–May, 1920		Intern
William E. Sinclair	May, 1920–Jan., 1921		Intern
Virginia Murray Palmer	Sept., 1920–Sept., 1921		Intern
William E. Sinclair	Jan., 1921–May, 1921	Resident	
*Kenneth Millan	Jan., 1921–Jan., 1922		Intern
Jonathan P. Hadfield	Jan., 1921–May, 1921		Intern
Jonathan P. Hadfield	May, 1921–Jan., 1922	Resident	
Howard Reid Craig	May, 1921–Jan., 1922		Intern
L. Emmett Holt, Jr.	Sept., 1921–Sept., 1922		Intern
Howard Reid Craig	Jan., 1922–July, 1922	Resident	
Rustin McIntosh	Jan., 1922–July, 1922		Intern
George Bader	Jan., 1922–Jan., 1923		Intern
H. Bruce Chown	Apr., 1922–Apr., 1923		Intern
Rustin McIntosh	July, 1922–July, 1923	Resident	
Randolph G. Flood	July, 1922–Jan., 1923		Intern
L. C. Victor du Busc	Oct., 1922–Jan., 1924		Intern
John W. Whitbread	Jan., 1923–Oct., 1923		Intern
Franklin George Beall	Jan., 1923–Oct., 1923		Intern
Charles W. Martin	Apr., 1923–Sept., 1923		Intern
H. Bruce Chown	July, 1923–Oct., 1923	Resident	
Aubrey B. MacLean	Sept., 1923–Apr., 1925		Intern
Franklin George Beall	Oct., 1923–Jan., 1925	Resident	
Howard A. Gilmartin	Oct., 1923–Oct., 1924		Intern
James M. Sturtevant	Oct., 1923–Oct., 1924		Intern
Henry C. Bussiere	Jan., 1924–Jan., 1925		Intern
John P. Caffey	July, 1924–July, 1925		Intern
Lutfi Sa'di	Jan., 1925–July, 1925		Intern
James M. Sturtevant	Jan., 1925–Jan., 1926	Resident	
Kenneth Blanchard	Jan., 1925–Jan., 1926		Intern
Mathilde Loth	Apr., 1925–Apr., 1926		Intern
I. Newton Kugelmass	July, 1925–July, 1926		Intern
Kenneth D. Nichol	July, 1925–Oct., 1925		Intern
Gordon Oliver Matthews	Oct., 1925–Oct., 1926		Intern
Kenneth D. Nichol	Jan., 1926–July, 1927	Resident	
Andrew E. Amick	Apr., 1926–Apr., 1927		Intern
John Bernard Ahouse	July, 1926–July, 1927		Intern
Aubrey Kent Geddes	July, 1926–Jan., 1927		Intern

* Deceased.

Jerome C. Chapman	Oct., 1926–Oct., 1927		Intern
Grace Linklater Stone	Jan., 1927–Jan., 1928		Intern
Wilfred S. Fitzpatrick	Apr., 1927–Jan., 1928		Intern
Aubrey Kent Geddes	July, 1927–Jan., 1928	Resident	
David William Whaley	July, 1927–July, 1928		Intern
Mary R. Eleston	Oct., 1927–Oct., 1928		Intern
Wilfred S. Fitzpatrick	Jan., 1928–July, 1928	Resident	
John Mitchell Brush	Jan., 1928–July, 1928		Intern
Charles E. Robert Parker	Apr., 1928–Apr., 1929		Intern
John Mitchell Brush	July, 1928–Jan., 1929	Resident	
Aildred A. Macdonald	July, 1928–Jan., 1929		Intern
Sidney T. Doubilet	July, 1928–Jan., 1929		Intern
Robert Gardner Reynolds	Oct., 1928–Oct., 1929		Intern
Aildred A. Macdonald	Jan., 1929–Jan., 1930	Resident	
Thomas P. Cunningham	Jan., 1929–Jan., 1930		Intern
Frederick Henry Wilke	Jan., 1929–Jan., 1930		Intern
John F. Abraham	July, 1929–June, 1930		Intern
Clement P. Cobb	July, 1929–July, 1930	Assistant Resident	
William J. Heeks	July, 1929–July, 1930	Assistant Surgical	
Hugh Wellmeier	July, 1929–July, 1930		Intern
Henry Holden Wheaton	July, 1929–Jan., 1931		Intern
Amos U. Christie	Oct., 1929–Oct., 1930		Intern
Emily Gardner	Oct., 1929–Jan., 1931		Intern
David W. Sherwood	Oct., 1929–Apr., 1930	Assistant Resident	
Arthur F. Ackerman	Jan., 1930–Apr., 1931		Intern
Robert W. Culbert	Jan., 1930–Oct., 1931		Intern
Katharine Gray Dodge	July, 1930–Oct., 1931		Intern
Alice Potter	July, 1930–Oct., 1931		Intern
Sidney S. Chipman	July, 1930–July, 1931		Intern
Donovan J. McCune	July, 1930–July, 1933	Resident	
David Charles Roberts	Sept., 1930–Apr., 1931		Intern
John Langdon	Oct., 1930–Jan., 1932		Intern
Pierce D. Knott	Jan., 1931–Jan., 1932		Intern
Felice M. Begg	Jan., 1931–Apr., 1932		Intern
Sidney S. Chipman	July, 1931–Apr., 1932	Assistant Resident	
Norman A. Pokorny	July, 1931–July, 1932		Intern
Russell B. Scobie	July, 1931–July, 1932		Intern
Mary Adams	Oct., 1931–Oct., 1932		Intern
Hattie E. Alexander	Oct., 1931–Oct., 1932		Intern
Charles Bradley	Oct., 1931–Oct., 1932		Intern
Belle B. Dale	Oct., 1931–Oct., 1932		Intern
Norman T. Crane	Jan., 1932–Jan., 1933		Intern
Henry W. Kaessler	Jan., 1932–Jan., 1933		Intern
Rhoda M. Mickey	Apr., 1932–July, 1933		Intern
John R. Gilmour	July, 1932–July, 1933		Intern
George Malley	July, 1932–July, 1933		Intern
Charles L. Wood	July, 1932–July, 1933	Assistant Resident	
Merl E. Fisk	Oct., 1932–Jan., 1934		Intern
William B. Nevius	Oct., 1932–Oct., 1933		Intern
C. Louise Powers	Oct., 1932–Oct., 1933		Intern

Hugh C. Thompson, Jr. ..	Oct., 1932–Oct., 1933	.....	Intern
Richard L. Day	Jan., 1933–Jan., 1934	.....	Intern
Alfred Wayland Pinkerton	Apr., 1933–Apr., 1934	.....	Intern
John Harry Ebbs	July, 1933–July, 1934	..Assistant Resident	.....
Geoffrey W. Esty	July, 1933–July, 1934	.....	Intern
George C. Glass, Jr.	July, 1933–July, 1934	.....	Intern
Edith C. Robinson	July, 1933–July, 1934	.....	Intern
Charles L. Wood	July, 1933–July, 1936	.....Resident	.....
Bragg C. Cammack	Oct., 1933–Jan., 1934	Ear, Nose and Throat Resident	
William S. Langford	Oct., 1933–Oct., 1934	.....	Intern
Kenneth W. A. McLeod ..	Oct., 1933–Oct., 1934	.....	Intern
Patrick J. Maloney	Oct., 1933–Jan., 1935	.....	Intern
Ben Norton Greenburg ..	Jan., 1934–Apr., 1934	Ear, Nose and Throat Resident	
Stephen Brown	Jan., 1934–July 1935	.....	Intern
Hugh Francis Leahy	Jan., 1934–July 1935	.....	Intern
Arthur Kellnor	Apr., 1934–Oct., 1934	Ear, Nose and Throat Resident	
Mamie Shaw	May, 1934–July, 1935	.....	Intern
Luther L. McDougal, Jr.	July, 1934–Dec., 1934	.....	Intern
Lilian Adele Boker	July, 1934–Jan., 1936	.....	Intern
Joseph George Cutler ...	July, 1934–Jan., 1936	.....	Intern
Margaret Holden Jones ..	July, 1934–Jan., 1936	.....	Intern
Hugh C. Thompson	Oct., 1934–Feb., 1935	Ear, Nose and Throat Resident	
Frederick B. Joy	Jan., 1935–July, 1936	.....	Intern
Eleanor Steele Koch	Jan., 1935–July, 1936	.....	Intern
Daniel A. Wilcox	Jan., 1935–July, 1936	.....	Intern
Agnes Gibson Wilson	Jan., 1935–July, 1936	.....	Intern
George Hunter O'Kane ..	Apr., 1935–Oct., 1935	Ear, Nose and Throat Resident	
John Pierce Lambert	July, 1935–Jan., 1937	.....	Intern
William R. Phillips	July, 1935–Jan., 1937	.....	Intern
B. Harry Porter	Oct., 1935–Apr., 1936	Ear, Nose and Throat Resident	
Virginia Barrett	Jan., 1936–July, 1937	.....	Intern
Oliver Wm. Hill, Jr.	Jan., 1936–July, 1937	.....	Intern
Ralph V. Platou	Jan., 1936–July, 1937	.....	Intern
June B. Thomas	Jan., 1936–July, 1937	.....	Intern
John Sloan Mikell	Apr., 1936–Aug., 1936	Ear, Nose and Throat Resident	
Alfred L. Abrams	July, 1936-Jan., 1938	.....	Intern
Mary Ellen Heiss	July, 1936-Jan., 1938	.....	Intern
Martha K. Reese	July, 1936-Jan., 1938	.....	Intern
Daniel A. Wilcox	July, 1936-July, 1937	..Assistant Resident	.....
Wilson M. Wing	July, 1936-Jan., 1938	.....	Intern
F. Howell Wright	July, 1936-July, 1938	.....Resident	.....
William J. Neidlinger ...	Aug., 1936-Oct., 1936	Ear, Nose and Throat Resident	
George Ricchiuti	Oct., 1936-Apr., 1937	Ear, Nose and Throat Resident	
Gilbert M. Jorgensen	Jan., 1937-July, 1938	.....	Intern
James H. Maroney	Jan., 1937-July, 1938	.....	Intern
William J. Neidlinger ...	Apr., 1937-May, 1937	Ear, Nose, and Throat Resident	
Vahram Y. Kasabach	May, 1937-July, 1937	Ear, Nose and Throat Resident	
Lawrence C. Bachmann ..	July, 1937-Jan., 1939	.....	Intern
George E. Bradford	July, 1937-Apr., 1938	Ear, Nose and Throat Resident	
Walter L. Mitchell, Jr. ..	July, 1937--Jan., 1939	.....	Intern
Ralph V. Platou	July, 1937-July, 1938	..Assistant Resident	.....
Edward R. Schlesinger ..	July, 1937-Jan., 1939	.....	Intern
Robert G. Shirley	July, 1937-Jan., 1939	.....	Intern
Vahram Y. Kasabach	Apr., 1938-Oct., 1938	Ear, Nose and Throat Resident	

In the Matter of the Organization
and Incorporation of
THE BABIES HOSPITAL OF THE CITY
OF NEW YORK

WHEREAS, application has been made to the State Board of Charities for its approval of the organization and incorporation of the Babies Hospital of the City of New York, and

WHEREAS, on due inquiry and investigation, it appears to said board, desirable and proper, that the said institution shall be so established and incorporated.

NOW THEREFORE, in pursuance of, and in conformity with the provisions of Chapter 446, of the Laws of the State of New York passed May 18th, 1883, the said State Board of Charities hereby certifies that it approves of the organization and incorporation of the said The Babies Hospital of the City of New York, its certificate of incorporation of which is hereunto annexed.

IN WITNESS WHEREOF, the said Board have this September 6th, 1887, caused these presents to be subscribed by its officers and its official seal hereunto affixed.

(Seal) J. H. Van Antwerp, *Vice-President.*
Attest, James O. Fanning,
Assistant Secretary.

CERTIFICATE OF INCORPORATION

We, the undersigned, Jeannie T. Smith, Isabella B. Satterthwaite, Julia G. McNutt, Sarah J. McNutt and Isabella M. Banks, persons of full age and citizens of the United States and a majority of whom are citizens and residents of the State of New York, do by these presents, pursuant to, and in conformity with the act of the Legislature of the State of New York, passed on the 12th day of April, eighteen hundred and forty-eight, entitled "An Act for the incorporation of benevolent, charitable, scientific and missionary societies" and the several acts of the said Legislature amendatory thereof and supplemental thereto, associate ourselves together and form a society under the name and the style of "The Babies Hospital of the City of New York" by which name and title the said society shall be known in law and we further state that

FIRST. The object of the society is to provide medical and surgical aid and nursing for sick babies.

SECOND. The number of directors to manage such society shall be five.

THIRD. The names of the directors of such society for the first year of its existence shall be Jeannie T. Smith, Isabella B. Satterthwaite, Sarah J. McNutt, Julia G. McNutt, and Isabella M. Banks.

FOURTH. The term of existence of such society shall be fifty years from the date of these presents.

FIFTH. The place of business and the principal office of said society shall be located in the City and County of New York.

WITNESS our hands this 23rd day of June, A.D., 1887.
In the presence of

William E. Fay,

Jeannie T. Smith,
Isabella B. Satterthwaite,
Sarah J. McNutt,
Julia G. McNutt,
Isabella M. Banks.

STATE OF NEW YORK }
CITY AND COUNTY OF NEW YORK } ss.:

On this twenty-third day of June, one thousand, eight hundred and eighty-seven, before me personally came Isabella B. Satterthwaite, Sarah J. McNutt, Julia G. McNutt and Isabella M. Banks, to me known to be four of the individuals described in and who executed the foregoing instrument and severally acknowledged to me that they executed the same.

WILLIAM E. FAY,
Notary Public,
(SEAL) New York County.

STATE OF NEW YORK }
CITY AND COUNTY OF NEW YORK } ss.:

On this 6th of July, 1887, before me personally came Jeannie T. Smith, known to me to be one of the individuals described in, and who executed the foregoing instrument and duly acknowledged to me that she executed the same.

WILLIAM E. FAY,
Notary Public,
(SEAL) New York County.

I approve of the within certificate of incorporation, September 10, 1887.

C. DONOHUE, J.

ENDORSED.—Certificate of Incorporation of The Babies Hospital of the City of New York.

STATE OF NEW YORK }
OFFICE OF SECRETARY OF STATE } ss.:
Filed and Recorded September 14, 1887 }

DIEDRICH WILLERS,
Deputy Secretary of State.

We, the undersigned, Directors of The Babies Hospital of the City of New York, a corporation organized pursuant to and in conformity with an act of the Legislature of the State of New York, passed on the 12th day of April in the year one thousand eight hundred and forty-eight, entitled "An act for the incorporation of Benevolent, Charitable, Scientific and Missionary Societies," and the several acts of the said Legislature amendatory thereof and supplemental thereto, do hereby certify that at an annual meeting of the Corporation of The Babies Hospital of the City of New York, held on the 11th day of January, in the year one thousand eight hundred and ninety-eight, it was by a majority vote determined to change the number of directors of the said The Babies Hospital of the City of New York from five (5) to fifteen (15), so that thereafter the number of directors of the said The Babies Hospital of the City of New York, should be fifteen (15).

Dated, January 11, 1898.

THOMAS E. SATTERTHWAITE,
H. R. KUNHARDT,
L. EMMETT HOLT,
R. B. KIMBALL,
CAROLINE E. L. KNOX.

State of New York, }
County of New York } ss.:

On this 22nd day of November, 1898, before me came Thomas E. Satterthwaite, Henry R. Kunhardt, L. Emmett Holt, Reuel B. Kimball and Caroline E. L. Knox, to me known to be the individuals described in and who executed the within instrument, and severally acknowledged to me that they executed the same.

E. V. THORNALL,
Notary Public, New York County.

CERTIFICATE OF INCREASE IN THE NUMBER OF DIRECTORS

of

THE BABIES HOSPITAL OF THE CITY OF NEW YORK

Pursuant to Section Thirty of the Membership Corporations Law

We, the undersigned, being respectively the President and the Secretary of The Babies Hospital of the City of New York, do hereby certify as follows:

1. The name of the corporation is The Babies Hospital of the City of New York.

2. The corporation was originally incorporated as "The Babies Hospital of the City of New York," by duly executed Certificate of Incorporation dated June 23, 1887, approved by the State Board of Charities September 6, 1887, approved by Mr. Justice Donohue of the Supreme Court of the State of New York, September 10, 1887, and duly filed and recorded in the office of the Secretary of State of New York on September 14, 1887, pursuant to, and in conformity with the Act of the Legislature of the State of New York, passed on the 12th day of April, 1848, entitled "An Act for the Incorporation of Benevolent, Charitable, Scientific and Missionary Societies" and the several acts of the said Legislature, amendatory thereof and supplemental thereto.

3. The number of directors authorized by section Second of said Certificate of Incorporation was five (5). The number of directors was increased as of January 11, 1898, to fifteen (15). The number of directors was further increased as of February 21, 1929, to twenty-one (21). The number of directors was further increased as of February 10, 1932, to twenty-four (24).

The number of directors is to be increased to thirty-six (36).

IN WITNESS WHEREOF, we have made and subscribed this certificate in duplicate this 2nd day of March, 1933.

JOHN I. DOWNEY, *President.*

J. W. HORNOR, *Secretary.*

STATE OF NEW YORK }
COUNTY OF NEW YORK } ss.:

On this 2nd day of March, 1933, before me personally came JOHN I. DOWNEY and J. W. HORNOR, to me known and known to me to be the persons described in and who executed the foregoing certificate, and severally duly acknowledged to me that they executed the same.

J. T. KENNY,
Notary Public, New York County,
Clerk's No. 361, Register's No. 3-K-493,
Commission expires March 30, 1933.

(SEAL)

STATE OF NEW YORK }
COUNTY OF NEW YORK } ss.:

JOHN I. DOWNEY and J. W. HORNOR being severally duly sworn, do depose and say, and each for himself deposes and says, that he, the said John I. Downey is the President of The Babies Hospital of the City of New York, and he, the said J. W. Hornor is the Secretary thereof; that they have been authorized to execute and file the foregoing certificate by the votes, cast in person or by proxy, by a majority of all of the members of record of the corporation entitled to vote on an increase in the number of directors, and that such votes were cast at a special meeting of the members held at the Babies Hospital, Broadway and 167th Street, City, County and State of New York, on the 2nd day of March, 1933, at 4.00 o'clock in the afternoon, upon notice pursuant to Section 43 of the Membership Corporations Law.

JOHN I. DOWNEY

J. W. HORNOR

Subscribed and sworn to before me this 2nd day of March, 1933.

J. T. KENNY,
Notary Public, New York County
Clerk's No. 361, Register's No. 3-K-493
Commission expires March 30, 1933.

(SEAL)

STATE OF NEW YORK }
DEPARTMENT OF STATE } ss.:

I CERTIFY that I have compared the preceding copy with the original Certificate to increase the number of Directors of The Babies Hospital of the City of New York, filed in this department on the 9th day of March, 1933, and that such copy is a correct transcript therefrom and of the whole of such original.

WITNESS my hand and the official seal of the Department of State at the City of Albany, this ninth day of March, one thousand nine hundred and thirty-three.

FRANK S. SHARP
Deputy Secretary of State.

(Seal of the State of New York, Department of State)

CERTIFICATE OF EXTENSION OF CORPORATE EXISTENCE

of

THE BABIES HOSPITAL OF THE CITY OF NEW YORK

Pursuant to Section Forty-five of the General Corporation Law

WE, the undersigned, being respectively the President and the Secretary of The Babies Hospital of the City of New York, do hereby certify as follows:

1. The name of the Corporation is The Babies Hospital of the City of New York.

2. The Corporation was originally incorporated as "The Babies Hospital of the City of New York" by duly executed certificate of incorporation dated June 23, 1887, approved by Mr. Justice Donohue of the Supreme Court of the State of New York, September 10, 1887, and duly filed and recorded in the office of the Secretary of State of the State of New York on September 14, 1887, pursuant to and in conformity with the act of the Legislature of the State of New York passed on the 12th day of April, 1848 entitled "An Act for the Incorporation of Benevolent, Charitable, Scientific and Missionary Societies" and the several acts of the said Legislature amendatory thereof and supplemental thereto.

3. The term of existence of The Babies Hospital of the City of New York, as specified in Section Fourth of said certificate of incorporation, was fifty years from the date of the certificate of incorporation, namely, June 23, 1887, and the term of existence will expire on the 22nd day of June, 1937.

4. The duration of the Corporation shall be perpetual.

IN WITNESS WHEREOF, we have made and subscribed this certificate in duplicate this 29th day of April, 1935.

DEAN SAGE, *President*
MATTHEW C. FLEMING, *Secretary*

STATE OF NEW YORK }
COUNTY OF NEW YORK } ss.:

On this 29th day of April, 1935, before me personally came DEAN SAGE and MATTHEW C. FLEMING, to me known and known to me to be the persons described in and who executed the foregoing certificate and have severally duly acknowledged to me that they executed the same.

ARTHUR W. CLAUSEN
Notary Public, Queen's County,
Clerk's No. 249, Register's No. 206
New York Co. No. 130, Reg. No. 6C67
Bronx Co. No. 2, Reg. No. 2C36
My commission expires March 30, 1936.

(SEAL)

STATE OF NEW YORK }
COUNTY OF NEW YORK } ss.:

DEAN SAGE and MATTHEW C. FLEMING, being severally sworn, depose and say, and each for himself deposes and says, that DEAN SAGE is the President of The Babies Hospital of the City of New York, and that MATTHEW C. FLEMING is the Secretary

thereof; that they have been duly authorized to execute and file the foregoing certificate by the votes, cast in person or by proxy, of more than two-thirds of the members of record of the Corporation who were entitled to vote, and that such votes were cast at a meeting of the members called for that purpose upon like notice as that required for the annual meeting of the Corporation; that said meeting was held on the 9th day of April, 1935, at The Babies Hospital of the City of New York, Broadway and 167th Street, Borough of Manhattan, City and State of New York.

DEAN SAGE, *President*
MATTHEW C. FLEMING, *Secretary*

Sworn to before me this 29th day of April, 1935.
ARTHUR W. CLAUSEN
Notary Public, Queens County
Clerk's No. 249, Register's No. 206
New York Co. No. 130, Reg. No. 6C67
Bronx Co. No. 2, Reg. No. 2C36
My commission expires March 30, 1936.
(SEAL)

STATE OF NEW YORK }
DEPARTMENT OF STATE } ss.: 2717

I CERTIFY That I have compared the preceding copy with the original Certificate of Extension of Corporate Existence of The Babies Hospital of the City of New York, filed in this department on the 2nd day of May, 1935, and that such copy is a correct transcript therefrom and of the whole of such original.

WITNESS my hand and official seal of the Department of State at the City of Albany, this second day of May, one thousand nine hundred and thirty-five.

JAMES M. KELLY
Deputy Secretary of State.

(Seal of State)

No. 141887

STATE OF NEW YORK }
COUNTY OF NEW YORK } ss.:

I, ALBERT MARINELLI, Clerk of the said County and Clerk of the Supreme Court of said State for said County, Do Certify, That I have compared the preceding with the original Certificate of Extension of Corporate Existence of The Babies Hospital of the City of New York on file in my office, and that the same is a correct Transcript therefrom, and of the whole of such original.
Indorsed Filed. May 7, 1935.

In WITNESS WHEREOF, I hereunto subscribed my name and affixed my official seal, this 7th day of May, 1935.

ALBERT MARINELLI
Clerk.

(SEAL)

CONSTITUTION

As Amended June 27, 1939

ARTICLE I

NAME

This Society shall be known as "The Babies Hospital of the City of New York."

ARTICLE II

OBJECTS

To provide medical and surgical aid and nursing for sick and convalescent babies.

To educate parents and nurses in the care of sick and convalescent babies.

To afford medical students the opportunity to acquire a practical knowledge of pediatrics.

To promote research in medical science.

ARTICLE III

MEMBERS

The members of this Society are the Board of Managers, the active members of the Board of Women Managers and such other persons as shall from time to time be approved by a majority of members of the Board of Managers present at a stated meeting, and who shall have been nominated at a previous meeting by a Standing Committee appointed for that purpose by the Board.

ARTICLE IV

MANAGERS

There shall be a Board of Managers who shall be the Directors of the corporation, consisting of 36 members, divided into four classes of 9 members each; and the places of the said classes shall be vacant respectively on the second Wednesday of April at the end of one, two, three and four years beginning with the year 1934, so that nine members shall be elected by the Society annually, by ballot, to hold their seats for four years.

Twelve members of the Board shall constitute a quorum.

The Board of Managers shall at all times be fully authorized to execute all powers of the Society over all the estate and property of the Society. To it shall be committed the care of the funds of the institution, authority to make by-laws, rules and regulations, and to alter and amend the same; to fill vacancies in their own body, choose the officers of the Society, appoint agents, assistants and attendings, and generally to transact the entire business of the Society.

ARTICLE V

OFFICERS

The officers of the Society shall consist of a president, one or more vice-presidents, a treasurer, an assistant treasurer, a secretary and an assistant secretary, who shall be elected annually by the Board of Managers from their own number and who shall also be officers of the said Board. In addition thereto, the Board may appoint one or more assistant treasurers and assistant secretaries, and such other agents as may be from time to time determined upon and define their powers.

ARTICLE VI

In addition to the officers above named, there may be one or more honorary vice-presidents elected from time to time by the Board from its former members. They shall not be members of the Board of Managers but shall constitute an advisory board to assist and advise with the Board of Managers on Hospital matters.

ARTICLE VII

MEETINGS OF THE BOARD

The Board of Managers shall hold stated meetings on the second Monday of each month excepting the months of July, August and September, and may hold adjourned meetings when necessary. Special meetings of the Board may be called by the President or, in case of his absence or inability to act, by a Vice-President, or on written requisition of five members of the Board of Managers; but when special meetings are called the time and place of meeting and the subject proposed to be considered, shall be notified to the members at least two days previous to the meeting, and no other subject shall be discussed or acted upon at such meetings.

ARTICLE VIII

ANNUAL MEETING

A meeting of the members of the Society shall be held annually on such day after the expiration of the fiscal year as the Board of Managers may appoint.

Special meetings of the Society may be called at any time by the Board of Managers and shall be called by the Secretary upon the written request of the President, or a Vice-president, or ten members of the Society, specifying the purpose of such call. No other business than that so specified shall be transacted at such meeting.

At any meeting of the Society nine members shall constitute a quorum.

ARTICLE IX

MISCELLANEOUS

No manager or other officer shall receive, directly or indirectly, any salary, compensation or emolument from the Society, either as such officer or manager/or in any other capacity, unless authorized by the by-laws or by the concurring vote of two-thirds of all the managers. No manager or other officer shall be interested, directly or indirectly, in any contract relating to the operations conducted by the Society, nor in any contract for furnishing supplies thereto, unless authorized by the by-laws or by the concurring vote of two-thirds of the managers.

The Society shall not sell, mortgage or lease its real property unless authorized by the vote of at least two-thirds of the whole number of its Managers, provided that if there are 21 or more Managers the vote of a majority of the whole number shall be sufficient. No sale or mortgage other than a purchase money mortgage, of real property within the State, or lease thereof for more than five years, shall be made without leave of the Supreme Court in a judicial district in which some of the property is located. No indebtedness for any purpose whatever shall be incurred for more than one-third of the value of the property of the Society.

At the annual meeting of the Society the managers shall present a report verified by the President and Treasurer or by a majority of the managers showing the whole amount of real and personal property owned by the Society, where located and where and how invested; the amount and nature of the property acquired during the year immediately preceding the date of the report and the manner of the acquisition; the amount applied, appropriated or expended during the year immediately preceding such date, and the purposes, objects or persons to or for which such applications, appropriations or expenditures have been made; and the names and places of residence of the persons who have been admitted to membership in the Society during such year, which report shall be filed with the records of the Society and an abstract thereof entered in the minutes of the proceedings of the annual meeting.

ARTICLE X

AMENDMENTS TO THE CONSTITUTION

Amendments to the Constitution shall be proposed in writing at a regular meeting of the Board of Managers, and may be acted on at the next regular meeting of the Board, or at a special meeting called for that purpose; and shall be adopted only on a concurrence of a majority of the members present, but the affirmative vote must not be less than eleven.

BY-LAWS

As Amended June 27, 1939

ARTICLE I

RULES AND REGULATIONS

The Board of Managers shall prescribe rules and regulations respecting the management of the affairs of the Hospital. Such rules and regulations shall not be inconsistent with these By-Laws, and may be amended at any meeting of the Board of Managers by a majority of those present.

ARTICLE II

PRESIDENT

The President shall preside at all meetings of the Board. He shall appoint all special Committees, unless otherwise ordered, and shall perform such other duties as may be required by the Constitution and By-Laws. He shall also be ex officio a member of all committees.

ARTICLE III

VICE-PRESIDENT

In the event of a vacancy of the office of President, or during his absence or inability to act, his duties and powers shall devolve upon the Vice-President who has been longest in office, and, in the event of his absence or inability to act, then upon the Vice-President next in seniority of service. Should no Vice-President be able to act, a President pro tem shall be chosen by the Board.

ARTICLE IV

TREASURER

The Treasurer shall be charged with the custody of all papers and documents relating to the property of the Corporation, other than such as are mentioned in By-Law V, of all moneys belonging thereto, and of the seal. He shall keep an account in the name of the Corporation with an institution approved by the Board, and shall deposit therein all moneys immediately upon receiving them. He shall cause to be kept such accounts as may be necessary to show the receipts, expenditures, and financial condition of the Institution, or as may be required by the Finance Committee. These accounts shall be open at all suitable times to the inspection of the Managers. He shall pay no moneys without proper order, as is elsewhere provided.

In the event of a vacancy in the office of Treasurer, or during his absence or inability to act, his duties and powers shall devolve upon the Assistant Treasurer.

ARTICLE V

SAFE KEEPING OF SECURITIES

All bonds, stocks and other invested securities and evidences of value, shall be deposited for safe keeping with a trust company approved by the Board to be held for account of the Hospital and subject to the joint written order of the Treasurer and a member of the Finance Committee, or, in the absence of the Treasurer, of two members of the Finance Committee.

All transfers and assignments of any securities registered or standing in the name of the Hospital shall be executed under its seal by the President or the Vice-President together with the Treasurer or Secretary.

ARTICLE VI

SECRETARY

The Secretary shall be the Recording and Corresponding Secretary and shall keep the minutes of the proceedings of the Board of Managers, and preserve such records and papers as do not pertain to the office of Treasurer. He shall also be ex officio a member of the Executive Committee and shall keep minutes of said Committee.

He shall notify members of all meetings of the Board of Managers at least two days before the meeting. He shall notify members of their appointment on Committees, and generally perform such duties as usually pertain to the office.

He shall have charge of the correspondence of the Board, and shall prepare the Annual Report of the Managers and attend to its publication.

In the event of a vacancy in the office of Secretary, or during his absence or inability to act, his duties and powers shall devolve upon the Assistant Secretary.

ARTICLE VII

COMMITTEES

At the meeting in April, after filling the vacancies about to occur in their Board, the Managers shall elect an Executive Committee of eight or more members and Standing Committees of two or more members each, naming the Chairman and Vice-Chairman of each, as follows:

Standing Committees

Finance	Vanderbilt Clinic
Nominating	Dietary
Auditing	Social Service
Insurance and Pensions	Occupational Therapy
Convalescent	Engineering
School of Nursing	Laundry
House	Grounds

Board of Women Managers: There shall be a Committee known as the Board of Women Managers which shall make its own rules and assist in the general active work of the Hospital subject to the Board of Managers and the Executive Committee. Such Board may appoint a Crib Side Committee to assist in the general work of the Hospital, which Committee shall make its own rules and elect its own officers.

Visiting Committee: There may be a Visiting Committee, appointed from time to time by the President from among the members of the Board of Managers and/or the Board of Women Managers, whose duty it shall be to visit the Hospital and make recommendations and suggestions concerning its operation.

The members elected to these Committees shall hold office until the second Wednesday of the April succeeding their appointment, and thereafter until their successors are elected, unless otherwise ordered by the Board.

All members of the Executive Committee and the Chairman and Vice-Chairman of all Standing Committees shall be members of the Board of Managers; otherwise membership on Standing Committees shall not be limited to Board Members nor restricted by sex.

The Treasurer shall be a member of the Finance Committee. The Secretary shall be a member of the Nominating Committee. The Chairman of the Engineering Committee shall be ex officio a member of the Laundry Committee.

The Board may from time to time appoint such other Committees as it may deem advisable. It may fill vacancies in and add to the membership of all Committees.

Each Committee shall have advisory supervision over that Department of the Hospital designated by its name, as well as such other duties, including that of inspection, as may be assigned to each from time to time by the Board of Managers or the Executive Committee.

Chairmen of Standing Committees whose duties involve inspection of any parts of the Hospital shall be responsible for having inspections made at such times and under such rules as they or the Board of Managers may from time to time prescribe and shall report the results of such inspections periodically at meetings of the Board.

Chairmen of Standing Committees may, for the purpose of assisting their Committees in their duties, particularly those involving inspection, nominate additional members of their respective Committees subject to appointment by the Board.

ARTICLE VIII

EXECUTIVE COMMITTEE

The Executive Committee shall meet on the fourth Monday of each month and may hold special meetings when necessary or when called by the Chairman or two

members of the Committee. Three members in attendance at any meeting shall constitute a quorum.

It may, subject to the approval and control of the Board of Managers, exercise all the functions of the Board when the latter is not in session and shall have such powers as are given it by these By-Laws and as may be delegated to it from time to time by the Board.

It shall decide all questions relating to the admission, rejection and discharge of patients in conformity with the directions of the Board of Managers.

ARTICLE IX

FINANCE COMMITTEE

The Finance Committee shall consist of five or more Managers and shall have authority in its discretion to sell bonds, mortgages, stocks, and other securities belonging to the Hospital and to invest and reinvest the proceeds (together with any other funds of the Society available for investment) in such securities as it may deem wise.

ARTICLE X

NOMINATING COMMITTEE

The Nominating Committee shall, in case a vacancy occurs in the Board of Managers, recommend to the Board the name of a Member of the Society to fill such vacancy and to it shall be referred the names of all persons suggested for such position or for Membership in the Society; but no report of the Committee shall be acted upon until the next subsequent meeting of the Board except with unanimous consent.

ARTICLE XI

AUDITING COMMITTEE

The Auditing Committee shall, shortly after the close of each fiscal year, examine, check, and verify the bonds, stocks, mortgages, and other securities owned by the Hospital and shall also have the accounts of the Treasurer, Executive Vice-President, and Superintendent for the last fiscal year examined and audited by Certified Public Accountants. The Committee shall thereafter report to the Board the results of such examination with its recommendations.

ARTICLE XII

MEDICAL BOARD, MEDICAL, SURGICAL AND LABORATORY SERVICES

The Board of Managers shall appoint a Director of the Pediatric Service and such other professional staff as shall be deemed necessary for the proper operation of the Hospital.

Such Director shall be responsible to the Board of Managers for the conduct of the medical service of the Hospital and shall apportion the work among the different members of the Medical Staff.

There shall be a Medical Board composed of such Director and the Attending Physicians and Surgeons of the Hospital. Other appointments to the Medical Board may be made by the Board of Managers.

The Board of Managers shall likewise appoint a House Staff consisting of as many members as the services of the Hospital may require, and at such times and for such terms of service as shall seem best to meet the needs of the Hospital.

The Board of Managers may likewise appoint a courtesy staff with such private patient pavilion facilities as may from time to time be determined upon.

The appointees, unless a different term be fixed by the Board, shall hold office during the pleasure of the Board.

ARTICLE XIII

EXECUTIVE STAFF

The Board of Managers may appoint an Executive Vice-President, a Superintendent and such Assistants as the Board may deem necessary for the service of the Hospital, whose services shall continue during the pleasure of the Board.

The Board of Managers may appoint a Director of the School of Nursing and such Assistants as may be necessary for such service, and such appointees shall hold office during the pleasure of the Board.

ARTICLE XIV

ENDOWED BEDS

Gifts for the endowment of beds in the Hospital as memorials entitling the donor or his appointee to nominate patients to use and occupy them free of charge will be accepted in such amounts, on such conditions, and subject to such rules and regulations affecting the exercise of the right to nominate as the Board may from time to time prescribe.

ARTICLE XV

FOUNDERS, PATRONS AND BENEFACTORS

A person contributing to the Society $5,000 or more at any one time shall become a Founder of the Society.

A person contributing to the Society $1,000 at any one time or $250 in one sum in each of five consecutive years shall become a Patron of the Society.

A person contributing $500 to the Society at any one time shall become a Benefactor of the Society.

ARTICLE XVI

FISCAL YEAR

The fiscal year of the Society shall end on the 31st day of December of each year.

ARTICLE XVII

SEAL

The Seal of the Society shall be circular in form with the words, "The Babies Hospital of the City of New York" and the figures "1887" on the circumference, the representation of a child's head and bust with the word "Inasmuch" directly beneath the center.

ARTICLE XVIII

APPROPRIATIONS OF MONEY

Except in the cases provided for in By-Law IX, all appropriations of money shall be made by resolution of the Board of Managers or the Executive Committee. Orders for the amounts thus appropriated shall be drawn on the Treasurer and signed by two members of the Board of Managers (of whom the Treasurer shall not be one), and when properly endorsed shall be sufficient voucher for the Treasurer.

ARTICLE XIX

COMPLAINTS, SUSPENSIONS OR DISCHARGES

Any Officer, Physician or Surgeon who shall so conduct himself as in the judgment of the Board of Managers to jeopardize the best interest of the Hospital may be discharged or suspended by a majority vote of the members present at any duly held meeting of the Board, provided, however, that no such discharge shall be effective unless the person complained of shall have been given an opportunity to present a defense before the Board or a Committee thereof.

ARTICLE XX

ORDER OF BUSINESS

The order of business shall be as follows:

1. The roll shall be called, and the attending members noted.
2. The minutes of the preceding meeting shall be read, corrected if necessary, and approved.
3. Treasurer's Reports.
4. Reports of the Committees shall be called for, and action taken thereon.
5. Communications to the Board shall be received and considered.
6. Unfinished business.
7. New business.

ARTICLE XXI

ALTERATIONS OR ADDITIONS

Any amendment to the By-Laws shall be proposed in writing at a regular meeting of the Board of Managers, and may be acted on at the next regular meeting of the Board, or at a special meeting called for that purpose. It shall be adopted only on an affirmative vote of a majority of those present. A copy of any proposed amendment shall be mailed to each member of the Board at least three days prior to the next meeting.

FORM OF BEQUEST

I give and bequeath to The Babies Hospital of the City of New York, incorporated by the Legislature of the State of New York in the year 1887, the sum of..... Dollars, to be applied to the use and benefit of the said Hospital, under the direction of the Managers thereof.

FORM OF DEVISE

I give and devise to The Babies Hospital of the City of New York, incorporated by the Legislature of the State of New York in the year 1887, all that, etc. (describe the property) to be had and holden to the said The Babies Hospital of the City of New York, its successors and assigns, for the use and benefit of the said Hospital.

New York City — Babies Hosp.
Annual Report

Brought to
President's Office

FIFTY-SECOND

ANNUAL REPORT

OF

THE BABIES HOSPITAL

OF THE

CITY OF NEW YORK

FOR THE YEAR ENDED DECEMBER 31, 1940

INCORPORATED 1887

BROADWAY AND 167TH STREET

NEW YORK

LIBRARY COLUMBIA UNIVERSITY
PHYSICIANS AND SURGEONS
STREET
NEW YORK

The Babies Hospital
Broadway at 167th Street

FIFTY-SECOND

ANNUAL REPORT

OF

THE BABIES HOSPITAL

OF THE

CITY OF NEW YORK

FOR THE YEAR ENDED DECEMBER 31, 1940

INCORPORATED 1887

BROADWAY AND 167TH STREET

NEW YORK

OFFICERS

President

Dean Sage

Vice-Presidents

William E. S. Griswold — William Hale Harkness

Carll Tucker

Secretary

Matthew C. Fleming
20 Exchange Place

Treasurer

Cornelius R. Agnew
82 Beaver Street

Assistant Secretary

John W. Hornor
136 East 79th Street

Assistant Treasurer

Benjamin Strong
45 Wall Street

Managers

whose terms of office expire respectively in

1941

Charles E. Adams
Thatcher M. Brown
William E. S. Griswold
G. Hermann Kinnicutt
David M. Look
Dunlevy Milbank
William E. Stevenson
Mrs. Henry C. Taylor
Carll Tucker

1942

Thatcher M. Brown, Jr.
Robert W. Carle
Hugh J. Chisholm
Johnston deForest
Samuel H. Fisher
Matthew C. Fleming
Walter E. Hope
*Robert A. Lovett
**James B. Mabon

1943

Malcolm P. Aldrich
Artemus L. Gates
Mrs. Edward S. Harkness
John W. Hornor
Mrs. Yale Kneeland
Duncan H. Read
Dean Sage, Jr.
William Williams

1944

Cornelius R. Agnew
Charles P. Cooper
Mrs. Henry P. Davison
John I. Downey
William Hale Harkness
William M. Kingsley
Dean Sage
F. Louis Slade
Benjamin Strong

Board meets second Monday of January, February, March, April, May, June, October, November and December

* Resigned
** Deceased 1941

STANDING COMMITTEES

Executive

Charles E. Adams
Cornelius R. Agnew
Malcolm P. Aldrich
Thatcher M. Brown
Johnston deForest
Artemus L. Gates
William E. S. Griswold
William Hale Harkness
John W. Hornor
William M. Kingsley
G. Hermann Kinnicutt
Dunlevy Milbank
Carll Tucker

Regular meeting on fourth Monday of each month

Auditing

David M. Look
William Williams

Dietary

John W. Hornor
Artemus L. Gates
Duncan H. Read
Benjamin Strong
Mrs. Henry C. Taylor

Engineering

John I. Downey
Artemus L. Gates

Finance

*Robert A. Lovett
Acting Chairman
Malcolm P. Aldrich
Cornelius R. Agnew
Benjamin Strong
Interim Member

Grounds

Carll Tucker
Hugh J. Chisholm
Mrs. William R. K. Taylor
Executive Chairman
Mrs. Edward S. Harkness
Mrs. Edwin O. Holter
Mrs. G. Beekman Hoppin
William M. Kingsley
G. Hermann Kinnicutt
Mrs. Albert R. Lamb

House

F. Louis Slade
Walter E. Hope
Charles E. Adams
Dunlevy Milbank

Insurance and Pensions

William E. S. Griswold
Cornelius R. Agnew
Charles P. Cooper
Johnston deForest

* Resigned

STANDING COMMITTEES *(Concluded)*

Intern

Robert W. Carle
Dunlevy Milbank
William Hale Harkness
John W. Hornor
William Williams

Laundry

Johnston deForest
Matthew C. Fleming
Hugh J. Chisholm

Nominating

Johnston deForest
Thatcher M. Brown
Cornelius R. Agnew
Matthew C. Fleming
John W. Hornor
G. Hermann Kinnicutt
Benjamin Strong

Nursing

G. Hermann Kinnicutt
Dean Sage
Mrs. Thatcher M. Brown
Miss Marie C. Byron
Mrs. Henry P. Davison
Mrs. Frederic F. deRham
Rustin McIntosh, M.D.
Walter W. Palmer, M.D.
*Mrs. E. T. H. Talmage
Benjamin P. Watson, M.D.
Allen O. Whipple, M.D.
Mrs. Staunton Williams

Real Estate

Johnston deForest
John I. Downey
Cornelius R. Agnew

Vanderbilt Clinic

Duncan H. Read
**James B. Mabon
Charles E. Adams
Mrs. Stafford McLean
Mrs. Samuel G. Ordway
William Williams

The President is ex officio a member of all committees.

The Executive Vice-President is ex officio a member of the Vanderbilt Clinic, House and Nursing Committees.

The first named member of each committee is its Chairman and the second named is Vice-Chairman. This applies to all committees except the Executive Committee whose officers are identical with the Board of Managers.

* Deceased
** Deceased 1941

BOARD OF WOMEN MANAGERS

Honorary President

Mrs. Ernest R. Adee

President

Mrs. Frederic F. deRham

Vice-Presidents

Mrs. Carll Tucker
Mrs. Morton L. Schwartz
Mrs. Charles V. Hickox

Recording Secretary, Mrs. John M. Schiff

Assistant Recording Secretary, Mrs. David E. Austen

Corresponding Secretary, Mrs. Wyllys R. Betts

Treasurer, Mrs. Grover O'Neill

Active Members

Mrs. Ernest R. Adee
Mrs. Anthony Adrian
Mrs. Henry M. Alexander
Mrs. George S. Amory
Mrs. David E. Austen
Mrs. Frederick K. Barbour
Mrs. Frederic S. Battershall
Mrs. Anson McC. Beard
Mrs. Wyllys R. Betts
Mrs. Thatcher M. Brown
Mrs. G. Morgan Browne
Mrs. Stanley W. Burke
Mrs. James H. R. Cromwell
Mrs. Casimir deRham
Mrs. Frederic F. deRham
Mrs. Barclay K. Douglas
Mrs. David Dows
Mrs. Erik J. H. Eriksen
Mrs. Daniel A. Freeman
Mrs. Charles V. Hickox
Mrs. William Deering Howe
Mrs. William W. Kennedy
Miss Katherine B. Lockwood
Mrs. Stafford McLean
Mrs. Manton B. Metcalf, Jr.
Mrs. Rodman B. Montgomery
Mrs. James K. Norris
Mrs. Grover O'Neill
Mrs. Samuel G. Ordway
Mrs. George E. Parkinson
Mrs. Joseph R. Ramée
Mrs. John K. Reckford
Mrs. Fortune Peter Ryan
Mrs. John M. Schiff
Mrs. Morton L. Schwartz
Mrs. Henry C. Taylor
Mrs. Daniel G. Tenney
Mrs. Daniel G. Tenney, Jr.
Mrs. Carll Tucker
*Mrs. Duncan Van Norden
Mrs. James P. Vogel

Honorary Members

Mrs. McCoskry Butt
Mrs. William K. Draper
Miss Anna B. Evans
Mrs. Paul Harrison
Miss Frances L. Howland
Mrs. Roswell Miller
Mrs. Thomas E. Satterthwaite
Mrs. Theron G. Strong

* Resigned

MEDICAL BOARD

Frederic H. Bartlett, M.D.
George F. Cahill, M.D.
Edward J. Donovan, M.D.
John D. Kernan, M.D.
Alfred G. Langmann, M.D.
Rustin McIntosh, M.D.
Howard H. Mason, M.D.
A. Ashley Weech, M.D.

PEDIATRIC SERVICE

Director

Rustin McIntosh, M.D.

Attending Pediatricians

Frederic H. Bartlett, M.D.
Alfred G. Langmann, M.D.
Howard H. Mason, M.D.
A. Ashley Weech, M.D.

Associate Attending Pediatricians

John M. Brush, M.D.
John Caffey, M.D.
Howard R. Craig, M.D.
Leonard T. Davidson, M.D.
John T. Howell, Jr., M.D.
John D. Lyttle, M.D.
Donovan J. McCune, M.D.
Katharine K. Merritt, M.D.

Assistant Attending Pediatricians

Hattie E. Alexander, M.D.
Harry S. Altman, M.D.
George B. Bader, M.D.
Robert W. Culbert, M.D.
Elvira Goettsch, M.D.
Charles A. Lang, M.D.
William S. Langford, M.D.
**Mathilde Loth, M.D.
Aildred A. Macdonald, M.D.
Laurence G. Pray, M.D.
James M. Sturtevant, M.D.
Charles L. Wood, M.D.

Assistant Pediatrician

Hilde Bruch, M.D.

Attending Dental Surgeon

Lewis R. Stowe, D.D.S.

Associate Attending Neurologist

Walter O. Klingman, M.D.

Attending Neuropathologist

Abner Wolf, M.D.

** Deceased

SURGICAL SERVICE

Attending Surgeon

EDWARD J. DONOVAN, M.D.

Assistant Attending Surgeons

WILLIAM G. HEEKS, M.D.
BRUCE M. HOGG, M.D.
GEORGE H. HUMPHREYS, M.D.
LOUIS M. ROUSSELOT, M.D.

Attending Anesthetists

VIRGINIA APGAR, M.D.
GEORGE E. BURFORD, M.D.

Attending Oral Surgeon

HENRY SAGE DUNNING, M.D., D.D.S.

Assistant Attending Oral Surgeon

DOUGLAS B. PARKER, M.D., D.D.S.

EAR, NOSE AND THROAT SERVICE

Attending Otolaryngologists

JAMES W. BABCOCK, M.D.
GEORGE R. BRIGHTON, M.D.
JOHN D. KERNAN, M.D.

Assistant Attending Otolaryngologists

DANIEL C. BAKER, JR., M.D.
GEORGE V. BROWNE, M.D.
ARTHUR J. CRACOVANER, M.D.
HARRY NEIVERT, M.D.
PAGE NORTHINGTON, M.D.
LEE R. PIERCE, M.D.

Assistant Otolaryngologists

EDWIN B. BILCHICK, M.D.
SYLVESTER DALY, M.D.
*FELTZ C. DAVIS, M.D.
ARTHUR KELLNOR, M.D.
ROBERT L. MCCOLLOM, M.D.
GEORGE H. O'KANE, M.D.
DEGRAAF WOODMAN, M.D.

* Resigned

UROLOGICAL SERVICE

Attending Urologist

George F. Cahill, M.D.

Associate Attending Urologist

George W. Fish, M.D.

Assistant Attending Urologists

*Harold H. Gile, M.D.
John H. Rathbone, M.D.

Assistant Urologists

Charles T. Hazzard, M.D.
Meyer M. Melicow, M.D.
John N. Robinson, M.D.

CONSULTING STAFF

The professional staffs of the various departments of the Medical School and other clinical divisions of the Medical Center, and

Pediatrics

Charles G. Kerley, M.D.

Surgery

William A. Downes, M.D.

OUT-PATIENT DEPARTMENT

Pediatric Clinic

Chief of Clinic

Donovan J. McCune, M.D.

Assistant Chiefs of Clinic

Elvira Goettsch, M.D.
Laurence G. Pray, M.D.

Attending Pediatricians

Frederic H. Bartlett, M.D.
Howard H. Mason, M.D.
Alfred G. Langmann, M.D.
Rustin McIntosh, M.D.
A. Ashley Weech, M.D.

* Resigned

Associate Attending Pediatricians

John M. Brush, M.D.
John Caffey, M.D.
Howard R. Craig, M.D.
Leonard T. Davidson, M.D.
John T. Howell, Jr., M.D.
Walter O. Klingman, M.D.
John D. Lyttle, M.D.
Donovan J. McCune, M.D.
Katharine K. Merritt, M.D.

Assistant Attending Pediatricians

Mary Adams, M.D.
Hattie E. Alexander, M.D.
Harry S. Altman, M.D.
George B. Bader, M.D.
Louise P. Brown, M.D.
Sidney S. Chipman, M.D.
Robert W. Culbert, M.D.
John R. Gilmour, M.D.
Elvira Goettsch, M.D.
Grace Hardy, M.D.
Robert E. Jennings, M.D.
Weston M. Kelsey, Jr., M.D.
Camille Kereszturi, M.D.
Charles A. Lang, M.D.
William S. Langford, M.D.
**Mathilde Loth, M.D.
Aildred A. Macdonald, M.D.
James H. Maroney, M.D.
Kenneth M. Metcalf, M.D.
Rhoda M. Mickey, M.D.
William B. Nevius, M.D.
Laurence G. Pray, M.D.
W. Russell Smith, M.D.
James M. Sturtevant, M.D.
Daniel A. Wilcox, M.D.
Charles L. Wood, M.D.
Blandina Worcester, M.D.

Assistant Pediatricians

Alfred L. Abrams, M.D.
Arthur E. Ackerman, M.D.
Arthur C. Allison, M.D.
G. Barton Barlow, M.D.
Lilian A. Boker, M.D.
Harold C. Brinn, M.D.
Winifred Bronson, M.D.
Hilde Bruch, M.D.
Elizabeth R. Daley, M.D.
Margaret L. Davis, M.D.
*John A. Degen, Jr., M.D.
Geoffrey W. Esty, M.D.
Harold T. Fuerst, M.D.
Peter Gaetano, M.D.
Louis Goldstein, M.D.
Albert Griesbach, M.D.
Frederic S. Huntington, M.D.
Stephen D. Mills, M.D.
Howard Millstein, M.D.
Walter L. Mitchell, Jr., M.D.
Thomas W. Patrick, Jr., M.D.
Donald R. Reed, M.D.
Gerald M. Schumann, M.D.
*Morris Siegel, M.D.
Hermann Vollmer, M.D.
Frank S. White, M.D.
Agnes G. Wilson, M.D.

* Resigned
** Deceased

Children's Surgical Clinic

Chief of Clinic

Louis M. Rousselot, M.D.

Attending Surgeon

Edward J. Donovan, M.D.

Assistant Attending Surgeons

William G. Heeks, M.D. George H. Humphreys, M.D.
Bruce M. Hogg, M.D.

Attending Anesthetist

George E. Burford, M.D.

PATHOLOGICAL LABORATORY

Pathologist ..... Beryl H. Paige, M.D.
Assistant Pathologist ..... Dorothy H. Andersen, M.D.
Technician ..... John P. O'Neill
Secretary ..... Otilie H. Nemec

CLINICAL PATHOLOGICAL AND BACTERIOLOGICAL LABORATORIES

Director ..... Hattie E. Alexander, M.D.
Bacteriologist ..... Catherine L. Ellis, B.A.
Assistant Bacteriologists ..... Florence Geraghty, B.A.
Winifred Redman, B.A.

Clinical Pathological Technicians ..... Ray Bennett
Lillian Browne, B.A.
(from Dec. 9, 1940)
Elizabeth Bishop, B.A.
Grace Leidy, B.A.
Margaret C. Pangburn
Grace Bader, B.A.
(volunteer from July 1, 1940 to Jan. 1, 1941)
Secretary ..... Inez E. Klinck, B.A.
(from April 15, 1940)

CHEMICAL LABORATORY

Director ..... A. Ashley Weech, M.D.
Assistant Chemist ..... Elvira Goettsch, M.D.
Engaged in Chemical Research ..... Donovan J. McCune, M.D.
John D. Lyttle, M.D.
Robert W. Culbert, M.D.
Laurence G. Pray, M.D.

Chemical Technicians ..... Phyllis Dunbar, B.A.
(from Mar. 1, 1940)
Ruth E. Graver, B.A.
Rose A. Grillo, B.A.
Winifred M. Grim, B.A.
Elizabeth Poore, B.A.
(from Oct. 15, 1940)
Grace E. Sly, B.S.
Zdenka Wolf, B.A.

Secretary ..... Jean P. Pindar, B.A.

ROENTGENOLOGY

Roentgenologist ..... John Caffey, M.D.
Nurse in Charge ..... Cecelia Duane Peck, R.N.
Technician ..... Edgar Watts

PHOTOGRAPHY

Photographer ..... Grace MacMullen, B.A.
Assistant ..... Mary E. Learned

ADMINISTRATIVE STAFF

John F. Bush ..... *Executive Vice-President*
Ruth Campbell ..... *Superintendent*
Winifred Kaltenbach, A.B., R.N. ..... *Director of Nursing*
Mildred L. Stilwell ..... *Director of Social Service*

RESIDENT STAFF

Richard G. Hodges, M.D. ..... Resident Physician from July 1, 1939
Robert G. Shirley, M.D. ..... Assistant Resident Physician from July 1, 1939 to June 30, 1940
David McLean Greeley, M.D. . Assistant Resident Physician from July 1, 1940
Fred J. Hunter, M.D. ..... Ear, Nose and Throat Resident from October 1, 1939 to March 31, 1940
Cornelius E. Hagan, Jr., M.D.. Ear, Nose and Throat Resident from April 1, 1940 to September 30, 1940
William F. Keim, Jr., M.D. ... Ear, Nose and Throat Resident from October 1, 1940

INTERN STAFF

Edward P. Duffy, Jr., M.D. .. from January 1, 1939 to June 30, 1940
Benjamin M. Kagan, M.D. ... from January 1, 1939 to June 30, 1940
Ralph E. Moloshok, M.D. ... from January 1, 1939 to June 30, 1940
Elizabeth Ufford, M.D. ..... from January 1, 1939 to June 30, 1940
David McLean Greeley, M.D.. from July 1, 1939 to June 30, 1940
Paul S. Strong, M.D. ..... from July 1, 1939 to December 31, 1940
John De Garrs Stull, M.D. .. from July 1, 1939 to December 31, 1940
Dorothea D. Vann, M.D. .... from July 1, 1939 to December 31, 1940
Alexander H. Bill, Jr., M.D. . from January 1, 1940
Virginia Strong, M.D. ..... from January 1, 1940
Daniel C. Hackett, M.D. .... from July 1, 1940
Albert R. Hunt, M.D. ..... from July 1, 1940
Gertrude M. Hyde, M.D. ..... from July 1, 1940
James H. O'Neill, M.D. ..... from July 1, 1940 to December 31, 1940
Milton Singer, M.D. ..... from July 1, 1940

House Staff of The Babies Hospital, 1940

Report to the Board of Managers

MATTERS of general interest concerning the Medical Center as a whole, of which The Babies Hospital is the Pediatric Department, will be found in the Report of the President, appearing in the Annual Report for 1940 of The Presbyterian Hospital in the City of New York, The Sloane Hospital for Women, the Vanderbilt Clinic, and the Neurological Institute, to which reference is made. Reference is also made to the Reports of the Board of Women Managers, of the Cribside Social Service Committee and of the Directors of Pediatric Service, Chemical Laboratory, the Pediatric Division of the Vanderbilt Clinic, Social Service, Nursing, and Recreational Therapy, appearing in this Annual Report. They indicate very clearly what may be called the human quality of the interest taken in our small patients over and above the purely professional care which they receive and which they have every right to expect.

Attendance at the hospital was slightly greater in 1940, with 42,340 patient days, than in 1939, with 41,530 patient days. The hospital as a whole operated at 71.4% of capacity compared with 70.2% the year before. The increase was due entirely to the number of patients cared for in the wards, which operated at 74.4% of capacity in 1940 compared with 72.7% in 1939. The semi-private service operated at about the same percentage of capacity as last year, 89.2% in 1940 and 90% in 1939. There was a falling off in the occupancy of private rooms from 29.2% of capacity in 1939 to 27.2% in 1940.

Since the increase in the number of patient days was limited to ward patients and there was a reduction in the number of private patients, the average yield per patient day fell off a trifle and Total Hospital Earnings were less by 1%. The proportion of Allowances and Bad Debts written off to Total Hospital Earnings was slightly less in 1940 than in 1939 with the result that Net Hospital Earnings were about 0.3% more in 1940 than in 1939. Other Revenue and Income, on the other hand, consisting primarily of Income from Investments, Donations, and a distribution from the United Hospital Fund, was about 8% less in 1940 than in 1939. Expenses were up 2.5%. The efforts of all concerned to keep these under control are appreciated. The deficit for the year rose 27.4% from $58,563.85 in 1939 to $74,593.47. This increase is, of course, partly accounted for by lower Hospital Earnings and higher expenses, but is largely due to the falling off in Other Revenue and Income, prin-

cipally Donations and the distribution from the United Hospital Fund.

It is evident that the most rigid economy must be practiced, if the annual deficit is to be kept within reasonable bounds. Ward patients are cared for at a loss. Allowances can be reduced but must always be relatively high for some patients simply cannot pay and, quite apart from humanitarian considerations, the teaching and research programs in a hospital affiliated with a great medical school must not be adversely affected by refusal to admit patients whose ailments are of interest to the medical profession. The principal sources of income on which we rely to cover the loss sustained from the care of ward patients are from private patients, investments, donations, and distributions from the United Hospital Fund. More private patients could be cared for without materially increasing our expenses but there appears to be little prospect of increasing their number in the immediate future. Quite naturally, parents prefer to care for their children at home, if they are able to do so, rather than send them to a hospital. The yield on high grade investments will probably continue relatively low for some time. It is impossible to predict the extent to which we may count on support from friends of the hospital and the general public through donations made to the hospital and contributions received through the United Hospital Fund. The trend appears to be downward. All this points to the necessity for constant and careful control over expenses. To that end, the President appointed a special committee of the Board of Managers during the year, who, with the coöperation of committees of the professional staff, are studying the subject.

During the year Mrs. Edward S. Harkness and Messrs. William E. Stevenson, Thatcher M. Brown, Jr., and Dean Sage, Jr., were elected to the Board of Managers.

The Board lost two valuable members in the course of the year through the deaths of Mr. Edward S. Harkness, mentioned in last year's report, and of Mr. George Gibbs, who had been a member of the Board of Managers of The Babies Hospital since its affiliation with The Presbyterian Hospital in 1933 and whose advice and services, particularly as Chairman of the Engineering Committee, are greatly missed. It was also necessary to accept the resignation from the Board of Managers and from the Chairmanship of the Finance Committee of Mr. Robert A. Lovett because of his appointment as Special Assistant to the Secretary of War in connection with the Aviation Program for National Defense.

At the last annual meeting two additional officers of the Board of Women Managers were elected, namely, Mrs. Charles V. Hickox as a Vice-President and Mrs. David E. Austen as Assistant Recording Secretary.

The only important physical changes made within the hospital, other than routine painting and repairing and minor reallocations of space, consisted of an extensive program directed toward increased safety in administering anesthetics. This was the result of elaborate and continuing studies of the subject throughout the hospital units of the Medical Center.

The exceptional loyalty and interest of the staff and the faithful support of our many generous friends are greatly appreciated.

Respectfully submitted,

WILLIAM HALE HARKNESS
Vice-President

December 31, 1940

Report of the Director of Pediatric Service

I HAVE the honor of submitting the following report for the year ending December 31, 1940.

The utilization of the hospital's facilities, as indicated by the number of patient-days' care and the percentage occupancy of bed capacity, again showed as in 1939 an increase over the average figures for the immediately preceding years. In spite of the added load the number of deaths in hospital decreased materially. This improvement in the mortality experience reflects in part an absence of serious epidemics in the community which the hospital serves, in part the growing tendency of parents to seek help for their children before illness has advanced to the point where help cannot be given; more directly, it expresses the benefit derived from the application of new agents in treatment.

Innovations in diagnostic and therapeutic procedures establish themselves in medical practice by a process of gradual evolution and infiltration, as a rule, rather than by sudden and universal acceptance. A notable exception to this sluggish course is the promptness with which chemotherapy with sulfanilamide and the related group of drugs has been applied with signal success in the treatment of a variety of infections. These new agents, most of which have been subjected to careful trial in university hospitals before being put into service for the general community, have since 1937 come to occupy the status of essential tools. In the preliminary trials of new compounds, in which intensive and continuous observation of the patient's progress is a requisite for objective evaluation, The Babies Hospital has played its part; and as new compounds have shown their worth and gained acceptance the pattern of infectious disease has in many instances come to be modified in a remarkable degree, so that certain illnesses once held to be well-nigh universally fatal have lost a large measure of their ominous portent.

Dr. Robert W. Culbert, whose resignation from the attending staff was reported last year, has fortunately found it possible to resume his position as assistant attending pediatrician. Dr. Bruce M. Hogg was appointed assistant attending surgeon. Dr. Harold H. Gile was unfortunately obliged on account of illness to tender his resignation as assistant attending urologist.

The death of Dr. Mathilde Loth on August 29, 1940, deprived the hospital of a loyal servant and generous benefactor.

It is a pleasure to record once again our thanks to the Board of Women

Managers for their support of the Recreational Therapy Department and of several other current activities. Thanks are due likewise to a number of benefactors who have made generous donations in aid of investigative and other projects: to the Carnegie Corporation and the Josiah Macy, Jr., Foundation for support of Dr. Hilde Bruch's studies of obesity in childhood; to the Commonwealth Fund for generous gifts furthering the work of Dr. Alexander on treatment of influenza meningitis and that of Dr. Andersen on pancreatic disease; to the Dazian Foundation and the Louis Livingston Seaman Fund for assistance in Dr. Hardy's investigation of vaginitis; to Mrs. Brooks Emeny for continued support of Dr. Lyttle's observations in nephritis; to Mead Johnson and Company for additional aid to Dr. Altman's investigation in the prophylaxis of whooping cough, and also for supplying textbooks to the house staff; to numerous friends of Dr. Katharine Merritt for further support of studies of bilirubinemia in the neonatal period; to the Williams-Waterman Fund of the Research Corporation in aid of Dr. Weech's and Dr. Goettsch's investigations of protein deficiency; to E. R. Squibb and Sons and to Lederle Laboratories for therapeutic sera; and to many other friends of the hospital.

In conformity with the policy now prevailing in medical education, of classifying pediatrics as one of the postgraduate specialties of medical practice, positions on the house staff formerly classed as internships will henceforth be designated as assistant residencies—a formalization of a situation long existing in fact. It is not expected that this change in terminology will appreciably affect the number of applications of desirable candidates for house staff positions, the ratio of applications to vacancies already standing at a sufficiently high level to provide ample freedom of selection. We have again followed the policy of sending members of the house staff to other pediatric centers on temporary exchange, Dr. Shirley going to the Children's Hospital in Boston for a month early in the year, and Dr. Greeley for a similar period in the late autumn.

The excellent record of the past year reflects the capability and the fine coöperation of all branches of the service—the attending and house staffs, the nursing service, the technical staff, and the administration; their loyalty is deserving of the highest commendation.

There have been thirty-two publications from the hospital during the year.

Respectfully submitted,

Rustin McIntosh, M.D.
Director of Pediatric Service

December 31, 1940

Report of the Board of Women Managers

On behalf of the Board of Women Managers I beg to submit the following report for the year 1940.

The Board has carried out its usual activities. The Cribside Social Service Committee, the Nursing Department, and Recreational Therapy Department reports will be found elsewhere in the annual report.

No benefit was given this year as the Board again joined the United Hospital Campaign. The amount allotted in 1940 was $7,500, which was sufficient to carry on the regular activities throughout the year. Mrs. James P. Vogel served as Group Leader with Mrs. G. Morgan Browne, Mrs. Casimir deRham, Miss Hope Kingsley, Miss Dorothy Mills, and Mrs. Joseph R. Ramée as team captains. The amount raised by this group was $45,438.50.

The Board has continued its contributions to the Social Service Department, the Pediatric Psychiatric Clinic, the Four Funds (Emergency Nursing, Transfusion, Nurses' Cheer and Breast Milk), and replenished worn-out hospital furnishings, as shown in detail in the Treasurer's Report.

Thanksgiving and Christmas baskets were provided as usual. Mrs. Anson McC. Beard was appointed to do the shopping for the Christmas toys for the hospital patients.

A Visiting Committee of two members has inspected the hospital monthly and the reports have proved of much interest at the Board meetings.

It is with pleasure that we welcome Mrs. Barclay K. Douglas as a regular member of the Board. We regret the resignation of Mrs. Duncan Van Norden.

The Board of Women Managers wishes to thank the officers of the Fulton Trust Company for their continued kindness in allowing it the use of their Committee Room for downtown meetings, and also thanks Dr. McIntosh, Miss Kaltenbach, Miss Campbell, and all the staff of The Babies Hospital for their interest and service throughout the year.

Respectfully submitted,

Edith Schiff
Recording Secretary

December 31, 1940

REPORT OF THE TREASURER OF THE BOARD OF WOMEN MANAGERS

JANUARY 1, 1940 TO DECEMBER 31, 1940

Receipts:		
Balance on hand January 1, 1940		$ 285.01
Received from United Hospital Fund		9,750.00
Dues from The Board of Women Managers		340.00
Donations:		
Mrs. Erik J. H. Eriksen		100.00
Mrs. William Deering Howe		200.00
Total Receipts		$10,675.01
Disbursements:		
Social Service and Christmas Toys	$ 224.50	
To Cribside Social Service Committee:		
Contribution toward salaries of social workers and Thanksgiving baskets	2,500.00	
To Babies Hospital:		
For Emergency Nursing Fund	400.00	
For Transfusion Fund	150.00	
For Fund in Memory of Virginia Zachry	400.00	
For Nurses' Cheer Fund	50.00	
For the Pediatric-Psychiatric Clinic	545.00	
For Recreational Therapy Department	3,500.00	
For Decorations, Furniture and Equipment	415.29	
Miscellaneous	41.20	
Total Disbursements		$ 8,225.99
Balance on hand, January 1, 1941		$ 2,449.02

Respectfully submitted,
CATHARINE P. O'NEILL
Treasurer

Report of the Social Service Department

I HAVE the honor of submitting the following report for the Social Service Department of The Babies Hospital.

During the past year 298 patients who were new to this department have been referred to us for intensive social study, and 232 families whom we had worked with previously have again been referred to us for further service. During 1940 we have had a brief contact and social inquiry in behalf of 1,604 patients admitted to the hospital who did not appear to need continued social service interest.

Our workers made 1,790 home visits, as well as 216 visits to other agencies. Many of the latter were visits made to public schools and studies made of convalescent and camp resources. There were 372 visits made for medical follow-up. All of these figures show a marked increase over those of last year.

We have been fortunate in placing 280 patients for convalescent or camp care. Although many of these placements were free, we are indebted to the Cribside Social Service Committee for meeting the cost of those paid for, an amount totaling $2,710, of which $515 was refunded by patients' families.

We are deeply grateful to the Cribside Social Service Committee and to the Board of Women Managers for their unfailing interest and support.

Respectfully submitted,

MILDRED L. STILWELL
Director, Social Service

December 31, 1940

Report of the Cribside Social Service Committee

On behalf of the Cribside Social Service Committee, I have the honor of submitting the following report.

It has been a pleasure to the members of the Cribside Committee to coöperate with the Social Service Department in its excellent work.

In October and November the Committee worked diligently to raise money for the United Hospital Fund with results which were gratifying under the present difficult conditions.

Mrs. James McCosh Magie undertook the direction of our efforts at the Nearly New Shop, where $1,205 was realized. We are most grateful to all those who sent us rummage.

The Lenten Sewing Class was most successful under the chairmanship of Mrs. Paul S. Brinsmade. Mrs. Arthur H. Terry, Jr., again supervised the making of the garments. This class brought in a sum of approximately $900, and 600 garments were made for the hospital and for distribution to our needy families. We wish to acknowledge the gracious hospitality of Mrs. Carll Tucker, Miss Ethel Zabriskie, Mrs. Olney B. Mairs, Mrs. Le Roy K. Howe, and Mrs. Joseph R. Ramée, who entertained this class.

The Committee wishes to express its appreciation for the many gifts received during the year. The Board of Women Managers has again demonstrated its interest in the work of the Social Service Department by its generous gift of $2,500 and of 36 blankets.

We are again indebted to the Hearst Free Milk Fund for 10 quarts of milk a day and to Miss Hewitt's Classes for 11 Thanksgiving baskets filled with turkeys, vegetables, fruits and groceries, and for their splendid gift of books and toys at Christmas.

The Committee was delighted to provide 462 families with clothing and blankets. Convalescent care has always been one of our main interests and during 1940 we spent $2,710 for this purpose.

At the annual meeting held in February the Committee had the pleasure of reëlecting Mrs. Le Roy K. Howe as Vice-Chairman.

We are very grateful to the staff of the hospital for their assistance and interest in the conduct of our work.

Respectfully submitted,

Marie Hoguet Ramée
Chairman

December 31, 1940 — *The Cribside Social Service Committee*

THE CRIBSIDE SOCIAL SERVICE COMMITTEE

Chairman ..... Mrs. Joseph R. Ramée
Vice-Chairman ..... Mrs. Le Roy K. Howe
Secretary ..... Miss Hope Kingsley
Treasurer ..... Miss Dorothy Mills

ACTIVE MEMBERS

Mrs. Daniel C. Adams
*Mrs. David E. Austen
Mrs. Grace Lee Ballin
Mrs. Archibald C. Barrow
Mrs. Charles W. Belt
Mrs. D. Emery Brenneman
Mrs. Paul Stilwell Brinsmade
Mrs. Donald F. Cammann
Mrs. Sidney G. deKay
Miss Marjorie Farson
Mrs. Leo C. Fennelly
Mrs. Henry Holt
Mrs. Herman L. Hoops
Mrs. Le Roy K. Howe
Mrs. Ernest V. Hubbard
Mrs. Abbott T. Hutchinson
Mrs. Albert Kingsbury
Miss Hope Kingsley
Mrs. W. H. W. Knipe
Miss Margaret Lancaster
Miss Katherine B. Lockwood
Mrs. Stafford McLean
Mrs. James McCosh Magie
Mrs. Manton B. Metcalf, Jr.
Miss Dorothy Mills
Mrs. William B. Northrop
Mrs. Joseph R. Ramée
Mrs. John L. Riker
Mrs. H. B. Robie
Mrs. Robert D. Sterling
Mrs. Arthur H. Terry, Jr.
*Mrs. M. Blair Wailes
Mrs. C. Williams Walbridge
Mrs. H. P. Williams
Miss Ethel Zabriskie

ASSOCIATE MEMBERS

Mrs. Frederick K. Barbour
Mrs. Henry G. Bartol
Miss Mary T. Bradley
Mrs. Erik J. H. Eriksen
Mrs. Oliver G. Jennings
Mrs. Darwin P. Kingsley
Miss Elizabeth B. Oakley
Mrs. Samuel Riker
Mrs. George Roberts
*Mrs. Fielding Taylor
Mrs. Edmund Q. Trowbridge
Mrs. E. K. Williams
Mrs. William H. Williams

HONORARY MEMBER

Mrs. Bernhard Hoffman

* Resigned

REPORT OF THE TREASURER OF THE CRIBSIDE SOCIAL SERVICE COMMITTEE

JANUARY 1, 1940 TO DECEMBER 31, 1940

Receipts:

Cash on hand January 1, 1940	$ 327.14
Dues from Honorary Members	10.00
Dues from Active Members	370.00
Dues from Associate Members	55.00
Donations	20.00
From United Hospital Fund	11,050.00
From Board of Women Managers:	
Toward Social Service Salaries	2,500.00
Dividends from Nearly New Shop	1,358.38
Sewing Class Receipts	896.50
Interest on Investments	463.26
Repayment by patients of advances and loans	592.86
From Babies Hospital:	
Income of Rumson Fund	745.48
For Milk for Babies	720.00
	$19,108.62

Disbursements:

Relief, assistance, convalescent care and extras for patients	$ 4,577.58
Milk for Babies	677.34
Nearly New Shop Expenses	152.45
Sewing Class Expenses	186.12
Needlework Guild Expenses	64.00
Insurance on automobile used for Social Service	94.29
Membership in Welfare Council	10.00
Salary—relief secretary	490.61
Sundries	573.71
To Babies Hospital:	
Annual Support of Bed	500.00
Toward Social Service salaries	8,972.55
	$16,298.65
Cash on hand December 31, 1940	2,809.97
	$19,108.62

Respectfully submitted,

DOROTHY MILLS

Treasurer.

REPORT OF THE PATHOLOGICAL LABORATORY

January 1, 1940 to December 31, 1940

Total deaths	74
Autopsies	37
Percentage of deaths which came to autopsy	50
Surgical specimens	283

BERYL H. PAIGE, M.D.
Pathologist

REPORT OF CLINICAL PATHOLOGY AND BACTERIOLOGY LABORATORIES

January 1, 1940 to December 31, 1940

Blood Examinations:	
Blood Counts	
Red	3,897
White	6,335
Hemoglobin	6,370
Differential	6,335
Platelet Counts	297
Bleeding Time	589
Coagulation Time	187
Preparation for Sickling	208
Fragility Tests	23
Heterophile Agglutination Tests	26
Matching and Grouping	559
ESR	1,396
Klines	134
Prothrombin Time	2
Urine Examinations:	
Routine Urinalyses	6,910
Concentration Tests	36
P.S.P. Tests	2

* * *

Abdominal Fluid Cultures	63
Abscess Cultures	112
Appendix Cultures	26
Blood for Agglutination:	
Eb. typhosus	52
S. paratyphi (para A)	56
S. schotmulleri (para B)	55
S. suipestifer (para C)	46
S. enteritidis	45
S. aertrycke	48
Salmonella (non-specific)	12
S. Newport	4
Sh. dysenteriae Flexner	36

Sh. dysenteriae Sonne	30
Sh. dysenteriae Shiga	30
Br. melitensis	36
Br. abortus	47
Weil-Felix Test (Proteus X 19)	1
Blood Cultures	795
Cerebrospinal Fluid Cultures	301
Cough Plates for H. pertussis	18
Ear and Mastoid Cultures	536
Eye Cultures	38
Feces Examinations:	
Microscopic	247
Guaiac Tests	373
Cultures	218
Ova and Parasites	234
Gland Cultures	3
Lung Puncture Cultures	13
Nose and Throat Cultures for C. diphtheriae	351
Nose, Throat and Mouth Cultures for Predominating Organisms	2,723
Pleural Fluid Cultures	55
Pneumococcus Typings	381
Post-mortem Cultures	51
Smears for Miscellaneous Examinations	1,471
Smears for Vincent's Organisms	18
Solution Cultures	262
Sputum Cultures	2
Tubercle Bacillus Cultures	83
Tubercle Bacillus Smears:	
Blood	4
Glands	19
Pleural Fluid	15
Spinal Fluid	63
Sputum	22
Stomach Contents	47
Urine	4
Urine Cultures	341
Vaginal Cultures	21
Vaginal Smears	937
Wound Cultures	121
Miscellaneous:	
Blood for Antibody	34
Bone Marrow Culture	1
Bronchoscopy	3
Pyonephrotic Fluid	1
Skin Lesion	12
Tracheotomy	3
Vomitus for Guaiac	5

HATTIE E. ALEXANDER, M.D.
Bacteriologist

REPORT OF THE CHEMICAL LABORATORY

January 1, 1940 to December 31, 1940

Whole Blood Examinations:

Non-protein nitrogen (674), urea nitrogen (189), urea clearance (79), uric acid (1), creatinine (44), sugar (routine 196, micro 28), glucose tolerance (routine 27, micro 56), galactose tolerance (micro 25), levulose tolerance (micro 13), adrenalin test (micro 4), insulin test (micro 2), hematocrit index (18), sulfanilamide (58), sulfapyridine (31), sulfamethylthiazol (30), sulfathiazol (507), "Aldenil" (4).

Total 1,986

Plasma:

Non-protein nitrogen (routine 1, Kjeldahl 1), urea nitrogen (1), amino acid nitrogen (44), chlorides (45), total protein (drop method 1), albumin (42), globulin (42), fibrin (23), carbon dioxide combining power (276), acetone (23).

Total 499

Serum:

Non-protein nitrogen (routine 9, Kjeldahl 103), chlorides (31), calcium (332), phosphorus (332), phosphatase (110), cholesterol (total 553, free 99), total protein (Kjeldahl 4, drop method 99), albumin (routine 17, Kjeldahl 137), globulin (routine 17, Kjeldahl 137), carbon dioxide combining power (3), carbon dioxide content (28), Van den Bergh (26), bilirubin (routine 41, quant. direct 63, quant. indirect 62, micro 847), bilirubin clearance test (36), bromsulphalein test (7), carotin (2), fat (8), sodium (10), total base (10).

Total 3,123

Cerebrospinal Fluid:

Sugar (224), chlorides (190), protein (187), bilirubin (micro 6), pH (1), sulfanilamide (8), sulfapyridine (3), sulfathiazol (13).

Total 632

Subdural Fluid:

Protein (1), bilirubin (micro 2), sulfathiazol (1).

Total 4

Edema Fluid (including ascitic and pleural fluids):

Non-protein nitrogen (Kjeldahl 6), amino acid nitrogen (1), total protein (Kjeldahl 5), albumin (Kjeldahl 1), globulin (Kjeldahl 1), bilirubin (quant. direct 1, quant. indirect 1), sulfanilamide (1), sulfathiazol (4).

Total 21

Transudate:

Chlorides (1), calcium (1), phosphorus (1), cholesterol (total 1, free 1).

Total 5

Urine:

Sugar (1,514), acetone (316), diacetic (105), fermentation test (6), urobilin (18), bile (Gmelin's test 4), organic acids (18), carbon dioxide (49), creatinine (total 20, preformed 20), creatinine clearance (8), phenylpyruvic acid (2), galactose (2), ketones (11), total nitrogen (13), iodine (1), sulfanilamide (1), lead (2).

Total 2,110

Stool:

Bile (Gmelin's test 39).

Total 39

Gastric Contents:

Total acidity (6), free HC1 (6).

Total 12

Basal Metabolism:

Benedict-Roth (38).

Total 38

Unclassified:

Congo red test (2), benzoic acid liver function test (4).

Total 6

The total number of analyses recorded in this report is appreciably less than in the peak year of 1939. Nevertheless the number remains higher than in any other year since 1936. Over this period the average increase per year is 430 analyses. Such figures, however, do not record the points where strain is imposed on the facilities of the laboratory. The strain comes through the constantly expanding list of laboratory procedures which can serve the clinician but which must receive careful preliminary study before they can be placed in routine use. Work of this type is always in progress though present facilities are not adequate to keep pace with the demand for many recently developed analytical technics. What has been accomplished is due solely to the interest and coöperation of members of the University staff who are engaged in research.

In the report of a year ago specific attention was directed to the inadequacy of facilities for supplying the hospital with blood analyses for sulfanilamide, sulfapyridine, and sulfathiazol. It was suggested that an ultimate economy would be effected if plans could be made to centralize this specific type of analytical work in a single laboratory operating for the entire Medical Center. At the present time the situation remains unchanged. The laboratory staff have been unable to absorb this work; the measurements continue to be made by volunteer members of the intern staff. The situation is noted here with the hope that united action will soon be taken to solve a pressing problem.

A. A. Weech, M.D.
Director

TABLE I

ANNUAL ATTENDANCE (TOTAL NUMBER OF VISITS) PEDIATRIC DIVISION OF THE VANDERBILT CLINIC

YEARS 1936-1940

	1936	*1937*	*1938*	*1939*	*1940*
MEDICAL UNITS					
General Clinic	21,895 (—3)	24,366 (+11)	26,034 (+7)	27,241 (+5)	27,545 (+1)
Special Clinics	7,180 (+5)	7,235 (+1)	8,104 (+12)	7,986 (—2)	8,060 (+1)
Total	29,075 (—1)	31,601 (+8)	34,138 (+8)	35,227 (+3)	35,605 (+1)
Working Days *	272½	271	271	268½	270
Daily Average:					
General	80	90	96	101	102
Special	27	27	30	30	30
Total	107	117	126	131	132
SURGICAL UNIT					
Pediatric Surgery *	5,088	5,009	4,683	4,689	3,542
Working Days	272½	271	271	268½	246
Daily Average	19	19	17	18	14
COMBINED ATTENDANCE					
Annual	34,163 (+3)	36,610 (+7)	38,821 (+6)	39,916 (+3)	39,147 (—2)
Daily Average	125	136	143	149	146

The figures in parentheses refer to per cent increase (+) or decrease (—) with reference to the preceding year.

* Add approximately 7% to figure for General Clinic and Pediatric Surgery; subtract 7% from figure for special clinics to determine the mean number of patients per session. See Annual Reports for 1936 and 1937.

TABLE II

NEW APPLICANTS AND NEW PATIENTS: MEDICAL UNITS OF THE PEDIATRIC SECTION OF VANDERBILT CLINIC

YEARS 1936-1940

	1936	*1937*	*1938*	*1939*	*1940*
New Applicants to Pediatric Admitting Unit	4,358 (—39)	4,251 (—3)	4,502 (+6)	4,619 (+3)	4,341 (—6)
New Patients:					
1. Accepted directly by Admitting Unit for General Clinics:					
a. On day of application	1,250	907	1,168	1,188	1,122
b. Deferred appointments	673	720			
	1,923 (+17)	1,627 (—15)	(—28)	(+2)	(—6)
2. Sloane Abnormal	310	225	328	436	369
3. Premature	58	19	37	44	42
4. Normal Infant	78	42	104	43	45
	2,369 (+13)	1,913 (—19)	1,637 (—14)	1,711 (+11)	1,578 (—8)
5. New Patients referred to Pediatrics for Consultation or General Work-up	1,748	903	1,938	2,813	2,101
Total New Patients	4,117 (+4)	2,816 (—32)	3,575 (+27)	4,524 (+13)	3,679 (—12)
Proportion of New Patients acquired by Refer from other Clinics	43%	32%	54%	62%	57%
Proportion of New Applicants accepted directly by Pediatric Admitting Unit	47%	58%	32%	26%	31%
New Patients per day (General Clinic):					
1. Accepted Directly	7	6	5	4	4
2. Accepted by Refer	7	3	7	11	8
Total	14	9	12	15	12

The numbers in parentheses refer to per cent increase (+) or decrease (—) in comparison with the preceding year.

Report of the Pediatric Division of the Vanderbilt Clinic

EXAMINATION of Table I will reveal that the high level for attendance in the Pediatric General Clinic and Special Clinics set in 1939 was maintained during the period covered by this report. Inasmuch as a 12 per cent decrease of new patients took place, the large number of visits is ascribable in part to the expanding dimensions of our permanent clientele, and in part to our avowed policy of exercising close medical supervision of the members of this clientele.

The figures relating to the Pediatric Surgical Clinic require explanation. As the result of a change of organization of the out-patient care of children with surgical complaints, this unit ceased operation on December 2, 1940. Considerable economy of time and some saving of space has been accomplished by turning over to the Dressing Clinics for adults and to the Emergency Service the responsibility for postoperative dressings and the care of minor surgical complaints. To replace the disbanded unit a Pediatric Surgical Diagnostic Service has been established. One advantageous feature of this service is a formal Diagnostic Clinic which holds session along with the Pediatric General Clinic on one afternoon each week; another desirable aspect of the arrangement is that it effects closer coöperation with the surgical house staff of The Presbyterian Hospital.

TABLE III

NEW APPLICANTS AND NEW PATIENTS IN ALL UNITS OF THE VANDERBILT CLINIC EXCEPTING PEDIATRICS

	1936	*1937*	*1938*	*1939*	*1940*
New Applicants	48,166	45,933	42,564	40,890	39,377
	(—3)	(—5)	(—7)	(—4)	(—4)
New Patients	17,567	18,072	16,327	15,047	16,141
	(—21)	(+3)	(—10)	(—8)	(+7)
Accepted (per cent)	37	39	38	38	41

Table II reveals no significant fluctuation in the number of applicants for pediatric care. The inconspicuous decrease approximately matches that recorded for adult applicants (Table III). The decline in the volume of requests for consultation (Item 5) is the result of several factors, perhaps the most significant of which is enforcement of the policy that, whenever possible, each new patient will receive a comprehensive medi-

cal survey in the Pediatric General Clinic before being referred to other departments for special care. In addition to its logical superiority, this procedure obviates a certain amount of unnecessary referrals from clinic to clinic.

Table IV summarizes our disposal of applicants and reveals that more than three quarters of the children who present themselves for care are given attention. Of adult applicants approximately 40 per cent are accepted. The number of patients admitted directly to The Babies Hospital without preliminary out-patient survey has nearly doubled. This finding reflects a recently formulated policy of transferring from clinic to hospital those extensive diagnostic investigations which would demand many visits, particularly when the patient who presents the problem must be transported back and forth over a considerable distance. Without citing exact figures, it is possible to state that the number of children referred to the Pediatric Division for diagnosis by their private physicians has shown a gratifying increase during the year. We accord special welcome to patients in this category inasmuch as they provide use for our extensive investigative facilities and put us in the way of supplying exceptional service to the patient and the physician.

TABLE IV

DISPOSAL OF NEW APPLICANTS TO PEDIATRIC ADMITTING UNIT

	1936	*1937*	*1938*	*1939*	*1940*
New Applicants	4,358	4,251	4,502	4,619	4,341
Accepted by Pediatric Clinic	1,923	1,627	1,844	2,112	1,620
	(44)	(38)	(41)	(46)	(37)
Referred to Other Divisions of Vanderbilt Clinic	1,336	1,314	1,339	1,170	1,477
	(31)	(31)	(30)	(25)	(34)
Admitted Directly to Hospital	160	180	132	169	312
	(4)	(4)	(3)	(4)	(7)
Referred out of Vanderbilt Clinic	909	1,130	1,187	1,168	932
	(21)	(27)	(26)	(25)	(22)

The figures in parentheses refer to the per cent of New Applicants disposed of in the several ways.

The tabulation (Table V) of the accessory diagnostic measures carried out by the various laboratories on the requisition of the Out-Patient Department supplies a picture that is quantitatively fairly exact, but qualitatively incomplete. Reference to the reports of the Directors of the Department of Bacteriology and of the Chemical Laboratory will provide an impression of the great variety of procedures that are used

daily in the out-patient as well as in the hospital investigation of the sick child.

TABLE V

PARTIAL LIST OF SPECIAL DIAGNOSTIC EXAMINATIONS PERFORMED AT THE REQUEST OF THE PEDIATRIC DIVISION

	1936	*1937*	*1938*	*1939*	*1940*
Tuberculin tests (Mantoux)	3,182	3,311	3,410	3,744	3,842
Kahn tests	827	926	442	....	....
Kline tests	....	....	328	873	878
Schick tests	1,212	1,517	1,688	2,065	1,839
Blood counts	3,227	3,640	4,319	4,360	3,989
Platelet counts	23	149	50	93	45
Bleeding time	26	73	163	192	128
Clotting	28	85	184	225	144
Fragility tests	....	8	2	4	3
Agglutination tests	....	....	....	142	248
E.S.R.	....	....	1,325	1,528	1,753
Urinalyses	3,004	3,119	3,135	4,241	4,289
Vaginal smears and cultures	655	654	900	640	625
Examinations of stools:					
(Chemical, Bacteriologic)	257	264	192	385	533
Nose and Throat cultures	1,058	1,061	1,554	1,583	1,465
Blood chemistry	507	492	384	426	474
Roentgen Examinations:					
General Clinic	1,428	1,474	1,690	1,744	1,935
Pediatric Tuberculosis	492	518	634	545	561
Research in Rickets	178	....	....	....	....
Research in Milk Products	....	129	345	29	....
Total	2,098	2,121	2,669	2,318	2,496
Photographs	219	167	131	83	105

The falling-off (Table VI) of the number of children who were inoculated against smallpox and diphtheria is assumed to be due to the fact that most of our clientele has received these benefits in the past. Although contemporary opinion concerning the efficacy of inoculation against whooping cough is favorable, we have not adopted the policy of including this procedure in our routine prophylactic schedule. Should New York City Department of Health soon establish this as routine, we will use it.

TABLE VI

PROPHYLACTIC IMMUNIZATIONS

	1936	*1937*	*1938*	*1939*	*1940*
Vaccination (Smallpox)	588	523	539	501	375
Toxoid (Diphtheria)	638	626	677	737	495
Pertussis Vaccine	20	90	62	...	...

The designation, Special Clinics (Table VII), has appeared consistently in these reports without further amplification. It may interest the reader to know more about these units. Their function is twofold. First, to render diagnostic and therapeutic service in situations requiring special skill; second, to provide the physician who may wish to investigate some special aspect of pediatric medicine the opportunity to gather together patients who exemplify the phenomenon in which he is interested. One of the most important of the objectives realized by the Special Clinics is that they are able to retain contact with patients over a period of years, a sine qua non, in studies of prognosis. Experience demonstrates that this is seldom possible under the less favorable auspices of the General Clinic. As problems arise and workers to attack them become available the number of Special Clinics shows a tendency to increase. This is counterbalanced by limitations of facilities, considerations of economy and, to a greater extent, by lack of medical personnel. The result is that the number shows little alteration from year to year. However, the changing character of the Special Clinics serves as an index of the shifting point of view of contemporary pediatrics.

TABLE VII

PATIENTS DESIGNATED AS "ACTIVE" IN THE CENSUS OF THE SPECIAL CLINICS ON DECEMBER 31

	1936	*1937*	*1938*	*1939*	*1940*
Pediatric Tuberculosis	139	245	319	312	344
Follow-up: Medical	...	50	56	43	56
Follow-up: Surgical	324	232	237	297	350
Follow-up: Sloane Abnormal	...	70	66	45	43
Normal Infant	102	100	181	173	150
Cardiac	98	110	126	133	178
Premature	58	60	70	35	55
Allergy	85	...	...	...	...
Anemia	50	80	40	69	63
Epilepsy	52	45	51	58	69
Diabetes	12	17	14	18	28
Celiac	11	10	12	14	19
Psychiatry (Pediatric)	65	55	56	54	58
Physical Therapy (Pediatric)	46	61	46	113	72
Nephritis	...	...	85	133	345
Metabolism	...	...	36	44	66
Obesity	...	...	...	...	69
Vaginitis	...	...	...	...	54

Of the original work that is being carried out in the Special Clinics, that of Dr. Bruch in relation to obesity in childhood has attracted the most attention during the last year. Dr. Hardy's inquiry into the causa-

tion of vaginitis yielded informative results. Unfortunately the study had to be terminated because of Dr. Hardy's departure to other duties. The Pediatric Nephritis and Urological Pediatric Clinics have been amalgamated under the conjoint direction of Dr. Lyttle, representing pediatrics, and Dr. Robinson, who represents the urological point of view. This reorganization provides an additional example of what is being attempted in the way of liaison between disciplines which differ in approach but which share a common objective.

Toward the end of the year the Pediatric Division was entrusted with the responsibility for the initial disposal of all children up to fifteen years of age and for the medical care of new applicants up to this age. While this elevation of our age limit has not brought many new patients, it has yielded modest opportunity to broaden our clinical horizon to include some of the problems of adolescence.

During the whole of the year the immediate medical supervision of the Out-Patient Department has fallen on the shoulders of Dr. Pray, who has discharged his responsibilities in a highly satisfactory manner.

The author of this report wishes to thank Miss Waechter, the Head Nurse, for maintaining the records which form the principal source of the tabulations.

Respectfully submitted,

Donovan J. McCune, M.D.
Chief, Pediatric Clinic

December 31, 1940

Report of the Director of Nursing

I HAVE the honor of submitting the annual report of the Department of Nursing of The Babies Hospital for the year ending December 31, 1940.

During the year 1940 there have been the usual number of changes in the personnel of the Nursing Department brought about by marriage, the acceptance of other positions, and illness. Most of these positions were filled by graduates who had affiliated at The Babies Hospital. We had two resignations from members who had given outstanding service. Miss Edyth Dexter came to the Nursing Office as secretary in March 1929. In addition to her secretarial work she gradually took over the management of the Registry for Infants Nurses. In both capacities her services were invaluable and we accepted her resignation with regret. Mrs. Isabel Gibson Sked came to the Department of Recreational Therapy in 1934 as full time assistant to the late Mrs. Jerome P. Webster. In 1935 she was appointed Director of the department. Under her directorship the work of the "Game Lady," the name the children have given to her assistant, Mrs. Konheim, was organized. We were sorry to accept Mrs. Sked's resignation, which became effective in August.

A four months' leave of absence granted to Miss Helen P. Wood for study at Teachers College for the degree of Master of Arts necessitated a temporary reorganization of the teaching staff. Miss Louisa M. Kent was appointed instructor during Miss Wood's absence.

There was no change in the affiliating group during this year other than a slightly decreased number from two schools. This decrease was taken care of by an additional number of graduate students.

The number of students sent to The Babies Hospital for the course in pediatrics is as follows:

Presbyterian Hospital, New York, New York	70
Memorial Hospital, Albany, New York	22
House of the Good Samaritan, Watertown, New York	19
Benedictine Hospital, Kingston, New York	15
St. Luke's Hospital, Newburgh, New York	17
Ellis Hospital, Schenectady, New York	20

Vassar Brothers Hospital, Poughkeepsie, New York	15
St. Peter's Hospital, Albany, New York	18
St. Elizabeth Hospital, Utica, New York	20
Graduate Affiliates	19
Total Students in Year	235

The Infants Nurses Registry has proved to be rather an interesting measure of economic conditions. In 1930 fifty Infants Nurses were placed in permanent positions. In 1932 we wrote in the report, "Because of the difficulty in finding positions for graduate Infants Nurses at the present time, we have reduced the number of these students from twenty-six to eighteen." By 1936 there was such an increase in requests for temporary Infants Nurses that statistics of these placements were also kept.

	Temporary Positions	*Permanent Positions*
1936	177	54
1937	226	51
1938	269	46
1939	346	46
1940	402	44

We are now in the position of having many calls both for temporary and permanent positions which we are unable to fill, and we have at least fifteen hundred requests annually from young women who wish to take the course. There is a real need for the establishment of more courses of this type if the present-day knowledge of Child Development and Child Care is to be applied to the children of the country, whether they be in their own homes or in institutions. This need has been recognized by *Good Housekeeping Magazine,* which will feature the education of the child's nurse in their April issue. The pictures for this article were taken at The Babies Hospital.

Again we are grateful to the Board of Women Managers for their interest and for their material aid, the evidence of which is ever present in the happiness of the children as they are kept busy and entertained through the Recreational Therapy Department. Christmas with the dolls and other gifts was as usual a happy day because of the generosity of the Board. The standard lamps given by the Board have been very much appreciated and have made reading in the evenings much more pleasant for the children.

Fifteen Infants Nurses completed their training during 1940:

Janet Arneson	Ruth Dempsey	Dorothy McCune
Ruth Bauer	Ivy Fugl	Marian Meade
Ruth Box	Edna Jurgens	Rita Pollock
Margaret Breid	Arline Lundin	Barbara Waite
Gwendolen Bunn	Stella Mathieu	Theresa Zukus

Respectfully submitted,

WINIFRED KALTENBACH
Director of Nursing

December 31, 1940

Report of the Department of Recreational Therapy

I HAVE the honor of submitting the annual report of the Department of Recreational Therapy for the year ending December 31, 1940.

As this is the tenth year since the establishment of this department, it may be of interest to note the increasing number of children whom we have been able to reach through the widening scope of the work. The following statistics show the comparative attendance at five-year intervals:

Year	*Patients*	*Monthly Average*
1931	312	48
1935	697	58
1940	943	79

In addition to those children who were brought to the playrooms on the twelfth floor of The Babies Hospital, Mrs. Konheim took games and handwork to 1,026 children who were unable to leave the wards. This figure is an increase from 560 children during 1939.

In our attempt to meet the needs of these convalescent children, through our philosophy that a happy, gainfully occupied child is perhaps better able to respond to the physician's treatment than a lonely, weeping child, we have instituted various activities adapted to the age, physical condition, and development of the individual child. The children have worked as a group on several projects, a map of New York worked out by the older children, and a doll house constructed by the younger children and now taken over for furnishing and decorating by the older group. They have also done painting, modeling, wood-working, sewing, weaving, knitting, block building, singing, rhythm band playing, and handicraft.

The children's schooling is kept up to date by Miss Marjorie McGinnis, a teacher from the Department for the Education of the Handicapped, New York City Board of Education, who comes to the department three mornings each week.

During the past few years the library has grown to include over 2,000 books. This fall, through the splendid coöperation of the New York Public Library, Washington Heights Branch, Miss Carolyn Sanford has classified the library and made suggestions for further additions. A volunteer worker takes books to the children on the wards twice a week.

The recreational department makes its contribution to the education of the affiliating student nurses through conferences on the floors relative to children's play interests. A lecture, "The Child at Play," was given to twelve groups of affiliating students.

We wish to thank the following volunteer workers: Miss Madeline Butt, Miss Nancy LaRocca, Miss Phyllis Greenleaf, Miss Phroso Xenides, Miss Clare Trowbridge, Miss Peggy Murray, Miss Evelyn Campbell, and Miss Lillian Zeigler; also the students from the Child Education Foundation whose training there is supplemented by practice teaching in The Babies Hospital playrooms—Helen Smith, Evelyn Fenn, Mary Truesdale, Polly Overhysser, Nancy Rode, Jean Lewis, Carroll Leiper, Barbara Shidle, Eleanor Spear, Bonnie Paine, Marjory Zink, and Nancy Cheney.

The gifts of sweaters and caps from the Cribside Social Service Committee are constantly in use in the spring and fall when the children play out of doors. We are grateful to the Board of Women Managers, who are now financing this department, for their continued interest, and for a special donation which is to be used to enlarge the library collection.

Respectfully submitted,

NATALIE KNOWLES
Director

December 31, 1940

CONDENSED STATEMENT OF FIFTY-TWO YEARS' WORK

Year	*Patients Admitted*	*Hospital Days' Treatment*	*Average Stay In Days*	*Percentage of Deaths, All Ages*	*Out-Patient Department*	
					New Patients	*Total Visits*
1889	214	4,393	20.5	26.6	....	....
1890	236	4,997	19.8	30.9	....	....
1900	386	10,942	27.8	37.6	1,000	4,754
1910	1,271	23,310	17.5	30.4	3,855	15,518
1920	1,586	16,548	10.1	23.5	4,410	16,034
1930	2,320	39,481	16.3	11.2	5,695	37,143
1931	2,152	35,266	15.6	9.9	6,399	36,174
1932	2,009	30,924	15.4	8.5	5,467	33,900
1933	2,324	35,225	14.7	6.6	5,424	34,882
1934	2,857	36,026	12.2	4.7	5,580	37,400
1935	3,207	39,795	12.1	4.7	4,899	35,258
1936	2,984	38,024	12.3	4.0	5,062	35,275
1937	3,082	41,843	13.1	3.8	3,857	36,610
1938	3,248	38,859	11.6	2.8	4,773	38,821
1939	3,456	41,530	11.7	2.8	5,763	39,916
1940	3,385	42,340	12.2	2.2	5,183	39,147
Total 52 years	73,294	1,136,272			169,825	833,214

HOSPITAL CALENDAR

Meetings

Annual Board and Society, second Monday in April.

Board of Managers, second Monday of every month excepting the months of July, August and September.

Executive Committee, fourth Monday of every month.

Annual Meeting of the Board of Women Managers, second Tuesday in January.

Board of Women Managers, second Tuesday of every month, from October to May, inclusive.

Cribside Social Service Committee, regular monthly meetings from October to June.

Annual Meeting of Cribside Social Service Committee, in February.

GENERAL RULES

1. The beds of the Hospital are free to the needy poor. Others are charged according to their means.

2. Sick children up to 12 years of age are admitted, except those suffering from contagious diseases.

3. Applications for admission must be made at the Hospital during the day, from 9 to 5, although emergency cases are received at any time.

4. The Out-Patient Department, in the Vanderbilt Clinic of the Medical Center, is open daily throughout the year from 2 to 3 P. M., except on Saturdays, Sundays and holidays.

5. Visiting day for parents of ward patients is Wednesday or Thursday, and Sunday from 3 to 4 P. M.

6. Visitors to the Hospital are welcome any afternoon between 3 and 5.

BALANCE SHEET, DECEMBER

ASSETS

	1940	*1939*
HOSPITAL PROPERTIES AND EQUIPMENT AT BOOK VALUE:		
New York City:		
Sites and grounds	$ 150,000.00	$ 150,000.00
Building	1,668,881.23	1,667,925.31
Furniture and equipment, and apparatus and instruments (less reserve for depreciation created prior to April 1, 1933, $39,762.57)	164,923.15	169,630.29
Rumson, New Jersey—land and buildings	23,952.10	23,952.10
Total hospital properties and equipment at book value	$2,007,756.48	$2,011,507.70
INVESTMENTS AT BOOK VALUE:		
Bonds (approximate market quotation value—1940, $1,051,636.25)	$1,338,798.33	$1,395,480.94
Stocks (approximate market quotation value—1940, $722,340.86)	873,356.23	829,891.73
Real estate mortgages—face amount	137,225.00	141,925.00
Real estate	50,862.68	50,862.68
Total investments at book value	$2,400,242.24	$2,418,160.35
HOSPITAL'S INTEREST IN UNSETTLED ESTATES (nominal amount of $1.00 each)	$ 19.00	$ 17.00
CURRENT ASSETS:		
Cash	$ 125,164.26	$ 174,010.83
Accounts receivable:		
Patients (less reserve—1940, $2,503.55; 1939, $2,968.73)	22,770.35	20,495.80
City custodians' salaries	1,332.22	1,080.00
Accrued interest and dividends receivable	22,589.89	22,369.89
Inventory of supplies	321.48	424.17
Total current assets	$ 172,178.20	$ 218,380.69
NOTE RECEIVABLE, Estate of Francis P. Garvan	$ 75,000.00	$ 75,000.00
DEFERRED CHARGES—Unexpired insurance premiums, etc.	$ 1,219.48	$ 1,069.26
TOTAL	$4,656,415.40	$4,724,135.00

31, 1940 AND 1939

LIABILITIES

	1940	*1939*
CAPITAL ACCOUNT—Hospital Properties and Equipment	$2,007,756.48	$2,011,507.70
FUND RESERVES—(see schedule):		
Endowment and general fund reserves	$2,572,029.60	$2,631,215.75
Miscellaneous fund reserves	45,889.99	48,875.18
Total fund reserves	$2,617,919.59	$2,680,090.93
CURRENT LIABILITIES:		
Accounts payable, etc.	$ 13,649.82	$ 15,332.02
Advances and overpayments by patients	470.32	409.37
Total current liabilities	$ 14,120.14	$ 15,741.39
RESERVE FOR REPLACEMENTS AND MAINTENANCE OF HOSPITAL PROPERTIES AND EQUIPMENT	$ 16,619.19	$ 16,794.98
TOTAL	$4,656,415.40	$4,724,135.00

NOTES: No provision has been made for depreciation of Hospital properties and equipment since April 1, 1933; provision is made, however, by annual charges to operations for replacements and maintenance thereof.

The above balance sheet does not include any liability to Presbyterian Hospital for rent of the out-patient department or for general expenses which it has paid for account of Babies Hospital.

STATEMENT OF CURRENT REVENUE

For the Years Ended December 31, 1940 and 1939

	1940	1939
Hospital Earnings:		
Board:		
Private patients	$ 12,416.82	$ 13,031.60
Friends of patients	759.30	835.00
Semi-private patients	22,059.48	21,534.44
Ward patients (received from the City of New York 1940, $19,695.04; 1939, $15,993.96)	64,052.38	58,282.53
Special nursing service	20,023.50	23,602.11
Operating room fees	6,315.75	6,519.07
Laboratory fees	7,592.16	8,237.58
Roentgen ray service	12,899.32	12,646.29
Transfusions	738.05	1,007.75
Out-patient department	10,920.45	12,167.93
Telephone service	228.80	195.05
Sale of supplies to patients	745.27	843.22
Oxygen and helium treatments	538.85	289.84
Nutrition fees	1,070.37	1,715.65
Refund of custodians' salaries	3,256.18	3,210.48
Receipts from meal service	1,177.60	344.40
Miscellaneous	719.12	826.72
Total hospital earnings	$165,513.40	$165,289.66
Other Revenue or Income:		
Donations from individuals for current expenses	$ 13,984.34	$ 16,719.81
Donations from churches for current expenses		231.51
Donations for annual beds	3,750.00	2,500.00
From United Hospital Fund	18,781.52	25,312.80
From the Board of Women Managers	500.00	
Investment income for general purposes (less real estate operating expenses, etc.—1940, $1,840.77; 1939, $1,899.78)	72,241.77	77,067.66
Investment income from Fund for Pediatric Purposes maintained by The Presbyterian Hospital	7,169.91	4,863.80
Income from Trustees of Estate of Harry S. Black	2,560.26	2,157.74
Income from Estate of Andrew J. Garvey		78.37
Total other revenue or income	$118,987.80	$128,931.69
Total Appropriations of Income from Special Funds for Stated Purposes	$ 44,933.01	$ 49,957.40
Total Current Revenue	$329,434.21	$344,178.75
Transfer From General Fund of Amount Equivalent to Excess of Current Expenses Over Current Revenue	74,593.47	58,563.85
TOTAL	$404,027.68	$402,742.60

Note: Unrestricted legacies have been credited direct to general fund reserves.

Report of the Treasurer

STATEMENT OF CURRENT EXPENSES

For the Years Ended December 31, 1940 and 1939

	1940	1939
Administration Expenses:		
General executive and assistants:		
Salaries	$ 5,520.00	$ 5,423.08
Supplies	75.46	93.86
Admitting and information:		
Salaries	6,300.72	6,225.31
Supplies	262.53	333.10
Pensions and pension insurance	3,564.94	3,330.71
Insurance—fire, liability, etc.	2,648.60	2,004.66
Personnel illness insurance	798.40	
Legal expense	505.50	500.00
Provision for Associated Hospital Service account receivable	50.00	2,168.73
Miscellaneous	5,815.06	6,515.54
Total administration expenses	$ 25,541.21	$ 26,594.99
Professional Care of Patients:		
Bedside Care:		
Salaries:		
House staff	$ 3,049.92	$ 3,049.92
Nurses	38,818.38	37,395.77
Special nurses	19,566.80	20,283.20
Ward employees	5,445.94	5,197.00
Clerical employees	1,575.29	1,652.82
Supplies	11,069.50	10,868.93
Cost of supplies sold to patients	4,200.69	5,528.43
Transfusions	808.55	1,116.50
School of nursing:		
Salaries	5,730.00	5,839.92
Supplies	642.70	713.58
Doctors' offices:		
Salaries of secretaries	2,703.15	2,839.62
Supplies	105.74	75.77
Operating room:		
Salaries	6,945.38	7,139.77
Supplies	2,375.25	2,528.26
Out-patient department:		
Salaries	12,280.93	12,604.49
Supplies	976.66	991.94
Pediatric-Psychiatric Clinic	9,032.62	3,648.65
Social service:		
Salaries	3,708.91	4,144.76
Supplies	900.05	853.94
Laboratory service	34,043.46	33,867.96
Roentgen ray service:		
Salaries	8,896.67	8,310.88
Supplies	6,342.47	4,783.27
Oxygen and helium treatments	2,121.27	2,509.20
Total professional care of patients	$181,340.33	$175,944.58

STATEMENT OF CURRENT EXPENSES

FOR THE YEARS ENDED DECEMBER 31, 1940 AND 1939

(Concluded)

	1940	*1939*
HOUSE AND PROPERTY EXPENSES:		
Custodians' salaries	$ 3,256.18	$ 3,210.48
Building maintenance and operation, including heat, electricity, gas, refrigeration and elevator service	33,291.49	33,271.49
Housekeeping service	20,832.35	20,545.08
Laundry service	20,048.24	20,107.59
Food and meal service	60,092.93	58,321.50
Protective service	674.47	677.29
Telephone and telegraph	4,017.47	4,112.20
Total house and property expenses	$142,213.13	$140,245.63
PROVISION FOR REPLACEMENTS AND MAINTENANCE OF HOSPITAL PROPERTIES AND EQUIPMENT	$ 10,000.00	$ 10,000.00
CURRENT EXPENSES MET FROM SPECIAL FUNDS FOR STATED PURPOSES	$ 44,933.01	$ 49,957.40
TOTAL CURRENT EXPENSES	$404,027.68	$402,742.60

NOTES: No provision has been made for depreciation of Hospital properties and equipment; provision is made, however, by annual charges to operations for replacements and maintenance thereof.

The above summary does not include charges for unpaid rent of the out-patient department or for general expenses paid by Presbyterian Hospital.

FUND RESERVES, DECEMBER 31, 1940 AND 1939

	1940	*1939*
Endowment and General Fund Reserves:		
General Fund	$ 678,047.24	$ 737,233.39
Recreational Therapy Fund	1,000.00	1,000.00
Edward S. Harkness Educational and Scientific Fund	600,000.00	600,000.00
Edward S. Harkness Endowment Fund	1,199,775.00	1,199,775.00
Reuel B. Kimball Fund	57,737.58	57,737.58
R. Bleecker Rathbone Fund	15,000.00	15,000.00
Rumson Fund	20,469.78	20,469.78
Total endowment and general fund reserves	$2,572,029.60	$2,631,215.75
Miscellaneous Fund Reserves:		
The Borden Pneumonia Fund	$ 27.17	$ 520.27
Fund for Cleft Palate Cases	6,568.31	8,739.01
Garvan Chemical Fund	28,109.17	28,109.17
Edward S. Harkness Educational and Scientific Fund (income)	916.67	916.67
Laboratory Development Fund	5,937.66	6,071.04
Fund for Miscellaneous Purposes	2,351.02	2,472.49
Patients' Cheer Fund		131.95
Pediatric-Psychiatric Clinic Fund	110.45	236.10
Recreational Therapy Fund (income)	1,130.33	933.00
Rumson Fund (income)	739.21	745.48
Total miscellaneous fund reserves	$ 45,889.99	$ 48,875.18
Total Fund Reserves	$2,617,919.59	$2,680,090.93

REPORT OF THE AUDITING COMMITTEE

To the President and Board of Managers of the Babies Hospital of the City of New York:

Gentlemen:

We report that we have had the books and accounts of the Treasurer, the Executive Vice-President and the Superintendent of The Babies Hospital of the City of New York for the fiscal year ended December 31, 1940, examined and audited by Messrs. Haskins & Sells, Certified Public Accountants, and herewith submit, as a complete and satisfactory audit of said books and accounts, their certificate dated April 4, 1941, together with the accompanying balance sheet as of December 31, 1940 and statements of current revenue and expenses for the year, setting forth respectively the financial condition of the Hospital at that date and the results of its operations for the year 1940.

We have checked the securities and cash balances at December 31, 1940, as shown in the accompanying balance sheet with certified lists obtained from custodians of the securities and acknowledgments of bank balances obtained from the depositaries, and found them in agreement.

David M. Look
William Williams
Auditing Committee

Dated, New York, April 22, 1941

ACCOUNTANTS' CERTIFICATE

The Babies Hospital of the City of New York:

We have examined the balance sheet and supporting schedule of fund reserves of The Babies Hospital of the City of New York as of December 31, 1940, and the related statements of current revenue and expenses for the year ended that date, have reviewed the system of internal control and the accounting procedures of the Hospital, and have examined or tested its accounting records and other supporting evidence by methods and to the extent we deemed appropriate. Our examination included verification of cash receipts, disbursements supported by approved vouchers, securities transactions and income from securities for the year, and cash balances and securities owned at the close of the year. We also made periodic reconcilements of bank balances, and reviewed the allowances to patients and accounts receivable written off.

In our opinion, the accompanying balance sheet and supporting schedule of fund reserves, and related statements of current revenue and expenses, with the footnotes thereon, fairly present the financial condition of the Hospital at December 31, 1940, and the results of its operations for the year ended that date, in conformity with generally accepted accounting principles, which principles have been followed by the Hospital on a basis consistent with that of the preceding year.

Haskins & Sells
Certified Public Accountants

New York, April 4, 1941.

PURPOSE FOR WHICH INCOME OR PRINCIPAL OF RESERVE FUND IS USED

General Fund. It is intended to use the income toward the current expenses of the Hospital and to draw on the principal, when necessary, to meet expenditures not otherwise provided for.

Reuel B. Kimball Fund. The income is applied toward the current expenses of the Hospital, or that part thereof for the support of which the fund was donated.

The Borden Pneumonia Fund. For research work in pneumonia.

Fund for Cleft Palate Cases. To help defray expenses in connection with cleft palate patients.

Garvan Chemical Fund. To be used for laboratory research work.

Edward S. Harkness Educational and Scientific Fund. The income is used for the educational and scientific work of the Hospital in accordance with the agreement between the Hospital and Columbia University.

Edward S. Harkness Endowment Fund. The income is applied toward the current expenses of the Hospital.

Laboratory Development Fund. To cover unusual expenses incurred in connection with the educational and scientific development.

Patients' Cheer Fund. To purchase occupational toys for ward children.

Pediatric-Psychiatric Clinic Fund. To provide for the establishment and maintenance of a Pediatric-Psychiatric Clinic.

R. Bleecker Rathbone Fund. The income is applied toward the current expenses of the Hospital, or that part thereof for the support of which the fund was donated.

Recreational Therapy Fund. To help defray expenses of the recreational therapy treatment of patients.

Rumson Fund. The income is used to provide special relief under the direction of The Cribside Social Service Committee.

DONATIONS FROM INDIVIDUALS DURING 1940 FOR CURRENT EXPENSES

Agnew, Mrs. George B.	$ 50.00
Allen, Mr. George Marshall	10.00
Alley, Mr. James C.	5.00
Anonymous	70.00
Auchincloss, Mrs. Hugh D.	50.00
Auchincloss, Mrs. Reginald G.	50.00
Baar, Mrs. Felicie F.	3.00
Bakhmeteff, Mrs. B. A.	5.00
Ballard, Mrs. Edward L.	50.00
Barron, Mr. George D.	5.00
Bartol, Mrs. Henry C.	10.00
Bartow, Mrs. Henry S.	10.00
Betts, Mrs. Wyllys	100.00
Beyer, Mrs. Eugene O.	5.00
Bissell, Mr. Louis Garner	25.00
Blair, Mrs. J. Insley	25.00
Board of Women Managers	1,000.00
Bogert, Mrs. Beverly	25.00
Bonbright, Mr. Irving W.	25.00
Borden, Mary Owen Memorial Foundation	100.00
Buckner, Mrs. Thomas A.	7.00
Burlingham, Mrs. Charles	25.00
Burras, Mrs. Howard K.	10.00
Butler, Mrs. Nicholas Murray	80.00
Butterworth, Mrs. George F.	5.00
Carnegie, Mrs. Andrew	100.00
Chisholm, Mr. Hugh J.	1,000.00
Choate, Mrs. Arthur O.	10.00
Clarke, Mrs. Audley	10.00
Colt, Mrs. Richard C.	5.00
Cribside Committee	600.00
Curtiss, Miss Maude H.	25.00
Cusack, Miss Ella F.	10.00
Dakin, Mrs. Henry Drysdale	10.00
Dana, Mrs. David T.	5.00
Dommerich, Mrs. Louis W.	75.00
Dows, Mrs. David	10.00
Duryea, Mrs. Walter B.	10.00
Egan, Fickett and Co., Inc.	5.00
Evans, Miss Anna B.	25.00
Fahnestock, Mrs. Ernest	10.00
Fincke, Mrs. Benjamin C.	2.00
Frank, Mr. Joseph S.	10.00
Fries, Dr. Harold H.	10.00
Gallagher, Mrs. Cassie	25.00
Gottheil, Mrs. Paul	$ 10.00
Greater New York Fund, Inc.	30.00
Greater New York Fund, Inc., a designated gift from The Friedsam Foundation, Inc. & B. Altman & Company	4,833.34
Greenough, Mrs. Busch	10.00
Grossmann, Mrs. Edward A.	5.00
Haskell, Mrs. Amory L.	25.00
Haskell, Mrs. J. Amory	2.00
Hays, Mrs. David S.	5.00
Henderson, Mrs. Edward Cairns	5.00
Hickox, Mrs. Charles V.	4,000.00
Hoe, Mrs. Richard March	10.00
Hunter, Mrs. Robert	5.00
In Memory of Agnes W. Ellis	5.00
In Memory of Mrs. William G. Nichols	10.00
James, Mrs. Arthur Curtiss	10.00
Jones, Mrs. F. H.	25.00
Kelchner, Mrs. William Wilson	10.00
Kornfeld, Mr. Alfred E.	5.00
Koshell, Mrs. Esther	1.00
Lapham, Mrs. Lewis H.	10.00
LeBoutillier, Mrs. G. H. T.	10.00
Lew, Miss May G.	5.00
Lew, Mr. William Hung	5.00
Lew, Mrs. Yui Shee	5.00
Liberman, Mr. Isaac	5.00
Lindley, Mrs. Erasmus	25.00
Lipman, Mr. Walter L.	2.00
Lippmann, Mr. George	5.00
Lorillard, Mrs. Pierre	25.00
Luce, Mrs. Henry R.	10.00
McGlynn, Mrs. Frederick P.	10.00
McIntosh, Miss Marjorie	25.00
Martin, Mr. William V.	10.00
Meier, Mr. Charles A.	5.00
Milbank, Mr. and Mrs. Jeremiah	100.00
Moore, Mrs. John Chandler	10.00
Mortimer, Mr. Stanley	5.00
Murphy, Mrs. William D.	10.00
Nichols, Mr. Acosta	10.00
Ogden, Miss Mary F.	5.00

DONATIONS FROM INDIVIDUALS DURING 1940 FOR CURRENT EXPENSES

(Concluded)

Osborn, Mrs. William Church	$ 25.00
Perkins, Mrs. George W.	100.00
Prellberg, Mr. and Mrs. Emil	3.00
Read, Mrs. George Rowland	5.00
Rhoades, Miss Nina	10.00
Rousmaniere, Mrs. John E.	5.00
Saxe, Mr. Sigmund	10.00
Scoville, Miss Grace	100.00
Scribner, Mrs. Charles	10.00
Seeley, Mrs. Clinton Barnum	20.00
Sillman, Mr. and Mrs. Louis	10.00
Slade, Mr. Francis Louis	100.00
Sloan, Mr. Benson B.	10.00
Sloane, Mrs. William	100.00
Snavely, Mrs. Guy E.	10.00
Spitzner, Mr. George W.	$ 50.00
Stehlin, Mrs. Joseph	2.00
Suydam, Mr. Walter L., Jr.	20.00
Terry, Mr. Wyllys	100.00
Thacher, Mrs. Thomas D.	10.00
Tilford, Mrs. Henry M.	10.00
Trowbridge, Mr. James R.	250.00
Van Winkle, Mrs. A. S.	1.00
Weems, Mr. F. C.	3.00
White, Miss Caroline	10.00
Total donations from individuals during 1940 for current expenses	$13,984.34

DONATIONS DURING 1940 FOR ANNUAL BEDS

Anonymous	$ 250.00
Cribside Committee	500.00
Hewitt's, Miss, Classes	500.00
Tucker, Mr. Carll	2,000.00
Valentine, Mrs. P. A.	500.00
Total donations during 1940 for annual beds	$3,750.00

Report of the Treasurer

LEGACIES CREDITED TO INVESTED FUNDS

During the Year Ended December 31, 1940

General Fund:	
Estate of Clara A. Baab	$ 500.00
Estate of Amalia F. Morse	10,000.00
Estate of Mary Strong Shattuck	598.66
Total legacies credited to invested funds	$11,098.66

DONATIONS CREDITED TO OTHER THAN INVESTED FUNDS

During the Year Ended December 31, 1940

Laboratory Development Fund:		
The Commonwealth Fund	$2,000.00	
Donaldson, Mrs. John W.	75.00	
Mead Johnson and Company	300.00	
		$2,375.00
Fund for Miscellaneous Purposes:		
Barbour, Mrs. Frederick K.	$ 100.00	
The Board of Women Managers	1,485.29	
Lawrence, Mrs. Blake L.	100.00	
National Academy of Sciences	500.00	
Weech, Dr. A. A.	422.50	
		2,607.79
Patients' Cheer Fund:		
The Board of Women Managers	$ 8.96	
Carnegie, Mrs. Andrew	50.00	
Tucker, Mr. and Mrs. Carll	50.00	
		108.96
Recreational Therapy Fund (income):		
The Board of Women Managers		3,500.00
Total donations credited to other than invested funds		$8,591.75

Respectfully submitted,

Cornelius R. Agnew

Treasurer

GIFTS TOWARD SUPPORT OF BEDS

A donation of $500 supports a bed for one year and entitles the donor to name it for that period.

1907. Mrs. P. A. Valentine, known as the "Anderson Valentine Bed," for 34 years.

1911. Mrs. P. A. Valentine, known as the "Philip and Lester Armour Bed," for 30 years.

1911. Mrs. John S. Phipps, for 29 years.

1914. Mrs. Carll Tucker, in memory of Flora Brady Gavit, for 27 years.

1914. The Cribside Committee, for 27 years.

1925. Anonymous, in memory of Elizabeth Short Crawford for 16 years.

1925. The Hewitt School Bed for 16 years.

CRIBS FURNISHED

Twenty-Five Dollars will furnish a crib for one year.

Two, furnished in perpetuity by gift in May, 1917, of $1,000 under the will of Mary Isabel Reese, widow of Brigadier-General Chauncey B. Reese, in memory of her only grandchildren, the little daughters of John and Sarah Brewerton Reese Jolly:

Sarah Brewerton Jolly, born Dec. 19, 1905; died Aug. 18, 1910.

Mary Courtenay Jolly, born Dec. 25, 1907; died March 25, 1914.

One, furnished in perpetuity by gift in March, 1936, of $500 by Mrs. William M. Shackford, in memory of Mrs. William T. Schley, given by her daughter, Olive Schley Shackford.

Three by Mrs. Louis W. Dommerich.

ENDOWED BEDS

(1) A gift of $10,000 shall entitle the donor to nominate a patient to use and occupy one bed in the common wards of the Hospital free of charge (except for special service) for not more than ninety days in any one year. When, however, the donor is an individual a gift of $5,000 or $3,000 shall entitle the donor to nominate a patient to use and occupy one bed in the common wards of the Hospital free of charge, as above, for not more than forty-five and twenty-five days in any one year respectively.

The donor may at the time of making the gift appoint to another in his stead such right to nominate, provided the appointee is acceptable to the Hospital.

Such right to nominate may be exercised only:—

(a) During the life of the person having the right to nominate, if such right is in an individual.

(b) For a period of fifteen years, if such right is in a Corporation, Society or Association.

(2) Endowed bed privileges are subject to all rules and regulations governing the admission, treatment, and discharge of patients.

(3) The Board of Managers may in their discretion, under special circumstances, accept gifts for the endowment of beds on such other terms and conditions as they may deem best calculated to promote the objects for which the Hospital was established and is maintained.

1892-1894	One by the Cribside Committee, known as "Cradyl-Nyst."
1894	One by Miss Ellen James Evans.
1894-1916	One by Mrs. Henry G. Trevor.
Jan. 15, 1895	One by Mrs. Evan T. Walker.
Jan. 23, 1895	One by Mrs. Richard Arnold in memory of Georgiana Arnold.
April 13, 1897	One by Mr. and Mrs. Chas. M. Fry, known as the "Mr. and Mrs. Chas. M. Fry Bed."
April 27, 1897	One by Mrs. Geo. Kemp, "For the use and purposes of the Hospital."
March 1, 1898	One by Mrs. Oliver G. Jennings, known as the "Brewster Bed."
1899-1902	One in memory of John Sherman Hoyt, Jr., by Mr. and Mrs. John Sherman Hoyt.
1902-1903	One in memory of Grace Osborn, by Mr. and Mrs. W. E. Dodge.
1902-1903	One in memory of Clara W. Wertheim, by Henry P. Wertheim.
May 14, 1904	One in memory of George Arents Brown, by Mr. and Mrs. George Arents.
1904-1907	One by Estate of Mrs. Chas. Harvey Hartman.
March 15, 1905	One by Mrs. J. Henry Lane.
April 22, 1905	One by Mrs. Daniel S. Lamont, known as the "Julia Lamont Bed."

1900-1907	One by Mrs. Elizabeth Chamberlin Lockwood in memory of Emily Beaver Chamberlin.
1908	One in memory of Elizabeth Marshall Butler, by Arthur W. Butler.
Jan. 18, 1910	One in memory of Kenneth M. Holt, by Dr. and Mrs. L. Emmett Holt.
July 19, 1910	One in memory of Peter Moller, by Edwin Clarence Moller.
Jan. 18, 1911	One by Emily A. Watson in memory of Wheeler Watson.
Dec., 1911	One in memory of David Bradley Martin, by Mrs. Bradley Martin.
Dec., 1912	One in loving memory of J. Bradley Cumings, endowed by his friends. "Greater love hath no man than this, that a man lay down his life for his friends."—*St. John 15:13.*
1907-1913	One by the Cribside Committee.
May, 1914	One by Mrs. Andrew Carnegie in memory of Archibald Fraser Barrow.
June, 1914	One by Mrs. Robert W. Todd, known as the "Mabel Todd Bed."
May, 1916	One by Mr. and Mrs. John Chandler Moore in memory of Edward de Bébian Moore.
May, 1916	One by Mrs. John Hubbard in memory of Margaret Fahnestock.
Dec., 1916	One by Mrs. Clarence M. Hyde, known as the "Clara Mathewson Hyde Bed."
June, 1917	One by Harris Brisbane Dick, known as the "Harris Brisbane Dick Free Bed."
Oct., 1917	One by Mrs. Edward S. Harkness, known as the "Thomas Stillman Taylor Bed."
Dec., 1917	One by Mr. and Mrs. Walter A. Hirsch in memory of John Walter Hirsch.
July, 1919	One by Mr. and Mrs. Daniel Schnakenberg in memory of their daughter, Anna Kate Bartlett.
May, 1919	One by Mrs. John Jay Knox in memory of John Jay Knox.
May, 1919	One by Mrs. John Jay Knox in memory of Dr. Reuel B. Kimball.
Dec., 1920	One by Mrs. Andrew Carnegie, "A thank offering for Louise Carnegie Miller."
Sept., 1921	One by the Estate of Jacob H. Schiff.
April, 1922	One by the Cribside Committee in memory of Sarah Elizabeth Williams.
June 14, 1922	One by Mr. and Mrs. Simon Guggenheim in memory of their son, John S. Guggenheim.
Jan. 22, 1923	One by Mr. and Mrs. Herman Armour Nichols, "In loving memory of Marie Louise Nichols."
May 1, 1929	One by the Estate of Julia M. Stout.
Sept., 1930	One by Edith C. Thompson in memory of her mother, Mrs. Grace H. Thompson.
Nov., 1934	West End Collegiate Church.
Nov. 29, 1935	One by the Estate of Daniel Schnakenberg in memory of his children, Daniel Schnakenberg, Jr. and Marie Schnakenberg.
Sept. 14, 1936	One by the Estate of Carrie Guggenheim.
Dec. 23, 1938	One by the Estate of Emily S. Hornblower in memory of her stepdaughter, Susie Sanford Hornblower.

DONATIONS OF FLOWERS, BOOKS, TOYS AND MISCELLANEOUS ARTICLES

For the Twelve Months Ending December 31, 1940

Mrs. Sheldon Abbett
Mrs. Daniel C. Adams
Mrs. George S. Amory
Dr. Dorothy Andersen
Mrs. David E. Austen
Mrs. Sara Bach
Mrs. B. S. Bacon
Mrs. Grace Lee Ballin
Mrs. Frederick K. Barbour
Mrs. Archibald C. Barrow
Mrs. Anson McC. Beard
Mrs. Wyllys R. Betts
Board of Women Managers of The Babies Hospital
Mrs. Fred Briefer
Mrs. G. Morgan Browne
Mrs. Marie Butecke
Miss Selina Campbell
Mr. Newcomb Carlton
Mrs. Andrew Carnegie
Mrs. Reggie Childs
Cribside Social Service Committee of The Babies Hospital
Mrs. Norris Darrell
Miss Elaine Davies
Mrs. Elizabeth Demeter
Mr. Aran Dennis
Miss Edith Dexter
Dey Street Nursery
Dr. Robert Elliott
Mrs. Shelby Elliott
Miss Catherine Ellis
Embassy Grocery Corporation
Mrs. Gardner Emmons
Employees of the Bell Telephone Laboratories
Mrs. Francis Engel
Miss Emily Fagan
Mr. and Mrs. Matthew C. Fleming
Mrs. Vernam Foster
Mr. Harold D. Freedman
Girl Scouts of Manhattan Council
Mrs. Winifred Hall
Mrs. S. S. Hayden
Hearst Free Milk Fund for Babies
Miss Hattie T. Hecht
H. J. Heinz Company
Mrs. Charles V. Hickox
Mrs. Herman Hoops
Mrs. T. S. Hope
Mrs. William Deering Howe
Mrs. Bertram Jacobs
Miss Edith Johnson
Mr. Frank C. Jones
Miss Winifred Kaltenbach
Miss Dorothy Kelley
Mrs. James Keracher
Mrs. Elvira Kirk
Mrs. William A. Kissam
Mrs. Norris Konheim
Miss Tessa Kosta
Dr. Alfred G. Langmann
Mrs. William Lind
Mrs. Robert F. Loeb
Dr. Mathilde Loth
Dr. John D. Lyttle
Miss Betty McAuley
Miss McDade
Miss Katherine McDermot
Miss Rose McGinnis
Miss Marian McKay
Madison Square Garden Corporation
Mrs. James McCosh Magie
Medical Center Florist
Mrs. Manton B. Metcalf, Jr.
Mrs. S. Meyer
Miss Dorothy Mills
Mrs. D. J. Mountain
Mrs. E. Nathan
Needle Work Guild of America, New York City Branch
New York Exchange for Women's Work
Mr. David J. Oliver
Master Robert Olney

DONATIONS OF FLOWERS, BOOKS, TOYS AND MISCELLANEOUS ARTICLES

(Concluded)

Mrs. Grover O'Neill
Philharmonic-Symphony Society of New York
Pupils of Miss Hewitt's Classes
Queen Esther Ladies Society
Mrs. Joseph R. Ramée
Mrs. John Rice
Riverside School
Mr. Max Rosenbluth
Mr. David Russell
St. James Club of Calicoon, N. Y.
St. John's Guild
"Santa Claus"
Mrs. J. Schaffner
Mrs. John Smail
Dr. W. Russell Smith
Mrs. A. P. Spencer
Mrs. Robert D. Sterling
Mrs. V. Stoyanoff
Miss Jane Swayne
Mrs. Henry C. Taylor
Mrs. James Tuitt
Mrs. R. Veitch
Warner Brothers Corporation
The Misses Edith and Susan Williams
Mrs. E. K. Williams
Estate of Miss Alice R. Wilson
Miss Helen Wood
Works Progress Administration
Miss Alice Wright
Zeitlin Corporation

OFFICERS AND MEMBERS OF THE BOARD OF DIRECTORS OF THE BABIES HOSPITAL AND THEIR TERMS OF SERVICE*

Presidents

Mrs. Andrew H. Smith	1890–1891
Mrs. Alexander S. Webb	1891–1892
Mrs. Joseph T. Low	1892–1893
Joseph T. Low	1893–1894
Thomas E. Satterthwaite, M.D.	1894–1898
J. Hooker Hamersley	1899–1901
Oliver G. Jennings	1901–1906
William F. Havemeyer	1907–1908
John Sherman Hoyt	1908–1927
John I. Downey	1928–1933

Vice-Presidents

Mrs. Charles M. Fry	1890–1892
Mrs. Andrew H. Smith	1892–1893
J. Hooker Hamersley	1895–1898
Oliver G. Jennings	1899–1900
William F. Havemeyer	1902–1906
Oliver G. Jennings	1907–1933
Carll Tucker	1928–1933

Treasurers of Permanent Fund

William Fahnestock	1893–1894
Henry R. Kunhardt	1895–1913
Francis Louis Slade	1914–1933

Treasurers of Current Fund

Mrs. Thomas E. Satterthwaite	1889–1891
Mrs. Eben E. Olcott	1891–1896
Mrs. John B. Calvert	1897–1929
Duncan H. Read	1930–1933

Secretaries

Reuel B. Kimball, M.D.	1893–1894
B. Ogden Chisolm	1895–1921
Carll Tucker	1922–1927
John W. Hornor	1928–1933

* To 1933.

Served on Board of Directors

ADVISORY BOARD

William Fahnestock	1889–1892
Charles M. Fry	1889–1892
James A. Garland	1889–1892
Anson W. Hard	1889–1891
Robert Waller, Jr.	1889–1892

Directors

L. Emmett Holt, M.D.	1892–1924
Joseph T. Low	1892–1893
Mrs. Joseph T. Low	1892–1893
Mrs. Andrew H. Smith	1892–1896
Robert Waller, Jr.	1892–1893
William Fahnestock	1893–1896
James A. Garland	1893–1896
William F. Havemeyer	1893–1908
Mrs. John Hone	1893–1914
Reuel B. Kimball, M.D.	1893–1914
Thomas E. Satterthwaite, M.D.	1893–1905
A. Blair Thaw, M.D.	1893–1905
Frank Tilford	1893–1898
Mrs. Bryce Gray, Jr.	1894–1895
J. Hooker Hamersley	1894–1901
Henry R. Kunhardt	1894–1914
B. Ogden Chisolm	1895–1921
Mrs. John Jay Knox	1895–1917
Leon Marié	1895–1896
Matthew C. D. Borden	1896–1903
Mrs. Anna M. Beddall	1897–1902
Oliver G. Jennings	1897–1933
Edgar L. Marston	1897–1905
Alexander H. Stevens	1897–1898
Mrs. John B. Calvert	1898–1929
Felix M. Warburg	1899–1929
John Sherman Hoyt	1902–1933
Mrs. George R. Sheldon	1903–1908
James W. Lane	1904–1918
Walter B. James, M.D.	1906–1927
Francis Louis Slade	1908–
Mrs. Roswell Miller	1909–1924

James R. Sheffield	1909–1921
Carll Tucker	1915–
Theodore Hetzler	1916–1933
Nathaniel R. Norton, M.D.	1917–1933
Mrs. Lorenzo Daniels	1922–1924
E. Farrar Bateson	1922–1933
John I. Downey	1922–
Vanderbilt Webb	1924–1934
Mrs. Ernest R. Adee	1924–1933
Herbert B. Wilcox, M.D.	1925–1933
Mrs. Ira Barrows	1926–1928
William Darrach, M.D.	1928–1933
Michael Friedsam	1929–1931
John W. Hornor	1929–
Stafford McLean, M.D.	1929–1932
Duncan H. Read	1929–
Mrs. Henry C. Taylor	1929–1933
Hugh J. Chisholm	1929–
Francis P. Garvan	1929–1933
Mrs. Dexter Blagden	1930–1933
John S. Burke	1931–1939
Donald G. Price	1931–1933

Honorary Directors

William Fahnestock	1897–1901
James A. Garland	1897–1899
Mrs. Andrew H. Smith	1897–1901
Frank Tilford	1899–1901
Mrs. Roswell Miller	1925–1933
B. Ogden Chisolm	1925–1933

FORMER RESIDENT AND INTERN STAFF

1890–1939

*Martha Wollstein	1890–July, 1935	Pathologist
*Annette Lamphear	1891	Resident
Emily Lewi	1892	Resident
Mabel Cornish	1893	Resident
Emelyn L. Coolidge	1902	Resident
Dorothy M. Reed Mendenhall	1903–05	Resident
Louise Hutchensen	1904	Intern
*Elizabeth Finch	1905	Intern
Josephine Hemenway	Oct., 1905–Sept., 1911	Resident
Ida N. Laird	1906	Intern
Helen Hempstead	1907	Intern
Melvern L. Mallory	1907	Intern
Mary Beattie	Mar., 1907–Sept., 1907	Intern
Esther Leslie Jefferis	1908	Intern
Florence L. McKay	1908	Intern
Mabel L. Cobb	1909	Intern
Edith R. Hatch	1910	Intern
Viva B. Appleton	1910	Intern
Alan G. Brown	Sept., 1911–Jan., 1914	Resident
Mary Cleveland Harper	1911	Intern
Florence Child	1911	Intern
Augusta L. Rucker	1911	Intern
Dandridge P. West	Jan., 1912–Jan., 1913	Intern
Edward A. Morgan	Jan., 1912–Jan., 1913	Intern
F. Elmer Johnson	July, 1912–July, 1913	Intern
Henry E. Utter	Jan., 1913–Jan., 1914	Intern
Frank McLean	July, 1913–July, 1914	Intern
Harold K. Faber	July, 1913–July, 1914	Intern
John R. Ashe	Jan., 1914–July, 1914	Intern
Edward A. Morgan	Jan., 1914–Jan., 1916	Resident
A. E. Kuhlman	July, 1914–Jan., 1915	Intern
Charles B. Crawford	July, 1914–July, 1915	Intern
R. George McAlily	July, 1914–July, 1915	Intern
T. Crosson Clark	Jan., 1915–Apr., 1916	Intern
William H. Licht	July, 1915–Jan., 1916	Intern
Arthur Wight Benson	July, 1915–Jan., 1917	Intern
Hugh Chaplin	Dec., 1915–Jan., 1916	Intern
Hugh Chaplin	Jan., 1916–Apr., 1916	Resident
Douglas B. Leitch	Jan., 1916–Jan., 1917	Intern
T. Crosson Clark	Apr., 1916–Jan., 1917	Resident
Alfred Lee Loomis Bell	July, 1916–Jan., 1917	Intern
George B. Irving	July, 1916–July, 1917	Intern
Douglas B. Leitch	Jan., 1917–Jan., 1918	Resident
Charles A. Lang	Jan., 1917–Jan., 1918	Intern

* Deceased.

Herbert F. Jackson	Jan., 1917–Oct., 1917		Intern
Charles A. Lang	Jan., 1918–Jan., 1919	Resident	
Alton Goldbloom	Jan., 1918–Jan., 1919		Intern
*Helmina Jeidell	Jan., 1918–July, 1919		Intern
*Walter E. Paris	Apr., 1918–Sept., 1919		Intern
Alton Goldbloom	Jan., 1919–Jan., 1920	Resident	
Harry A. Naumer	Jan., 1919–Jan., 1920		Intern
Lewis Robbin	Jan., 1919–Jan., 1920		Intern
*Ralph C. Spence	Apr., 1919–Sept., 1920		Intern
Paul Webley Beaven	July, 1919–Jan., 1920		Intern
Paul Webley Beaven	Jan., 1920–Jan., 1921	Resident	
Maurice T. Briggs	Jan., 1920–Jan., 1921		Intern
Gordon Chown	Jan., 1920–May, 1920		Intern
William E. Sinclair	May, 1920–Jan., 1921		Intern
Virginia Murray Palmer	Sept., 1920–Sept., 1921		Intern
William E. Sinclair	Jan., 1921–May, 1921	Resident	
*Kenneth Millan	Jan., 1921–Jan., 1922		Intern
Jonathan P. Hadfield	Jan., 1921–May, 1921		Intern
Jonathan P. Hadfield	May, 1921–Jan., 1922	Resident	
Howard Reid Craig	May, 1921–Jan., 1922		Intern
L. Emmett Holt, Jr.	Sept., 1921–Sept., 1922		Intern
Howard Reid Craig	Jan., 1922–July, 1922	Resident	
Rustin McIntosh	Jan., 1922–July, 1922		Intern
George Bader	Jan., 1922–Jan., 1923		Intern
H. Bruce Chown	Apr., 1922–Apr., 1923		Intern
Rustin McIntosh	July, 1922–July, 1923	Resident	
Randolph G. Flood	July, 1922–Jan., 1923		Intern
L. C. Victor du Busc	Oct., 1922–Jan., 1924		Intern
John W. Whitbread	Jan., 1923–Oct., 1923		Intern
Franklin George Beall	Jan., 1923–Oct., 1923		Intern
Charles W. Martin	Apr., 1923–Sept., 1923		Intern
H. Bruce Chown	July, 1923–Oct., 1923	Resident	
Aubrey B. MacLean	Sept., 1923–Apr., 1925		Intern
Franklin George Beall	Oct., 1923–Jan., 1925	Resident	
Howard A. Gilmartin	Oct., 1923–Oct., 1924		Intern
James M. Sturtevant	Oct., 1923–Oct., 1924		Intern
Henry C. Bussiere	Jan., 1924–Jan., 1925		Intern
John P. Caffey	July, 1924–July, 1925		Intern
Lutfi Sa'di	Jan., 1925–July, 1925		Intern
James M. Sturtevant	Jan., 1925–Jan., 1926	Resident	
Kenneth Blanchard	Jan., 1925–Jan., 1926		Intern
*Mathilde Loth	Apr., 1925–Apr., 1926		Intern
I. Newton Kugelmass	July, 1925–July, 1926		Intern
Kenneth D. Nichol	July, 1925–Oct., 1925		Intern
Gordon Oliver Matthews	Oct., 1925–Oct., 1926		Intern
Kenneth D. Nichol	Jan., 1926–July, 1927	Resident	
Andrew E. Amick	Apr., 1926–Apr., 1927		Intern
John Bernard Ahouse	July, 1926–July, 1927		Intern
Aubrey Kent Geddes	July, 1926–Jan., 1927		Intern

* Deceased.

Jerome C. Chapman	Oct., 1926–Oct., 1927		Intern
Grace Linklater Stone	Jan., 1927–Jan., 1928		Intern
Wilfred S. Fitzpatrick	Apr., 1927–Jan., 1928		Intern
Aubrey Kent Geddes	July, 1927–Jan., 1928	Resident	
David William Whaley	July, 1927–July, 1928		Intern
Mary R. Eleston	Oct., 1927–Oct., 1928		Intern
Wilfred S. Fitzpatrick	Jan., 1928–July, 1928	Resident	
John Mitchell Brush	Jan., 1928–July, 1928		Intern
Charles E. Robert Parker	Apr., 1928–Apr., 1929		Intern
John Mitchell Brush	July, 1928–Jan., 1929	Resident	
Aildred A. Macdonald	July, 1928–Jan., 1929		Intern
Sidney T. Doubilet	July, 1928–Jan., 1929		Intern
Robert Gardner Reynolds	Oct., 1928–Oct., 1929		Intern
Aildred A. Macdonald	Jan., 1929–Jan., 1930	Resident	
Thomas P. Cunningham	Jan., 1929–Jan., 1930		Intern
Frederick Henry Wilke	Jan., 1929–Jan., 1930		Intern
John F. Abraham	July, 1929–June, 1930		Intern
Clement P. Cobb	July, 1929–July, 1930	Assistant Resident	
William J. Heeks	July, 1929–July, 1930	Assistant Surgical	
Hugh Wellmeier	July, 1929–July, 1930		Intern
Henry Holden Wheaton	July, 1929–Jan., 1931		Intern
Amos U. Christie	Oct., 1929–Oct., 1930		Intern
Emily Gardner	Oct., 1929–Jan., 1931		Intern
David W. Sherwood	Oct., 1929–Apr., 1930	Assistaut Resident	
Arthur F. Ackerman	Jan., 1930–Apr., 1931		Intern
Robert W. Culbert	Jan., 1930–Oct., 1931		Intern
Katharine Gray Dodge	July, 1930–Oct., 1931		Intern
Alice Potter	July, 1930–Oct., 1931		Intern
Sidney S. Chipman	July, 1930–July, 1931		Intern
Donovan J. McCune	July, 1930–July, 1933	Resident	
David Charles Roberts	Sept., 1930–Apr., 1931		Intern
John Langdon	Oct., 1930–Jan., 1932		Intern
Pierce D. Knott	Jan., 1931–Jan., 1932		Intern
Felice M. Begg	Jan., 1931–Apr., 1932		Intern
Sidney S. Chipman	July, 1931–Apr., 1932	Assistant Resident	
Norman A. Pokorny	July, 1931–July, 1932		Intern
Russell B. Scobie	July, 1931–July, 1932		Intern
Mary Adams	Oct., 1931–Oct., 1932		Intern
Hattie E. Alexander	Oct., 1931–Oct., 1932		Intern
Charles Bradley	Oct., 1931–Oct., 1932		Intern
Belle B. Dale	Oct., 1931–Oct., 1932		Intern
Norman T. Crane	Jan., 1932–Jan., 1933		Intern
Henry W. Kaessler	Jan., 1932–Jan., 1933		Intern
Rhoda M. Mickey	Apr., 1932–July, 1933		Intern
John R. Gilmour	July, 1932–July, 1933		Intern
George Malley	July, 1932–July, 1933		Intern
Charles L. Wood	July, 1932–July, 1933	Assistant Resident	
Merl E. Fisk	Oct., 1932–Jan., 1934		Intern
William B. Nevius	Oct., 1932–Oct., 1933		Intern
C. Louise Powers	Oct., 1932–Oct., 1933		Intern

Hugh C. Thompson, Jr. ..	Oct., 1932–Oct., 1933	.....	Intern
Richard L. Day	Jan., 1933–Jan., 1934	.....	Intern
Alfred Wayland Pinkerton	Apr., 1933–Apr., 1934	.....	Intern
John Harry Ebbs	July, 1933–July, 1934	..Assistant Resident	.....
Geoffrey W. Esty	July, 1933–July, 1934	.....	Intern
George C. Glass, Jr.	July, 1933–July, 1934	.....	Intern
Edith C. Robinson	July, 1933–July, 1934	.....	Intern
Charles L. Wood	July, 1933–July, 1936	.....Resident	.....
Bragg C. Cammack	Oct., 1933–Jan., 1934	Ear, Nose and Throat Resident	
William S. Langford	Oct., 1933–Oct., 1934	.....	Intern
Kenneth W. A. McLeod ..	Oct., 1933–Oct., 1934	.....	Intern
Patrick J. Maloney	Oct., 1933–Jan., 1935	.....	Intern
Ben Norton Greenburg ..	Jan., 1934–Apr., 1934	Ear, Nose and Throat Resident	
Stephen Brown	Jan., 1934–July 1935	.....	Intern
Hugh Francis Leahy	Jan., 1934–July 1935	.....	Intern
Arthur Kellnor	Apr., 1934–Oct., 1934	Ear, Nose and Throat Resident	
Mamie Shaw	May, 1934–July, 1935	.....	Intern
Luther L. McDougal, Jr.	July, 1934–Dec., 1934	.....	Intern
Lilian Adele Boker	July, 1934–Jan., 1936	.....	Intern
Joseph George Cutler ...	July, 1934–Jan., 1936	.....	Intern
Margaret Holden Jones ..	July, 1934–Jan., 1936	.....	Intern
Hugh C. Thompson	Oct., 1934–Feb., 1935	Ear, Nose and Throat Resident	
Frederick B. Joy	Jan., 1935–July, 1936	.....	Intern
Eleanor Steele Koch	Jan., 1935–July, 1936	.....	Intern
Daniel A. Wilcox	Jan., 1935–July, 1936	.....	Intern
Agnes Gibson Wilson	Jan., 1935–July, 1936	.....	Intern
George Hunter O'Kane ..	Apr., 1935–Oct., 1935	Ear, Nose and Throat Resident	
John Pierce Lambert	July, 1935–Jan., 1937	.....	Intern
William R. Phillips	July, 1935–Jan., 1937	.....	Intern
B. Harry Porter	Oct., 1935–Apr., 1936	Ear, Nose and Throat Resident	
Virginia Barrett	Jan., 1936–July, 1937	.....	Intern
Oliver Wm. Hill, Jr.	Jan., 1936–July, 1937	.....	Intern
Ralph V. Platou	Jan., 1936–July, 1937	.....	Intern
June B. Thomas	Jan., 1936–July, 1937	.....	Intern
John Sloan Mikell	Apr., 1936–Aug., 1936	Ear, Nose and Throat Resident	
Alfred L. Abrams	July, 1936–Jan., 1938	.....	Intern
Mary Ellen Heiss	July, 1936–Jan., 1938	.....	Intern
Martha K. Reese	July, 1936–Jan., 1938	.....	Intern
Daniel A. Wilcox	July, 1936–July, 1937	..Assistant Resident	.....
Wilson M. Wing	July, 1936–Jan., 1938	.....	Intern
F. Howell Wright	July, 1936–July, 1938	.....Resident	.....
William J. Neidlinger ...	Aug., 1936–Oct., 1936	Ear, Nose and Throat Resident	
George Ricchiuti	Oct., 1936–Apr. 1937	Ear, Nose and Throat Resident	
Gilbert M. Jorgensen	Jan., 1937–July, 1938	.....	Intern
James H. Maroney	Jan., 1937–July, 1938	.....	Intern
William J. Neidlinger ...	Apr., 1937–May, 1937	Ear, Nose and Throat Resident	
Vahram Y. Kasabach	May, 1937–July, 1937	Ear, Nose and Throat Resident	
Lawrence C. Bachmann ..	July, 1937–Jan., 1939	.....	Intern
George E. Bradford	July, 1937–Apr., 1938	Ear, Nose and Throat Resident	
Walter L. Mitchell, Jr. ..	July, 1937–Jan., 1939	.....	Intern

Ralph V. Platou	July, 1937–July, 1938	Assistant Resident
Edward R. Schlesinger	July, 1937–Jan., 1939	Intern
Robert G. Shirley	July, 1937–Jan., 1939	Intern
Francis W. Alter, Jr.	Jan., 1938–July, 1939	Intern
S. Gorham Babson, Jr.	Jan., 1938–July, 1939	Intern
Frank Albert Disney	Jan., 1938–July, 1939	Intern
Jean Wells	Jan., 1938–July, 1939	Intern
Vahram Y. Kasabach	Apr., 1938–Oct., 1938	Ear, Nose and Throat Resident
Henry S. Christian	July, 1938–Jan., 1940	Intern
Richard G. Hodges	July, 1938–July, 1939	Assistant Resident
Gilbert M. Jorgensen	July, 1938–July, 1939	Resident
Weston M. Kelsey, Jr.	July, 1938–Jan., 1940	Intern
William L. Barton	Oct., 1938–Apr., 1939	Ear, Nose and Throat Resident
Joseph J. Mahoney	Apr., 1939–Oct., 1939	Ear, Nose and Throat Resident

IN THE MATTER OF THE ORGANIZATION
AND INCORPORATION OF
THE BABIES HOSPITAL OF THE CITY
OF NEW YORK

WHEREAS, application has been made to the State Board of Charities for its approval of the organization and incorporation of the Babies Hospital of the City of New York, and

WHEREAS, on due inquiry and investigation, it appears to said board, desirable and proper, that the said institution shall be so established and incorporated.

NOW THEREFORE, in pursuance of, and in conformity with the provisions of Chapter 446, of the Laws of the State of New York passed May 18th, 1883, the said State Board of Charities hereby certifies that it approves of the organization and incorporation of the said The Babies Hospital of the City of New York, its certificate of incorporation of which is hereunto annexed.

IN WITNESS WHEREOF, the said Board have this September 6th, 1887, caused these presents to be subscribed by its officers and its official seal hereunto affixed.

(SEAL) J. H. VAN ANTWERP, *Vice-President.*
Attest, JAMES O. FANNING,
Assistant Secretary.

CERTIFICATE OF INCORPORATION

We, the undersigned, Jeannie T. Smith, Isabella B. Satterthwaite, Julia G. McNutt, Sarah J. McNutt and Isabella M. Banks, persons of full age and citizens of the United States and a majority of whom are citizens and residents of the State of New York, do by these presents, pursuant to, and in conformity with the act of the Legislature of the State of New York, passed on the 12th day of April, eighteen hundred and forty-eight, entitled "An Act for the incorporation of benevolent, charitable, scientific and missionary societies" and the several acts of the said Legislature amendatory thereof and supplemental thereto, associate ourselves together and form a society under the name and the style of "The Babies Hospital of the City of New York" by which name and title the said society shall be known in law and we further state that

FIRST. The object of the society is to provide medical and surgical aid and nursing for sick babies.

SECOND. The number of directors to manage such society shall be five.

THIRD. The names of the directors of such society for the first year of its existence shall be Jeannie T. Smith, Isabella B. Satterthwaite, Sarah J. McNutt, Julia G. McNutt, and Isabella M. Banks.

FOURTH. The term of existence of such society shall be fifty years from the date of these presents.

FIFTH. The place of business and the principal office of said society shall be located in the City and County of New York.

WITNESS our hands this 23rd day of June, A.D., 1887.

In the presence of
WILLIAM E. FAY,

JEANNIE T. SMITH,
ISABELLA B. SATTERTHWAITE,
SARAH J. MCNUTT,
JULIA G. MCNUTT,
ISABELLA M. BANKS.

STATE OF NEW YORK
CITY AND COUNTY OF NEW YORK } ss.:

On this twenty-third day of June, one thousand, eight hundred and eighty-seven, before me personally came Isabella B. Satterthwaite, Sarah J. McNutt, Julia G. McNutt and Isabella M. Banks, to me known to be four of the individuals described in and who executed the foregoing instrument and severally acknowledged to me that they executed the same.

WILLIAM E. FAY,
Notary Public,
(SEAL) New York County.

STATE OF NEW YORK
CITY AND COUNTY OF NEW YORK } ss.:

On this 6th of July, 1887, before me personally came Jeannie T. Smith, known to me to be one of the individuals described in, and who executed the foregoing instrument and duly acknowledged to me that she executed the same.

WILLIAM E. FAY,
Notary Public,
(SEAL) New York County.

I approve of the within certificate of incorporation, September 10, 1887.

C. DONOHUE, J.

ENDORSED.—Certificate of Incorporation of The Babies Hospital of the City of New York.

STATE OF NEW YORK
OFFICE OF SECRETARY OF STATE } ss.:
Filed and Recorded September 14, 1887

DIEDRICH WILLERS,
Deputy Secretary of State.

We, the undersigned, Directors of The Babies Hospital of the City of New York, a corporation organized pursuant to and in conformity with an act of the Legislature of the State of New York, passed on the 12th day of April in the year one thousand eight hundred and forty-eight, entitled "An act for the incorporation of Benevolent, Charitable, Scientific and Missionary Societies," and the several acts of the said Legislature amendatory thereof and supplemental thereto, do hereby certify that at an annual meeting of the Corporation of The Babies Hospital of the City of New York, held on the 11th day of January, in the year one thousand eight hundred and ninety-eight, it was by a majority vote determined to change the number of directors of the said The Babies Hospital of the City of New York from five (5) to fifteen (15), so that thereafter the number of directors of the said The Babies Hospital of the City of New York, should be fifteen (15).

Dated, January 11, 1898.

THOMAS E. SATTERTHWAITE,
H. R. KUNHARDT,
L. EMMETT HOLT,
R. B. KIMBALL,
CAROLINE E. L. KNOX.

State of New York,
County of New York } ss.:

On this 22nd day of November, 1898, before me came Thomas E. Satterthwaite, Henry R. Kunhardt, L. Emmett Holt, Reuel B. Kimball and Caroline E. L. Knox, to me known to be the individuals described in and who executed the within instrument, and severally acknowledged to me that they executed the same.

E. V. THORNALL,
Notary Public, New York County.

CERTIFICATE OF INCREASE IN THE NUMBER OF DIRECTORS

of

THE BABIES HOSPITAL OF THE CITY OF NEW YORK

Pursuant to Section Thirty of the Membership Corporations Law

We, the undersigned, being respectively the President and the Secretary of The Babies Hospital of the City of New York, do hereby certify as follows:

1. The name of the corporation is The Babies Hospital of the City of New York.

2. The corporation was originally incorporated as "The Babies Hospital of the City of New York," by duly executed Certificate of Incorporation dated June 23, 1887, approved by the State Board of Charities September 6, 1887, approved by Mr. Justice Donohue of the Supreme Court of the State of New York, September 10, 1887, and duly filed and recorded in the office of the Secretary of State of New York on September 14, 1887, pursuant to, and in conformity with the Act of the Legislature of the State of New York, passed on the 12th day of April, 1848, entitled "An Act for the Incorporation of Benevolent, Charitable, Scientific and Missionary Societies" and the several acts of the said Legislature, amendatory thereof and supplemental thereto.

3. The number of directors authorized by section Second of said Certificate of Incorporation was five (5). The number of directors was increased as of January 11, 1898, to fifteen (15). The number of directors was further increased as of February 21, 1929, to twenty-one (21). The number of directors was further increased as of February 10, 1932, to twenty-four (24).

The number of directors is to be increased to thirty-six (36).

IN WITNESS WHEREOF, we have made and subscribed this certificate in duplicate this 2nd day of March, 1933.

JOHN I. DOWNEY, *President.*

J. W. HORNOR, *Secretary.*

STATE OF NEW YORK }
COUNTY OF NEW YORK } ss.:

On this 2nd day of March, 1933, before me personally came JOHN I. DOWNEY and J. W. HORNOR, to me known and known to me to be the persons described in and who executed the foregoing certificate, and severally duly acknowledged to me that they executed the same.

J. T. KENNY,
Notary Public, New York County,
Clerk's No. 361, Register's No. 3-K-493,
Commission expires March 30, 1933.

(SEAL)

STATE OF NEW YORK }
COUNTY OF NEW YORK } ss.:

JOHN I. DOWNEY and J. W. HORNOR being severally duly sworn, do depose and say, and each for himself deposes and says, that he, the said John I. Downey is the President of The Babies Hospital of the City of New York, and he, the said J. W. Hornor is the Secretary thereof; that they have been authorized to execute and file the foregoing certificate by the votes, cast in person or by proxy, by a majority of all of the members of record of the corporation entitled to vote on an increase in the number of directors, and that such votes were cast at a special meeting of the members held at the Babies Hospital, Broadway and 167th Street, City, County and State of New York, on the 2nd day of March, 1933, at 4.00 o'clock in the afternoon, upon notice pursuant to Section 43 of the Membership Corporations Law.

JOHN I. DOWNEY

J. W. HORNOR

Subscribed and sworn to before me this 2nd day of March, 1933.

J. T. KENNY,
Notary Public, New York County
Clerk's No. 361, Register's No. 3-K-493
Commission expires March 30, 1933.

(SEAL)

STATE OF NEW YORK
DEPARTMENT OF STATE } ss.:

I CERTIFY that I have compared the preceding copy with the original Certificate to increase the number of Directors of The Babies Hospital of the City of New York, filed in this department on the 9th day of March, 1933, and that such copy is a correct transcript therefrom and of the whole of such original.

WITNESS my hand and the official seal of the Department of State at the City of Albany, this ninth day of March, one thousand nine hundred and thirty-three.

FRANK S. SHARP
Deputy Secretary of State.

(Seal of the State of New York, Department of State)

CERTIFICATE OF EXTENSION OF CORPORATE EXISTENCE

of

THE BABIES HOSPITAL OF THE CITY OF NEW YORK

Pursuant to Section Forty-five of the General Corporation Law

WE, the undersigned, being respectively the President and the Secretary of The Babies Hospital of the City of New York, do hereby certify as follows:

1. The name of the Corporation is The Babies Hospital of the City of New York.

2. The Corporation was originally incorporated as "The Babies Hospital of the City of New York" by duly executed certificate of incorporation dated June 23, 1887, approved by Mr. Justice Donohue of the Supreme Court of the State of New York, September 10, 1887, and duly filed and recorded in the office of the Secretary of State of the State of New York on September 14, 1887, pursuant to and in conformity with the act of the Legislature of the State of New York passed on the 12th day of April, 1848 entitled "An Act for the Incorporation of Benevolent, Charitable, Scientific and Missionary Societies" and the several acts of the said Legislature amendatory thereof and supplemental thereto.

3. The term of existence of The Babies Hospital of the City of New York, as specified in Section Fourth of said certificate of incorporation, was fifty years from the date of the certificate of incorporation, namely, June 23, 1887, and the term of existence will expire on the 22nd day of June, 1937.

4. The duration of the Corporation shall be perpetual.

IN WITNESS WHEREOF, we have made and subscribed this certificate in duplicate this 29th day of April, 1935.

DEAN SAGE, *President*
MATTHEW C. FLEMING, *Secretary*

STATE OF NEW YORK
COUNTY OF NEW YORK } ss.:

On this 29th day of April, 1935, before me personally came DEAN SAGE and MATTHEW C. FLEMING, to me known and known to me to be the persons described in and who executed the foregoing certificate and have severally duly acknowledged to me that they executed the same.

ARTHUR W. CLAUSEN
Notary Public, Queen's County,
Clerk's No. 249, Register's No. 206
New York Co. No. 130, Reg. No. 6C67
Bronx Co. No. 2, Reg. No. 2C36
My commission expires March 30, 1936.

(SEAL)

STATE OF NEW YORK
COUNTY OF NEW YORK } ss.:

DEAN SAGE and MATTHEW C. FLEMING, being severally sworn, depose and say, and each for himself deposes and says, that DEAN SAGE is the President of The Babies Hospital of the City of New York, and that MATTHEW C. FLEMING is the Secretary

thereof; that they have been duly authorized to execute and file the foregoing certificate by the votes, cast in person or by proxy, of more than two-thirds of the members of record of the Corporation who were entitled to vote, and that such votes were cast at a meeting of the members called for that purpose upon like notice as that required for the annual meeting of the Corporation; that said meeting was held on the 9th day of April, 1935, at The Babies Hospital of the City of New York, Broadway and 167th Street, Borough of Manhattan, City and State of New York.

DEAN SAGE, *President*
MATTHEW C. FLEMING, *Secretary*

Sworn to before me this 29th day of April, 1935.
ARTHUR W. CLAUSEN
Notary Public, Queens County
Clerk's No. 249, Register's No. 206
New York Co. No. 130, Reg. No. 6C67
Bronx Co. No. 2, Reg. No. 2C36
My commission expires March 30, 1936.
(SEAL)

STATE OF NEW YORK }
DEPARTMENT OF STATE } ss.: 2717

I CERTIFY That I have compared the preceding copy with the original Certificate of Extension of Corporate Existence of The Babies Hospital of the City of New York, filed in this department on the 2nd day of May, 1935, and that such copy is a correct transcript therefrom and of the whole of such original.

WITNESS my hand and official seal of the Department of State at the City of Albany, this second day of May, one thousand nine hundred and thirty-five.

JAMES M. KELLY
Deputy Secretary of State.

(Seal of State)

No. 141887

STATE OF NEW YORK }
COUNTY OF NEW YORK } ss.:

I, ALBERT MARINELLI, Clerk of the said County and Clerk of the Supreme Court of said State for said County, Do Certify, That I have compared the preceding with the original Certificate of Extension of Corporate Existence of The Babies Hospital of the City of New York on file in my office, and that the same is a correct Transcript therefrom, and of the whole of such original.
Indorsed Filed. May 7, 1935.

In WITNESS WHEREOF, I hereunto subscribed my name and affixed my official seal, this 7th day of May, 1935.

ALBERT MARINELLI
Clerk.

(SEAL)

CONSTITUTION

As Amended June 27, 1939

ARTICLE I

NAME

This Society shall be known as "The Babies Hospital of the City of New York."

ARTICLE II

OBJECTS

To provide medical and surgical aid and nursing for sick and convalescent babies.

To educate parents and nurses in the care of sick and convalescent babies.

To afford medical students the opportunity to acquire a practical knowledge of pediatrics.

To promote research in medical science.

ARTICLE III

MEMBERS

The members of this Society are the Board of Managers, the active members of the Board of Women Managers and such other persons as shall from time to time be approved by a majority of members of the Board of Managers present at a stated meeting, and who shall have been nominated at a previous meeting by a Standing Committee appointed for that purpose by the Board.

ARTICLE IV

MANAGERS

There shall be a Board of Managers who shall be the Directors of the corporation, consisting of 36 members, divided into four classes of 9 members each; and the places of the said classes shall be vacant respectively on the second Wednesday of April at the end of one, two, three and four years beginning with the year 1934, so that nine members shall be elected by the Society annually, by ballot, to hold their seats for four years.

Twelve members of the Board shall constitute a quorum.

The Board of Managers shall at all times be fully authorized to execute all powers of the Society over all the estate and property of the Society. To it shall be committed the care of the funds of the institution, authority to make by-laws, rules and regulations, and to alter and amend the same; to fill vacancies in their own body, choose the officers of the Society, appoint agents, assistants and attendings, and generally to transact the entire business of the Society.

ARTICLE V

OFFICERS

The officers of the Society shall consist of a president, one or more vice-presidents, a treasurer, an assistant treasurer, a secretary and an assistant secretary, who shall be elected annually by the Board of Managers from their own number and who shall also be officers of the said Board. In addition thereto, the Board may appoint one or more assistant treasurers and assistant secretaries, and such other agents as may be from time to time determined upon and define their powers.

ARTICLE VI

In addition to the officers above named, there may be one or more honorary vice-presidents elected from time to time by the Board from its former members. They shall not be members of the Board of Managers but shall constitute an advisory board to assist and advise with the Board of Managers on Hospital matters.

ARTICLE VII

MEETINGS OF THE BOARD

The Board of Managers shall hold stated meetings on the second Monday of each month excepting the months of July, August and September, and may hold adjourned meetings when necessary. Special meetings of the Board may be called by the President or, in case of his absence or inability to act, by a Vice-President, or on written requisition of five members of the Board of Managers; but when special meetings are called the time and place of meeting and the subject proposed to be considered, shall be notified to the members at least two days previous to the meeting, and no other subject shall be discussed or acted upon at such meetings.

ARTICLE VIII

ANNUAL MEETING

A meeting of the members of the Society shall be held annually on such day after the expiration of the fiscal year as the Board of Managers may appoint.

Special meetings of the Society may be called at any time by the Board of Managers and shall be called by the Secretary upon the written request of the President, or a Vice-president, or ten members of the Society, specifying the purpose of such call. No other business than that so specified shall be transacted at such meeting.

At any meeting of the Society nine members shall constitute a quorum.

ARTICLE IX

MISCELLANEOUS

No manager or other officer shall receive, directly or indirectly, any salary, compensation or emolument from the Society, either as such officer or manager/or in any other capacity, unless authorized by the by-laws or by the concurring vote of two-thirds of all the managers. No manager or other officer shall be interested, directly or indirectly, in any contract relating to the operations conducted by the Society, nor in any contract for furnishing supplies thereto, unless authorized by the by-laws or by the concurring vote of two-thirds of the managers.

The Society shall not sell, mortgage or lease its real property unless authorized by the vote of at least two-thirds of the whole number of its Managers, provided that if there are 21 or more Managers the vote of a majority of the whole number shall be sufficient. No sale or mortgage other than a purchase money mortgage, of real property within the State, or lease thereof for more than five years, shall be made without leave of the Supreme Court in a judicial district in which some of the property is located. No indebtedness for any purpose whatever shall be incurred for more than one-third of the value of the property of the Society.

At the annual meeting of the Society the managers shall present a report verified by the President and Treasurer or by a majority of the managers showing the whole amount of real and personal property owned by the Society, where located and where and how invested; the amount and nature of the property acquired during the year immediately preceding the date of the report and the manner of the acquisition; the amount applied, appropriated or expended during the year immediately preceding such date, and the purposes, objects or persons to or for which such applications, appropriations or expenditures have been made; and the names and places of residence of the persons who have been admitted to membership in the Society during such year, which report shall be filed with the records of the Society and an abstract thereof entered in the minutes of the proceedings of the annual meeting.

ARTICLE X

AMENDMENTS TO THE CONSTITUTION

Amendments to the Constitution shall be proposed in writing at a regular meeting of the Board of Managers, and may be acted on at the next regular meeting of the Board, or at a special meeting called for that purpose; and shall be adopted only on a concurrence of a majority of the members present, but the affirmative vote must not be less than eleven.

BY-LAWS

As Amended June 27, 1939

ARTICLE I

RULES AND REGULATIONS

The Board of Managers shall prescribe rules and regulations respecting the management of the affairs of the Hospital. Such rules and regulations shall not be inconsistent with these By-Laws, and may be amended at any meeting of the Board of Managers by a majority of those present.

ARTICLE II

PRESIDENT

The President shall preside at all meetings of the Board. He shall appoint all special Committees, unless otherwise ordered, and shall perform such other duties as may be required by the Constitution and By-Laws. He shall also be ex officio a member of all committees.

ARTICLE III

VICE-PRESIDENT

In the event of a vacancy of the office of President, or during his absence or inability to act, his duties and powers shall devolve upon the Vice-President who has been longest in office, and, in the event of his absence or inability to act, then upon the Vice-President next in seniority of service. Should no Vice-President be able to act, a President pro tem shall be chosen by the Board.

ARTICLE IV

TREASURER

The Treasurer shall be charged with the custody of all papers and documents relating to the property of the Corporation, other than such as are mentioned in By-Law V, of all moneys belonging thereto, and of the seal. He shall keep an account in the name of the Corporation with an institution approved by the Board, and shall deposit therein all moneys immediately upon receiving them. He shall cause to be kept such accounts as may be necessary to show the receipts, expenditures, and financial condition of the Institution, or as may be required by the Finance Committee. These accounts shall be open at all suitable times to the inspection of the Managers. He shall pay no moneys without proper order, as is elsewhere provided.

In the event of a vacancy in the office of Treasurer, or during his absence or inability to act, his duties and powers shall devolve upon the Assistant Treasurer.

ARTICLE V

SAFE KEEPING OF SECURITIES

All bonds, stocks and other invested securities and evidences of value, shall be deposited for safe keeping with a trust company approved by the Board to be held for account of the Hospital and subject to the joint written order of the Treasurer and a member of the Finance Committee, or, in the absence of the Treasurer, of two members of the Finance Committee.

All transfers and assignments of any securities registered or standing in the name of the Hospital shall be executed under its seal by the President or the Vice-President together with the Treasurer or Secretary.

ARTICLE VI

SECRETARY

The Secretary shall be the Recording and Corresponding Secretary and shall keep the minutes of the proceedings of the Board of Managers, and preserve such records and papers as do not pertain to the office of Treasurer. He shall also be ex officio a member of the Executive Committee and shall keep minutes of said Committee.

He shall notify members of all meetings of the Board of Managers at least two days before the meeting. He shall notify members of their appointment on Committees, and generally perform such duties as usually pertain to the office.

He shall have charge of the correspondence of the Board, and shall prepare the Annual Report of the Managers and attend to its publication.

In the event of a vacancy in the office of Secretary, or during his absence or inability to act, his duties and powers shall devolve upon the Assistant Secretary.

ARTICLE VII

COMMITTEES

At the meeting in April, after filling the vacancies about to occur in their Board, the Managers shall elect an Executive Committee of eight or more members and Standing Committees of two or more members each, naming the Chairman and Vice-Chairman of each, as follows:

Standing Committees

Finance	Vanderbilt Clinic
Nominating	Dietary
Auditing	Social Service
Insurance and Pensions	Occupational Therapy
Convalescent	Engineering
School of Nursing	Laundry
House	Grounds

Board of Women Managers: There shall be a Committee known as the Board of Women Managers which shall make its own rules and assist in the general active work of the Hospital subject to the Board of Managers and the Executive Committee. Such Board may appoint a Crib Side Committee to assist in the general work of the Hospital, which Committee shall make its own rules and elect its own officers.

Visiting Committee: There may be a Visiting Committee, appointed from time to time by the President from among the members of the Board of Managers and/or the Board of Women Managers, whose duty it shall be to visit the Hospital and make recommendations and suggestions concerning its operation.

The members elected to these Committees shall hold office until the second Wednesday of the April succeeding their appointment, and thereafter until their successors are elected, unless otherwise ordered by the Board.

All members of the Executive Committee and the Chairman and Vice-Chairman of all Standing Committees shall be members of the Board of Managers; otherwise membership on Standing Committees shall not be limited to Board Members nor restricted by sex.

The Treasurer shall be a member of the Finance Committee. The Secretary shall be a member of the Nominating Committee. The Chairman of the Engineering Committee shall be ex officio a member of the Laundry Committee.

The Board may from time to time appoint such other Committees as it may deem advisable. It may fill vacancies in and add to the membership of all Committees.

Each Committee shall have advisory supervision over that Department of the Hospital designated by its name, as well as such other duties, including that of inspection, as may be assigned to each from time to time by the Board of Managers or the Executive Committee.

Chairmen of Standing Committees whose duties involve inspection of any parts of the Hospital shall be responsible for having inspections made at such times and under such rules as they or the Board of Managers may from time to time prescribe and shall report the results of such inspections periodically at meetings of the Board.

Chairmen of Standing Committees may, for the purpose of assisting their Committees in their duties, particularly those involving inspection, nominate additional members of their respective Committees subject to appointment by the Board.

ARTICLE VIII

EXECUTIVE COMMITTEE

The Executive Committee shall meet on the fourth Monday of each month and may hold special meetings when necessary or when called by the Chairman or two

members of the Committee. Three members in attendance at any meeting shall constitute a quorum.

It may, subject to the approval and control of the Board of Managers, exercise all the functions of the Board when the latter is not in session and shall have such powers as are given it by these By-Laws and as may be delegated to it from time to time by the Board.

It shall decide all questions relating to the admission, rejection and discharge of patients in conformity with the directions of the Board of Managers.

ARTICLE IX

FINANCE COMMITTEE

The Finance Committee shall consist of five or more Managers and shall have authority in its discretion to sell bonds, mortgages, stocks, and other securities belonging to the Hospital and to invest and reinvest the proceeds (together with any other funds of the Society available for investment) in such securities as it may deem wise.

ARTICLE X

NOMINATING COMMITTEE

The Nominating Committee shall, in case a vacancy occurs in the Board of Managers, recommend to the Board the name of a Member of the Society to fill such vacancy and to it shall be referred the names of all persons suggested for such position or for Membership in the Society; but no report of the Committee shall be acted upon until the next subsequent meeting of the Board except with unanimous consent.

ARTICLE XI

AUDITING COMMITTEE

The Auditing Committee shall, shortly after the close of each fiscal year, examine, check, and verify the bonds, stocks, mortgages, and other securities owned by the Hospital and shall also have the accounts of the Treasurer, Executive Vice-President, and Superintendent for the last fiscal year examined and audited by Certified Public Accountants. The Committee shall thereafter report to the Board the results of such examination with its recommendations.

ARTICLE XII

MEDICAL BOARD, MEDICAL, SURGICAL AND LABORATORY SERVICES

The Board of Managers shall appoint a Director of the Pediatric Service and such other professional staff as shall be deemed necessary for the proper operation of the Hospital.

Such Director shall be responsible to the Board of Managers for the conduct of the medical service of the Hospital and shall apportion the work among the different members of the Medical Staff.

There shall be a Medical Board composed of such Director and the Attending Physicians and Surgeons of the Hospital. Other appointments to the Medical Board may be made by the Board of Managers.

The Board of Managers shall likewise appoint a House Staff consisting of as many members as the services of the Hospital may require, and at such times and for such terms of service as shall seem best to meet the needs of the Hospital.

The Board of Managers may likewise appoint a courtesy staff with such private patient pavilion facilities as may from time to time be determined upon.

The appointees, unless a different term be fixed by the Board, shall hold office during the pleasure of the Board.

ARTICLE XIII

EXECUTIVE STAFF

The Board of Managers may appoint an Executive Vice-President, a Superintendent and such Assistants as the Board may deem necessary for the service of the Hospital, whose services shall continue during the pleasure of the Board.

The Board of Managers may appoint a Director of the School of Nursing and such Assistants as may be necessary for such service, and such appointees shall hold office during the pleasure of the Board.

ARTICLE XIV

ENDOWED BEDS

Gifts for the endowment of beds in the Hospital as memorials entitling the donor or his appointee to nominate patients to use and occupy them free of charge will be accepted in such amounts, on such conditions, and subject to such rules and regulations affecting the exercise of the right to nominate as the Board may from time to time prescribe.

ARTICLE XV

FOUNDERS, PATRONS AND BENEFACTORS

A person contributing to the Society $5,000 or more at any one time shall become a Founder of the Society.

A person contributing to the Society $1,000 at any one time or $250 in one sum in each of five consecutive years shall become a Patron of the Society.

A person contributing $500 to the Society at any one time shall become a Benefactor of the Society.

ARTICLE XVI

FISCAL YEAR

The fiscal year of the Society shall end on the 31st day of December of each year.

ARTICLE XVII

SEAL

The Seal of the Society shall be circular in form with the words, "The Babies Hospital of the City of New York" and the figures "1887" on the circumference, the representation of a child's head and bust with the word "Inasmuch" directly beneath the center.

ARTICLE XVIII

APPROPRIATIONS OF MONEY

Except in the cases provided for in By-Law IX, all appropriations of money shall be made by resolution of the Board of Managers or the Executive Committee. Orders for the amounts thus appropriated shall be drawn on the Treasurer and signed by two members of the Board of Managers (of whom the Treasurer shall not be one), and when properly endorsed shall be sufficient voucher for the Treasurer.

ARTICLE XIX

COMPLAINTS, SUSPENSIONS OR DISCHARGES

Any Officer, Physician or Surgeon who shall so conduct himself as in the judgment of the Board of Managers to jeopardize the best interest of the Hospital may be discharged or suspended by a majority vote of the members present at any duly held meeting of the Board, provided, however, that no such discharge shall be effective unless the person complained of shall have been given an opportunity to present a defense before the Board or a Committee thereof.

ARTICLE XX

ORDER OF BUSINESS

The order of business shall be as follows:

1. The roll shall be called, and the attending members noted.
2. The minutes of the preceding meeting shall be read, corrected if necessary, and approved.
3. Treasurer's Reports.
4. Reports of the Committees shall be called for, and action taken thereon.
5. Communications to the Board shall be received and considered.
6. Unfinished business.
7. New business.

ARTICLE XXI

ALTERATIONS OR ADDITIONS

Any amendment to the By-Laws shall be proposed in writing at a regular meeting of the Board of Managers, and may be acted on at the next regular meeting of the Board, or at a special meeting called for that purpose. It shall be adopted only on an affirmative vote of a majority of those present. A copy of any proposed amendment shall be mailed to each member of the Board at least three days prior to the next meeting.

FORM OF BEQUEST

I give and bequeath to The Babies Hospital of the City of New York, incorporated by the Legislature of the State of New York in the year 1887, the sum of..... Dollars, to be applied to the use and benefit of the said Hospital, under the direction of the Managers thereof.

FORM OF DEVISE

I give and devise to The Babies Hospital of the City of New York, incorporated by the Legislature of the State of New York in the year 1887, all that, etc. (describe the property) to be had and holden to the said The Babies Hospital of the City of New York, its successors and assigns, for the use and benefit of the said Hospital.

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